City of Bend
and
Bend Urban Renewal Agency (BURA)

2025-2027 Proposed Biennial Budget

Budget Committee

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Emilie Cortes, Community Member
Robert Savage, Community Member
Trever Campbell, Community Member
Babak Azad, Community Member
Charles Peters, Community Member
Jerry Slominski, Community Member

Melanie Kebler, Mayor
Megan Perkins, Mayor Pro Tem
Megan Norris, Councilor
Gina Franzosa, Councilor
Ariel Méndez, Councilor
Steve Platt, Councilor
Mike Riley, Councilor

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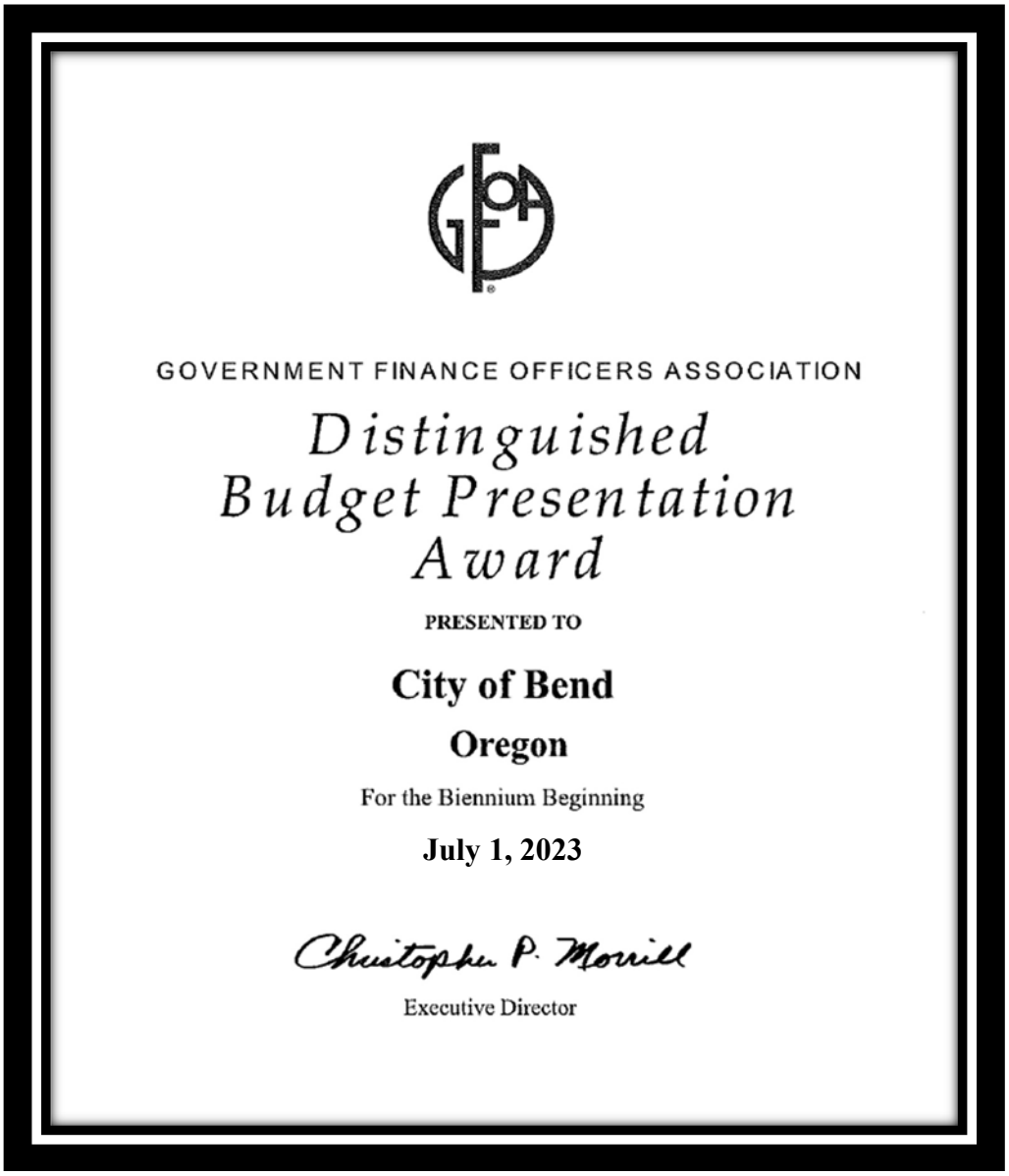
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GFOA Distinguished Budget Presentation Award



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Bend, Oregon for its biennial budget for the biennium beginning July 1, 2023. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of two years only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Reader's Guide

Budget Document users have a wide variety of backgrounds including City staff, City Councilors, Budget Committee members, community members, and financial market experts. The information in the biennial budget is designed to provide a wide variety of data about the City to many different users. The budget can be grouped into one of four main areas to facilitate an understanding of what services the City plans to provide with its resources for the next biennium period.

1. A Policy Document: The City's biennial budget addresses two primary kinds of policies: policies that are under development (usually stated as goals to be accomplished) that may change how the City operates in the future, and policies that are already in place. The City Manager's Budget Message, found at the beginning of the document, provides the background, sets the stage for the specific work plan that will be accomplished during the coming budget period, and identifies the policy issues that are important in the community as identified by the City Council through their goal setting process. Each budget narrative will discuss how the 2025-2027 budget reflects implementation of Council's goals and policy direction set forth by the City Council.

2. A Financial Plan: The Budget Document is foremost a financial plan, providing a numerical road map that matches resources available with the spending priorities established through policy direction and goals established by the City Council.

a. The Budget by Service Area: The budget document is organized into 5 Service Areas: General Fund, Public Safety, Infrastructure, Community & Economic Development, and Administration & Central Services. A financial summary by service area can be found at the beginning of the Financial Section. This document provides a brief summary of the more detailed financial data found later in the budget document. The beginning of each Proposed Budget section also indicates the funds included in each service area.

b. The Budget by Fund: Summaries of the City's proposed budget by fund can be found in the Proposed Budgets section. Like other government entities, the City uses a fund structure as the primary method of accounting for financial operations. A fund can be thought of as a "business", with all revenues in the fund specifically associated with the expenditures in the fund. In most cases, there is a legal restriction on the use of the revenue in a fund. The General Fund is used as a "catch-all" fund, and is specifically defined as the fund used to account for the discretionary/non-restricted revenues of the City.

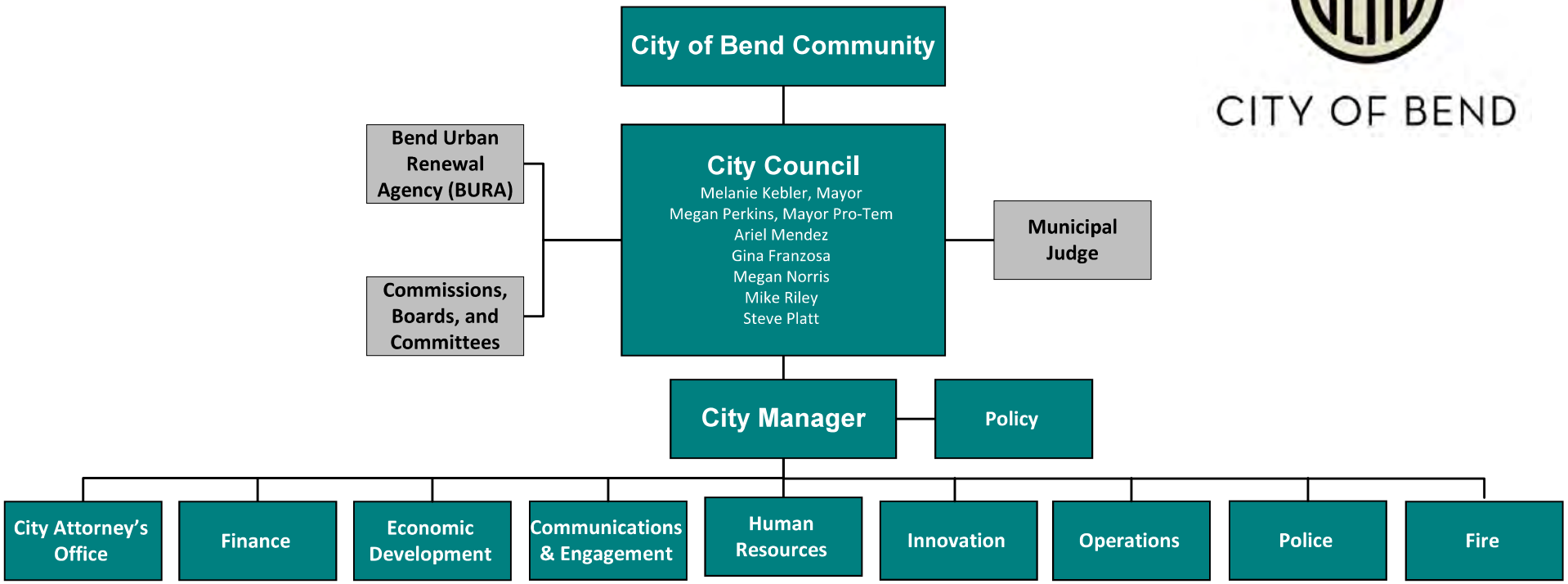
   Presentation of budgeted expenditures is consistent with Oregon Budget Law and the format in which the City Council will adopt the final biennial budget: The "program" summary includes personnel costs, materials & services, and capital expenditures for the service area associated with each fund; debt service, interfund/interagency transfers, contingency and reserves are presented and adopted separately.

3. An Operations Guide: The City's operations are defined through the budget document in each program's narrative discussions. At the beginning of every service area section is a page showing the organizational structure within that service area. After every budget presentation by fund is a narrative for that program detailing major accomplishments for the prior biennial period, key objectives, goals and any significant changes for the upcoming biennial period. The Budget Message also ties operational services and initiatives back to community member needs and Council goals. The budget document as a whole is used by staff operationally as both a guide for the work plan to be accomplished and as a reference tool, serving as a comprehensive source of historical information and projections based on current assumptions.

4. A Communications Device: The City's biennial budget provides information about the priorities the City Council has set to be accomplished during the next two fiscal years, but it also includes information about the day-to-day activities the City performs. The City Manager's Budget Message provides a concise discussion of the major priorities of the City; the financial and program information included in the Proposed Budget section of the budget provides more detailed information about the budget for the major priorities, but also provides a considerable amount of information about the day-to-day activities and the resources required to meet service demands.

City of Bend Organizational Chart

CITY OF BEND



- Airport
- Equity & Inclusion
- Information Technology
- Performance Management
- Risk and Emergency Management

- Community Development
- Water Services
- Engineering
- Transportation & Mobility
- Fleet
- Real Estate
- Housing
- Facilities

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The City of Bend, Oregon



Wall Street

History

Bend, Oregon is located on the traditional territory of the Wasco, Northern Paiute, and the Warm Springs tribes. Prior to settler arrival in the West, many distinct tribes lived in the vicinity of the Deschutes River and relied on its waters. In the winter of 1824, Peter Skene Ogden's fur trapping party became the first non-native visitors to the region. John Fremont and other army survey parties followed soon thereafter, as did caravans of settlers who forded the Deschutes at a bend in the river known as "Farewell Bend". A small community grew up around that historical crossing, and the City of Bend was officially incorporated in 1905, boasting a start-up population of 300.

In 1909, two competitive railroad barons, E.H. Harriman and James J. Hill, entered into a multi-million dollar battle to see who would first lay the track to Bend. In 1911, Hill's Oregon Trunk Railroad was completed, providing a short cut for rail freight from Northern California to the Columbia River. With the stimulus of the railroad, two large Minnesota based lumber companies (Brooks-Scanlon and Shevlin-Hixon) built mills in Bend in 1914, and timber became the mainstay of the local economy.

Bend continued to grow and became increasingly reliant on the timber industry until the mid 1970's when tourism began to change the face of the town. Still, it wasn't until the 1980's that timber as a mainstay in the City's economic diet, became a thing of the past. After the recession of the mid 1980's, Bend was quick to come back and was once again experiencing significant growth by the late 1980's and early 1990's.

Growth was triggered by several factors. First, Mt. Bachelor Ski Resort matured as a ski area achieving national status. This then became the catalyst for the visitor industry, which simultaneously generated industrial and commercial expansion. Coupled with an already popular summer season, a year around tourism industry was developed, which stimulated the development of other major destination resorts.

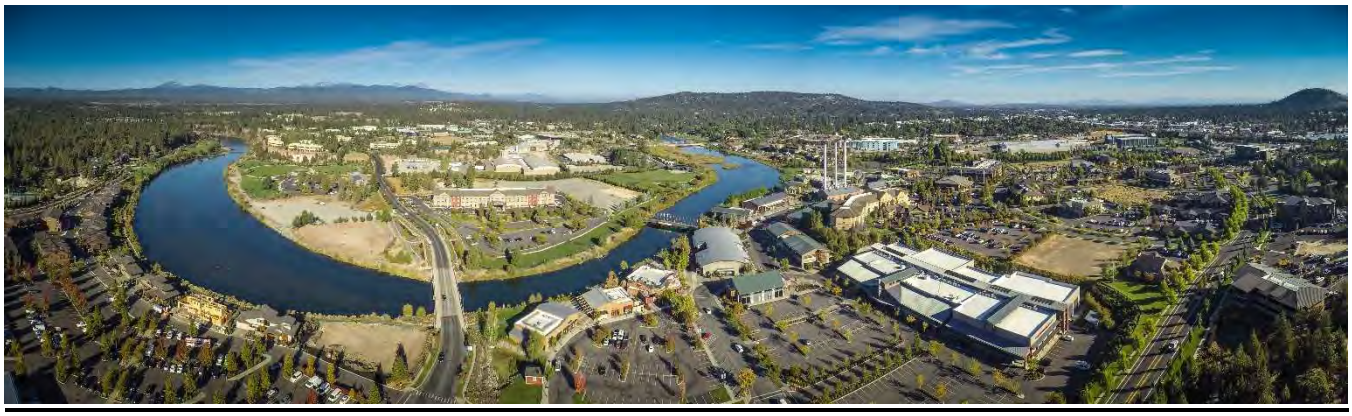
Lumber remanufacturing firms settled in Bend, and wood products continued to be a leading economic factor, along with tourism, and other diversified industries developing. This economic growth, and accompanying population expansion, established Bend as the largest Oregon city east of the Cascade Mountain Range and is the region's principal tourism, professional services, retail, medical and governmental service center.



Bill Healy Memorial Bridge – Deschutes River
©2008 Dustin Mitsch / Alpen Exposure

2024 Bend Principal Private & Public Employers [1]	Product or Services	Number of Employees	Percent of Total Employment [2]
St. Charles Medical Center	Health Care	3,851	3.7%
Bend-La Pine School Dist. No. 1	Education	2,300	2.2%
Deschutes County	Government	1,243	1.2%
Mt. Bachelor Ski Resort	Resort	1,117	1.1%
City of Bend	Government	763	0.7%
COCC	Education	760	0.7%
Bend Park and Recreation District	Government	678	0.7%
Safeway	Grocery Retailer	646	0.6%
U.S. Forest Service	Government	480	0.5%
Epic Aircraft	Manufacturer	455	0.4%
	Total	12,293	11.9%

Notes:
[1] The above listing of principal employers represents major employers in Bend, Oregon. *Source:* Economic Development for Central Oregon
[2] Percent of total employment represents percent of employer's employees to total employment for the Bend Metropolitan Statistical Area. Total employment for Bend MSA was 103,570 as of June 2024. *Source*: Bureau of Labor Statistics, Bend, OR Economy at a Glance



Bend Today

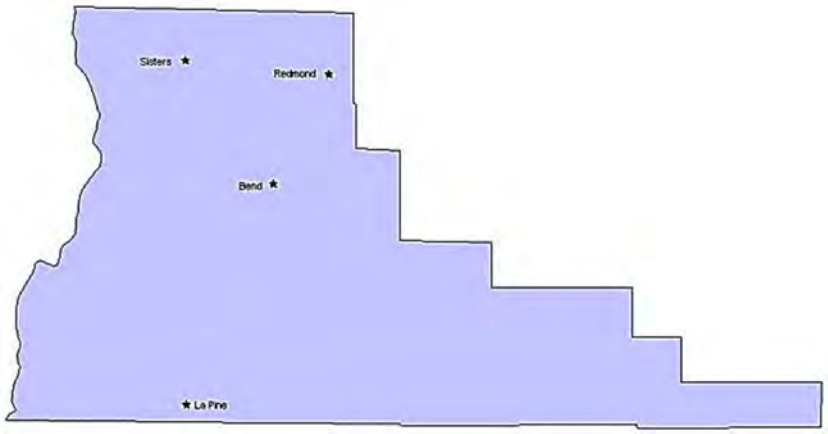
Bend is nestled on the Eastern side of the Cascade Mountain Range and little of the precipitation that is so often associated with Oregon actually makes it across the mountains. Bend receives an average of less than 12 inches of precipitation per year and enjoys lots of sunny, blue skies which is one reason our city is ranked among the most desirable places to live by national magazines.



Source: GISGeography.com

2024 Deschutes County Population Estimate

Bend	104,089
La Pine	3,110
Redmond	37,146
Sisters	3,738
Unincorporated	60,533
Total	208,616



Population Data: Portland State Population Research Center
https://www.pdx.edu/population-research/population-estimate-reports

Bend offers many amenities for a city of its size. In addition to the sunny climate, people continue to move to the region for its year-round outdoor recreational activities, well established retail, top-rated restaurants, award winning parks system and thriving sense of community.

Activities

With over 2.5 million acres of public land and open space, the area offers something for everyone. Opportunities abound for a variety of activities:

- Golf
- White water rafting
- Fishing
- Hunting
- Mountain bike riding
- Boating
- Hiking
- Rock climbing
- Snow skiing
- Snowmobiling
- Water skiing
- Fishing
- Camping
- Horseback riding
- Stand-up paddle boarding



Cascade mountains, Broken Top and South Sister

Local Attractions



Tumalo Falls
©2006 Dustin Mitsch / Alpen Exposure

Local attractions in Central Oregon include:

- Mt. Bachelor
- Smith Rock State Park
- Newberry National Volcanic Monument
- Tumalo Falls
- Cascade Lakes
- High Desert Museum
- Tower Theater
- Old Mill District
- Drake Park

Statistical Information – 2024 Demographic Highlights *

General Facts	
Date of incorporation	1905
Form of government	Council/Manager
Population**	104,089
Area in square miles	37.6
Number of Full Time Equivalents ***	816.62
Community Development	
Permits issued	10,959
Building inspections performed	57,424
Public Safety	
Fire Responses	2,454
Ambulance Responses	11,459
Number of physical arrests	3,506
Number of traffic violations	9,790
Number of calls for Police service	48,838

Infrastructure	
Street lane miles	936
City owned traffic signals	34
Number of streetlights	2,958
Miles of water mains	484
Water service connections	28,105
Total Reservoir Capacity (millions of gallons per day "mgd")	30.5 mgd
Maximum daily demand of water system (in millions of gallons)	26.4
Number of fire hydrants	5694
Miles of sanitary sewer lines	501
Sewer service connections	36,486
Daily average treatment	6.2 mgd
Maximum daily capacity of treatment plant	8.5 mgd
Airport runway (in feet)	5,200

** These statistics are compiled from the City of Bend 2023-24 Annual Comprehensive Financial Report unless otherwise noted.*

*** The Population estimate is based on estimates from the Portland State University Population Research Center*

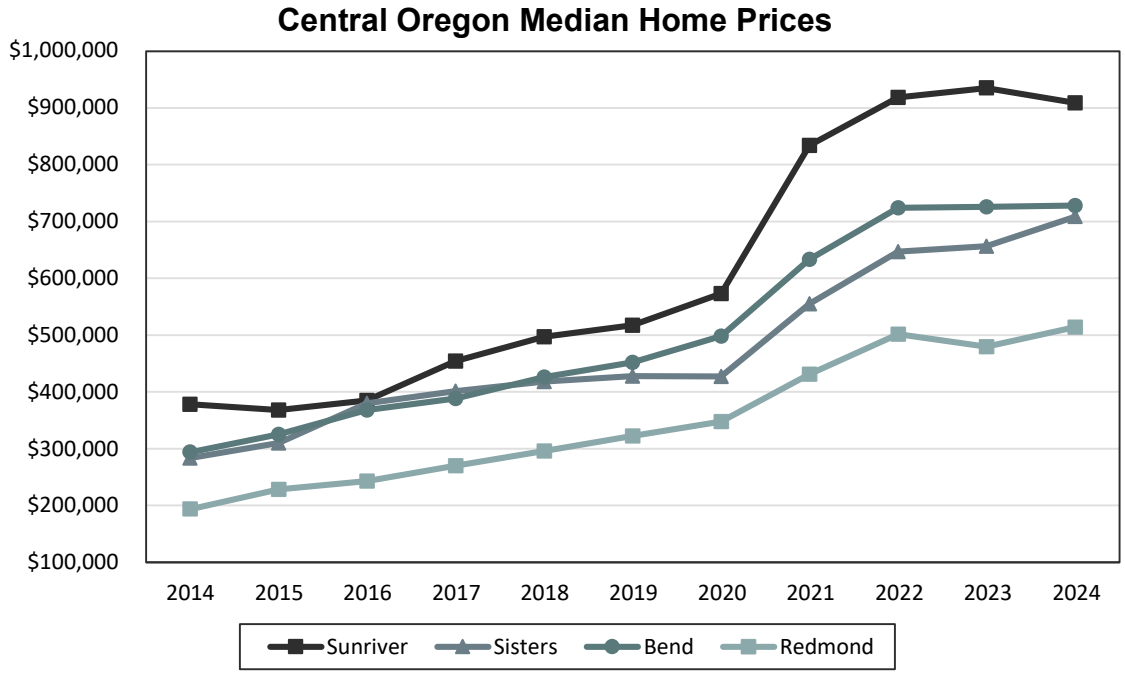
**** The number of Full Time Equivalents reflects the Council adopted staffing schedule for FY 2024-25*

Statistical Information – 2023-24 Top 10 Taxpayers

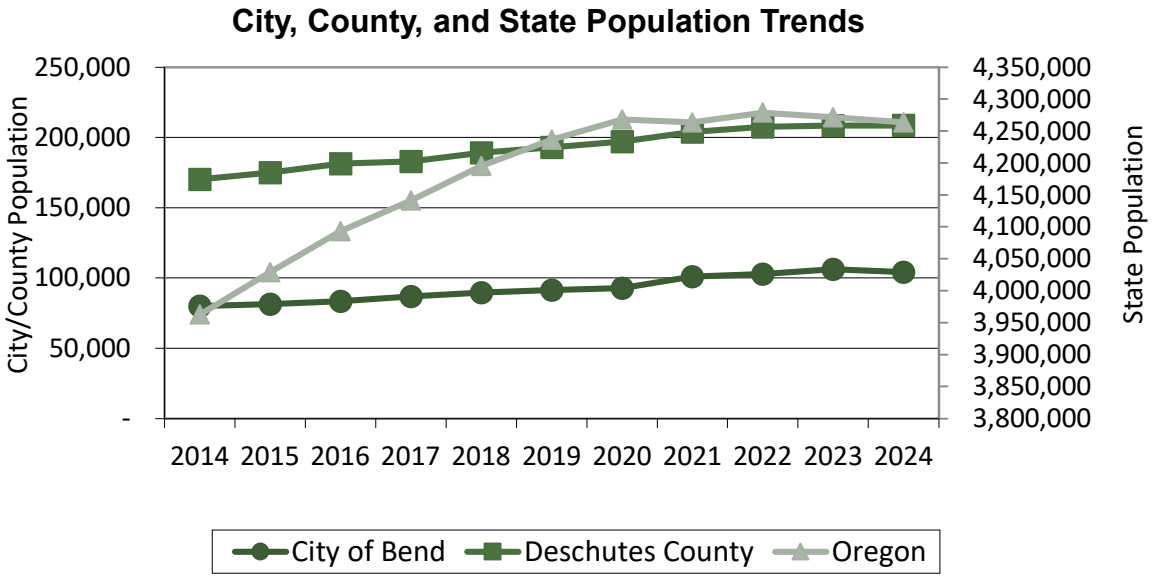
Taxpayer	Type	Taxable Assessed Valuation (in 000's)	Percent of Total Valuation
Crowdstrike Inc	Cybersecurity technology	$ 150,505	1.0%
TDS Baja Broadband LLC	Cable utility	83,564	0.5%
Pacificorp (PP&L)	Electric Utility	81,941	0.5%
Lonza Bend Inc	Biotech Services	65,870	0.4%
Deschutes Brewery Inc	Microbrew manufacturer	64,178	0.4%
Touchmark At Mt Bachelor Village SPE	Retirement community	56,328	0.4%
Suterra LLC	Biorational products	53,551	0.3%
CVSC LLC	Shopping center	49,981	0.3%
Cascade Natural Gas Corporation	Gas utility	50,992	0.3%
Forum Westside LLC	Shopping center	44,554	0.3%
TOTAL		$701,464	4.6%

Total 2023-24 Taxable Assessed Valuation (Value Used to Compute Rate) for City of Bend was $15.4 billion.
Source: Deschutes County Assessor's Office

Statistical Information - Housing Comparisons and Population Trends



Source: The Beacon Report



Source: United States Census Bureau and Portland State University

City Government

Form of Government

The City of Bend was founded by a ballot measure in November 1904 and incorporated in 1905. Organized under a council/manager form of government, the City is served by the Mayor and six-member City Council, elected to terms of four years. Since November 2018, following a City Charter amendment approved by voters, the Mayor is directly elected rather than being selected amongst the other Councilors. A full-time City Manager administers the affairs of the City for the City Council.

The City Council meets twice a month to conduct City business, exercising legislative, quasi-judicial and administrative powers. They vote on budgets, ordinances and resolutions (legislative), hear various appeals of administrative decisions (quasi-judicial), and provide direction to management staff (administrative).

The Mayor presides over Council meetings but, like the other Councilors, has only one vote on Council matters. In this respect, the council form of government places the duties and responsibilities of directing the City in the hands of a group of elected officials of equal rank and power. City Councilors are elected at large and are accountable to the voting public city-wide.

Meetings

The City Council meets the first and third Wednesday of each month at 7:00 pm. Meetings are typically held in the Council Chambers in City Hall. All City Council meetings are open to the public, streamed live on the internet, and archived on the City's website www.bendoregon.gov for greater community member access. Additional meetings may be held as necessary and are advertised as to time, place and agenda prior to the meeting. Work sessions are held prior to each Council meeting. If a Council meeting day falls on a legal holiday, the meeting will be held on the next regular business day.

Council Agenda

On the Thursday preceding each regularly scheduled City Council meeting, the City Council agenda is posted on the City's webpage, www.bendoregon.gov providing a listing and summary of all matters to be discussed by the Council at the meeting. Ordinances and resolutions are listed by title and include a summary.



City Hall
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The Process for Adopting Ordinances and Resolutions

During Council meetings, legislative business is addressed by passing an ordinance (law) or resolution. Reports and miscellaneous documents may also be presented for Council action. An overview of the Council action is summarized in an issue summary written by the department that oversees the issue being addressed.

A resolution states a policy or directs that an action be taken announcing to the public what the Council intends to happen.

An ordinance is a binding legislative act. The City Manager places the ordinance on the Council agenda to be discussed by the entire Council.

Proposed ordinances may be discussed by the Council and the public. After all testimony is heard, the Council may choose to either vote on the issue or table it for further discussion or more information. If an affirmative vote is taken, the ordinance will be placed on the next Council agenda for a second reading. Only if an ordinance is passed a second time, with four or more affirmative votes, will it be considered binding and become law.

Becoming a Law: The Final Step

After an ordinance is passed by the City Council, it goes to the Mayor to be signed. The original ordinance is filed by the City Recorder.

Resolutions, including those that provide appropriations and annual tax levies as well as all emergency ordinances, take effect immediately upon passage or on any date within 30 days as specified in the resolution. All other, non-emergency ordinances take effect 30 days after passage unless a later date is declared.

Minutes are taken of all formal City Council meetings. The minutes are kept in the Recorder's office where they are available for public inspection. They are also available on the City's website www.bendoregon.gov.

Initiative and Referendum

There is always opportunity for community members to become involved in the decisions made by the City Council. Oregon was one of the first states to allow registered voters to bring issues to a vote of the people through the initiative process. Bend community members can offer their opinion on pending Council actions through testimony and communication with decision-makers and by voting on referendums. Community members can also create laws through these processes:

- Referendum Process: Before an ordinance becomes a law, it may be referred to a vote of the people through the referendum process. Any registered voter may do this by sponsoring a petition. A certain number of valid signatures must be gathered and verified within thirty days of the passage of the ordinance.
- Initiative Drive: If an ordinance has already gone into effect, an initiative drive can be brought before the voters to repeal the ordinance. In this case, more time is allotted to gather signatures. However, more names are required for the petition to be valid.
- Voter Approval: The City Council may refer any proposed ordinance to the voters.

The Budget Process

The City of Bend's biennial budget process complies with Local Budget Law established by the State of Oregon which can be found in Oregon Revised Statutes (ORS) 294.305 to 294.565. Oregon's Local Budget Law serves the following purposes:

- Establishes standard procedures for preparing, presenting, and administering the budget
- Outlines programs and fiscal policies
- Requires estimates of resources and expenditures
- Encourages community member involvement in the preparation of the budget and public disclosure of the budget before its formal adoption
- Controls expenditure of public funds

To give the public ample opportunity to participate in the biennial budgeting process, Local Budget Law requires that a Budget Officer be appointed and a Budget Committee, consisting of community members and members of the City Council be formed.

Preparing the Budget

The City Manager is appointed by the City Council as the Budget Officer for the City of Bend. Staff then prepare the biennial budget with the supervision of the City Manager, which ultimately results in a presentation of the Proposed Biennial Budget to the Budget Committee.

Budget Committee Approval of Proposed Budget

Notices are published in accordance with Local Budget Law. Before the Budget Committee meetings begin, the City Manager distributes a copy of the proposed biennial budget document to each member of the Budget Committee. It is at this time that the Proposed Budget is considered a public record and must be made available for public inspection. The Budget Message, which explains the Proposed Biennial Budget and significant changes in the City's financial position, is delivered at the time the budget document is distributed. All Budget Committee meetings are open to the public, and community members are given an opportunity to ask questions about or comment on the Proposed Budget. The Budget Committee may make additions or changes to the Proposed Budget that has been prepared by the Budget Officer, at which time the Committee will approve the document and forward it to the City Council for adoption. The Budget Committee also approves a rate of total ad valorem property taxes to be certified for collection.

Advertising and Holding Hearings

After the budget is approved by the Budget Committee, a Budget Summary and a "Notice of Budget Hearing" are published. A public hearing is then held by the City Council on the date specified in the public notice. The purpose of the hearing is to receive community members' testimony on the biennial budget as approved by the Budget Committee.

City Council Adoption of the Budget

After the City Council considers the testimony given at the public hearing, they then adopt the budget. Resolutions are prepared, approved by the City Council, and signed by the Mayor to (1) formally adopt the budget; (2) make appropriations; (3) levy tax; and (4) categorize tax. The Adopted Budget is then filed and the property tax levies are certified. A notice of levy and certification of tax is submitted to the Deschutes County Assessor's Office.

Procedures for Amending the Adopted Budget

The City Council may approve additional appropriations for unforeseen circumstances and necessary expenditures which could not be reasonably estimated at the time the budget was adopted. Such circumstances include service level policy changes, catastrophic events or redirection of resources. Oregon Local Budget Law sets forth procedures to be followed to amend the budget as events occur after budget adoption. The procedure that must be followed is determined by the set of circumstances surrounding the amendment.

Budgets may be modified during the biennial budget period by the use of appropriation transfers between legal categories or appropriation transfers from one fund to another. Such transfers must be authorized by official resolution of the City Council. The resolution must state the need for the transfer, the purpose of the authorized expenditures and the amount of the appropriation transferred.

Transfers of operating contingency appropriations which in aggregate during a budget period exceed 15% of the total original appropriations of the fund may only be made after adoption of a supplemental budget prepared for that purpose.

A supplemental budget less than 10% of the fund's original budget may be adopted at a regular meeting of the governing body. A supplemental budget greater than 10% of the fund's original budget requires a public hearing, publication in the local newspaper and approval by the Council.

Local Budget Law provides for certain exceptions to the supplemental budget requirements. The following are common exceptions where a budget amendment may be made by the City Council after enactment of a resolution or ordinance:

- Award and expenditure of a grant for a specific purpose
- Expenditure of proceeds from sale of certain bonds
- Expenditure to pay debt service on certain bond

2025-2027 Budget Development Calendar

The City's Biennial Budget development cycle begins in November of even-numbered years and concludes in June of odd-numbered years.

NOVEMBER

- Budget Kick-off – the budget calendar, process, instructions, and manual for the 2025-2027 Biennial Budget are reviewed
- Estimates for special I.T. and Facility projects and personnel requests are submitted

DECEMBER

- Budget office reviews revenues, reserve requirements, and personnel expenditures with the departments
- 2025-2027 expenditure requests submitted by the departments

JANUARY

- Preliminary revenue projections are completed (with final projections updated in February)
- 2025-2027 Personnel Services (salaries and benefits) budgets are completed
- 2025-2027 Overhead, Cost Allocation, Interfund Transfers, and Debt Service

FEBRUARY

- FY 2024-2025 materials and services and capital outlay year end expenditure projections updated by the departments
- Five-year vehicle & equipment plans and Capital Improvement Programs are submitted to budget office
- Assistant City Managers review budgets

MARCH

- Budget office reviews budget, performs analyses and balances the budget
- Budget Officer (City Manager) reviews budget

APRIL

- Budget office makes updates based on Budget Officer review
- Publish Notice of Budget Committee Meeting in the Bend Bulletin and on the City's website

MAY

- 2025-2027 Proposed Budget distributed to Budget Committee and made available for public review
- Budget Committee deliberates, receives public comments, and approves the 2025-2027 Biennial Budget

JUNE

- Notice of Budget Hearing and Budget Summary is published
- City Council holds a Public Hearing and adopts the 2025-2027 Biennial Budget
- The 2025-2027 Biennial Budget goes into effect July 1, 2025

Fiscal Year 2024-25 Fiscal Policies

The following fiscal policies were originally adopted by the City Council on November 18, 2009 and most recently revised by the City Council on June 20, 2024. The fiscal policies apply to both the City of Bend and the Bend Urban Renewal Agency.

The City of Bend and Bend Urban Renewal Agency (BURA) are committed to responsible fiscal management through financial integrity, prudent stewardship of public assets, planning, accountability and full disclosure. The broad purpose of the Fiscal Policies is to enable the City and BURA to achieve and maintain a long-term stable and positive financial condition. These policies are adopted by Council as the basic framework for overall financial management of the City and BURA. Any references to "the City" in this document shall also apply to BURA. The policies are designed to guide day-to-day and long-range fiscal planning and decision making, and to achieve the following general financial goals:

1. Provide an adequate financial base to sustain a sufficient level of municipal services to maintain the social well-being and physical conditions of the City.

2. Deliver cost effective and efficient services to community members.

3. Provide and maintain essential public facilities, utilities, and capital equipment.

4. Protect and enhance the City's credit rating so as to obtain the lowest cost of borrowing and also to assure taxpayers and the financial community that the City is well managed and financially sound.

5. Provide the financial stability needed to navigate through economic downturns, adjust to changes in the service requirements of the community and respond to other changes as they affect the City's residents.

6. Adhere to the highest standards of financial management and reporting practices as set by the Government Finance Officers Association, the Governmental Accounting Standards Board and other related professional financial standards.

7. Fully comply with finance related legal mandates, laws and regulations.

8. Promote intergenerational equity for the City's taxpayers and ratepayers by spreading the cost of new or upgraded City infrastructure over time so that generations benefitting from such infrastructure contribute to its cost.

To achieve these goals, fiscal policies generally cover areas of revenue management, operating and capital budgeting, financial planning and forecasting, investment and asset management, debt management, accounting and financial reporting, reserves and internal controls. These policies are reviewed and updated every other year as part of the biennial budget preparation process.

REVENUE POLICIES

1. The City will strive for and maintain a diversified and stable revenue system to prevent undue or unbalanced reliance on any one source of funds. This revenue diversity will shelter the City from short-run fluctuations in any one revenue source.

2. When evaluating new revenue sources, the following elements will be taken into consideration: sustainability of the revenues to the programs they are intended to support, administrative costs, operational and maintenance costs, acceptability to the community, and the impact on economic competitiveness relative to other communities.

3. One-time and non-recurring revenues will be used only for one-time expenditures. The City will avoid using temporary revenues to fund mainstream services or for budget balancing purposes.

4. User fees and charges will be established for services provided that benefit specific individuals or organizations. Cost of service analyses will be prepared so that user fees and charges can or will be set at a level sufficient to recover full cost of service whenever practical to minimize subsidization by taxpayers. The City will systematically review user fees and charges to take into account the number of customers served, changes in methods or levels of service delivery as well as changes in cost of living/inflationary increases.

5. Unless prohibited by law, certain fees may be deferred by Council action when it can be demonstrated that a direct public benefit will be obtained. In addition, the Council may direct that certain fees be paid on behalf of applicants and Council's action will include a determination of the source of funds to pay such fees.

6. All fees, charges or assessments that are deferred for later payment will be evidenced by a promissory note or agreement. The City may charge periodic interest, processing fees and additional interest and penalties for delinquencies as appropriate.

7. Water, Water Reclamation (Sewer) and Stormwater funds will be self-supporting through user fees. Fee adjustments will be based on long term financial plans that include a forecast period of no less than five years. The water and water reclamation utility rates should be set to yield a minimum 1.50 debt service coverage ratio or a debt service coverage ratio sufficient to maintain the credit rating of the Water and Water Reclamation systems.

8. To emphasize and facilitate long-range financial planning, the City will maintain current projections of revenues and expenditures in the General Fund and other major funds for the succeeding five years.

9. All potential grants shall be evaluated for matching requirements and on-going resource requirements and balanced with the benefits of the grant before acceptance. Grants may be rejected to avoid commitments beyond available funding. Grant applications must be internally reviewed by staff in the Finance Department prior to submission. Grant applications must also

be internally reviewed by the City Attorney's Office if the City will be required to accept the grant upon award. Lump sum grant awards in an amount less than $250,000 may be accepted by the City Manager without City Council approval unless otherwise required by the grant's terms and conditions. Grant awards of $250,000 or more, multi-year grants, or grants that will fund additional staff, must be accepted by the City Council, regardless of amount.

10. The City will not respond to long-term revenue shortfalls with deficit financing and borrowing to support on-going operations. Expenses will be reduced to conform to the long-term revenue forecasts and/or revenue increases will be considered.

11. Revenues will be estimated realistically and prudently. Revenues of a volatile nature will be estimated conservatively; explanations of the underlying assumptions and risks to the forecast, including both upside and downside risks, will be provided. The City will estimate its revenues by an objective, analytical process using best practices as defined by the Government Finance Officers Association.

12. The cost of revenue collection efforts should not exceed the marginal additional revenue obtained and should not absorb a large percentage of the amount collected.

13. Non-restricted revenues are recorded in the General Fund and are used at the City Council's discretion and unless otherwise noted, discretionary revenues are not earmarked for specific purposes. Exceptions include:

    a. Grants or other revenues that are legally restricted for specific purposes.
    b. Water/Sewer Franchise Fees are dedicated to the Transportation Construction Fund and Accessibility Construction Fund.

14. Before the City sells any major asset or relinquishes any operating or capital arrangements that involved fixed revenue, the implications of such a sale or arrangements will be fully determined for impact on current and future year revenue estimates.

OPERATING BUDGET POLICIES

1. The City will prepare a biennial budget with the participation of all Departments.

2. All budgetary procedures will conform to existing state and local regulations. Oregon budget law requires each local government to prepare a balanced budget and Oregon Administrative Rules state: 1) the budget must be constructed in such a manner that the total resources in a fund equal the total of expenditures and requirements for that fund, and 2) the total of all resources of the district must equal the total of all expenditures and all requirements for the district. Budgets for all City funds will be prepared on a modified accrual basis consistent with Generally Accepted Accounting Principles.

3. The budget process will allocate resources to achieve Council goals and city-wide strategic plans. Department goals and objectives will be identified and incorporated into the budget.

4. A cost allocation plan will be developed and incorporated into the City budget. The cost allocation plan will be the basis for distribution of general government and internal service costs to other funds and capital projects to reflect the full cost of providing services. If grant funding is available to cover the cost of indirect costs, the cost allocation plan will be submitted to the City's cognizant agency for review and approval when required by an outside party, including other government agencies.

5. A budget preparation calendar is crucial for successful budget preparation and execution. Finance department staff will prepare a detailed budget schedule for internal use that ensures the biennial budget is approved by the Budget Committee and adopted by the City Council no later than June 30 of odd numbered years. A summary of primary budget milestones by month will be included in the proposed and adopted budget documents.

6. The biennial budget will be constrained to the total amount approved by the Budget Committee and as adjusted, adopted, and amended by the City Council.

7. The City Council shall adopt the budget for each fund or program as required by budget law.

8. Performance measures will be used and reported in department budgets. The City will prepare trends, comparisons to other cities, and/or other financial management tools to monitor and improve service delivery in City programs.

9. Essential services will receive first priority for funding. The City will attempt to maintain current service levels for all essential services. The quality of existing core services will be maintained before the City adds new services unless there is an explicit decision to lower the quality of existing services in favor of providing a new service. Essential services for the City are defined as follows (based on ORS 221.760 which determines if a city is eligible to receive state shared revenues):

    a. Police protection
    b. Fire protection
    c. Street construction, maintenance, and lighting
    d. Sewer
    e. Stormwater
    f. Water utility
    g. Planning, zoning, and subdivision control

10. The summary of full time equivalents (FTE), which includes regular and limited term employees (LTE) for each operating fund or department, shall be brought before City Council for adoption with the budget, and any mid-budget cycle increases to the total number of positions must be approved by City Council by resolution. The City Manager may reassign positions among

departments, restructure departments, and convert LTEs to FTEs without Council approval, so long as the total number of positions adopted on the FTE schedule is not increased.

11. All supplemental appropriations for programs requested after the original budget is approved will be analyzed by the City Manager's Office and Finance Department and will only be presented to Council for approval after consideration of availability of revenues.

12. Oregon budget law provides a means to adjust the budget for emergency expenditures or unforeseen circumstances. All resolutions adjusting the budget will be prepared by the Finance Department, at the direction of the City Manager's Office, for Council approval to ensure compliance with budget laws.

13. A mid-biennial review process will be conducted by the City Manager in order to make any necessary adjustments to the adopted biennial budget.

14. The City will submit the Adopted Budget Document to obtain the Award for Distinguished Budget Presentation from the Government Finance Officers Association (GFOA).

15. Monthly reports comparing actual to budgeted expenditures will be prepared by the Finance Department and distributed to the City Manager and City Council. Significant budget to actual variances will be investigated and explained.

EXPENDITURE CONTROL POLICIES

1. Expenditures will be controlled through appropriate internal controls and procedures. Management must ensure expenditures comply with the legally adopted budget. Each Department or Division Manager or Director will be responsible for the administration of his/her department/division/program budget. This includes accomplishing the goals and objectives incorporated into the budget and monitoring each department/division/program budget for compliance with spending limitations. Internal controls over payment requests include a review by the Finance Department. Payment requests are not considered approved and authorized for payment until the Finance Director or their designee has approved the disbursement.

2. The City Council will adopt the budget by fund at the category or program level. Expenditures anticipated to be in excess of these levels require approval of a Council resolution.

3. All purchases of goods and services must comply with the City's Purchasing Policies, guidelines and procedures and with State and Federal laws and regulations.

4. Before the City purchases any major asset or undertakes any operating or capital arrangements that create fixed costs or ongoing operational expenses, the implications of such purchases or arrangements will be fully determined for current and future years.

5. All compensation planning and collective bargaining will include analyses of total cost of compensation which includes analysis of salary increases, health benefits, pension contributions, fringe benefits and other personnel costs. The City will only propose operating personnel costs which can be supported by on-going operating revenues.

6. The City will make every effort to control expenditures to ensure City services and programs provided to its community members and taxpayers are cost effective and efficient.

CAPITAL IMPROVEMENT POLICIES

1. A five year Capital Improvement Program (CIP) encompassing all City facilities shall be prepared and updated annually. A public hearing will be held to provide for public input on the CIP. The five year CIP will be incorporated into the City's budget and long range financial planning processes. The CIP will be balanced; estimated resources will be available for capital spending identified in the five year plan.

2. Projects included in the CIP shall have complete information on the need for the project, description and scope of work, total cost estimates, future operating and maintenance costs and how the project will be funded.

3. An objective process for evaluating CIP projects with respect to the overall needs of the City will be established through a ranking of CIP projects. The ranking of projects will be used to allocate resources to ensure priority projects are completed effectively and efficiently. CIP master plans will be created consistent with Oregon Land Use Laws. Twenty year master plans will be prepared for the water, sewer and stormwater utilities as well as the transportation system. The priorities and timelines established in those master plans will guide updates of the five year CIP. Public involvement is encouraged during project prioritization and at a minimum, is required during the master planning process.

4. Changes to the CIP such as addition of new projects, project goals, changes in scope and costs of a project or reprioritization of projects will require City Council or City Manager approval. Furthermore, City staff will provide master plan and CIP updates to Council annually at a minimum with information about new projects that have emerged as well as changes to scope, estimated costs and/or schedule of projects already on the list with estimated impacts on user charges and fees.

5. Every CIP project will have a project manager who will prepare the project proposals, coordinate as necessary with operations and maintenance staff, ensure that required phases are completed on schedule, authorize project expenditures, ensure that all regulations and laws are observed, and periodically report project status.

6. The City will maintain its physical assets at a level adequate to protect the City's capital investment, meet any and all regulatory requirements and minimize future operating

maintenance and replacement costs. The City recognizes that deferred maintenance increases future capital costs, thus placing a burden on future residents. Therefore, the budget will provide for adequate maintenance and the orderly replacement of capital plant and equipment from the appropriate combination of current revenues, cash reserves, and debt.

7. If project costs at the time of the bid award for construction are less than the budgeted amount the balance will be unappropriated and returned to reserves for future capital projects or allocated to another project. If project costs at the time of bid award are greater than budgeted amounts, the following options will be considered:

    a. Re-scope or change the phasing of the project to come within existing budget amounts
    b. Transfer funding from another, lower priority project
    c. Decrease reserves for future capital projects to provide for an increase in budget appropriations
    d. Defer the project to the next biennial budget period
    e. Eliminate the project

8. The City will determine the least costly funding method for its capital projects and will obtain grants, contributions and low cost state or federal loans whenever possible.

9. The City will establish capital equipment reserves to provide for funding of vehicles and equipment. The City will also establish major repairs and replacement (R&R) reserves to provide for funding of major repairs and replacements. R&R reserves will be used for significant system or facility repairs, replacement or maintenance costs that are unanticipated and exceed ongoing repair and maintenance expenditures in the fund's operating budget. Long term forecasts will be used to determine available capacity to fund repair and replacement of capital assets and infrastructure and avoid a significant unfunded liability from deferred maintenance. If resources are not sufficient to fully fund R&R reserves without program impacts, alternatives will be presented to the City Council during the budget process.

10. The City will utilize "pay-as-you-go" funding for capital improvement expenditures considered recurring, operating or maintenance in nature. The City may also utilize "pay-as-you-go" funding for capital improvements when current revenues and adequate fund balances are available, when issuing debt would unduly affect the City's credit rating, or when market conditions are unstable or suggest difficulties in marketing a debt.

11. The City will consider the use of debt financing for capital projects under the following circumstances:

    a. When the project's expected useful life is sufficient to warrant long term debt financing and comply with the internal revenue code requirements for tax-exempt financing
    b. When projected annual revenues are deemed sufficient and reliable to service the long-term debt
    c. When market conditions present favorable interest rates for City financing

d. When the issuance of debt will not unduly affect the City's credit rating and debt service coverage ratios
e. When a project is mandated by state or federal government and current revenues or fund balances are insufficient to pay project costs

FINANCIAL PLANNING POLICIES

1. The City will prepare a long term financial plan to promote responsible planning for the use of resources. The long term financial plan will include projected revenues, expenditures and reserve balances for a minimum of the next five years. Financial plans will extend beyond five years when specific issues call for a longer time horizon. Financial challenges and possible solutions will be identified, if not implemented, with structural balance as a goal.

2. The City's financial plan should be strategic, meeting regulatory requirements and reflecting the Council's and the community's priorities for service while providing resources that realistically fund routine operations.

ECONOMIC DEVELOPMENT FUNDING POLICIES

1. The City may employ economic development incentives to encourage value-added development and accrue public benefits to the City of Bend. Public benefits may include but not limited to, the following:

    a. A benefit that increases the City's employment base or materially enhances the financial position of the City by increasing assessed valuation.
    b. A contribution to the basic infrastructure of the City that is greater than that which would be required of the development alone
    c. A benefit that increases access to other public services

2. Economic development incentives may include formation of improvement or redevelopment districts, reimbursement, exemption or deferral of certain fees and charges, use of discount lease rates or other forms of financial incentives. All such incentives will be fully evaluated by the Finance Department and Economic Development Department as to the costs, risks and level of benefit as well as the financial impact of such incentives on the City's operating and capital budgets.

3. The fiscal impact evaluation will be presented to Council along with City Manager's recommendation. The City Council shall make the final decision concerning proposed economic development incentives including any repayment of incentives if performance requirements are not met.

4. Funding for economic development incentives must be identified before approval of all such incentives.

5. A development incentive shall not be provided if the development does not provide sufficient public benefit or if the cost and risks to the City will have a materially adverse impact on the City's finances or operations.

PENSION AND RETIREMENT FUNDING POLICIES

1. The City is an employer-participant in the State of Oregon Public Employees Retirement System (PERS). Actuarial valuations of PERS are performed for the Public Employees Retirement Board (PERB) to evaluate PERS' assets and liabilities and indicate its current and prospective financial condition. The PERB determines employer-participant contribution rates, which are then used to calculate each employer-participant's annual required contribution. It is the City's policy to make contributions at no less than the rate established by PERB and required by ORS 238.225. All current pension liabilities shall be funded on an annual basis.

2. In addition to providing pension benefits, the City provides certain health and dental care benefits for retired employees. Funding the liability for future retiree benefits will be determined by City Council action.

CASH MANAGEMENT AND INVESTMENT POLICIES

1. The Finance Director or designee shall invest all City funds according to four criteria, in order of their importance: (1) legality, (2) safety, (3) liquidity, and (4) yield.

2. The City shall maintain and comply with a written Investment Policy that has been approved by City Council. The Investment Policy is a standalone document from these fiscal policies.

3. The City will consolidate or pool cash balances from various funds for investment purposes and will allocate investment earnings to each participating fund.

4. The City's investment securities will be held by a third party for custodial safekeeping.

5. Quarterly investment reports summarizing investment holdings and compliance with the City's Investment Policy will be provided to City Council.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING POLICIES

1. The City will comply with the following accounting and reporting standards:

a. Generally Accepted Accounting Principles (GAAP) developed by Governmental Accounting Standards Board,
b. Government Accounting, Auditing and Financial Reporting standards prescribed by the Government Finance Officers Association (GFOA),
c. Government Accounting Standards, issued by the Comptroller General of the United States,
d. Oregon Revised Statues relating to Municipal finance and
e. U.S. Office of Management and Budget (OMB) Circular A-133.

2. The primary responsibility for the City's financial reporting and internal controls rests with senior management as overseen by the City Council. The Council shall appoint three members to serve on an Audit Committee. The purpose of the Audit Committee is to provide oversight of the City's audit functions as well as other investigations. The Audit Committee's authority includes retention of the City's external auditors, investigation of any matter brought to its attention with complete and unrestricted access to all books, records, documents, facilities, and personnel of the City, and retention of outside counsel, auditors, investigators, or other experts in the fulfillment of its responsibilities.

3. Monthly financial reports summarizing financial activity by fund will be presented to the City Manager and City Council.

4. A system of internal controls and procedures will be maintained to provide reasonable assurance of the safeguarding of assets and proper recording of financial transactions and compliance with applicable laws and regulations.

5. In accordance with State law, a comprehensive financial audit including an audit of federal grants will be performed annually by an independent public accounting firm with the objective of expressing an opinion on the City's financial statements and assessing the accounting principles used and evaluating the internal controls in place.

6. The City will prepare its financial statements and maintain its accounting and internal control systems in accordance with applicable standards with the goal of obtaining an unqualified opinion from its auditors.

7. The Finance Department will prepare a Annual Financial Report and submit the report to the GFOA's "Certificate of Achievement for Excellence in Financial Reporting" program.

8. All departments will provide notice of all significant events and financial and related matters to the Finance Director for the City's annual disclosures to the municipal markets as required by SEC Regulation 15-C-2-12. Full disclosure will be provided in the financial statements and bond representations. Significant events include delinquencies and defaults related to the City's bonds, adverse tax opinions or events affecting the tax exempt status of bonds, the release, substitutions or sale of property securing repayment of bonds and other events having a significant impact on the City's finances and outstanding bonds. The Finance Director will notify the Municipal

Securities Rulemaking Board's Electronic Municipal Market Access (EMMA) database of these significant events.

9. The City's asset capitalization policy is to capitalize and depreciate assets greater than $10,000 with a useful life beyond two years. Capital assets costing less than $10,000 or having a useful life of two years or less will be treated as operating expenditures. The asset capitalization threshold will be applied to individual assets rather than to groups of assets (i.e. office furniture, computer equipment, radio equipment, etc.)

DEBT MANAGEMENT POLICIES

1. The debt management policy sets forth comprehensive guidelines for the financing of capital expenditures. It is the objective of the policies that:
    a. The City obtain financing only when prudent,
    b. The process for identifying the timing and amount of debt or other financing be as efficient as possible,
    c. The most favorable interest rate and other related costs be obtained,
    d. When appropriate, future financial flexibility be maintained.

2. In conjunction with the City's debt financing team including but not limited to bond counsel and financial advisors, the Finance Director structures and recommends to the City Manager and City Council all debt issuances and oversees the on-going management of all City debt. Debt includes voter approved general obligation bonds, tax increment financing, full faith and credit bonds, lease purchase obligations, revenue bonds, special assessment obligations, promissory notes, lines and letter of credit, interfund borrowings, variable rate debt, equipment financing agreements and any other contractual arrangements that obligate the City to make future principal and interest payments.

3. No debt shall be issued for which the City is not confident that a sufficient specifically identified revenue source is available for repayment. The Finance Director shall prepare an analysis of the source of repayment prior to issuance of any debt.

4. The City will not use long-term debt to fund current operations, to balance the budget or to fund projects that are more appropriately funded from current resources.

5. The City will issue advance refunding bonds (as defined by federal tax law) when advantageous, legally permissible, prudent and when the net present value savings is a minimum of three percent of the purchase price of the refunding bonds (defined as the par amount of the refunding bonds, plus net original issue premium, or less net original issue discount). The City will issue current refunding bonds (as defined by federal tax law) when advantageous, legally permissible, prudent and when the net present value savings exceed $100,000. Refundings may also be undertaken for other reasons when legally permissible, prudent and when in the best interests of the City.

6. The City may utilize short-term debt or interfund loans as permitted, to cover temporary shortage due to timing of cash flows which may result from delay in receiving grant proceeds or other revenues and delay in issuance of long term debt.

7. When issuing long-term debt, the City will ensure that the debt is soundly financed by:

    a. Incurring debt only when necessary for capital improvements not appropriate to be financed from current available resources.
    b. Insuring that capital projects financed through long term debt shall be financed for a period not to exceed the useful life of the project. This precludes future generations of rate payers or taxpayers from paying debt service on an asset that no longer provides benefit and prevents debt capacity from being tied up servicing a defunct asset in the event the asset needs replacing.
    c. Determining that the benefits of financing exceeds the cost of financing
    d. Analyzing source of repayment, debt service coverage ratios and the impact of debt service on annual fixed costs prior to issuance of long term debt.
    e. Amortizing debt on a level payment plan to the extent practical considering the forecasted available pledged revenues and impact on the City's aggregate overall debt payment schedules.

8. The City may issue debt on either a competitive or negotiated basis. Bank placements and other private offerings are authorized under circumstances such as interim financings or to avoid the cost of a public sale for smaller issuances. The Finance Director will recommend the most appropriate method of sale in light of financial, market, transaction specific, and issuer-related conditions. If a negotiated public sale is determined to be in the City's best interest, the underwriter should typically be selected through a request for proposal (RFP) process.

9. All bond issuances and promissory notes will be authorized by resolution of the City Council.

10. The City will comply with all statutory debt limitations imposed by the Oregon Revised Statutes.

11. ORS 287A.050 establishes a limitation on the amount of general obligation bonds the City may issue. This limitation is 3% of the City's Real Market Value as certified by the Deschutes County Assessor. "General obligation bonds" are defined by ORS 287A.010(10) to mean exempt bonded indebtedness, as defined in ORS 310.140, that is secured by a commitment to levy ad valorem taxes outside the limits of sections 11 and 11b, Article XI, of the Oregon Constitution (i.e., voter approved, unlimited tax general obligation bonds). Additionally, ORS 287A.050(3) excludes certain types of general obligation bonded indebtedness from being included in the limitation, including for example general obligation bonds issued for water supply, treatment or distribution or sanitary or storm sewage collection or treatment. The City is not required to include full faith and credit obligations when computing its statutory general obligation bond debt limit. However the City's policy is to limit full faith and credit obligations to 3% of Real Market Value as certified by the Deschutes County Assessor.

12. The City will strive to maintain its current credit ratings which are as follows:

	Moody's Investors Service	S&P Global
Full faith and credit obligation bonds	Aa2	AAA
General obligation bonds	Aa2	AAA
Water revenue bonds	Aa2	AA
Sewer revenue bonds	n/a	AA

13. The City will strive to maintain debt service coverage ratios and percentages that uphold the City's credit rating. Water and Water Reclamation (Sewer) debt coverage ratios should be maintained at a minimum of 1.50 or at a level sufficient to protect the credit rating of the Water and Water Reclamation systems.

14. The City will comply with all bond covenants, arbitrage requirements, disclosure and other requirements specified by law.

    a. Post Debt Issuance Tax Compliance
        i. External Advisors and Documentation-The City shall consult with bond counsel and other legal counsel and advisors, as needed, throughout the Bond issuance process to identify requirements and to establish procedures necessary or appropriate so that the Bonds will continue to qualify for tax-exempt status. Those requirements and procedures shall be documented in the tax certificate and agreement ("Tax Certificate") and/or other documents finalized at or before issuance of the Bonds. Those requirements and procedures shall include future compliance with applicable arbitrage rebate requirements and certain other applicable post-issuance requirements of federal tax law throughout (and in some cases beyond) the term of the Bonds. This shall include, without limitation, consultation in connection with any potential changes in use of Bond-financed or refinanced assets.

        The City shall engage expert advisors (each a "Rebate Service Provider") to assist in the calculation of arbitrage rebate payable in respect of the investment of Bond proceeds, unless the Tax Certificate documents that arbitrage rebate will not be applicable to an issue of Bonds.

        Unless otherwise provided by the transaction documentation relating to the Bonds, unexpended Bond proceeds shall be segregated from other funds of the City, and the investment of Bond proceeds shall be managed by the City. The City shall prepare (or cause to be prepared) regular, periodic statements regarding the investments and transactions involving Bond proceeds.

ii. Arbitrage Rebate and Yield—Unless the Tax Certificate documents that arbitrage rebate will not be applicable to an issue of Bonds, the Finance Director, or persons reporting to the Finance Director shall be responsible for:

- either (a) engaging the services of a Rebate Service Provider and, prior to each rebate calculation date, causing the trustee or other financial institution to deliver periodic statements concerning the investment of Bond proceeds to the Rebate Service Provider, or (b) undertaking rebate calculations itself and retaining or obtaining periodic statements concerning the investment of Bond proceeds;
- providing to the Rebate Service Provider additional documents and information reasonably requested by the Rebate Service Provider;
- monitoring efforts of the Rebate Service Provider;
- assuring payment of required rebate amounts, if any, no later than 60 days after each 5-year anniversary of the issue date of the Bonds, and no later than 60 days after the last Bond of each issue is redeemed;
- during the construction period of each capital project financed in whole or in part by Bonds, monitoring the investment and expenditure of Bond proceeds and consulting with the Rebate Service Provider to determine compliance with any applicable exceptions from the arbitrage rebate requirements during each 6-month spending period up to 6 months or 18 months, as applicable, following the issue date of the Bonds; and
- retaining copies of all arbitrage reports, investment records and trustee statements.

iii. Use of Bond Proceeds and Bond-Financed or Refinanced Assets—The City's Finance Director, or persons under the supervision of the Finance Director, shall be responsible for:

- monitoring the use of Bond proceeds (including investment earnings and including reimbursement of expenditures made before bond issuance) and the use of the financed asset throughout the term of the Bonds to ensure compliance with covenants and restrictions set forth in the Tax Certificate relating to the Bonds;
- maintaining records identifying the assets or portion of assets that are financed or refinanced with proceeds of each issue of Bonds (including investment earnings and including reimbursement of expenditures made before bond issuance), including a final allocation of Bond;
- consulting with bond counsel, City's counsel and other legal counsel and advisers in the review of any change in use or transfer of Bond-financed or refinanced assets to ensure compliance with all covenants and restrictions set forth in the Tax Certificate relating to the Bonds;
- to the extent that the City discovers that any applicable tax restrictions regarding use of Bond proceeds and Bond-financed or refinanced assets will or may be violated, consulting promptly with bond counsel and other legal

counsel and advisers to determine a course of action to preserve the tax-exempt status of the bonds.

b. Continuing Disclosure Policies
    i. The Finance Director, or persons under the supervision of the Finance Director, shall have a clear understanding of the continuing disclosure requirements for each bond transaction.
    ii. Internal procedures shall be developed that identify the information that is obligated to be submitted in an annual filing, disclose the dates on which filings are to be made, list the material events as stated by the Securities and Exchange Commission (SEC) and the continuing disclosure agreement, and identify the person responsible for making the filings.
    iii. The Comprehensive Annual Financial Report (CAFR) may fulfill annual financial information obligations. The information provided in a CAFR does not have to be replicated when filing with Electronic Municipal Market Access (EMMA) portal. If the City agrees to furnish information that is outside the scope of its CAFR, that information may be included as a supplement to the CAFR when filing with EMMA.
    iv. As recommended in the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting program, the City should complete its audited annual financial information within 180 days of the end of its fiscal year. Upon its completion, the CAFR should immediately be submitted to EMMA.
    v. Material event notices will be filed within 10 business days of the event.

RESERVE POLICIES

1. The City will maintain sufficient contingency and reserves in each fund for the ability to:
    a. Mitigate short-term volatility in revenues and makeup the temporary shortfall in revenue
    b. Mitigate short-term economic downturns (2 years or less)
    c. Absorb unanticipated operating needs that arise during the fiscal year but were not anticipated during the budget process
    d. Sustain city services in the event of an emergency
    e. Meet operating cash flow requirements before the collection of property taxes, grant proceeds and other operating revenues
    f. Absorb minor claim or litigation settlements
    g. Purchase vehicle and equipment without the need to finance such purchases
    h. Meet routine facility and equipment repair needs
    i. Meet requirements for debt service reserves

j. Maintain good standing with rating agencies

2. General Fund Reserves – the City will maintain General Fund unassigned reserves of at least 16% of the operating budget of the General Fund. Reserve balances in the General Fund Stabilization Fund will be considered when evaluating total General Fund reserve levels. Funding of General Fund reserves will generally come from excess revenues over expenditures or one-time revenues. Ending reserve levels will be evaluated annually.

3. Development Funds – The City will strive to maintain undesignated reserves of at least 50% (or 6 months) of the operating budget for development related funds.

4. Insurance Fund – The City will maintain reserves in its Insurance Fund for self-insurance and major accidents, disasters and catastrophic events. Use of such reserves will be limited to significant expenditures not covered by the City's insurance and that are too large to be absorbed in the department or fund's operating budget or reserves.

5. Water, Water Reclamation and Stormwater Funds – The City will maintain undesignated reserves of at least 25% (or 3 months) of the operating budget for its utility funds. The Water and Water Reclamation Funds will also have rate stabilization reserves no less than $1.5 million and $1 million respectively to protect against volatility of revenues. Ending fund balance and reserves in the Water and Water Reclamation utility funds will be prioritized as follows:
    a. Required debt service reserves
    b. Operating reserves
    c. Rate stabilization reserves
    d. Repair & replacement (R&R) reserves which have been identified as a minimum of $5 million for both the Water and Water Reclamation funds. Refer to the Capital Improvement Policies section for more information on R&R reserves.

6. All Other Operating Funds – The City will maintain undesignated reserves of at least 16% (or 2 months) of the operating budget in all other operating funds unless it can be demonstrated that less than 16% is adequate to meet the needs of the operation.

7. The City will use reserves on a one-time or temporary basis for purposes described above. In the event that reserve funds decrease to levels below the levels established by this policy, the City will develop a plan to restore reserves to the required levels. If feasible, minimum reserve balances shall be replenished in the following year of use and no longer than within five years.

GENERAL FUND STABILIZATION FUND POLICY

1. The City will maintain and manage a General Fund Stabilization Fund in accordance with this policy.

2. The purpose of the General Fund Stabilization Fund will be to provide for severe economic

downturns or major unforeseen events (as determined by Council action) where a significant portion of revenues supporting critical basic operations are projected to decline for more than 2 years or permanently, and such decline cannot be absorbed by the department or fund. In these events, the City will need time to affect reductions, consolidate operations, reprioritize critical programs or implement an alternate revenue source. The General Fund Stabilization Fund will provide temporary support to minimize the impacts to community members who rely on these critical operations.

3. The General Fund Stabilization Fund will also be maintained to protect and enhance the City's credit rating. In the event that the City's General Fund Reserves temporarily fall below desired levels, the General Fund Stabilization Fund will serve to ensure that the City's credit rating is not adversely affected.

4. The General Fund Stabilization Fund will be funded annually as follows:

    a. 50% of investment earnings of the General Fund
    b. 50% of investment earnings of all other funds except as prohibited by law or by internal policy
    c. Excess revenues and/or additional allocations from the General Fund as recommended by the Finance Director and/or City Manager and approved by City Council. Examples of excess revenues include one-time payments from franchisees as a result of an audit, refunds or other one-time discretionary payments not anticipated to be needed for current operations.

5. The General Fund Stabilization Fund will only be used to provide temporary support for critical basic services and operations meeting the criteria established by this policy. In no event will the General Fund Stabilization Fund be used to fund new programs or to fund expenditures that should otherwise be funded with operating revenues, contingencies and reserves.

6. All request for use of the General Fund Stabilization Fund will include the following:

    a. Projection of revenues indicating decline for more than 2 years or permanent decline as a result of economic downturn or unforeseen event
    b. Analysis that revenue decline is so significant that it cannot be absorbed in the department or fund's operating budget through increases in other revenues or reduction of current expenditures
    c. Determination that critical basic services and operations will be affected and community members will be negatively impacted
    d. Determination that request meets any other criteria determined by Council
    e. Plan of action and long term financial solution to address the revenue shortfall

7. All requests for use of the General Fund Stabilization Fund will be presented to Council along with City Manager's recommendation. The City Council shall make the final decisions concerning appropriation of funds from the General Fund Stabilization Fund.

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Fund Accounting

For accounting purposes, a state or local government is not treated as a single, integral entity. Rather, a government is viewed as a collection of smaller, separate businesses known as 'funds'. A fund is a fiscal and accounting entity with self-balancing accounts to record cash and other financial resources, related liabilities and expenditures, which are segregated for specific activities and objectives. All of the governmental and proprietary funds listed below require budget appropriations. The Agency Fund, a fiduciary fund, is the only City of Bend fund that does not require budget appropriations.

All of the funds used by a government must be classified into three types of activities, and further delineated into one of seven fund types:

Governmental Funds (Governmental Activities)

1. General Fund
2. Special Revenue
3. Debt Service
4. Capital Projects
5. Permanent Fund

Proprietary Funds (Business-Type Activities)

6. Enterprise
7. Internal Service

Fiduciary Funds (Fiduciary Activities)

8. Custodial

The fund descriptions in this section only include those funds with a 2025-2027 biennial budget. Funds that are no longer active are not included in this section.

Governmental Funds - Governmental Activities

Many government services are funded through taxes and intergovernmental revenues, which are often called non-exchange revenues because there is not normally a direct relationship between the cost of the service provided and the amounts being paid by the individual taxpayer. When a service is largely funded through non-exchange revenues it is called a governmental activity. The accounting for governmental activities focuses on current available resources and the near-term demands upon them rather than on net income.

General Fund

The City of Bend's General Fund primarily accounts for police and municipal court operations and the allocation of general discretionary revenues such as taxes and intergovernmental revenues to other funds that rely on those discretionary revenues. The General Fund also accounts for other general services not accounted for within another fund, including growth management and code enforcement. The principal sources of revenue include property taxes, franchise fees, intergovernmental revenues, room taxes and fines.

Special Revenue Funds

The Special Revenue fund type is used when certain revenues have been earmarked or are legally restricted for specific purposes. The general requirement is that dedicated revenues must be used for the specific purpose authorized.

General Fund Revenue Stabilization Fund

This revenue stabilization fund is established and maintained to ensure the continued delivery of City services. Funds will be available for emergency situations, temporary revenue shortfalls, or to provide stability during economic cycles. This is considered the City's "Rainy Day" Fund.

Police Reserve Fund

This fund is used to set aside operating reserves for the Police Department. Funds may be utilized for sustaining services in the event of an emergency and absorb unanticipated operating needs that arise during the year but were not anticipated during the budget process.

Fire/EMS Fund

Activities within this fund include fire suppression, fire prevention and education, fire investigation services and emergency medical services. Revenues earmarked for Fire/EMS operations include allocation of General Fund discretionary revenues and property taxes from the Deschutes County Rural Fire Protection District #2 as the City partners with the district to provide fire protection in the district's boundaries, and the Fire Operating Levy approved by voters in 2023 which will be in effect from 2024-2029. Revenues also include billings for ambulance and emergency medical services.

Streets & Operations Fund

This fund accounts for the Street Operations of the City. The funding sources include state highway apportionment revenues, transportation fee revenues, internal billings, solid waste franchise fees, grants and allocation of general discretionary revenues from the General Fund.

System Development Charge (SDC) Fund

The SDC Fund provides the accounting for system development charges restricted for transportation, water, and water reclamation capital projects. The use of the SDCs is shown as a transfer out to the Transportation Construction, Water and Water Reclamation Funds respectively.

Helen Lorenz Estate Fund

The Helen Lorenz Estate Fund accounts for earnings received from the Helen Lorenz estate and expenditures to fund Public Safety purposes.

Building Fund

Activities within the Building Fund include inspection, building and code compliance. The principal sources of revenue for this fund are permit fees and charges for services.

Planning Fund
This fund is used to account for the expenditures of the City's Planning Department which provides current and long-range planning services. Funding for this department is provided through planning fees.

Private Development Engineering Fund
This fund accounts for resources and costs related to ensuring that public improvements made in conjunction with community development are constructed to development standards so they can be accepted into the inventory of public assets for perpetuity. The program also coordinates with the Growth Management and Legal departments to assure infrastructure planning is coordinated with the projected long term demand of future development.

Community Development Block Grant (CDBG) Fund
CDBG funds are allocated annually to the City from the US Department of Housing and Urban Development (HUD). This fund is used to account for the receipt and distribution of those grant funds in accordance with an action plan approved by HUD.

Affordable Housing Fund
This fund accounts for the City's Affordable Housing Program, which is funded by an affordable housing fee assessed on building permit valuation. The affordable housing fee was adopted through City ordinance and earmarked for promotion of and assistance with affordable housing developments.

Commercial and Industrial Construction Tax Fund
In accordance with Bend Code Chapter 9.45, tax revenues will initially be recorded in the City's General Fund and then transferred to this Tax Fund. State law requires that 50% of the tax revenue to be used to fund programs of the City related to housing. The other 50% of revenue is unrestricted, and can be allocated and spent on a discretionary basis as defined by ordinance and code. At the direction of City Council, the unrestricted revenue will be dedicated to support, services, and programs for people making up to 30% of Area Median Income.

Houseless Fund
This fund accounts for all of the revenues and expenditures related to owning and operating shelters, managing the right of way and related services and support to the community along the housing continuum.

Business Advocacy Fund
This fund is used to account for the expenditures of the City's Business Advocacy Program which is responsible for implementing the Bend Economic Development Advisory Board's Strategic Plan. Funding for this department is mainly provided through business license fees.

Tourism Fund
Oregon Revised Statutes requires a portion of room taxes to be dedicated to tourism promotion. This fund accounts for the collection and use of that portion of transient room taxes. The City partners with Visit Bend for tourism promotion efforts.

Economic Improvement District (EID) Fund

An EID was created at the request of the Downtown Bend Business Association to provide a funding program for the maintenance and beautification of downtown Bend. Assessments are collected from properties within the EID and passed through to the association for program expenditures.

American Rescue Plan Act (ARPA) Fund

This fund accounts for funds received from the US Department of Treasury through the American Rescue Plan Act, Coronavirus State and Local Fiscal Recovery funds.

PRO Housing Grant Fund

This fund accounts for funds received from the US Department of Housing and Urban Development (HUD) through the Pathways to Removing Obstacles to Housing (PRO Housing) grant award.

Debt Service Funds

This fund type accounts for the accumulation of resources for the payment of debt principal and interest. The use of Debt Service Funds is necessary only if required by law or governmental accounting standards. The City maintains the following debt service funds which are determined to be required or necessary for fiscal management.

2011 General Obligation Bond Debt Service Fund

This fund accounts for the debt service associated with the General Obligation (GO) Bonds issued for transportation construction projects included in the GO Bond approved by voters in May 2011. The principal source of revenue to pay the debt comes from property taxes.

2020 General Obligation Bond Debt Service Fund

This fund accounts for the debt service associated with the General Obligation (GO) Bonds issued for transportation construction projects included in the GO Bond approved by voters in November 2020. The principal source of revenue to pay the debt comes from property taxes.

Bend Urban Renewal Agency (BURA) – Juniper Ridge Debt Service Fund

This fund accounts for the principal and interest debt service associated with debt to be issued for the Juniper Ridge urban renewal area construction projects. The principal source of revenue to pay the debt comes from property taxes on new growth or assessed value increment within the Juniper Ridge urban renewal area.

Bend Urban Renewal Agency (BURA) - Murphy Crossing Debt Service Fund

This fund accounts for the principal and interest debt service associated with debt issued for the Murphy Crossing urban renewal area construction projects. The principal source of revenue to pay the debt comes from property taxes on new growth or assessed value increment within the Murphy Crossing urban renewal area.

Bend Urban Renewal Agency (BURA) – Core Area Debt Service Fund

This fund accounts for the principal and interest debt service associated with debt issued for projects in the Core Area tax increment financing (TIF) district. The principal source of revenue to pay the debt comes from property taxes on new growth or assessed value increment within the Core Area TIF district.

PERS Debt Service Fund

This fund accounts for the debt service on bonds issued to pay off a portion of the City's unfunded pension liability with the Oregon Public Employees Retirement System.

Capital Project Funds

This fund type accounts for the construction of major capital facilities. The use of Capital Project Funds is necessary only if required by law or governmental accounting standards to provide for proper management of resources. The City maintains the following capital project funds which are determined to be required or necessary for fiscal management.

Transportation Construction Fund

This fund accounts for the construction of transportation improvements in the City's Capital Improvement Program. Funding comes from Transportation SDCs, water and water reclamation franchise fees, grants and contributions.

2020 General Obligation Bond Construction Fund

This fund accounts for construction projects related to the Transportation Bond measure that passed in November 2020 for traffic flow, east-west connections, and neighborhood safety improvements.

Accessibility Construction Fund

This fund accounts for accessibility related improvements to mainly sidewalks and curb ramps. General Fund discretionary revenues, grants, and water and water reclamation franchise fees are used to fund these improvements.

Local Improvement District (LID) Construction Fund

This fund accounts for the cost of infrastructure constructed through the LID process. There are currently no active LID projects; the reserve balance in this fund will be used for future LIDs.

BURA - Juniper Ridge Construction Fund

This fund accounts for construction projects related to development of the Juniper Ridge Urban Renewal Area. Funding for this activity is derived through debt financing and property sales.

BURA – Murphy Crossing Construction Fund

This fund accounts for projects in the Murphy Crossing urban renewal area. Funding for this activity is derived through debt financing.

BURA – Core Area Construction Fund

This fund accounts for projects in the Core Area tax increment financing district. Funding for this activity is derived through debt financing.

Permanent Fund

Permanent Funds are generally used to report resources that are legally restricted so that only earnings, and not principal, may be used for purposes that support the program. The City maintains the following permanent fund:

Cemetery Permanent Maintenance Fund

This fund accounts for the perpetual care endowment of the City's cemetery. As provided by Oregon Revised Statutes, funding for this activity is derived through the permanent maintenance fees received from the sale of plots.

Proprietary Funds – Business-Type Activities

Certain government services are operated like for-profit businesses and are funded through user charges for which the cost to the user is proportionate to the benefit received by the user. There are two types of proprietary funds, Enterprise Funds and Internal Service Funds.

Enterprise Funds

Enterprise funds are used to account for operations that provide services to the community members of Bend and are funded and operated in a manner similar to private enterprises.

Water Fund

This fund accounts for the operation of the City's water utility. The principal source of revenue is water rates charged to users. Expenditures are for the administration, maintenance, improvement and expansion of the water system. Capital expenditures are funded by rates, long-term debt, and Water System Development Charges.

Water Reclamation Fund

This fund accounts for the operation of the City's wastewater utility. The principal source of revenue is Water Reclamation rates charged to users. Expenditures are for administration, maintenance, improvement and expansion of the water reclamation system. Capital expenditures are funded by rates, long term debt and Water Reclamation System Development Charges.

Stormwater Fund

This fund accounts for the operation of the stormwater utility. The principal source of revenue is stormwater rates. Expenditures are for administration of the stormwater program and improvements to stormwater facilities.

Airport Fund

This fund accounts for the operation of the Bend municipal airport. The principal sources of operating revenue are hangar and ground leases. Expenditures are for the administration, maintenance and improvement of the airport facilities. Capital expenditures are primarily funded from state and federal grants.

Parking Services Fund
The Parking Services Fund supports on-street parking, the Bend Centennial Parking Plaza (Parking Structure), and the Downtown coordination efforts.

Cemetery Fund
This fund accounts for the operation of the Pilot Butte cemetery, which is City owned and operated. The principal sources of revenue are burial and lot sales and support from the City's General Fund. Expenditures are for the operation of the cemetery.

Internal Service Funds
Internal Service Funds are generally used to account for the goods and services provided by one City department to other departments or agencies of the City. Goods and services are provided on a cost-reimbursement basis. The City maintains two Internal Service Funds with the following divisions:

Internal Service Fund – City Wide Administration

Administrative and Financial Services Division
This division accounts for the operations of the City Council, City Manager's Office, City Attorney's Office, Communications & Engagement, Human Resources, Real Estate, Office of Performance Management, Project Management Office, Procurement & Public Contracts, and Financial Services departments. Revenues are generated from overhead allocation through the City's Cost Allocation Plan to the departments or funds receiving service.

Accessibility & Equity Division
This division accounts for the operations of the City's Accessibility & Equity program, which is responsible for embedding a commitment to diversity, equity, inclusion and accessibility within the City of Bend through internal and external initiatives guided by the work of the City Council's new Human Rights and Equity Commission (HREC) and the internal Diversity, Equity, Inclusion and Accessibility (DEIA) Task Force. Revenues are generated from overhead allocation through the City's Cost Allocation Plan to operating departments or funds.

Sustainability Division
This division accounts for the operations of the City's Sustainability department, which is responsible for carrying out the City's energy and climate related initiatives, including developing, updating, and implementing the City's Community Climate Action Plan (CCAP) and the City's Strategic Energy Management Plan (SEM Plan). Revenues are generated from overhead allocation through the City's Cost Allocation Plan to operating departments or funds.

Information Technology Division
This division accounts for the operation of the City's Information Technology department, which oversees the City's computer hardware and software and phone systems. Revenues are generated from overhead allocation through the City's Cost Allocation Plan to the departments or funds receiving service.

Facilities Management Division

This division accounts for the facilities personnel and the operation and maintenance of the following City owned or leased buildings: City Hall campus, Wall Street, Bond and Franklin Annexes, 15th Street Campus, Utilities Campus at Boyd Acres, the Police facility, Public Works Campus, shelter facilities, and other city owned property. Revenues are generated from rent charges developed through the City's Cost Allocation Plan to the departments occupying the buildings, transfers from the Houseless Fund for the operating costs of shelter facilities and General Fund dollars to pay the annual debt service on properties acquired in the Bend Central District.

Risk and Emergency Management Division

This division accounts for the City's emergency management and safety/risk management programs, as well as commercial liability insurance and workers compensation insurance. Revenues are generated from overhead allocation through the City's Cost Allocation Plan to all funds of the City.

Other Post-employment Benefits (OPEB)

The City participates in three separate Other Post-employment Benefits (OPEB) plans. This fund accounts for resources that the City is required to set aside by generally accepted accounting principles (GAAP). Funding comes from monthly charges to user departments based on the departments' number of employees.

Internal Service Fund – Departmental Administration

Fleet Management Division

This division accounts for the maintenance and service of all City vehicles and heavy equipment. Revenue is generated by charges to the departments receiving service.

Public Works Administration Division

This division is added with the 2025-27 Proposed Budget and accounts for the support services to the operational departments within Public Works: Engineering, Fleet, Transportation & Mobility, and Water Services.

Public Works Warehouse Division

This division is added with the 2025-27 Proposed Budget and accounts for the receiving, storage, issuing, and consumption data of critical supplies for operating and central services departments at the Public Works Warehouse at the Public Works Campus.

Water Quality Laboratory Division

This division accounts for laboratory services provided to the City's water, water reclamation and stormwater utilities. Revenue is generated from overhead allocation through the City's Cost Allocation Plan to the departments or funds receiving service.

Engineering Department

The Engineering Department provides infrastructure and planning services. Revenue is mainly generated by user charges to other funds.

Community & Economic Development Department Administration Division

This division was created to provide support services to the operational divisions within the Community & Economic Development Department (CEDD). Through this consolidated support model, the CEDD Administration Division enables CEDD to work as one coordinated department, while allowing each division to focus on its specific regulatory areas of authority and expertise.

Fiduciary Funds – Fiduciary Activities

Assets held in a trustee capacity for others and not used to support the City's programs qualify as fiduciary assets. The City has only one fiduciary fund, described below, which does not require budget appropriations and therefore is not included in the budget document.

Custodial Fund

The Custodial Fund accounts for various monies received on behalf of third parties. Agency activity is custodial in nature and does not involve the measurement of results of operations.

Basis of Budgeting

The City maintains accounting records on a budget basis as well as on a Generally Accepted Accounting Principles (GAAP) basis. For financial reporting purposes, governmental funds use the modified accrual basis of accounting where revenues are recognized when they are both measurable and available and expenditures are recognized when incurred. Proprietary funds use the full accrual basis of accounting where revenues are recorded when earned and expenses are recorded when incurred.

The City makes adjustments at year-end for financial reporting to reflect GAAP basis as needed. Examples of GAAP basis adjustments include:

- Acquisition of capital assets or construction costs which are considered current expenditures under Oregon Local Budget Law but are reported as capital assets and depreciated over the life of the assets under GAAP.
- Proceeds from debt issues are considered budgetary resources while under GAAP, debt issued is recorded as a liability. Likewise, debt principal payments are a reduction in the liability under GAAP reporting but show as expenditures for budget purposes.
- Amortization and non-cash transactions are other examples of transactions that are not reported under the budget basis but are reported in GAAP-basis financial reporting.

Budgets for all City funds are prepared on a modified accrual basis consistent with GAAP.

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Council Goals for the 2025-2027 Biennial Budget

The City Council identified the following focus areas as goals for the 2025-2027 biennium and adopted them on March 19, 2025.

GOAL: HOUSING

Develop and implement strategies to meet community housing needs, reduce homelessness, and create complete, walkable neighborhoods through data-driven policies, reliable funding, and innovative development codes.

Strategy: Target efforts for housing production based on community needs

- Create a housing production strategies committee to develop policies, incentives and other funding tools to increase the supply of affordable and missing middle housing in alignment with the Oregon Housing Needs Analysis
- Collect data on the current housing and rental market to find gaps and key areas to improve housing production in alignment with state and regional plans
- Develop outreach programs and public/private partnerships to promote the uptake of policy changes towards increasing the supply of missing middle-income housing and small infill development

Strategy: Target efforts for houselessness based on community needs

- Advocate for a reliable, ongoing funding program for shelters (for capital and operations) and supportive services
- Develop additional safe parking sites
- Set goals and metrics for reducing homelessness that meet the needs in Bend while aligning with state and regional plans and funding sources

Strategy: Accelerate complete neighborhoods

- Adopt elements of a 20-year plan for housing and jobs (Bend's growth plan), emphasizing policies that create walkable and complete neighborhoods and transition Bend to form based development codes
- Adopt development code and entitlement process improvements that remove barriers and speed up missing middle-income, affordable housing and infill development
- Promote more affordable home ownership and rental opportunities that recognize the diversity of housing types and sizes needed to support a growing and changing community

GOAL: TRANSPORTATION & INFRASTRUCTURE

Make travel safer and more reliable for everyone, ensure water and wastewater systems meet growth, housing, and economic prosperity needs, and improve transportation projects with sustainable funding and planning.

Strategy: Enhance safety, accessibility and increased options for all modes of travel

- Create and begin implementation of Pedestrian and Bike Master Plans that address system gaps, costs, and priorities and are aligned to the Transportation System and Climate Friendly and Equitable Communities plans and policies
- Develop project and funding solutions to improve safety, reliability, maintenance, and capital needs, aligning revenue options with planning and performance metrics and goals
- Update transportation design standards and specifications for all users, aiming for zero fatalities

Strategy: Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth

- Finish the Sewer Collection System and Stormwater Master Plans, prioritizing infill development
- Acquire property and apply for grants to meet the long-term water supply and resiliency needs
- Finish updating plans for the Water Reclamation and Filtration Facilities, focusing on environmental stewardship, wildfire resiliency and clean energy opportunities

Strategy: Improve and deliver the City's transportation projects and plans and prioritize future investments

- Work proactively with Cascades East Transit to increase transit service, secure sustainable transit funding and establish two mobility hubs
- Deliver key transportation infrastructure projects that prioritize housing production and economic prosperity as well as address community priorities such as the Bend Bikeway and Neighborhood Street Safety Program
- Improve governance and oversight of transportation policy and project delivery that increases efficiency
- Develop a stable, self-sustaining funding plan for airport operations

GOAL: ECONOMIC PROSPERITY

Develop and implement strategies that increase community prosperity through job growth, workforce development and livable wages.

Strategy: Create a comprehensive economic development plan and vision

- Incorporate inputs from the Targeted Sector Analysis, Urban Renewal Investment Strategy, and Industry Cluster Analysis to guide the Economic Development Plan
- Identify target sector land capacity and infrastructure needs that inform Bend's Growth Plan
- Connect Bend's Economic Development plan with local, regional and state partners such as Economic Development of Central Oregon (EDCO), Bend Chamber of Commerce, OSU-Cascades, COCC, Central Oregon Intergovernmental council (COIC) and Business Oregon

Strategy: Lead an effort to strengthen economic prosperity by enhancing strategic partnerships

- Leverage public-private partnerships that catalyze investment in the Bend Central District, including the development of a new City Hall and investments in the Drake to Juniper Park connection
- Identify and contract with partners that provide specialized business and employment services, including childcare aligned to the economic development plan
- Establish an internal economic development program that coordinates and facilitates the urban renewal, real estate, housing, equity and policy teams that execute the economic development plan
- Implement a Supplier Diversity Program with a focus on outreach and education

Strategy: Implement the Urban Renewal Investment Strategy as a local tool to support economic growth

- Expand the roles and responsibilities of the Core Area Advisory Board to include citywide urban renewal strategies and investment
- Promote and ensure the urban design framework of the Core Area meets job and housing goals
- Leverage urban renewal funds, including site-specific opportunities, for housing, neighborhood commercial, entrepreneurial development, infrastructure, business and land development and beautification

GOAL: CLIMATE RESILIENCY

Promote a sustainable and resilient community by advancing climate action- recognizing affordability and availability of clean energy, protecting natural resources, and building wildfire resiliency

Strategy: Advance the community climate action plan (CCAP) and encourage sustainable development

- Implement the recently updated Community Climate Action Plan (CCAP) to meet greenhouse gas emission reduction targets, including priority items (these will be identified in April), and policies and programs that advance electrification
- Contract with community partners through a new grant program that facilitates CCAP action implementation
- Identify sustainable funding to implement the CCAP and sustainability initiatives
- Adopt a plan for the future of the Urban Tree Canopy
- Explore improvements to Bend's outdoor lighting standards, informed by principles from the 'Dark Sky' initiative

Strategy: Protect our watershed through water conservation and stewardship

- Update the city's water rate structure to further incentivize water conservation.
- Analyze and expand existing conservation measures to achieve no net increase in water demand and explore use of graywater

- Collaborate with Tribal partners on water resources in the Deschutes Basin
- Continue participation with the Deschutes Basin Water Collaborative and complete the *Water Management Plan*

Strategy: Build wildfire resiliency through awareness, education and actions that reduce risks

- Evaluate and update codes to reflect best practices for wildfire resiliency
- Coordinate and expand community wildfire resiliency outreach and education

GOAL: PUBLIC SAFETY

Enhance community safety and resilience through data-driven decision-making, responsible financial stewardship, and sustained investment in public safety services, while engaging in emergency preparedness and proactive crime prevention.

Strategy: Maintain high quality Fire/EMS service levels

- Maintain response times with a continued emphasis on survivability of cardiovascular emergencies
- Identify long-term funding and governance options in partnership with the Rural Fire District
- Analyze response data to ensure the appropriate resources are responding to calls for service

Strategy: Enhance emergency planning while increasing community preparedness

- Increase participation in community education, prevention, and preparedness programs through collaboration with partners
- Refine resiliency planning including natural hazard mitigation and continuity of operations
- Refine emergency planning to address City operations and response functions, and community evacuation plans

Strategy: Develop and use preventative and proactive measures to reduce crime and increase community safety

- Prioritize engagement and trust building with the community
- Collaborate with all City Departments and local partner agencies to intervene in criminal activity and increase livability, including implementation of automated traffic enforcement
- Reduce calls for service through partnerships and alternative response
- Identify long-term funding options to match community needs and expectations

GOAL: ACCESSIBLE AND EFFECTIVE GOVERNMENT

Foster a thriving, engaged, and inclusive community by enhancing transparency, strengthening public participation, and expanding engagement with new voices while ensuring responsible stewardship of resources.

Strategy: Advance the City's commitment to equity and community prosperity

- Expand language access and accessibility to ensure all residents can access City of Bend resources and decision-making processes
- Incorporate the equity framework into the City's decision-making processes
- Support and collaborate with community partners to address hate incidents and discrimination
- Explore ways to improve transparency of worker pay on private construction projects, including through existing regulatory structures, disclosure agreements, or other local mechanisms

Strategy: Engage community members, prioritizing outreach to new voices, to ensure continuous and meaningful community participation in decision-making processes

- Cultivate community partnerships to engage youth and other new voices, and implement stakeholder specific engagement, through events and creative initiatives
- Incorporate an engagement framework, with a strong feedback loop, to ensure stakeholder involvement and collaboration
- Continue to improve communication and collaboration between Council and Council advisory groups

Strategy: Implement process improvements to meet the needs of a growing City

- Foster community awareness and understanding of city projects by prioritizing a community-centric approach to project planning and communication
- Review and refresh Council Rules
- Improve permitting processes and reduce review times to support housing and economic development
- Complete and implement the One City strategic plan that aligns organizational priorities and initiatives with an updated mission, vision and values

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2025-2027 Proposed Biennial Budget
Summary by Service Area

2025-2027 Resources

	General Fund (Includes General Fund Revenue Stabilization Fund)	Public Safety	Infrastructure	Community & Economic Development	Administration & Central Services	Total Biennial Budget City and BURA
RESOURCES						
Beginning working capital	$ 43,411,900	$ 14,199,200	$ 296,156,300	$ 40,281,600	$ 65,733,800	$ 459,782,800
Property taxes	92,184,800	25,700,200	17,755,800	9,821,300	-	145,462,100
Room tax	18,463,600	589,900	-	10,441,100	-	29,494,600
Franchise fees	23,964,700	-	11,981,400	-	-	35,946,100
Local marijuana tax	2,230,100	-	-	-	-	2,230,100
Commercial/Industrial construction tax	786,400	-	-	-	-	786,400
Licenses and permits	162,400	-	2,143,200	23,012,700	-	25,318,300
Intergovernmental revenues	7,576,200	18,562,800	31,611,600	11,875,800	35,700	69,662,100
Charges for services	1,574,100	13,251,600	173,441,300	28,283,500	3,590,000	220,140,500
System development charges (SDC's)	-	-	36,688,900	-	-	36,688,900
Fines and forfeitures	3,059,900	-	1,210,000	-	-	4,269,900
Juniper Ridge city owned land sales	5,250,000	-	6,500,000	-	-	11,750,000
Miscellaneous	1,920,900	632,900	14,254,800	3,333,500	1,877,900	22,020,000
Long-term debt proceeds	-	-	124,974,600	12,240,000	3,978,000	141,192,600
Interfund loan repayments	10,944,900	-	2,500,000	7,744,900	-	21,189,800
Interfund activity:						
Interfund / Interagency transfers	1,485,800	875,000	78,027,100	12,045,200	111,704,800	204,137,900
General fund subsidy	-	40,984,600	10,997,800	1,716,200	-	53,698,600
General fund revenues allocated to:						
Police	(97,480,000)	97,480,000	-	-	-	-
Municipal court	(2,721,500)	2,721,500	-	-	-	-
Code enforcement	(1,716,100)	-	-	1,716,100	-	-
Growth management	(4,927,900)	-	-	4,927,900	-	-
Community projects	(2,739,500)	-	-	2,739,500	-	-
General fund houseless	(1,342,700)	-	-	1,342,700	-	-
Juniper Ridge city owned land	(465,400)	-	-	465,400	-	-
TOTAL RESOURCES	$ 101,622,600	$ 214,997,700	$ 808,242,800	$ 171,987,400	$ 186,920,200	$ 1,483,770,700

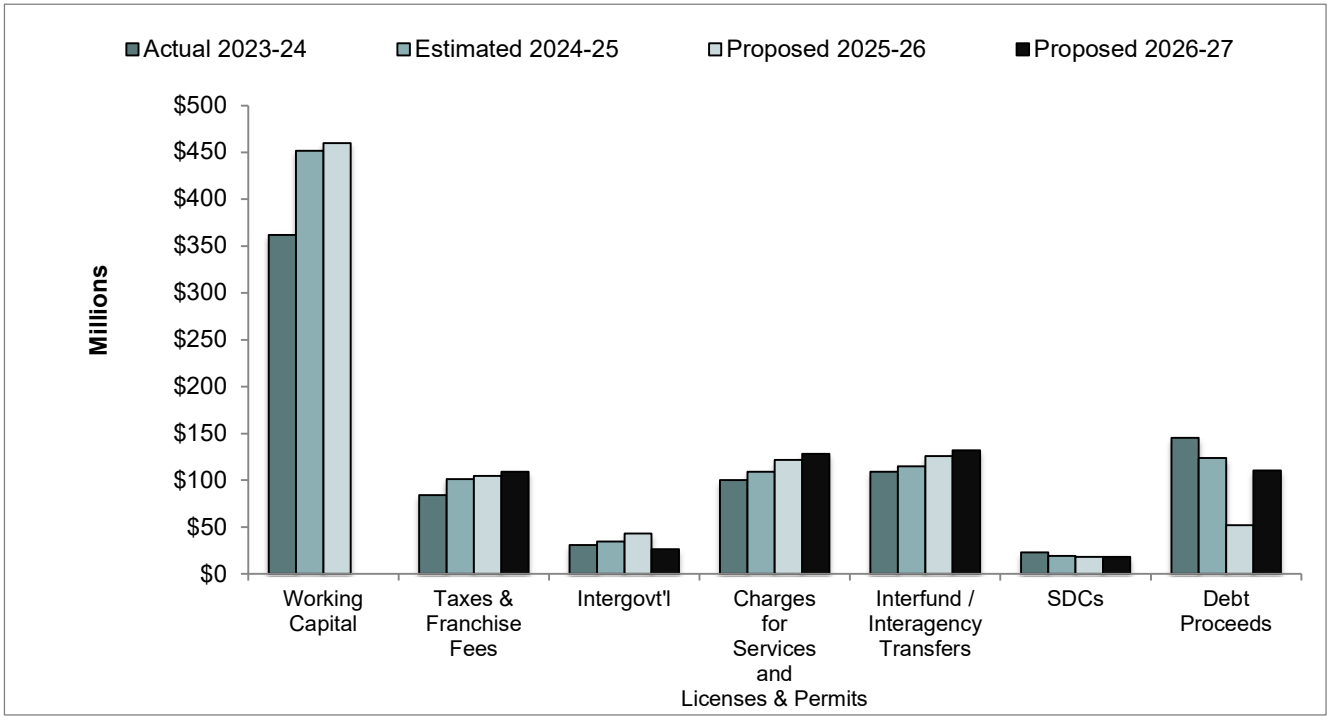
2025-2027 Proposed Biennial Budget
Summary by Service Area

2025-2027 Requirements

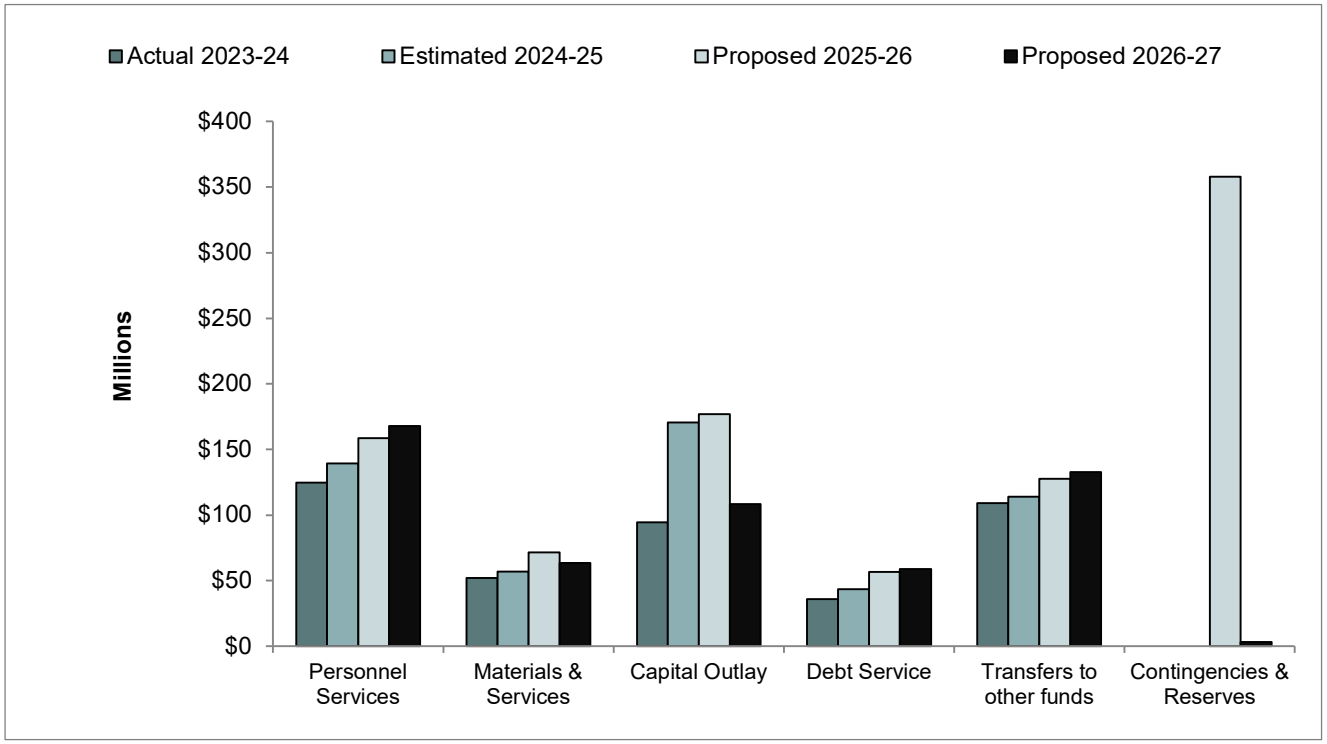
	General Fund (Includes General Fund Revenue Stabilization Fund)	Public Safety	Infrastructure	Community & Economic Development	Administration & Central Services	Total Biennial Budget City and BURA
REQUIREMENTS						
Personnel services	$ -	$ 146,928,900	$ 84,908,300	$ 43,137,100	$ 51,569,500	$ 326,543,800
Materials & services	-	18,091,100	40,160,900	43,732,500	33,001,900	134,986,400
Capital outlay	-	8,218,900	222,601,800	11,675,000	42,694,500	285,190,200
Total	-	173,238,900	347,671,000	98,544,600	127,265,900	746,720,400
Debt service	-	1,451,000	74,609,800	11,575,900	27,925,700	115,562,400
Interfund activity:						
Interfund / Interagency transfers	16,027,100	29,453,600	126,479,300	26,356,200	8,329,300	206,645,500
General fund subsidies	53,698,600	-	-	-	-	53,698,600
Contingency	6,209,700	9,298,800	24,986,100	25,650,800	2,534,100	68,679,500
Reserves	25,687,200	1,555,400	234,496,600	9,859,900	20,865,200	292,464,300
TOTAL REQUIREMENTS	$ 101,622,600	$ 214,997,700	$ 808,242,800	$ 171,987,400	$ 186,920,200	$ 1,483,770,700

Combined Summary of Financial Sources and Uses

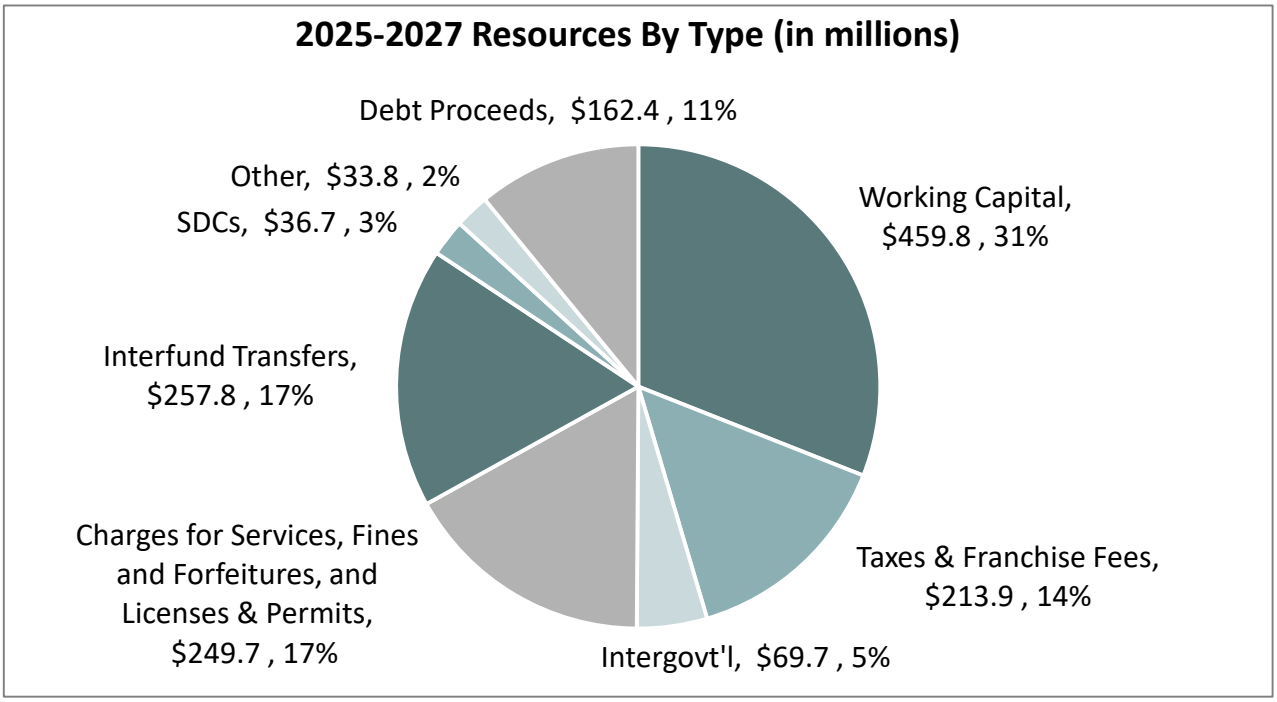
2025-2027 Resources
All Funds - $1,483.8 Million

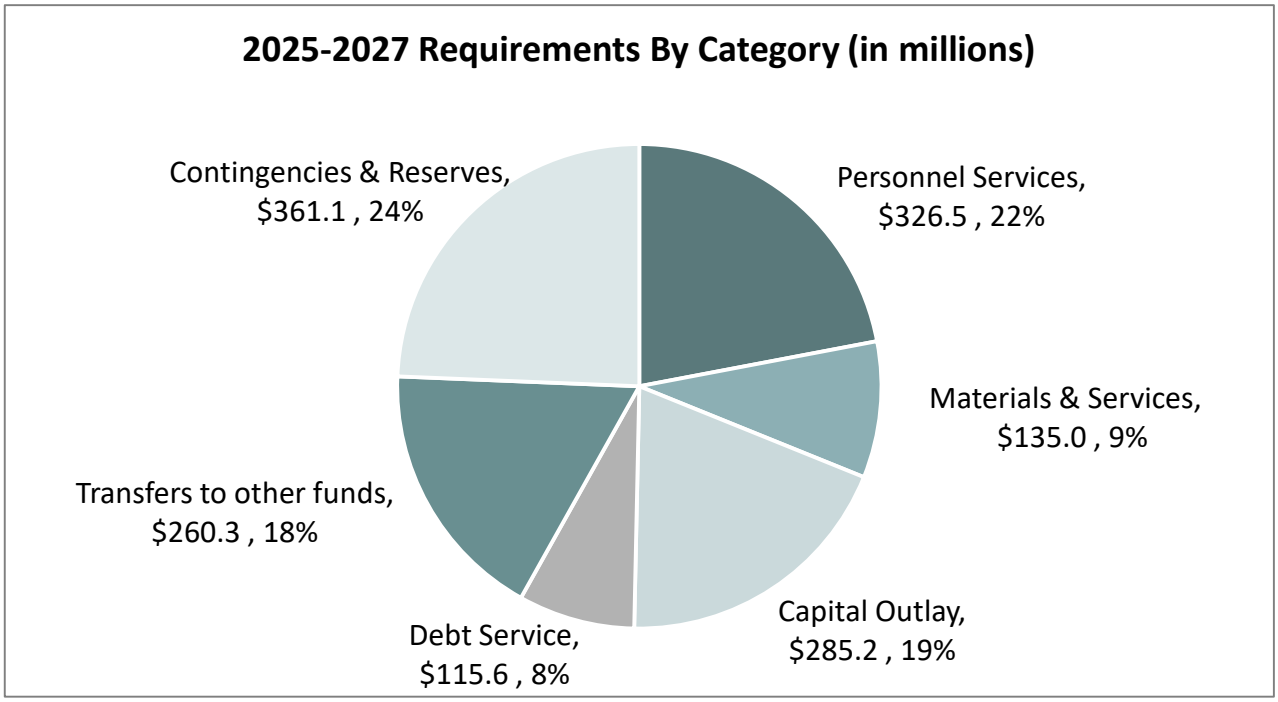


2025-2027 Requirements
All Funds - $1,483.8 Million



Resource and Requirement Summaries





Analysis of Revenue Sources
Revenue Highlights

Overview

The primary revenue sources of the City's governmental funds are property taxes, room taxes, franchise fees, intergovernmental revenues, grants and contributions, charges for services, licenses and permits, and court fines and assessments. For enterprise and internal service funds, the primary revenue sources are charges and fees for services.

Revenue assumptions for the 2025-2027 biennial budget are based on current or historical revenue trends and analyses, as well as projections from the State of Oregon Office of Economic Analysis, Oregon Department of Transportation, and Portland State University Population Research Center.

Development of the 2025-2027 biennial budget reflects revenue pressures associated with modest revenue growth forecasts and headwinds associated with an uncertain economy. Coupled with pressures on expenses, there is an imbalance of operating inflows and outflows across most funds. Either funding increases will be needed to keep operations at the current level or service levels may need to be reduced.

New Revenues, Fee Increases and Notable Changes to Revenues

New revenues and fee increases included in the 2025-2027 biennial budget are as follows:

- Water rate/revenue increases of 4.9% per year, water reclamation (sewer) increases of 1.8% per year and stormwater increases of 8.0% per year. Account activity increases of 1.8% are assumed for water, 1.8% for sewer, and 1% for stormwater, which is consistent with the 30-year utility rate forecasting models. These increases are projected to result in an overall 4% increase to the average customer bill.

- System development charge (SDC) revenue projections include a 1.8% projected Engineering News Record (ENR) increase across water, sewer and transportation. The proposed budget assumes flat development activity for transportation, water and sewer SDC's. The City updated all three SDC methodologies in the 2023-2025 biennium.

- Development fee increases are proposed to be phased in 6-month increments based on financial modeling intended to support staffing levels necessary to maintain permit turnaround times and maintain reserves to ensure sustainable staffing levels into the future. Conversations are ongoing with the community to phase all necessary fee increases. The current plan outlines fee increases every six months, as needed, through Fiscal Year 2027-2028. Most recently the plan was presented to the Bend Economic Development Advisory Board (BEDAB) on November 4th, 2024. The board did not recommend any deviations from the current strategy and the proposed fee increases are consistent with the presentation. The proposed budget document reflects the initial fee increases; more information about the proposed increases will be shared during budget deliberations in May 2025. Building and Private Development Engineering activity is projected to remain flat in both years

of the proposed biennium. Planning activity is projected to decrease 15% in fiscal year 2025-26 and remain flat in fiscal year 2026-27. The budget document reflects fee increases ranging from 5-15%.

- The Streets & Operations budget reflects projected revenues from the second phase of the transportation fee with a target of $10 million per fiscal year. On April 4, 2024, the Bend City Council adopted Ordinance 2494 adopting Bend Municipal Code Chapter 3.110, which established the structure and implementation plan for the transportation fee. Phase 1 of the transportation fee became effective on July 1, 2024 with a revenue target of $5 million. Phase 2 of the fee is projected to be implemented on July 1, 2025 with a revenue target of $10 million.

Property Taxes

Oregon's property tax system represents one of the most important sources of revenue for local governments. This system is defined by two significant constitutional limitations that were put in place by initiative petitions passed by voters in November 1990 (Measure 5) and May 1997 (Measure 50):

1. Measure 5 introduced limits, starting in 1991-1992, on the taxes paid by individual properties. The limits of $5 per $1,000 real market value for school taxes and $10 per $1,000 real market value for general government taxes apply only to operating taxes, not bonds. If either the school or general government taxes exceeded its limit, then each corresponding taxing district has its tax rate reduced proportionately until the tax limit is reached. This reduction in taxes to the limits is called "compression." In 2024-25 there was no compression loss of the City's permanent rate due to the tax rate limitation.

2. Measure 50 reduced property taxes in 1997-98 and controlled their future growth. It achieved these goals by making three changes: switching to permanent rates, reducing assessed values, and limiting annual growth of assessed value to 3%. Measure 50 changed the concepts of both assessed values and tax rates. Assessed value is no longer equal to real market value. For existing property, Measure 50 limited the annual growth in assessed value to 3 percent. For new property (e.g., newly constructed homes), assessed value is calculated by multiplying the new property's real market value by the ratio of assessed value to real market value of similar property. This approach to assigning values to a new property assures that it is taxed consistently with similar existing properties. Measure 50 also stipulates that assessed value may not exceed real market value. As a result, if the real market value of a property falls below its assessed value, the taxable value will be set at the real market value.

City of Bend Permanent Tax Levy

Property taxes from the City's operating levy comprise approximately 55% of the City's General Fund revenues and support police, fire, and other essential services. The City's permanent rate is $2.8035 per $1,000 taxable assessed value (TAV). Total City TAV for 2024-25 is $15.8 billion. The City's TAV is projected to increase 4.5% per year in each year of the biennium due to the rise in property values and new construction. The collection rate for the 2025-2027 biennium is projected to be 96%.

	2025-26	2026-27	2025-27 Biennium
Projected TAV	$ 16,534,492,000	$ 17,278,545,000	$ 33,813,037,000
Change in TAV from prior yr.	4.5%	4.5%	
Tax Rate (per $1,000 TAV)	$2.8035	$2.8035	
Tax levy	$46,354,400	$48,440,400	$94,794,800
Collection rate	96.0%	96.0%	

	2025-26	2026-27	2025-27 Biennium
Current tax revenues	$ 44,519,700	$ 46,543,300	$ 91,063,000
Delinquent taxes	525,800	549,700	1,075,500
Interest and property sales	26,200	20,100	46,300
Total tax revenues - City	$ 45,132,800	$ 47,160,300	$ 92,184,800

2011 General Obligation Bond Levy

The $30 million General Obligation (G.O.) Bond for Transportation Safety & Capacity Improvements was approved by voters in May 2011. State law requires property taxes for G.O. Bonds to be levied as a dollar amount, not a rate per thousand of TAV, as these levies are based on the amount of annual debt service and reserves required to service the debt issued for the bonded improvements. The amount of taxes levied each year may fluctuate based on the amount of scheduled principal and interest payments. The debt is anticipated to mature in fiscal year 2032.

	2025-26	2026-27	2025-27 Biennium
Current tax revenues	$ 1,615,000	$ 1,615,000	$ 3,230,000
Delinquent taxes and interest	24,400	24,400	48,800
Total tax revenues – 2011 Bond	$ 1,639,400	$ 1,639,400	$ 3,278,800

2020 General Obligation Bond Levy

The $190 million General Obligation (G.O.) Bond for Safe Travel & Traffic Improvements was approved by voters in November 2020. State law requires property taxes for G.O. Bonds to be levied as a dollar amount, not a rate per thousand of TAV, as these levies are based on the amount of annual debt service and reserves required to service the debt issued for the bonded improvements. Bonds to fund the November 2020 G.O. Bond will be issued over time, as projects are completed. The biennial budget reflects debt service payments from the first series of bonds that were issued in March 2022, as well as the second series of bonds that were issued in June 2024. The issuances to date are based on 20-year terms.

	2025-26	2026-27	2025-27 Biennium
Current tax revenues	$ 7,220,000	$ 7,220,000	$ 14,440,000
Delinquent taxes and interest	18,500	18,500	37,000
Total tax revenues – 2020 Bond	$ 7,238,500	$ 7,238,500	$ 14,477,000

City of Bend Local Option Levy

A 5-year Local Option Operating Levy (LOL) for Fire and Emergency Medical Services was approved by voters in May 2023. The levy was approved at a rate of $0.76 per $1,000 TAV. The operating levy is assessed on properties within the City limits as well as residents of the Deschutes Rural Fire Protection District #2. The current operating levy expires on June 30, 2029.

Increases in TAV and collection rate are consistent with those of the City's permanent tax levy.

	2025-26	2026-27	2025-27 Biennium
Current tax revenues	$ 12,324,300	$ 12,909,700	$ 25,234,000
Delinquent taxes and interest	228,600	237,600	466,200
Total tax revenues - LOL	$ 12,552,900	$ 13,147,300	$ 25,700,200

Urban Renewal Tax Levies

The Bend Urban Renewal Agency (BURA) has three (3) tax increment financing (TIF) areas or urban renewal areas (URA): Juniper Ridge URA, Murphy Crossing URA and Core Area TIF. These URAs, or TIF districts, levy property taxes on the new growth, or incremental assessed value, to finance improvement projects within the respective URA.

Juniper Ridge Urban Renewal Area

The Juniper Ridge URA was adopted in 2005. Property tax estimates include the incremental assessed values from properties that were developed after the URA was adopted. The URA's TAV is projected to increase 7.5% in both 2025-26 and 2026-27.

	2025-26	2026-27	2025-27 Biennium
Current tax revenues	$ 2,429,400	$ 3,170,300	$ 5,599,700
Delinquent taxes and interest	32,700	42,700	75,400
Total tax revenues - Juniper Ridge	$ 2,462,100	$ 3,213,000	$ 5,675,100

Murphy Crossing Urban Renewal Area

The Murphy Crossing URA was adopted in August 2008. Property tax estimates include the incremental assessed values from properties that were developed after the URA was adopted. The URA's TAV is projected to increase 4% in both 2025-26 and 2026-27.

	2025-26	2026-27	2025-27 Biennium
Current tax revenues	$ 878,200	$ 948,300	$ 1,826,500
Delinquent taxes and interest	9,700	10,500	20,200
Total tax revenues – Murphy Crossing	$ 887,900	$ 958,800	$ 1,846,700

Core Area Tax Increment Financing (TIF) District

The Core Area TIF District was adopted in August 2020. Property tax estimates include the estimated incremental assessed values from properties that were developed after the TIF District was adopted. The URA's TAV is projected to increase 1.25% in both 2025-26 and 2026-27.

	2025-26	2026-27	2025-27 Biennium
Current tax revenues	$ 1,095,200	$ 1,178,900	$ 2,274,100
Delinquent taxes and interest	12,300	13,100	25,400
Total tax revenues - Core Area	$ 1,107,500	$ 1,192,000	$ 2,299,500

Additional details of property taxes and all other major revenues of the City are included in the accompanying revenue summaries.

General Fund Property Taxes

Allocation of Revenues

The City's permanent operating tax rate is $2.8035 per $1,000 of Taxable Assessed Value (TAV). Property taxes collected are allocated to the General Fund as discretionary revenues to support public safety and other General Fund operations.

Measure 50 limits future growth of TAV to 3% per year plus the value of new construction. Local governments with operating tax rates may not increase the amount provided on a permanent basis. They may only request that voters approve a limited term levy for operations or capital expenditures (local option levies and general obligation bond levies).

This table only reflect the Property Taxes associated with the City's permanent rate and recorded in the General Fund. Refer to the preceding Revenue Highlights document for additional details on voter approved General Obligation Bonds and 5-year Local Option Levies that support transportation capital improvements and fire/EMS operations respectively.

* estimates of 2024-25 year end projections and 2025-2027 biennial budget amounts

10 Year Trend of Permanent Tax Levy

Year		Amount (in 000's)	% Change
2026-27	*	$ 48,440	4.5%
2025-26	*	46,354	4.5%
2024-25	*	44,358	4.5%
2023-24		42,430	5.7%
2022-23		40,128	5.9%
2021-22		37,880	5.1%
2020-21		36,051	5.3%
2019-20		34,248	5.3%
2018-19		32,520	6.0%
2017-18		30,676	5.9%

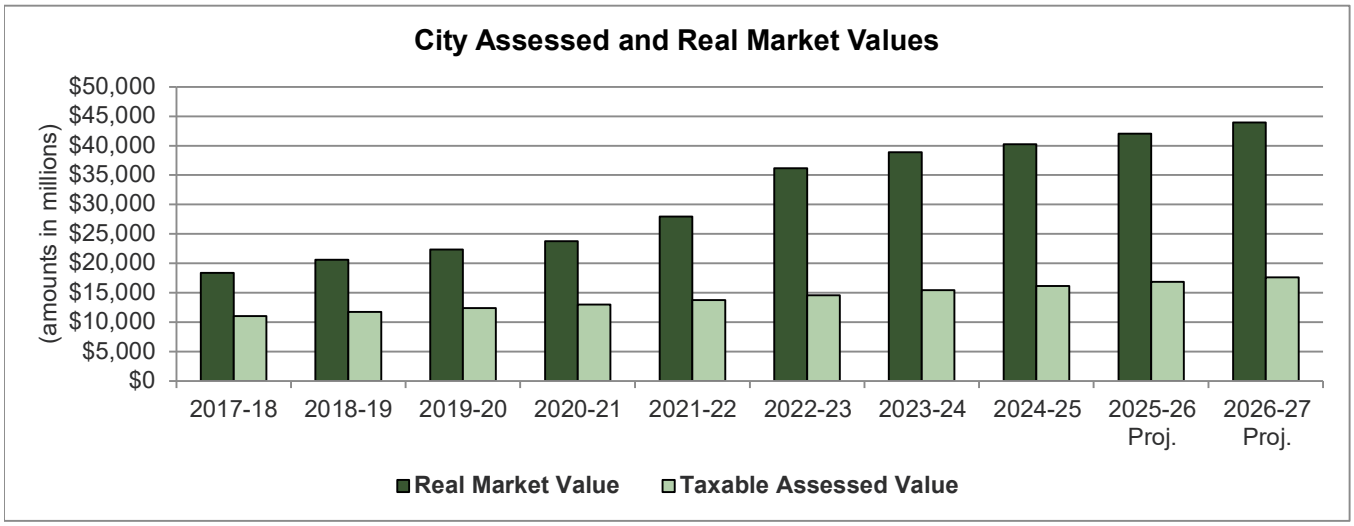
Assumptions

		Taxable Assessed Valuation ** (in 000's)		Gross Property Tax Levy (in 000's)	Collection Rate
2025-2027 Biennial Budget projections for 2026-27		$ 17,278,545	*	$ 48,440	96.0%
2025-2027 Biennial Budget projections for 2025-26		16,534,492	*	46,354	96.0%
2023-2025 Biennial Budget estimate for 2024-25		14,313,449		44,358	96.0%
2023-2025 Biennial Budget actuals for 2023-24		13,511,551		42,430	96.0%

** table reflects the "Value Used to Compute Rate" as reported in the Deschutes County tax rolls

The City's TAV is projected to increase by 4.5% in 2025-26 and 4.5% in 2026-27. The collection rate is projected to be 96.0% in both years of the biennium.

Property Taxes



Room Taxes

Allocation of Revenues

The 2025-2027 biennial budget reflects a 10.4% tax rate levied upon lodging properties within the City of Bend. In November 2013, voters approved an increase in the room tax rate to 10.4%. Prior to this increase, the room tax rate was 9%.

Oregon Revised Statues (ORS) require that cities allocate a portion of room tax for tourism promotion. In accordance with ORS and as adopted by the Bend Code, the first 9% of room tax funds were allocated 30% to the Tourism Fund for tourism promotion and 70% to the General Fund as discretionary revenues. Room tax revenues generated from the 1.4% increase approved in November 2013 were allocated 70% to the Tourism Fund and 30% to support Fire and Police operations. This resulted in a total of 35.4% of room tax revenue allocated to tourism promotion.

The Tourism Fund is used to account for the promotion of tourism, with much of the funds allocated to Visit Bend on a contracted basis.

* estimates of 2024-25 year end projections and 2025-2027 biennial budget amounts

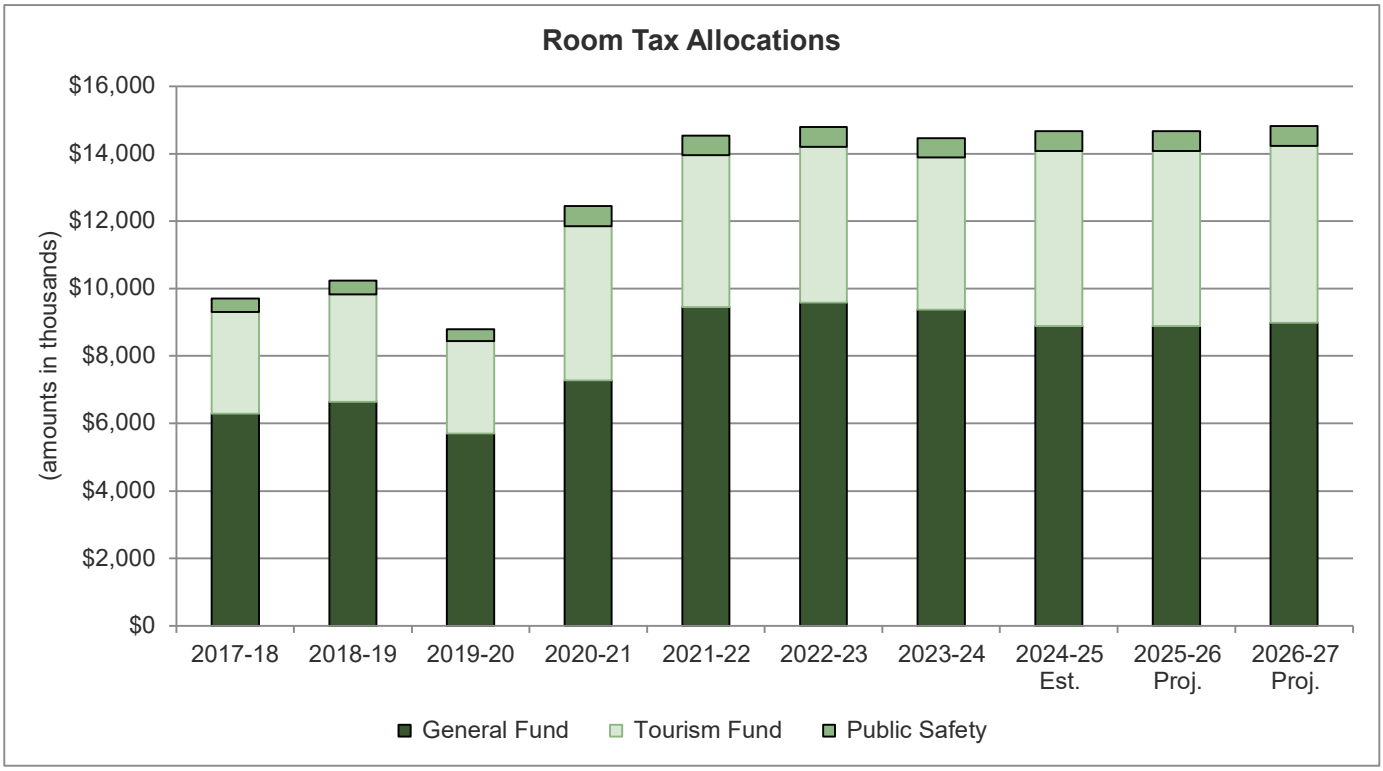
10 Year Trend of Revenues

Year	Amount (in 000's)	% Change
2026-27 *	$ 14,821	1.0%
2025-26 *	14,674	0.0%
2024-25 *	14,674	1.5%
2023-24	14,464	-2.2%
2022-23	14,796	1.5%
2021-22	14,578	29.8%
2020-21	11,233	27.6%
2019-20	8,801	-14.0%
2018-19	10,239	5.6%
2017-18	9,700	7.9%

Assumptions

Revenue projections included in the 2025-2027 biennial budget are based on current trends and discussions with Visit Bend, an organization contracted for marketing and promoting tourism in Bend. Lodging property owners retain 0.5% of tax revenues collected for administration expenses, as allowed by Bend Code.

Room Taxes



Franchise Fees

Allocation of Revenues

Franchise fees are charged to utility companies for use of the public right of way. These fees are typically passed on to the utility customers. The primary use of franchise fee revenues is to support street and transportation activities. The majority of franchise fee revenues are accounted for in the General Fund, with portions also allocated directly to the Street & Operations, Transportation Construction, and Accessibility Construction Funds.

Franchise rates for the major franchisees are as follows as of 6/30/25:	
Pacific Power	7.00%
Central Electric Co-op	5.00%
Cascade Gas	7.00%
CenturyLink	7.00%
TDS Baja (formerly Bend Broadband)	5.00%
Garbage Haulers	7.00%
Water/Water Reclamation	6.00%

10 Year Trend of Revenues

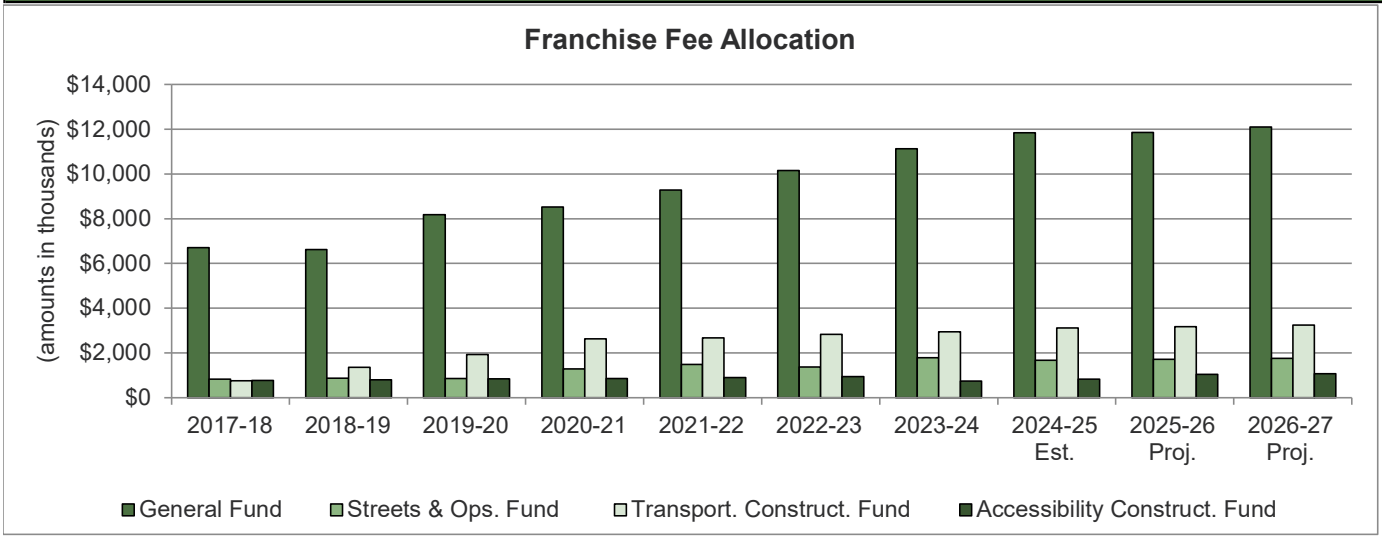
Year	Amount (in 000's)	% Change
2026-27 *	$ 18,151	2.0%
2025-26 *	17,795	2.0%
2024-25 *	17,446	5.0%
2023-24	16,617	8.8%
2022-23	15,272	6.5%
2021-22	14,335	7.8%
2020-21	13,293	12.7%
2019-20	11,791	22.2%
2018-19	9,650	6.8%
2017-18	9,035	2.7%

* estimates of 2024-25 year end projections and 2025-2027 biennial budget amounts

Assumptions

Various factors such as utility rate changes, economic factors, population growth, and service changes, are considered when projecting future franchise fee collections. For the 2025-2027 biennium, franchise fee revenues are increasing slightly due to anticipated population growth.

Franchise Fees



State Allocated Revenues

Allocation of Revenues	Year	Amount	10 Year Trend of Revenues Amount	Amount	Amount	Amount	% Change Total
				(in 000's)			
		Highway Tax	Liquor Tax	Cigarette Tax	Marijuana Tax	State Shared	Total State Allocated
State Highway Gas Taxes are allocated 100% to the Street & Operations Fund for street maintenance. The use of all State Highway Trust Fund dollars is restricted to road-related purposes according to Section 3 of Article IX of the Oregon Constitution.	2026-27 *	$ 8,650	$ 1,853	$ 62	$ 165	$ 1,297	2.1%
	2025-26 *	8,629	1,721	64	162	1,205	0.8%
	2024-25 *	8,536	1,718	66	220	1,144	0.0%
	2023-24	8,213	1,939	66	209	1,261	1.0%
	2022-23	8,012	2,004	74	187	1,298	4.2%
	2021-22	7,821	1,829	86	184	1,188	7.1%
Liquor Tax, Cigarette Tax, Marijuana Tax and State Shared revenues are allocated to the General Fund as discretionary revenues as they may be used for general government services without restrictions. Note that marijuana tax revenues in this analysis are specific to the allocation of the State tax to local governments. The City of Bend has a separate 3% local marijuana tax that is projected to generate approximately $1.1M in additional revenue per year in the upcoming biennium.	2020-21	6,860	1,800	88	427	1,195	9.5%
	2019-20	6,208	1,613	98	483	1,068	1.7%
	2018-19	6,459	1,473	101	296	981	9.5%
	2017-18	5,512	1,363	105	604	917	18.2%

* estimates of 2024-25 year end projections and 2025-2027 biennial budget amounts

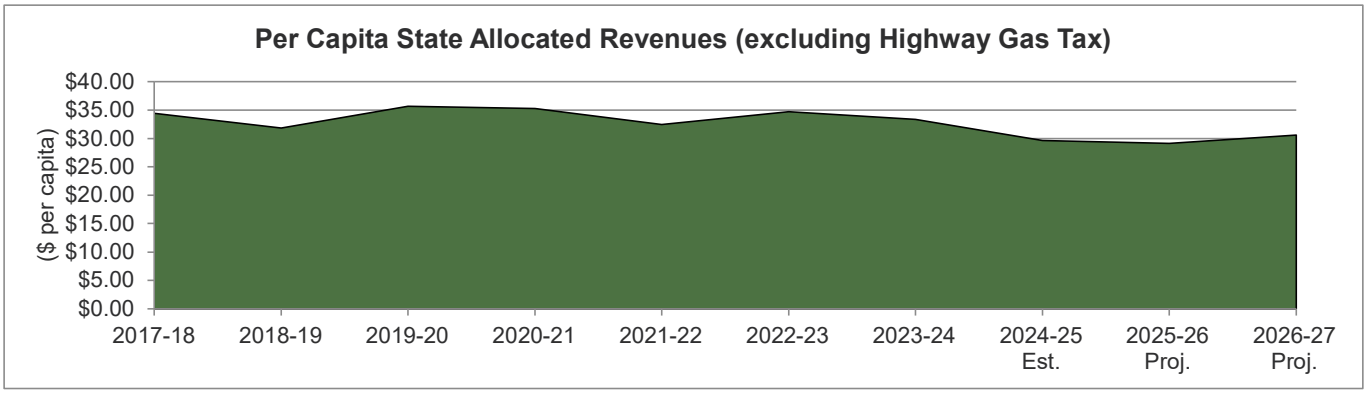
Assumptions

Cigarette and State Shared revenues are distributed by the State on a per capita basis. State marijuana taxes and liquor revenues have partial distributions to cities that are not based on population. Fourteen percent of liquor revenue share to cities uses an adjusted population formula that factors in per capita property taxes and per capita income of each city. Twenty-five percent of state marijuana tax share to cities is distributed based on the number of licensed marijuana premises in each city compared to the total number of licensed marijuana premises across the state. The State uses the July 1st Portland State University (PSU) certified populations to affect distributions of state allocated revenues.

The Highway Gas Tax revenues collected by the State are allocated to cities on a monthly basis from net receipts collected by the following divisions of the Oregon Dept. of Transportation (ODOT): Division of Motor Vehicles, Highway Division, and Motor Carrier Transportation Branch. The revenue distribution contains several components, but is also distributed on a per capita basis.

The revenue estimates in the biennial budget were developed using the December 2024 *Oregon Economic and Revenue Forecast* prepared by the State of Oregon Office of Economic Analysis, estimates provided by the League of Oregon Cities (LOC), and the Oregon Department of Transportation's *State Highway Revenue Forecast* (released October 2024).

State Allocated Revenues



System Development Charges

Allocation of Revenues	Year	10 Year Trend of Revenues Amount Transportation	Amount Water	Amount Water Reclamation	% Change Total SDCs
		(in 000's)			
System Development Charges (SDC) are restricted by ORS for capital improvement projects. A special revenue fund, the SDC fund, has been established to account for SDC revenue collections. The use of these revenues is shown as a transfer out of the SDC fund to the Transportation Construction Fund, the Water and Water Reclamation Funds respectively.	2026-27 *	$ 8,833	$ 3,778	$ 5,897	1.8%
	2025-26 *	8,677	3,711	5,793	-5.1%
	2024-25 *	9,551	3,801	5,802	-16.6%
	2023-24	12,686	3,626	6,661	1.3%
	2022-23	10,957	3,741	7,976	27.8%
	2021-22	7,721	4,069	5,950	-5.1%
	2020-21	8,374	4,190	6,123	1.0%
	2019-20	9,062	3,152	6,288	13.1%
	2018-19	6,430	3,566	6,369	7.5%
	2017-18	6,794	3,238	5,189	-9.4%

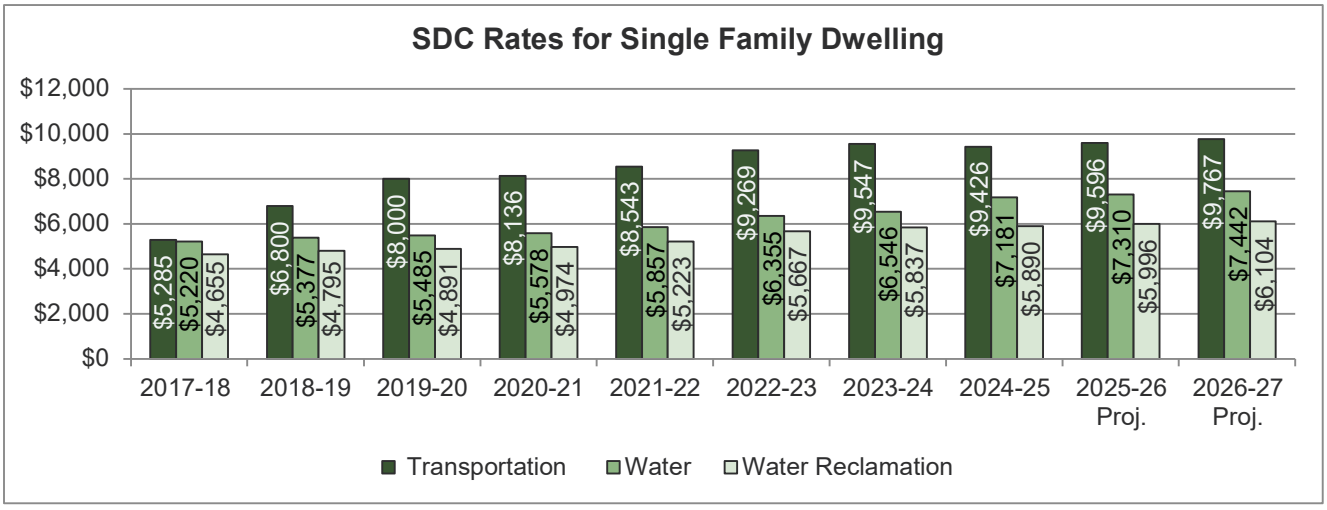
* estimates of 2024-25 year end projections and 2025-2027 biennial budget amounts

Assumptions

System Development Charges (SDCs) are established through methodology studies and the current SDCs are collected at 100% of the allowed fee plus annual increases based on Engineering News Record (ENR), a construction cost index. The City last updated the methodology for Transportation, Water, and Water Reclamation SDCs in 2023-24.

The projected ENR increase included in the 2025-2027 biennial budget for Water, Water Reclamation and Transportation SDC's is 1.8%, based on the March 2025 report. SDC revenues based on activity are projected to remain flat in both fiscal year 2025-26 and 2026-27 based on on developer activity.

System Development Charges



Development Fees and Permits

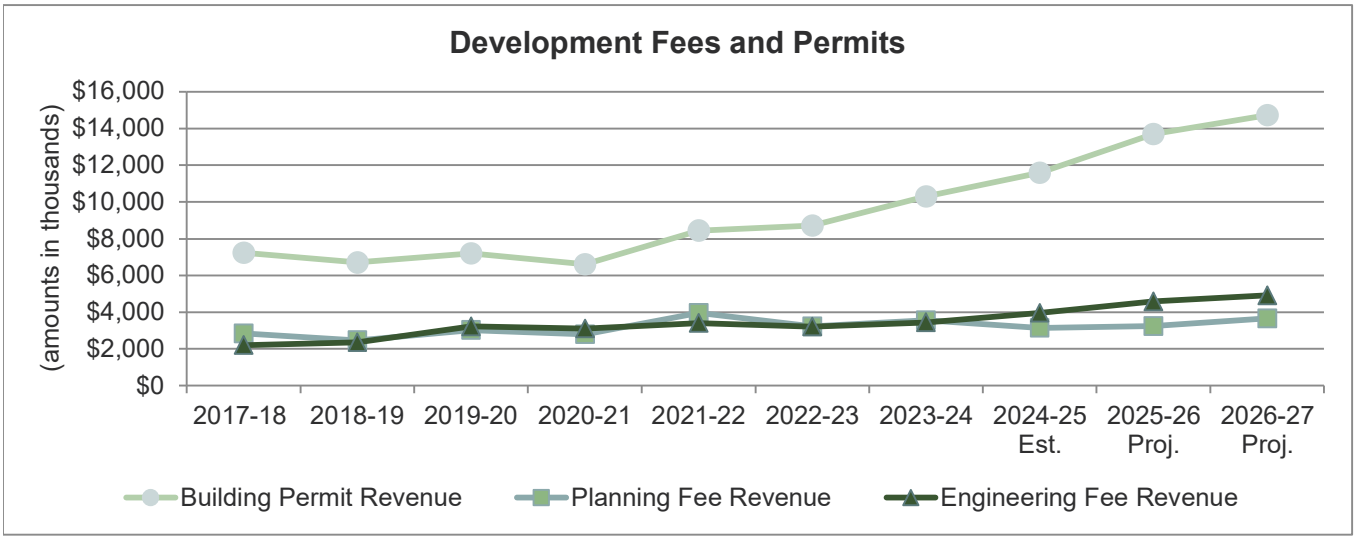
Allocation of Revenues	Year	10 Year Trend of Revenues Amount	% Change	Amount	% Change	Amount	% Change
				(in 000's)			
		Building		Planning		Engineering	
Building, Planning and Private Development Engineering fee and permit revenues are allocated to their respective funds within the Community and Economic Development Department (CEDD). Planning and Engineering fees do not have specific restrictions on their uses, but per State of Oregon requirements, Building permit fees may only be used to support the operation of the Building Division.	2026-27 *	$ 14,725	7.6%	$ 3,665	13.0%	$ 4,922	7.6%
	2025-26 *	13,691	18.1%	3,244	3.0%	4,575	15.5%
	2024-25 *	11,591	12.4%	3,150	-11.4%	3,961	15.2%
	2023-24	10,308	18.3%	3,557	10.5%	3,437	7.3%
	2022-23	8,715	3.2%	3,220	-18.8%	3,202	-6.2%
	2021-22	8,441	27.8%	3,964	42.2%	3,414	9.7%
	2020-21	6,604	-8.3%	2,787	-7.7%	3,111	-3.5%
	2019-20	7,204	7.5%	3,018	22.3%	3,223	36.9%
	2018-19	6,703	-7.5%	2,468	-13.0%	2,354	6.6%
	2017-18	7,245	6.5%	2,836	7.5%	2,208	4.6%

* estimates of 2024-25 year end projections and 2025-2027 biennial budget amounts

Assumptions

As a result of an external fee study, increases to development fees are budgeted to better align with the cost of service delivery. In the first year of the biennium budget, Building, Planning and Engineering fees reflect increases of 15%. In the second year of the biennium budget, Building, Planning and Engineering fees reflect increases of 5%, 10%, and 5%, respectively. Current discussions are taking place with a group of stakeholders to phase in the increases over time. CEDD anticipates that Building and Private Development Engineering activity levels will remain flat across both years of the proposed biennium. Planning activity levels are being projected to decrease 15% in fiscal year 2025-26 and remain flat into fiscal year 2026-27.

Development Fees and Permits



Water Services Rate Revenues

Allocation of Revenues

Water Services rate revenues are used to provide for the on-going operation and maintenance of the Water, Water Reclamation and Stormwater Systems as well as to pay for capital projects and debt service used to finance capital construction. Water Services rate revenues are allocated and restricted to the respective Water, Water Reclamation and Stormwater funds.

The City utilizes 30-year rate and financial forecasting models to project revenue requirements and rates needed.

10 Year Trend of Revenues

(in 000's)

Year	Water Amount	Water % Change	Water Reclamation Amount	Water Reclamation % Change	Stormwater Amount	Stormwater Change
2026-27 *	$ 27,279	5.8%	$ 39,328	3.4%	$ 7,431	9.1%
2025-26 *	25,784	5.9%	38,028	3.4%	6,813	9.1%
2024-25 *	24,344	6.2%	36,774	2.7%	6,246	9.5%
2023-24	22,933	6.4%	35,821	4.9%	5,705	8.4%
2022-23	21,554	5.6%	34,136	6.0%	5,261	8.7%
2021-22	20,414	-6.7%	32,201	-1.5%	4,841	6.6%
2020-21	21,872	13.7%	32,696	9.0%	4,542	8.8%
2019-20	19,244	-4.8%	29,987	4.9%	4,175	2.6%
2018-19	20,216	7.0%	28,584	10.0%	4,070	8.3%
2017-18	18,897	3.6%	25,990	11.1%	3,759	8.2%

* estimates of 2024-25 year end projections and 2025-2027 biennial budget amounts

Assumptions

The City has contracted with FCS Group to assist the City in developing 30-year financial plans for the water, water reclamation (sewer) and stormwater utilities. Rate models are updated annually to ensure projected rate increases are adequate to cover operations & maintenance and capital expenditures, including annual debt service payments associated with the financing of capital improvements.

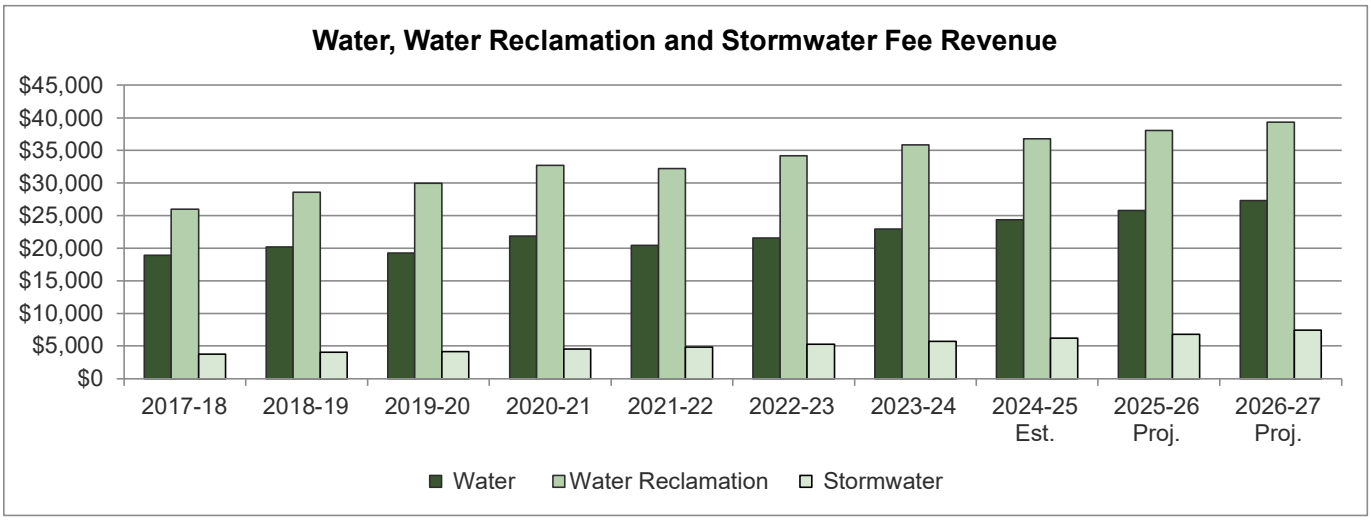
The 2025-2027 biennial budget reflects revenue increases of 4.9% per year for water, 1.8% per year for water reclamation, and 8% per year for stormwater. Account activity increases of 1.8% are assumed for water, 1.8% for sewer, and 1% for stormwater, which are consistent with the 30-year water services rate forecasting models.

* projected revenue adjustment

Rate / Revenue Adjustments

	Water	Water Reclamation	Storm Water
2026-27 *	4.9%	1.8%	8.0%
2025-26 *	4.9%	1.8%	8.0%
2024-25	3.8%	2.5%	7.0%
2023-24	3.8%	2.5%	7.0%
2022-23	3.0%	2.5%	7.0%
2021-22	3.0%	2.5%	7.0%
2020-21	0.0%	3.0%	3.0%
2019-20	1.0%	6.0%	3.0%
2018-19	2.0%	6.0%	3.0%
2017-18	2.0%	6.0%	3.0%

Water Services User Fees



General Fund Fines and Forfeitures

Allocations of Revenues

Fines and Forfeitures are collected by the Bend Municipal Court for traffic violations, parking citations and other municipal code violations. All of the revenues are allocated to the General Fund as discretionary revenues that support public safety, municipal court and other General Fund operations.

10 Year Trend of Revenues

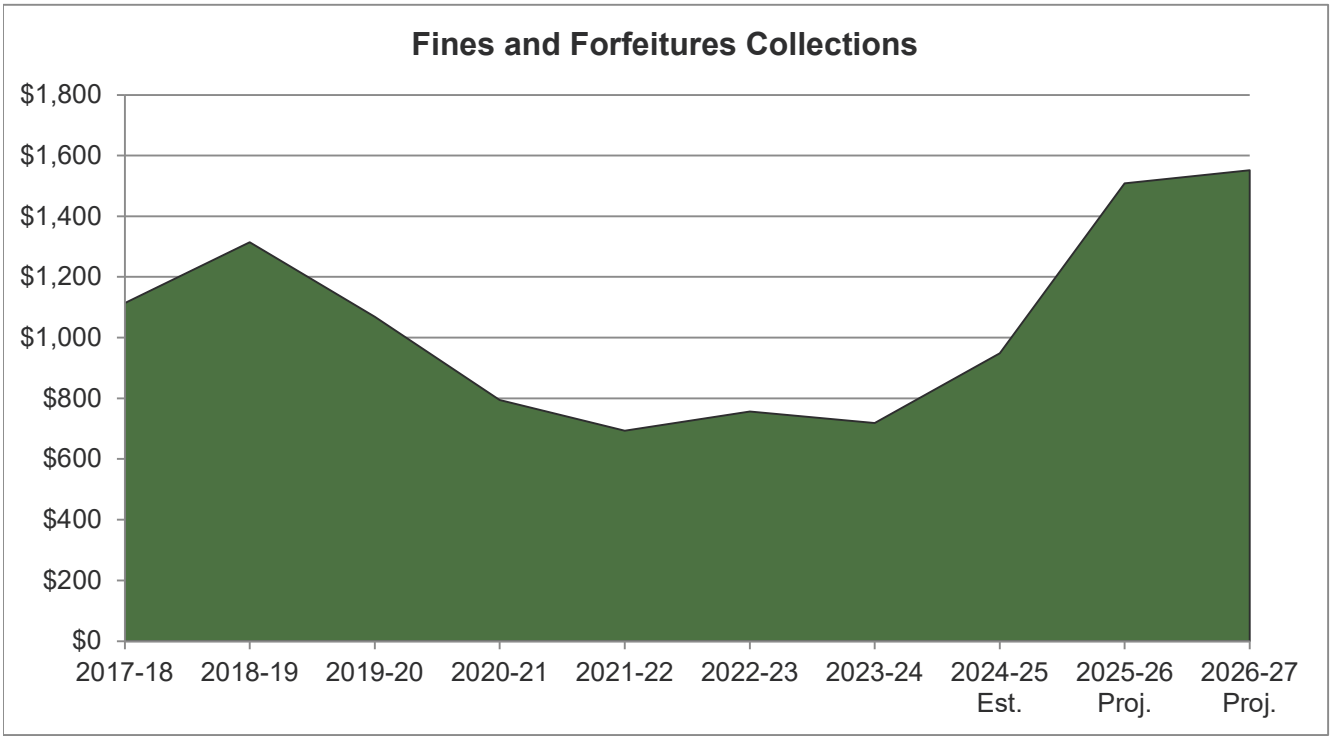
Year	Amount (in 000's)	% Change
2026-27 *	$ 1,552	2.9%
2025-26 *	1,508	59.1%
2024-25 *	948	31.8%
2023-24	719	-5.0%
2022-23	757	9.2%
2021-22	693	-12.8%
2020-21	795	-25.6%
2019-20	1,069	-18.6%
2018-19	1,314	18.0%
2017-18	1,114	-1.3%

* estimates of 2024-25 year end projections and 2025-2027 biennial budget amounts

Assumptions

The base fine and forfeiture revenues for the 2025-2027 biennium are projected to increase by 1% in each year of the biennium. Beginning in fiscal year 2025-26, the budget also reflects an increase in revenue tied to the planned implementation of automated traffic enforcement in the new biennium.

Fines and Forfeitures



Transportation Fee

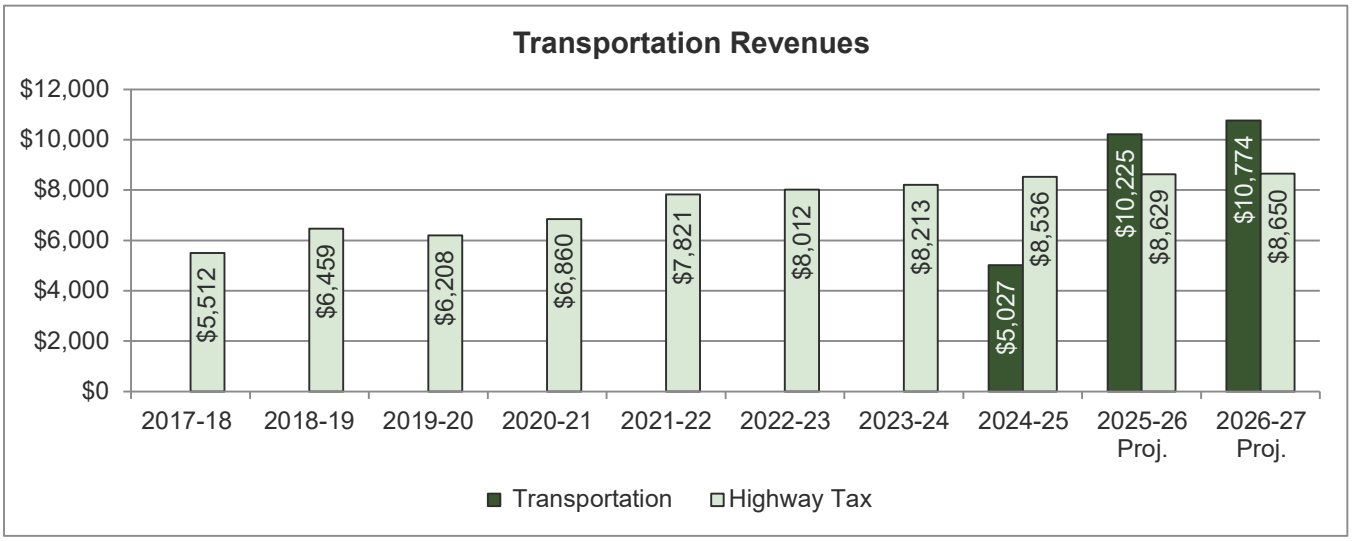
Allocation of Revenues	Year	10 Year Trend of Revenues Amount	% Change	Amount	% Change
		(in 000's) Transportation Fee		Highway Tax	
The State Highway Gas Taxes and the Transportation Fee are allocated 100% to the Street & Operations Fund for operations and maintenance of the City transportation system, which may include pavement restoration, street preservation, signs, striping, sidewalk and other concrete work, bicycle and multi-modal system enhancement, street sweeping and cleaning, winter operations such as snow removal and implementation of programs identified in the Transportation System Plan.	2026-27 *	$ 10,774	5.4%	$ 8,650	0.2%
	2025-26 *	10,225	103.4%	8,629	1.1%
	2024-25 *	5,027	-	8,536	3.9%
	2023-24	-	-	8,213	2.5%
	2022-23	-	-	8,012	2.4%
	2021-22	-	-	7,821	14.0%
	2020-21	-	-	6,860	10.5%
	2019-20	-	-	6,208	-3.9%
	2018-19	-	-	6,459	17.2%
	2017-18	-	-	5,512	11.6%

* estimates of 2024-25 year end projections and 2025-2027 biennial budget amounts

Assumptions

The Streets & Operations budget reflects projected revenues from the second phase of the transportation fee with a target of $10 million per fiscal year. On April 4, 2024, the Bend City Council adopted Ordinance 2494 adopting Bend Municipal Code Chapter 3.110, which established the structure and implementation plan for the transportation fee. Phase 1 of the transportation fee became effective on July 1, 2024 with a revenue target of $5 million. Phase 2 of the fee is projected to be implemented on July 1, 2025 with a revenue target of $10 million in fiscal year 2026. The proposed budget projects a 5% increase in Transportation Fee revenue in fiscal year 2027 to account for changes in development activity and inflationary factors.

Transportation Revenues



Debt Overview and Analysis

Overview

When the City issues debt to pay for capital projects, a credit rating is often assigned. Municipal credit ratings are based upon the analysis of the local economy and demographics, debt structure, financial condition of the organization, and administration/management strategies. Each factor is evaluated individually and for its effect on the other factors in the context of the municipality's ability to repay its debt.

The City has outstanding bonds rated by Moody's Investors Services ("Moody's) and S&P Global ("S&P"). Moody's rating scale ranges from "Aaa" on the high end to "C" on the low end; S&P's scale is similar, ranging from "AAA" to "D". Rating definitions that apply to the City of Bend obligations are as follows:

Aa2 / AA / AA+: An obligor has very strong capacity to meet its financial commitments. It differs from the highest-rated obligors only to a small degree.

AAA: An obligor has an extremely strong capacity to meet its financial commitments. It is the highest credit rating assigned by S&P.

The City of Bend's long-term bonds are rated as follows:

	Moody's Investors Service	S&P Global
Full faith and credit obligation bonds	Aa2	AAA
General obligation bonds	Aa2	AAA
Water revenue bonds	Aa2	AA+
Sewer revenue bonds	n/a	AA

Debt Policies

Refer to the Introductory Section of the budget document for the City's debt and fiscal policies.

Types of Debt Currently Outstanding

Several types of debt are currently issued by the City including:

- Revenue Bonds – Bonds issued to finance facilities that have a definable user or revenue base such as water and sewer facilities. These debt instruments are secured by a specific source of funds, either from the operations of the project being financed or from a dedicated revenue stream, rather than the general taxing powers of the City. The City has both water and sewer revenue bonds outstanding. These bonds impose a 1.25 debt ratio covenant on the City's Water and Sewer (i.e. Water Reclamation) operations.

	Est. Outstanding Balance at 6/30/25
Water revenue bonds (2016 series)	$ 35,530,000
Sewer revenue bonds (2020 series)	35,260,000
	$ 70,790,000

- Full Faith and Credit Obligations * – These debt issuances are for infrastructure improvements and capital assets that provide long-term benefits to the community as a whole. These bonds are secured by the full faith and credit (FF&C) of the City and the City has pledged to levy taxes or any other sources of revenues that may be used to repay the obligations. The City currently has the following full faith and credit obligations outstanding:

	Est. Outstanding Balance at 6/30/25	Repayment Source
Pension obligation bonds (2004 series)	$ 4,090,000	Department budgets
Police facility refinance (2012 series)	749,800	General fund
Murphy Crossing urban renewal bonds (2015 series)	1,043,000	Urban renewal taxes
Refinance of Police facility expansion / ambulances / Juniper Ridge transportation / land purchase and purchase of Real Estate (series 2016)	3,542,000	General fund / Fire/EMS revenues / urban renewal taxes / Interfund Transfers from Department budgets
Enterprise Resource Planning software - Phase 1 (series 2018)	4,089,983	Interfund Transfers from Departments
Street equipment (series 2018)	389,230	Street revenues
Stormwater equipment (series 2018)	259,487	Stormwater revenues
Transportation improvements (series 2020)	41,861,990	Transportation SDCs
Accessibility improvements (series 2020)	188,010	Water/Sewer Franchise
Fire equipment, energy projects (series 2020)	858,524	Fire/EMS revenues
Water energy projects (series 2020)	957,266	Water revenues
Parking improvements, energy projects (series 2020)	467,459	Parking revenues
Street energy projects (series 2020)	1,300,223	Street revenues
Police energy projects (series 2020)	206,528	General fund
Water/Sewer Improvements 2010 refinance (series 2021)	4,953,600	Water/Sewer revenues
Stormwater infrastructure improvements (series 2021)	2,839,000	Stormwater revenues
Fire equipment (series 2021)	1,116,300	Fire/EMS revenues
Street & operations equipment (series 2021)	652,900	Street revenues
Airport vehicles and equipment (series 2021)	64,100	Airport revenues
Cemetery vehicles and equipment (series 2021)	5,700	Cemetery revenues
Enterprise resource planning software – Phase II (series 2021)	1,174,700	Interfund Transfers from Departments
Shelter projects/renovation (series 2022)**	4,068,511	General Fund
Transportation improvements (series 2023)	6,778,878	Transportation SDCs

Fire equipment and vehicles (series 2023)	1,155,500	Fire/EMS revenues
Street operations equipment (series 2023)	1,055,400	Street revenues
Airport vehicles (series 2023)	21,400	Airport revenues
Information Technology equipment (series 2023)	373,800	Interfund Transfers from Departments
Juniper Ridge Urban renewal projects (series 2023)	2,604,622	Urban renewal taxes
Design of future Public Works Campus (series 2023)	11,755,400	Interfund Transfers from Departments
Fire equipment and vehicles (series 2024)	3,593,181	Fire/EMS revenues
Street operations equipment (series 2024)	156,819	Street revenues
Transportation Improvements (series 2024)	7,635,000	Transportation SDC's
Juniper Ridge Public Works Campus (series 2024)	27,375,000	Interfund Transfers from Departments
Property Acquisitions (series 2024)	11,020,000	General Fund
Juniper Ridge Public Works Campus (to be issued May 2025)	83,089,700	Interfund Transfers from Departments
Stormwater Projects(to be issued May 2025)	7,038,000	Stormwater revenues
Core Area Debt Svc (to be issued May 2025)	6,120,000	Urban renewal taxes
Transportation Improvements (to be issued May 2025)	1,611,400	Transportation SDCs
Total Full Faith and Credit	$ 246,262,411	

* The FF&C table includes all debt secured by the City General Fund, whether issued as an FF&C bond, or bank note.
** These loans are drawn down on a reimbursement basis. Balances reflect maximum amount eligible to be drawn.

- General Obligation (GO) Bonds – These bonds are secured by the unlimited ad valorem property taxing authority of a municipality. In Oregon GO bonds must be approved by the voters and municipalities are authorized to issue GO bonds only to finance capital improvements. In 2011, City of Bend voters approved a $30 million GO bond for specific transportation infrastructure improvements. Voters also approved a $190 million GO Bond for transportation improvements in November 2020. The first series of debt for the 2020 Bond was issued in Spring 2022, and a second series was issued in Spring 2024. A third series is planned to be issued in Spring 2027. Debt payments on these bonds are derived from a levy of property taxes.

	Est. Outstanding Balance at 6/30/25
Transportation Improvements (2011 GO Bond)	$ 10,140,000
Transportation Improvements (2020 GO Bond, issued in 2022)	29,745,000
Transportation improvements (2020 GO Bond, issued in 2024)	56,900,000
	$96,785,000

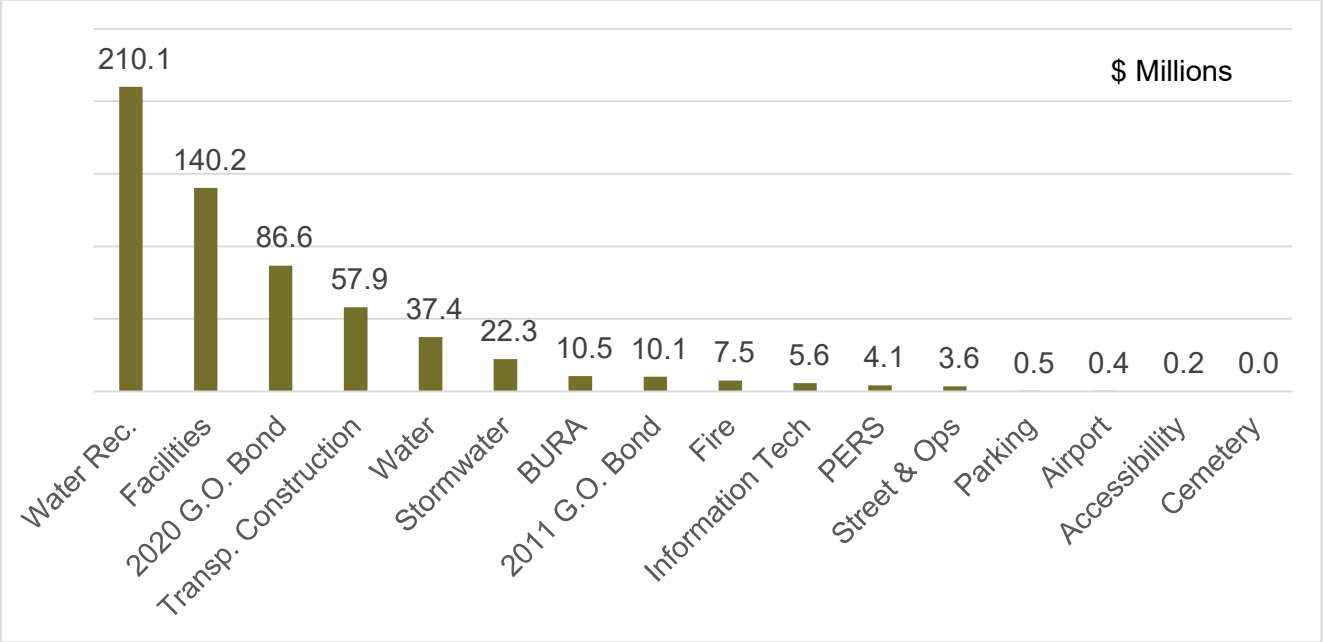
- Notes Payable – The City also utilizes infrastructure loan programs offered by Business Oregon (formerly Oregon Business Development Department) and through the Clean Water State Revolving Fund (CWSRF) program of the Oregon Department of Environmental Quality (DEQ) to finance its water and water reclamation capital improvements. The City currently has the following loan agreements with Business Oregon and DEQ:

	Est. Outstanding Balance at 6/30/25
Business Oregon Eastside airport improvements (2007)	$ 303,619
DEQ-CWSRF #R14510-14 Secondary Expansion	45,382,650
DEQ-CWSRF #R14515 Colorado Lift Station	9,229,869
DEQ-CWSRF #R14516 SE Interceptor	34,014,635
DEQ-CWSRF #R14517 Plant Interceptor Project	5,563,406
DEQ-CWSRF #R14518 North Area Force Main	5,563,672
DEQ-CWSRF #R14519 Pump Station Decommission	8,837,827
DEQ-CWSRF #R14520 Amethyst Mahogany	1,105,933
DEQ-CWSRF #R14521 Bend Septic Solutions	8,673,766
DEQ-CWSRF #R14522 Drake Pump Station	1,643,398
DEQ-CWSRF #R14523 Newport Drainage - Water Rec.	4,469,516
DEQ-CWSRF #R14523 Newport Drainage - Storm	11,417,719
DEQ-CWSRF #R14524 Via Sandia	2,299,229
DEQ-CWSRF #R14525 SW Water Rec. Basin	4,866,995
DEQ-CWSRF #R14526 Solids Handling	6,321,356
DEQ-CWSRF #R14527 Septic Solutions Phase 1	3,197,211
DEQ-CWSRF #R14528 Admiral and King Jehu	2,585,952
DEQ-CWSRF #R14529 Water Recl. Facility Plan*	1,700,000
DEQ-CWSRF #R14530 Collection System Master Plan*	2,250,000
DEQ-CWSRF #R14531 Neff and Purcell - Water Rec	1,033,119
DEQ-CWSRF #R14531 Neff and Purcell - Storm	766,881
DEQ-CWSRF #R14532 Pettigrew and Bayou*	1,590,043
DEQ-CWSRF #R14533 AwbreyGlen & Westside Pump St*	7,786,900
DEQ-CWSRF #R14534 WRF Clarifier*	4,000,000
DEQ-CWSRF #R14535 Pinehaven & Woodhaven	928,869
DEQ-CWSRF #R14536 Silver Sage*	3,200,000
DEQ-CWSRF #R14537 Westview Newberry Parkwood *	4,000,000
DEQ-CWSRF #R14538 Stormwater Master Plan*	500,000
Total Notes Payable	$183,232,565

*These loans are on a reimbursement basis. Balances reflect maximum amount eligible to be drawn.

Current Debt by Fund

Estimated outstanding debt by fund as of 6/30/25 is as follows:



Budgeted Debt Issues for the 2025-2027 Biennium

The following new long-term debt issuances are anticipated in the 2025-2027 Biennial Budget:

2025-2027 New Debt Issuances	2025-2026	2026-2027	2025-2027 Biennium
Water Reclamation capital projects	$ 13,206,400	$ 8,250,000	$ 21,456,400
Stormwater capital projects	3,025,000	6,500,000	9,525,000
Streets & Operations equipment	462,700	-	462,700
Transportation Construction capital projects	7,344,000	-	7,344,000
2020 General Obligation Bond capital projects	-	85,549,000	85,549,000
Airport project	637,500	-	637,500
Bend Urban Renewal Agency - Juniper Ridge	7,140,000	-	7,140,000
Bend Urban Renewal Agency - Core Area	5,100,000	-	5,100,000
Facilities Juniper Ridge Public Works Campus	3,978,000	-	3,978,000
Total Debt	**$ 40,893,600**	**$ 100,299,000**	**$ 141,192,600**

Legal Debt Limitation

Oregon Revised Statutes (ORS) 287A.050 provides that a city may not issue or have outstanding at the time of issuance general obligation bonds in a principal amount that exceeds 3% of the real market

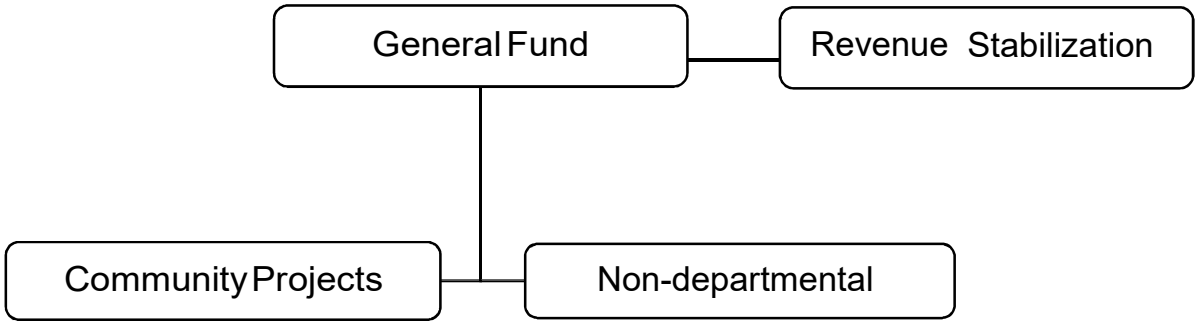
value of the taxable property within its boundaries. This statute also excludes certain types of general obligation bonded indebtedness from being included in the limitation, including general obligation bonds issued for water supply, treatment or distribution. The City's Measure 5 Real Market Value for 2024-2025 is $40,164,524,884, providing for a legal debt margin of $1,204,935,747. The City is in compliance with its legal debt limitation.

Debt Capacity and Coverage Ratios

A growing city typically has associated debt burden to support its expanding infrastructure needs. The City monitors its debt burden to ensure fiscal responsibility and discipline in issuing debt. Debt issued must be affordable and cost effective, and an appropriate balance between capital needs and the ability to pay for them must be maintained.

The City's outstanding water and sewer revenue bonds have debt coverage requirements of 1.25. The City's long-term Water Services rate forecasting models are updated annually and reflect rate increases necessary to ensure coverage ratios are maintained at levels sufficient to protect the City's credit ratings.

GENERAL FUND
SERVICE AREA



General Fund Operational Divisions

The following divisions are accounted for in the General Fund but are functions of the Public Safety, Infrastructure, or Community & Economic Development Service Areas. Accordingly, their program details are located in the respective programs.

- Police - Program details can be found under the Public Safety Service Area
- Municipal Court - Program details can be found under the Public Safety Service Area
- Growth Management - Program details can be found under the Community and Economic Development Service Area
- Code Enforcement - Program details can be found under the Community and Economic Development Service Area
- Juniper Ridge City Owned Land - Program details can be found under the Community and Economic Development Service Area
- General Fund Houseless Services – Program details can be found under the Community and Economic Development Service Area
- Community Projects - Expenditures related to Community Projects activities, such as support to Central Oregon Intergovernmental Council for transit service, are accounted for in the General Fund

General Fund - Non-departmental Division

The non-departmental division of the General Fund accounts for the allocation of non-restricted revenues such as property taxes, room taxes, franchise fees and state shared revenues to other City funds or operations that rely on General Fund revenue support. The allocation of discretionary revenues is reflected as General Fund Subsidies through interfund transfers. Other expenditures of this non-departmental division include general fund loans to other funds.

General Fund Revenue Stabilization Fund

This "rainy day" fund is maintained to ensure the continued delivery of City services. Funds will be available for emergency situations, temporary revenue shortfalls, or to provide stability during economic cycles in accordance with the City's fiscal policies relating to the Revenue Stabilization Fund.

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General Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 29,196,600	$ 33,141,241	$ 34,757,800	$ 34,359,300	$ -	$ 34,359,300
Property taxes	84,530,500	41,276,807	43,112,200	45,071,700	47,113,100	92,184,800
Room tax	18,909,800	9,054,323	9,185,900	9,185,900	9,277,700	18,463,600
Franchise Fees	16,437,400	11,136,780	11,836,700	11,863,700	12,101,000	23,964,700
Local marijuana tax	2,415,600	1,254,168	1,098,500	1,109,500	1,120,600	2,230,100
Licenses and permits	163,100	87,829	83,100	81,200	81,200	162,400
Intergovernmental revenues	8,257,300	4,026,609	3,671,300	3,665,300	3,910,900	7,576,200
Commercial and industrial construction tax	1,180,000	332,110	393,200	393,200	393,200	786,400
Charges for services	1,909,600	606,494	497,500	628,600	945,500	1,574,100
Fines and forteitures	1,339,700	718,910	948,000	1,507,600	1,552,300	3,059,900
Miscellaneous	891,200	1,714,414	1,956,500	1,638,800	753,300	2,392,100
Juniper Ridge city owned land sales	9,200,000	-	8,000,000	4,500,000	-	4,500,000
Interfund loan repayments	6,963,500	2,709,004	1,390,800	5,636,000	5,308,900	10,944,900
Interfund transfers	1,671,600	1,579,898	476,600	140,000	50,000	190,000
TOTAL RESOURCES	$ 183,065,900	$ 107,638,587	$ 117,408,100	$ 119,780,800	$ 82,607,700	$ 202,388,500

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Service Area/Program:						
Public Safety Program						
Police	$ 71,233,000	$ 31,044,246	$ 36,263,800	$ 41,199,600	$ 40,818,600	$ 82,018,200
Municipal court	1,493,400	646,095	727,500	989,400	1,040,300	2,029,700
Total Public Safety Program	72,726,400	31,690,341	36,991,300	42,189,000	41,858,900	84,047,900
Community & Econ Dev. Program						
Growth management	$ 1,887,900	$ 532,595	$ 908,600	$ 2,134,700	$ 2,193,600	$ 4,328,300
Code enforcement	1,425,000	674,462	537,200	593,600	621,700	1,215,300
Juniper Ridge city owned land	115,500	51,743	40,600	-	-	-
Houseless services	-	105,070	252,200	501,300	414,000	915,300
Community projects	3,873,000	1,802,494	1,500,200	1,458,500	1,068,000	2,526,500
Total Community & Econ Dev. Program	7,301,400	3,166,364	3,238,800	4,688,100	4,297,300	8,985,400
Interfund Transfers	81,678,200	38,024,031	42,818,700	44,977,300	43,108,200	88,085,500
Contingency	7,029,500	-	-	11,699,400	(5,489,700)	6,209,700
Reserves Room Tax	-	-	-	2,123,000	-	2,123,000
Reserves Juniper Ridge land sales	14,330,400	-	-	14,104,000	(1,167,000)	12,937,000
TOTAL REQUIREMENTS	$ 183,065,900	$ 72,880,736	$ 83,048,800	$ 119,780,800	$ 82,607,700	$ 202,388,500
By Category:						
Personnel services	$ 64,631,100	$ 28,585,248	$ 32,424,900	$ 37,150,400	$ 39,163,400	$ 76,313,800
Materials & services	12,157,900	5,062,149	5,942,800	7,336,300	6,827,800	14,164,100
Capital outlay	3,238,800	1,209,308	1,862,400	2,390,400	165,000	2,555,400
	80,027,800	34,856,705	40,230,100	46,877,100	46,156,200	93,033,300
Interfund Transfers	81,678,200	38,024,031	42,818,700	44,977,300	43,108,200	88,085,500
Contingency	7,029,500	-	-	11,699,400	(5,489,700)	6,209,700
Reserves Room Tax	-	-	-	2,123,000	-	2,123,000
Reserves Juniper Ridge land sales	14,330,400	-	-	14,104,000	(1,167,000)	12,937,000
TOTAL REQUIREMENTS	$ 183,065,900	$ 72,880,736	$ 83,048,800	$ 119,780,800	$ 82,607,700	$ 202,388,500

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

Note: The City's fiscal policies require that the General Fund maintain unassigned reserves of at least 16% of the operating budget, and that reserve balances in the General Fund Stabilization Fund will be considered when evaluating total General Fund reserve levels. The proposed 2025-2027 budget is in compliance with this policy requirement.

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General Fund
Subsidies, Loans & Transfers

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
General Fund Subsidies:						
Fire/EMS	$ 39,040,200	$ 20,155,313	$ 19,109,200	$ 20,016,900	$ 20,967,700	$ 40,984,600
Streets & Operations	11,913,500	4,820,373	8,433,100	6,000,000	4,000,000	10,000,000
Planning	-	-	-	720,000	720,000	1,440,000
Business Advocacy	177,000	88,500	88,500	120,700	155,500	276,200
Cemetery	869,900	320,973	453,300	536,100	461,700	997,800
	$ 52,000,600	$ 25,385,159	$ 28,084,100	$ 27,393,700	$ 26,304,900	$ 53,698,600
General Fund Year End Loans:						
Metropolitan Planning Organization	$ 200,000	$ 16,000	$ 100,000	$ 100,000	$ 100,000	$ 200,000
Community Development Block Grant	200,000	17,000	100,000	100,000	100,000	200,000
PRO Housing Grant	-	-	100,000	100,000	100,000	200,000
Airport Fund	-	501,000	1,500,000	1,500,000	1,000,000	2,500,000
Murphy Crossing Urban Renewal Area	268,500	49,940	99,400	120,200	121,900	242,100
Juniper Ridge Urban Renewal Area	4,468,100	2,308,033	409,500	3,314,500	2,983,900	6,298,400
Core Area Urban Renewal Area	1,826,900	612,031	347,900	401,300	403,100	804,400
	$ 6,963,500	$ 3,504,004	$ 2,656,800	$ 5,636,000	$ 4,808,900	$ 10,444,900
General Fund Transfer:						
Internal Service - Overhead	$ 13,610,400	$ 6,593,600	$ 6,805,200	$ 8,275,800	$ 8,275,800	$ 16,551,600
Interfund Charges	1,996,400	802,071	1,048,000	525,800	525,800	1,051,600
Special Purpose to Commercial & Industrial Constr.	1,180,000	337,143	398,200	398,200	398,200	796,400
Special Purpose to Fire	15,000	1,965	7,500	307,500	307,500	615,000
Special Purpose to Planning	400,000	200,000	200,000	200,000	200,000	400,000
Special Purpose to Houseless	1,000,000	-	1,000,000	-	98,000	98,000
Special Purpose to Facilities Management	1,221,900	329,541	1,264,200	1,495,100	1,554,800	3,049,900
Special Purpose - all other	2,869,700	306,991	597,700	423,800	373,800	797,600
GF Revenue Stabilization Fund	420,700	563,557	757,000	321,400	260,500	581,900
	$ 22,714,100	$ 9,134,868	$ 12,077,800	$ 11,947,600	$ 11,994,400	$ 23,942,000
TOTAL REQUIREMENTS	$ 81,678,200	$ 38,024,031	$ 42,818,700	$ 44,977,300	$ 43,108,200	$ 88,085,500

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General Fund
Community Projects

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Materials & services - Transit	$ 3,021,800	$ 1,678,750	$ 1,343,000	$ 1,343,000	$ 950,000	$ 2,293,000
Materials & services	851,200	123,744	157,200	115,500	118,000	233,500
Total Community & Econ Dev. Program	3,873,000	1,802,494	1,500,200	1,458,500	1,068,000	2,526,500
Interfund Transfers	291,800	131,565	145,900	106,500	106,500	213,000
TOTAL REQUIREMENTS	$ 4,164,800	$ 1,934,059	$ 1,646,100	$ 1,565,000	$ 1,174,500	$ 2,739,500

GENERAL FUND

Overview

The City's General Fund (GF) is the primary operating fund of the City, accounting for operations of the Police department, Municipal Court, Growth Management, Code Enforcement and other activities not accounted for in any other fund. The General Fund also allocates monies to the following Funds and Service Areas: Fire/EMS Fund, Streets & Operations Fund, Community & Economic Development Service Area and Infrastructure Service Area. Details of these allocations can be found on the Subsidies, Loans & Transfers financial summary earlier in this section. In the 2025-2027 Biennial Budget, General Fund expenditures are allocated 79% to public safety (Police, Fire and Municipal Court), 6% to the Streets & Operations Fund and the remaining 15% to community and economic development and other general city funding needs. The City's goal is to ensure the financial stability of the General Fund and to provide long term funding for public safety and transportation operation needs.

The City's fiscal policies require that the General Fund maintain unassigned reserves of at least 16% of the operating budget, and reserve balances in the General Fund Stabilization Fund will be considered when evaluating total General Fund reserve levels. The 2025-2027 budget is in compliance with this policy requirement.

General Fund Programs

The following programs are charged directly to the General Fund because they rely almost solely on general fund discretionary revenues. Budget and program details are presented under each of the City's major service areas in accordance with the organization of this budget. (This budget document is organized by the City's service areas: General Fund, Public Safety, Infrastructure, Community & Economic Development, and Administration & Central Services). The budget amounts in each program below include program costs (personnel services, materials & services and capital outlay) as well as transfers for overhead, fleet management/garage services and other special purpose transfers.

- Police
    - In this budget, General Fund support of the Police Department is $97.5 million for the biennium. The allocation of discretionary revenues to the Police Department continues to be a City Council priority as noted in Council Goals and Actions to keep pace with a growing demand in calls for service. The Police Department budget and program details are presented under the City's "Public Safety Service Area".

- Municipal Court
    - The Bend Municipal Court provides resolution and collection services for minor traffic infractions, parking citations, and city ordinance violations. The Municipal Court with a budget of $2.7 million, is accounted for as a program of the General Fund as it is funded solely by General Fund discretionary revenues. The budget and program details are presented under the City's "Public Safety Service Area".

- Growth Management
    - The Growth Management Program was created to bring together the City's long-range planning and transportation planning staff to identify and manage projects of a long-term nature including land use, public facility and transportation planning. The Growth Management division of the General Fund has a budget of approximately $4.9 million in this biennium and is presented under the City's "Community & Economic Development Service Area".

- Code Enforcement
    - The City's Code Enforcement Program ensures compliance with Bend's land use, environmental, building, and city code. The Code Enforcement division of the General Fund has a budget of approximately $1.7 million this biennium and is presented under the City's "Community & Economic Development Service Area".

- General Fund Houseless Services
    - The General Fund Houseless Services program accounts for expenditures related to managing the right of way and related services at Juniper Ridge. The biennial budget of approximately $1.3 million this biennium is presented under the City's "Community & Economic Development Service Area".

- Juniper Ridge City Owned Land
    - The Juniper Ridge City Owned Land division accounts for land sale proceeds and development and maintenance costs for city-owned land in Juniper Ridge. The biennial budget of approximately $0.5 million is presented under the City's "Community & Economic Development Service Area". The reserves associated with the net sales of city-owned land in Juniper Ridge included in the General Fund are $12.9 million at the end of the 2025-2027 biennium.

Subsidies, Loans & Transfers

The General Fund allocates general discretionary revenues to various city operations that require supplemental revenue to meet service level expectations. General Fund discretionary revenues consist primarily of property taxes, franchise fees, room taxes, municipal court fines, and state shared revenues. These revenues are allocated as a General Fund subsidy to other funds based on the priorities and values of City Council and the current needs of city operations. The General Fund also makes loans to other funds, transfers, and captures general expenditures not accounted for in any other fund.

General Fund subsidies and loans are described below:

- Fire/EMS Fund
    - The General Fund supports 47% of the Fire/EMS operating budget in the biennial budget. The City provides fire protection and emergency medical services in partnership with the Deschutes County Rural Fire Protection District #2 (DCRFPD#2). Through a contract between the City and DCRFPD#2, each entity contributes to the partnership. The funding rate in each

year of the biennial budget is $1.185 base rate. Total allocation to Fire/EMS over the 2025-2027 biennium is $41.0 million. Budget and program details of the City's Fire/EMS program are presented under the City's "Public Safety Service Area".

- Streets & Operations Fund
    - Street operations are primarily funded by an allocation of General Fund revenues, State Highway apportionment (i.e. allocation of State gas taxes), transportation fee revenue, garbage franchise fees and grants. In order to support the overlay and street preservation work needed to maintain the Pavement Condition Index (PCI) and other programs to support mobility options and related programming, the 2025-2027 biennial budget includes a General Fund subsidy of $10.0 million. In the biennium budget, the Streets & Operations Fund assumes the implementation of the second phase of the transportation fee with a projected revenue of $10.0 million. Street operations are accounted for in the Streets & Operations Fund, which is presented under the City's "Infrastructure Service Area".

- Planning Fund
    - The Planning program establishes and maintains the land use framework within which businesses and residents conduct their daily activities. It is responsible for implementing state-mandated requirements for comprehensive planning and zoning, public facilities planning and development review. The Planning Fund is primarily funded by program fees associated with the development application process. The program is actively reviewing and implementing fee increases at six-month intervals of the biennium to move towards aligning fees with the cost-of-service delivery and to support Planning work that has become more complex with increased housing density, additional state mandates, and demands of redevelopment. The biennial budget includes a $1.4 million contribution to the Planning Fund to support the program as program fees are reevaluated and realigned with cost-of-service delivery. The Planning Fund is presented under the "Community & Economic Development Service Area".

- Business Advocacy Fund
    - The biennial budget includes a $276,200 contribution to the Business Advocacy program for support of staffing and Economic Development of Central Oregon (EDCO). The Business Advocacy program is presented under the "Community & Economic Development Service Area".

- Cemetery Fund
    - Included in the biennial budget is General Fund support of $1.0 million for operation of the City-owned Cemetery. This funding is necessary to support the operation and maintenance costs of the cemetery that are not covered by lot sales and burial fee operating revenues. The Cemetery program is presented under the City's "Infrastructure Service Area".

- General Fund Loans
    - The biennial budget includes the following short term, year-end operating loans that are necessary to provide cash flow for operations before grant funds are received on a reimbursement basis:
        - $200,000 to the Bend Metropolitan Planning Organization (MPO)
        - $200,000 to the Community Development Block Grant (CDBG) Fund
        - $200,000 to the PRO Housing Grant Fund
        - $2,500,000 to the Airport Fund
    - The 2025-2027 Biennial Budget also includes operating loans totaling $7.3 million to the Bend Urban Renewal Agency for work related to the Juniper Ridge, Murphy Crossing and Core Area urban renewal plans that is eligible for funding from property tax revenues generated in each respective urban renewal area (also referred to as TIF – Tax Increment Financing). TIF can only be used to pay debt service, so the City General Fund will loan funds to each urban renewal agency and the loan will be repaid with TIF.

- Internal Service – Overhead
    - The biennial budget includes $16.6 million in overhead transfers to the Internal Service Funds. These transfers support departments like Human Resources, Administration, Finance, and Procurement which are presented in the "Administration & Central Services Service Area." The transfer expenses are assigned to the General Fund programs listed above and to the Community Projects division of the General Fund based on allocation drivers that represent usage. For more details on the transfer expenditures please refer to each General Fund program individually.

- Interfund Charges
    - The biennial budget includes $1.1 million in interfund charges that pay for billable maintenance and repair work performed by other City departments. The majority of the charges in the General Fund relate to work performed by the Fleet Management program. For more details on the transfer expenditures please refer to each General Fund program individually.

- Special Purpose Transfer to the Commercial and Industrial Construction Tax Fund
    - Revenue from the City's Commercial and Industrial Construction Tax (CICT) is required to be deposited into the City's General Fund and transferred to the CICT Fund to implement and administer the tax. The CICT fund uses revenue collected to support creation of additional housing units and expansion of existing services for the houseless and formerly houseless populations. The biennial budget includes $796,400 in interfund transfers to the CICT fund. The CICT fund is presented under the City's "Community & Economic Development Service Area".

- Special Purpose Transfer to the Fire/EMS Fund
    - The biennial budget includes a $615,000 transfer to the City's Fire/EMS Fund. The funding is intended to support the addition of a new Fire Hazard Mitigation position in the biennium to

address the City's fire preparedness and risk management. The Fire/EMS Fund is presented under the City's "Public Safety Service Area".

- Special Purpose Transfer to the Planning Fund
    - The biennial budget includes a $400,000 transfer to the City's Planning Fund. The funding is intended to support legislative work and code updates performed by Planning Staff support. The Planning Fund is presented under the City's "Community & Economic Development Service Area".

- Special Purpose Transfer to Houseless Fund
    - The biennial budget includes a $98,000 transfer to the City's Houseless Fund. The funding is intended to supplement restrictive funding and offset administrative costs in the Houseless Fund. The Houseless Fund is presented under the City's "Community & Economic Development Service Area".

- Special Purpose Transfer to Facilities Management
    - The biennial budget includes a $3.0 million transfer to the City's Facilities Management for costs associated with city-owned property that is being funded from the General Fund. Facilities Management is presented under the City's "Administration & Central Services Service Area".

- Transfer to the General Fund Revenue Stabilization Fund
    - The City created a General Fund Revenue Stabilization Fund in 2009-2010 to provide reserves for future unanticipated events. The stabilization fund is funded by half of the interest earnings in the General Fund and other funds. For the biennial budget, $581,900 is expected to be transferred from the General Fund to the Revenue Stabilization Fund.

Community Projects Division

The 2025-2027 General Fund budget also includes the following expenditures not accounted for in any other fund:

- $2.3 million paid to Central Oregon Intergovernmental Council (COIC) for operation of the Cascades East Transit system
- $0.2 million for the maintenance of public art, miscellaneous audits, studies, analysis and contributions

2025-2027 Proposed Budget

General Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1000 - General Fund	-	(34,757,851)	(34,359,300)	-	-	-
BeginWorkingCapital	(29,196,600)	(33,141,241)	(34,757,800)	(34,359,300)	-	(34,359,300)
301000 - Beginning Working Capital	(29,196,600)	(33,141,241)	(34,757,800)	(34,359,300)	-	(34,359,300)
Resources	(153,869,300)	(74,497,346)	(82,650,300)	(85,421,500)	(82,607,700)	(168,029,200)
311100 - Taxes Property Current	(83,021,800)	(40,731,165)	(42,584,000)	(44,519,700)	(46,543,300)	(91,063,000)
311110 - Taxes Property Delinquent	(1,328,400)	(500,034)	(502,900)	(525,800)	(549,700)	(1,075,500)
311120 - Taxes Property Interest Unsegr	(13,200)	(16,997)	(9,900)	(10,800)	(12,400)	(23,200)
311130 - Taxes Property Sales Desch Cty	(87,700)	-	(15,400)	(15,400)	(7,700)	(23,100)
311140 - Taxes Property Other Tax Distr	(79,400)	(28,611)	-	-	-	-
311200 - Taxes Room Tax	(18,305,700)	(8,765,048)	(8,892,400)	(8,892,400)	(8,981,300)	(17,873,700)
311220 - Taxes Room Tax PubSafety	(604,100)	(289,275)	(293,500)	(293,500)	(296,400)	(589,900)
311300 - Taxes Franch Other	-	(303,966)	(240,600)	(245,400)	(250,300)	(495,700)
311301 - Taxes Franch PowerPacificPower	(9,770,000)	(6,350,335)	(6,960,200)	(7,099,400)	(7,241,400)	(14,340,800)
311302 - Taxes Franch Power CEC	(622,300)	(277,118)	(278,000)	(283,600)	(289,300)	(572,900)
311310 - Taxes Franch Gas CNG	(4,149,900)	(3,024,767)	(2,948,000)	(3,007,000)	(3,067,100)	(6,074,100)
311320 - Taxes Franch Telecom Other	(49,800)	-	(320,600)	(327,000)	(333,500)	(660,500)
311321 - Taxes Franch Telecom CentLink	(108,600)	-	-	-	-	-
311322 - Taxes Franch Telecom Quantum	(164,200)	(571)	(100)	(100)	(100)	(200)
311323 - Taxes Franch Telecom Integra	(40,000)	(9,620)	-	-	-	-
311324 - Taxes Franch Telecom TDS Baja	(1,500,600)	(934,756)	(856,300)	(873,400)	(890,900)	(1,764,300)
311325 - Taxes Franch Telecom T-Mobile	(32,000)	(26,852)	(27,300)	(27,800)	(28,400)	(56,200)
311340 - Taxes Franch TR Water City	-	(208,795)	(205,600)	-	-	-
311400 - Taxes Marijuana	(2,415,600)	(1,254,168)	(1,098,500)	(1,109,500)	(1,120,600)	(2,230,100)
311500 - Taxes Commer/Indust Construct	(1,180,000)	(332,110)	(393,200)	(393,200)	(393,200)	(786,400)
321102 - Lic&Permit Business Junk&2nd	-	(300)	(700)	-	-	-
322401 - Lic&Permit Dog License	(163,100)	(86,029)	(81,200)	(81,200)	(81,200)	(162,400)
322404 - Lic&Permit ROW License	-	(900)	(1,200)	-	-	-
322405 - Lic&Permit ROW Registration	-	(600)	-	-	-	-
330100 - Intergovt Federal Direct Grant	(66,000)	(29,142)	(19,900)	-	-	-
331100 - Intergovt Fed PassThruOR Grant	-	(96,089)	(19,000)	-	-	-
333101 - Intergovt Other OR StateShared	(2,969,700)	(1,261,241)	(1,144,100)	(1,204,500)	(1,297,300)	(2,501,800)
333102 - Intergovt Other OR CigaretteTx	(151,600)	(66,414)	(65,800)	(63,800)	(61,800)	(125,600)
333103 - Intergovt Other OR Liquor Tax	(4,242,500)	(1,938,816)	(1,718,000)	(1,720,700)	(1,853,300)	(3,574,000)
333105 - Intergovt Other OR MJ Tax	(337,500)	(209,241)	(220,000)	(162,300)	(164,500)	(326,800)
334101 - Intergovt Other Local School	(490,000)	(415,130)	(474,200)	(514,000)	(534,000)	(1,048,000)
335100 - Intergovt Other	-	(10,536)	(10,300)	-	-	-
340910 - Contra-Revenues CollAgencyComr	30,000	(139)	(100)	-	-	-
342100 - Charges&Fees PD Misc	(140,700)	(266,813)	(195,100)	(197,100)	(199,100)	(396,200)
342101 - Charges&Fees PD Impound	(50,400)	(22,500)	(28,600)	(22,500)	(22,800)	(45,300)
342102 - Charges&Fees PD Dog Imp/Board	(18,000)	(8,855)	(8,200)	(8,100)	(8,200)	(16,300)
342104 - Charges&Fees PD Restitution	(600)	-	-	-	-	-
343270 - Charges&Fees LongRangePlanSur	(1,629,900)	(269,858)	(265,500)	(264,500)	(264,500)	(529,000)
343271 - Charges&Fees Annexation	(100,000)	(38,329)	-	(136,400)	(450,900)	(587,300)
351100 - Fines&Forfeitures Court	(1,174,100)	(633,174)	(869,000)	(1,427,700)	(1,471,500)	(2,899,200)
351101 - Fines&Forfeitures CourtCircuit	(154,200)	(81,790)	(75,000)	(75,800)	(76,600)	(152,400)
351110 - Fines&Forfeitures Court Costs	(11,400)	(3,946)	(4,000)	(4,100)	(4,200)	(8,300)
360000 - Investment Income	(841,400)	(1,127,113)	(1,513,900)	(642,700)	(520,900)	(1,163,600)
361000 - Contributions & Donations	(26,000)	(50,500)	(4,100)	(4,100)	(4,100)	(8,200)
363000 - Sale of Asset Proceeds	(9,200,000)	(45,825)	(8,161,800)	(5,250,000)	-	(5,250,000)
366000 - Miscellaneous Revenue	(23,800)	(490,976)	(276,600)	(242,000)	(228,300)	(470,300)
366020 - Miscellaneous Rev Cash Over/Sh	-	-	(100)	-	-	-
377121 - STDebt Interfund LoanRepayBG	(200,000)	(14,000)	(17,000)	(100,000)	(100,000)	(200,000)
377126 - STDebt Interfund LoanRepayPRO	-	-	-	(100,000)	(100,000)	(200,000)
377231 - STDebt Interfund LoanRepayURMI	-	(49,940)	-	-	-	-
377232 - STDebt Interfund LoanRepayURJD	-	(2,308,033)	-	-	-	-
377233 - STDebt Interfund LoanRepayCore	-	(299,031)	-	-	-	-
377331 - STDebt Interfund LoanRepayURMC	(268,500)	-	(99,400)	(120,200)	(121,900)	(242,100)
377332 - STDebt Interfund LoanRepayURJR	(4,468,100)	-	(409,500)	(3,314,500)	(2,983,900)	(6,298,400)
377333 - STDebt Interfund LoanRepayCore	(1,826,900)	-	(347,900)	(401,300)	(403,100)	(804,400)
377400 - STDebt Interfund LoanRepay AP	-	-	(501,000)	(1,500,000)	(1,500,000)	(3,000,000)
377635 - STDebt Interfund LoanRepay MPO	(200,000)	(38,000)	(16,000)	(100,000)	(100,000)	(200,000)
383001 - Xfer Special PurpGovt	(60,000)	(57,488)	(35,000)	(50,000)	(50,000)	(100,000)
383125 - Xfer Special Purp from ARPA	(1,611,600)	(1,522,410)	(441,600)	(90,000)	-	(90,000)
Personnel Services	64,631,100	28,585,248	32,424,900	37,150,400	39,163,400	76,313,800
401000 - Salaries Regular	36,446,400	16,109,542	18,523,700	20,339,800	21,058,100	41,397,900

2025-2027 Proposed Budget

General Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
401100 - Salaries OthPayouts	1,304,300	392,216	434,500	434,000	455,800	889,800
401110 - Salaries OthPayoutsHolShiftDif	465,900	362,328	419,100	410,200	430,700	840,900
401120 - Salaries OthPayoutsComptoVEBA	191,500	108,437	83,100	100,700	105,600	206,300
401130 - Salaries OthPayoutsWorkComp	119,700	53,111	89,500	76,000	79,800	155,800
401200 - Salaries Overtime	2,370,800	1,185,399	1,249,400	1,315,400	1,361,700	2,677,100
411001 - Benefits Taxes Social Security	2,535,400	1,082,538	1,232,400	1,342,600	1,389,900	2,732,500
411002 - Benefits Taxes Medicare	593,000	259,074	294,300	314,000	325,100	639,100
411003 - Benefits Taxes Unemployment	41,000	18,809	20,100	21,500	22,300	43,800
411004 - Benefits AssessWorkCompHrly	7,700	5,949	7,300	9,500	9,700	19,200
411005 - Benefits Taxes TriMet Transit	-	10	-	-	-	-
411006 - Benefits Taxes OR Paid Leave	165,700	66,711	79,500	86,600	89,500	176,100
412001 - Benefits PERS IAP	2,453,900	1,059,969	1,185,400	1,284,700	1,330,600	2,615,300
412002 - Benefits PERS Tier 1/Tier 2	2,041,300	953,606	967,300	1,122,700	1,153,400	2,276,100
412003 - Benefits PERS OPSRP	5,666,000	2,435,246	2,839,500	4,078,600	4,229,100	8,307,700
412004 - Benefits PERS Debt Service	716,400	459,817	344,000	375,200	388,300	763,500
413010 - Benefits Insurance WkCompPrem	1,053,000	407,024	494,800	551,900	580,900	1,132,800
413020 - Benefits Insurance Disability	109,600	40,223	49,600	57,500	59,300	116,800
413021 - Benefits Insurance AD&D	-	2,458	5,400	5,900	6,000	11,900
413030 - Benefits Insurance Life	24,300	20,636	16,500	21,000	22,000	43,000
413040 - Benefits InsuranceHDHealthPrem	5,230,200	2,188,348	2,530,600	3,400,000	4,105,600	7,505,600
413041 - Benefits InsuranceHDHealthDedu	1,101,600	538,116	596,100	658,300	662,300	1,320,600
413042 - Benefits InsuranceHDHealthCoin	183,900	92,999	118,800	127,000	152,400	279,400
413050 - Benefits Insurance DentalPrem	384,200	198,387	244,600	299,100	315,300	614,400
413060 - Benefits Telemed	16,000	7,055	7,600	8,400	8,500	16,900
414010 - Benefits OPEB LongTermFunding	662,700	212,986	234,800	308,100	371,500	679,600
414011 - Benefits OPEB FR PEHP	-	387	-	-	-	-
414020 - Benefits OPEB PERS Supplement	362,300	156,117	175,500	210,600	252,800	463,400
414030 - Benefits City Paid Def Comp	132,100	60,829	65,200	65,400	68,600	134,000
415010 - Benefits Other EmployeeParking	2,800	690	2,200	3,300	3,300	6,600
415011 - Benefits Other CellPhone Allow	12,600	8,185	4,000	4,000	4,000	8,000
415012 - Benefits Other Clothing Allow	84,800	43,845	51,100	52,600	54,100	106,700
415013 - Benefits Other Uniform Maint	109,200	37,726	41,800	43,100	44,400	87,500
415020 - Benefits Other 125BenefitsAdm	42,700	16,299	17,200	22,700	22,800	45,500
415030 - Benefits Other AltModesIncent	-	176	-	-	-	-
415040 - Benefits Other PDPersLegalSvc	100	-	-	-	-	-
Materials & Services	12,157,900	5,062,149	5,942,800	7,336,300	6,827,800	14,164,100
431000 - PurchServ Legal	16,900	2,073	8,000	8,300	8,500	16,800
432000 - PurchServ Consulting	1,193,900	128,959	231,000	1,200,000	1,150,000	2,350,000
433500 - PurchServ Financial BankMerch	32,000	14,153	15,800	18,000	19,200	37,200
434100 - PurchServ TechSoftware&HostSol	1,650,900	652,389	1,004,700	1,196,000	1,081,800	2,277,800
434200 - PurchServ TechSoftware Maint	229,200	89,959	89,600	132,300	116,400	248,700
434300 - PurchServ Tech Hardware Maint	7,600	3,800	3,800	5,000	5,000	10,000
434400 - PurchServ Tech Consulting	6,400	-	-	2,500	2,500	5,000
434500 - PurchServ Tech Data Services	94,600	4,765	7,500	7,200	7,200	14,400
434600 - PurchServ Tech OtherCommunicat	417,100	159,040	207,100	224,100	232,600	456,700
435000 - PurchServ R&M	1,000	-	-	-	-	-
435100 - PurchServ R&M Equipment	103,800	55,495	28,200	52,300	54,300	106,600
435200 - PurchServ R&M Vehicles	72,000	17,250	24,100	24,900	25,600	50,500
435300 - PurchServ R&M Buildings&Struct	-	450	-	-	-	-
436040 - PurchServ UT Waste Disposal	-	87,622	100,000	200,000	150,000	350,000
436050 - PurchServ TelephoneDirectLine	-	5,726	6,000	6,000	6,000	12,000
437000 - PurchServ Other	473,300	121,473	229,800	147,700	211,700	359,400
437001 - PurchServ Other Postage	34,600	13,902	12,800	17,000	17,200	34,200
437002 - PurchServ Other Advertising	9,900	3,842	4,800	12,200	12,200	24,400
437003 - PurchServ Other Copiers	54,900	23,113	29,400	3,300	3,300	6,600
437004 - PurchServ Other Mobile Devices	277,800	188,774	194,200	207,200	229,700	436,900
437005 - PurchServ Other Long Distance	200	-	-	-	-	-
437103 - PurchServ Other Mailing Serv	6,000	3,493	3,700	16,400	16,600	33,000
437105 - PurchServ Other Animal Control	176,000	86,720	89,200	89,200	91,700	180,900
437107 - PurchServ Other ChildForensic	77,000	38,500	38,500	38,500	38,500	77,000
437108 - PurchServ Other COLES/CODE	101,200	49,441	61,200	63,100	65,000	128,100
437115 - PurchServ Other Transit	3,021,800	1,678,750	1,343,000	1,343,000	950,000	2,293,000
437116 - PurchServ Other Vehicle Tows	14,900	14,745	35,000	30,500	31,000	61,500
440000 - Equipment <Cap Threshold	287,500	111,223	192,400	195,000	221,400	416,400
440020 - Equipment <CapThresh Vehicle	45,100	11,611	65,400	46,800	33,700	80,500

2025-2027 Proposed Budget

General Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
440030 - Equipment <CapThresh CERT	158,700	106,587	47,200	78,000	62,000	140,000
440100 - Equipment <CapThresh Safety	199,400	79,471	89,900	124,800	124,600	249,400
440201 - Equipment <CapThresh BldgFurn	-	1,277	-	9,000	-	9,000
442000 - Equipment <CapThresh Tech	287,800	254,353	124,500	260,800	258,100	518,900
451000 - ConsumSupp&Mat Office Supplies	39,600	21,573	22,100	25,400	25,800	51,200
452010 - ConsumSupp&Mat Veh Fuel	1,200	67	200	200	200	400
453000 - ConsumSupp&Mat Other Op	126,200	38,101	50,900	46,500	47,600	94,100
453007 - ConsumSupp&Mat K9 & Animal	7,500	3,207	3,800	3,800	3,900	7,700
453008 - ConsumSupp&Mat Ammunition	95,400	39,158	48,600	50,000	51,600	101,600
453009 - ConsumSupp&Mat Investigative	38,500	17,419	19,600	19,900	20,600	40,500
453010 - ConsumSupp&Mat Drug Buy Mone	-	-	-	4,500	2,200	6,700
453011 - ConsumSupp&Mat PolicingOutreac	19,800	11,038	12,000	18,700	18,900	37,600
460000 - Employee Costs	153,500	93,024	108,700	120,800	131,500	252,300
461100 - Emp Costs Prof Dev & Train Req	577,100	231,692	245,000	268,900	276,300	545,200
461200 - Emp Costs Prof Dev & Train Opt	158,300	31,324	58,400	72,900	74,300	147,200
462010 - Employee Costs Recruitment	166,600	86,775	114,800	123,900	129,600	253,500
462020 - Employee Costs Educational Mat	10,600	415	3,000	3,000	3,000	6,000
462030 - Employee Costs InternalMeeting	6,300	4,433	5,000	5,200	5,300	10,500
462040 - Employee Costs Licenses & Dues	37,800	11,680	10,100	14,500	14,700	29,200
463020 - Employee Costs Medical	266,800	144,650	244,900	270,100	289,600	559,700
463030 - Emp Costs WearingApparel&Maint	284,600	77,829	111,900	147,900	152,400	300,300
463060 - Emp Costs WkCompensationClaim	42,400	23,170	25,300	26,000	26,900	52,900
470000 - Community Education & Outreach	59,400	14,529	24,800	42,400	43,000	85,400
490010 - Leases Building	233,000	107,411	123,000	111,300	113,000	224,300
490040 - Leases Miscellaneous Leases	142,800	12,130	57,100	143,300	143,600	286,900
510000 - Sponsorships & Contributions	539,000	74,967	326,200	58,000	28,000	86,000
521020 - Other Fees&Permits	100,000	8,304	40,600	-	-	-
523000 - Other Fines & Late Fees	-	297	-	-	-	-
Capital Outlay	3,238,800	1,209,308	1,862,400	2,390,400	165,000	2,555,400
610110 - Vehicles & Trucks PublicSafety	2,779,800	1,001,045	1,780,600	2,271,400	-	2,271,400
620100 - Equipment >Cap Threshold	124,000	43,024	81,800	-	-	-
620200 - Equipment >CapThresh CompHard	335,000	165,239	-	119,000	165,000	284,000
Transfers Out - OH	13,610,400	6,593,600	6,805,200	8,275,800	8,275,800	16,551,600
705001 - Xfer City-wide OH CityAttorney	392,400	196,200	196,200	360,300	360,300	720,600
705003 - Xfer City-wide OH IT	3,323,400	1,661,700	1,661,700	1,951,200	1,951,200	3,902,400
705004 - Xfer City-wide OH FacilityMgmt	2,616,000	1,287,600	1,308,000	1,572,000	1,572,000	3,144,000
705005 - Xfer City-wide OH Admin & HR	3,727,400	1,758,300	1,863,700	1,941,400	1,941,400	3,882,800
705006 - Xfer City-wide OH Finance	877,600	377,000	438,800	520,900	520,900	1,041,800
705007 - Xfer City-wide OH Purchasing	164,200	71,100	82,100	81,600	81,600	163,200
705008 - Xfer City-wide OH Insurance	862,000	431,000	431,000	245,900	245,900	491,800
705013 - Xfer City-wide OH Perf Mgmt	892,600	446,300	446,300	236,900	236,900	473,800
705014 - Xfer City-wide OH Proj Mgmt	508,400	254,200	254,200	500,800	500,800	1,001,600
705015 - Xfer City-wide OH Real Estate	246,400	110,200	123,200	240,800	240,800	481,600
715107 - Xfer Dept OH Fleet	-	-	-	624,000	624,000	1,248,000
Transfers Out	68,067,800	31,430,431	36,013,500	36,701,500	34,832,400	71,533,900
721110 - Xfer GFSubsidy to FR	39,040,200	20,155,313	19,109,200	20,016,900	20,967,700	40,984,600
721220 - Xfer GFSubsidy to BusAdv	177,000	88,500	88,500	120,700	155,500	276,200
721310 - Xfer GFSubsidy to PL	-	-	-	720,000	720,000	1,440,000
721410 - Xfer GFSubsidy to ST	11,913,500	4,820,373	8,433,100	6,000,000	4,000,000	10,000,000
724100 - Xfer GFSubsidy to CY	869,900	320,973	453,300	536,100	461,700	997,800
731001 - Xfer Special Purp to GFStab	420,700	563,557	757,000	321,400	260,500	581,900
731110 - Xfer Special Purp to FR	15,000	1,965	7,500	307,500	307,500	615,000
731130 - Xfer Special Purp to PDRes	200,000	100,000	100,000	100,000	100,000	200,000
731200 - Xfer Special Purp to AH	295,400	162,200	190,700	50,000	50,000	100,000
731205 - Xfer Special Purp to CICT	1,180,000	337,143	398,200	398,200	398,200	796,400
731215 - Xfer Special Purp to Houseless	1,000,000	-	1,000,000	-	98,000	98,000
731220 - Xfer Special Purp to BusAdv	-	-	-	5,000	5,000	10,000
731310 - Xfer Special Purp to PL	400,000	200,000	200,000	200,000	200,000	400,000
734500 - Xfer Special Purp to PK	2,360,300	37,791	150,000	50,000	-	50,000
735000 - Xfer Special Purp to ISFCity	-	-	150,000	213,000	213,000	426,000
735004 - Xfer Special Purp to Facil	1,221,900	329,541	1,264,200	1,495,100	1,554,800	3,049,900
735106 - Xfer Special Purp to GAFleetRs	14,000	7,000	7,000	5,800	5,800	11,600
745110 - Xfer InterfundChg to GAR&M	1,003,400	501,700	501,700	59,500	59,500	119,000
745111 - Xfer InterfundChg to GAParts	435,200	154,784	292,300	217,400	217,400	434,800
745112 - Xfer InterfundChg to GAFuel	557,800	145,587	254,000	248,900	248,900	497,800

2025-2027 Proposed Budget

General Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
761210 - Xfer InterfundLoan to BG	200,000	17,000	100,000	100,000	100,000	200,000
761260 - Xfer InterfundLoan to PRO	-	-	100,000	100,000	100,000	200,000
763310 - Xfer InterfundLoan to URMuCon	268,500	49,940	99,400	120,200	121,900	242,100
763320 - Xfer InterfundLoan to URJRCon	4,468,100	2,308,033	409,500	3,314,500	2,983,900	6,298,400
763330 - Xfer InterfundLoan to URCore	1,826,900	612,031	347,900	401,300	403,100	804,400
764000 - Xfer InterfundLoan to AP	-	501,000	1,500,000	1,500,000	1,000,000	2,500,000
766350 - Xfer InterfundLoan to MPO	200,000	16,000	100,000	100,000	100,000	200,000
Contingency	7,029,500	-	-	11,699,400	(5,489,700)	6,209,700
910000 - Contingency	7,029,500	-	-	11,699,400	(5,489,700)	6,209,700
Reserves	14,330,400	-	-	16,227,000	(1,167,000)	15,060,000
900805 - Reserves Room Tax	-	-	-	2,123,000	-	2,123,000
900810 - Reserves	14,330,400	-	-	14,104,000	(1,167,000)	12,937,000
Grand Total	**-**	**(34,757,851)**	**(34,359,300)**	**-**	**-**	**-**

General Fund Revenue Stabilization Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 5,613,100	$ 5,746,646	$ 6,972,100	$ 9,052,600	$ -	$ 9,052,600
Miscellaneous	97,500	157,111	258,900	139,400	139,400	278,800
Interfund transfers	918,900	1,068,269	1,821,600	705,800	590,000	1,295,800
TOTAL RESOURCES	$ 6,629,500	$ 6,972,026	$ 9,052,600	$ 9,897,800	$ 729,400	$ 10,627,200

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Reserves Operations	$ 6,629,500	$ -	$ -	$ 9,897,800	$ 729,400	$ 10,627,200
TOTAL REQUIREMENTS	$ 6,629,500	$ -	$ -	$ 9,897,800	$ 729,400	$ 10,627,200

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

GENERAL FUND
General Fund Revenue Stabilization Fund

Overview

The General Fund Revenue Stabilization Fund is a special revenue fund that was established in 2009-2010 to ensure the continued delivery of City services in the event of another severe recession and to protect the City's bond rating. City Council adopted a policy to make funds from this Revenue Stabilization Fund available only for severe economic downturns or major unforeseen events. Individual operating funds will continue to maintain their own contingencies and reserves for operations within each fund. This Revenue Stabilization Fund serves as the City's "rainy day fund" for the General Fund and use of reserves in this fund are not permitted without Council approval. Further criteria on when reserves can be used can be found in the City's fiscal policies in the introductory section of the budget document.

The City's fiscal policies require that the General Fund maintain unassigned reserves of at least 16% of the operating budget, and reserve balances in the General Fund Stabilization Fund will be considered when evaluating total General Fund reserve levels. The budget is in compliance with this policy requirement.

Goals for the 2025-2027 Biennial Budget

- Continue funding the Revenue Stabilization Fund to increase the City's emergency funds

Major Accomplishments during the 2023-2025 Biennium

- Increased the General Fund Stabilization Fund balance to approximately $9.0 million

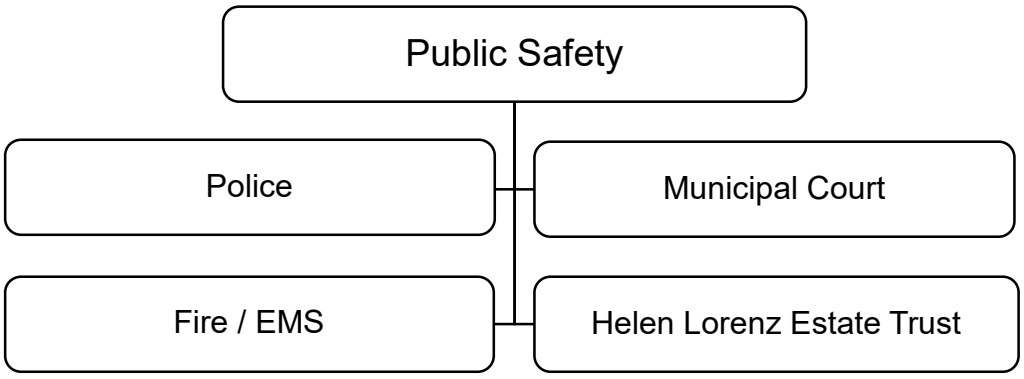
2025-2027 Proposed Budget

General Fund Revenue Stabilization Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1001 - General Fund Stabilization Fnd	-	(6,972,026)	(9,052,500)	-	-	-
BeginWorkingCapital	(5,613,100)	(5,746,646)	(6,972,000)	(9,052,600)	-	(9,052,600)
301000 - Beginning Working Capital	(5,613,100)	(5,746,646)	(6,972,000)	(9,052,600)	-	(9,052,600)
Resources	(1,016,400)	(1,225,380)	(2,080,500)	(845,200)	(729,400)	(1,574,600)
360000 - Investment Income	(97,500)	(157,111)	(258,900)	(139,400)	(139,400)	(278,800)
383001 - Xfer Special PurpGovt	(642,600)	(708,346)	(1,113,700)	(445,900)	(374,000)	(819,900)
383005 - Xfer Special PurpIntServ	(276,300)	(359,923)	(707,900)	(259,900)	(216,000)	(475,900)
Reserves	6,629,500	-	-	9,897,800	729,400	10,627,200
900800 - Reserves Operations	6,629,500	-	-	9,897,800	729,400	10,627,200
Grand Total	**-**	**(6,972,026)**	**(9,052,500)**	**-**	**-**	**-**

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PUBLIC SAFETY SERVICE AREA



Police

Police

The expenditures of the City's police department are accounted for in the General Fund. Divisions of the police department include patrol, community response program, criminal investigation, and administrative services.

Police Reserve Fund

The Police Reserve Fund accounts for the operating reserve for the Police Department.

Fire / Emergency Medical Services (EMS) Funds

Fire/EMS Fund

This fund accounts for the expenditures of the City's fire department which include fire suppression and prevention and emergency medical services.

Fire Station Debt Service Fund.

This fund accounts for debt service related to long-term debt that was issued by the City to finance Fire facilities.

Municipal Court

The expenditures of the City's municipal court are funded by discretionary revenues and accounted for in the General Fund. The Bend Municipal Court provides for the resolution and collection of fines from minor traffic infractions, and city ordinance violations issued within the city limits.

Helen Lorenz Estate Trust

This fund accounts for the annual grants received from the Helen Lorenz Estate for the specific benefit of the City of Bend Police & Fire Departments.

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General Fund
Police

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Public Safety Program						
Personnel services	$ 60,985,900	$ 26,873,800	$ 30,449,100	$ 34,495,300	$ 36,357,400	$ 70,852,700
Materials & services	7,008,300	2,961,200	3,952,300	4,313,900	4,296,200	8,610,100
Capital outlay	3,238,800	1,209,300	1,862,400	2,390,400	165,000	2,555,400
Total Public Safety Program	71,233,000	31,044,300	36,263,800	41,199,600	40,818,600	82,018,200
Interfund Transfers	13,294,200	6,285,700	6,696,900	7,700,900	7,760,900	15,461,800
TOTAL REQUIREMENTS	$ 84,527,200	$ 37,330,000	$ 42,960,700	$ 48,900,500	$ 48,579,500	$ 97,480,000

Authorized Full Time Equivalents	162.50	166.50	166.50
Allocated Full Time Equivalents	162.50	166.50	166.50

PUBLIC SAFETY
Police

Overview

The police program is funded through the General Fund. Police services are part of the governmental process that provides for overall public safety through the protection of life and property and the preservation of peace. The Police Department is responsible for responding to criminal and non-criminal conduct and taking appropriate courses of action based on laws, policy, training, and safety. The Police Department is tasked with enforcing laws enacted by elected officials or by voter-approved ballot measures and interpreted by the courts. The regulation of criminal conduct is accomplished through a variety of strategies, which include the enforcement of state and local laws, ordinances and regulations, community engagement, community education, problem-solving, and proactive criminal interdiction.

The Police Department is a state-accredited agency that meets the highest standards for excellence in law enforcement. The Department provides exemplary, year-round, 24-hour service to the Bend community and adheres to the highest standards of ethical behavior. The Department's primary objective is to provide a safe community environment for all people in Bend with the highest level of service possible within available resources. The organization is committed to the philosophy of community policing and embraces its role as a community guardian by equally serving and protecting the entire community through teamwork, integrity, and excellence while engaging in constitutional policing. The Police Department is committed to serving everyone fairly and strives to achieve equity and justice in its service.

Goals & Objectives for the 2025-2027 Biennial Budget

- Continue to implement the 10-year staffing plan of the Police Department to meet service level demands of the growing City
- Through collaboration with the City's Information Technology Department, use current technology as well as new technology advancements and innovations to provide premier public safety services, and enhance our workforce capabilities and efficiencies
- Identify, evaluate, and implement alternative response models to service needs when law enforcement is not the best provider, or there are more efficient methods of service delivery
- Continue to support alternative crisis response models that reduce the need for law enforcement to respond and resolve, including coordination with Deschutes County
- Enhance current facilities to support ongoing mandated training and certification needs, as well as the continued growth of the Department as identified in the 10-year strategic growth plan
- Implement automated traffic enforcement to improve traffic safety
- Provide support to and assist in ongoing efforts to address neighborhood livability concerns or issues within the City

Major Accomplishments during the 2023-2025 Biennium

- Despite record low staffing numbers in 2020-2022, through intense recruiting and retention efforts the Department was able to hire more than 26 new staff members during the 2023-2025 biennium and retain current staff
- The Department focused the use of the opioid settlement money toward partnerships with Deschutes County for alternative crisis response support
- The Department assisted in creating and using a county-wide drug deflection program and received authority to staff a police officer position with opioid settlement money as a deflection liaison officer
- The Department evaluated and analyzed an automated traffic enforcement system and received direction to implement that program
- The Department fully invested in using current and new technology to provide more efficient service to increase public safety and meet community needs
- Through the measures above, the Department effectively reduced reported crime in the City of Bend when adjusting for population increase
- Through the ongoing implementation of partnerships and alternative response models, the growth of the calls for service to the Bend Police Department remained near steady year over year in the 2023-2025 biennium, which is a reduction when adjusting for population increase

Additional accomplishments include:

- The Department forged partnerships with multiple agencies and organizations focused on developing alternative response models for calls for service, reducing the need for law enforcement to respond, and providing the right resources for the situation
- While maintaining continuous recruitment efforts for long-term sustainability, achieved work force demographics that closely resemble the Bend community
- Maintained a standard of a very low reliance on the use of force through ongoing training in scenario-based de-escalation and communications

Significant Changes from the 2023-2025 Biennial Budget

- Five (5) new Officers and One (1) new Traffic Sergeant were approved by Council in December 2024 to meet increased service needs. The full cost of these positions is reflected in the biennial budget
- One (1) new Training Management Analyst to expand the training division’s capacity and ensure compliance with required training standards
- One (1) new Forensic Detective to enhance digital investigations and keep up with the increasing use of technology in criminal cases
- Two (2) new Traffic Enforcement Agents assigned to the new automated enforcement program
- Significant increases to technology budget due to new Police Data and Hardware Provider contract with expanded services, new e-Ticketing software implementation, and scheduled equipment replacement for radios and in-vehicle technology systems

Patrol Program

As the foundation of the Police Department, the Patrol Program provides 24-hour police services to the City. The focus is on protecting the lives, property, and rights of all people by providing a uniformed police response to both emergency and non-emergency calls for service. Officers are charged with enforcing federal, state, and local laws and city ordinances. The Police Department's special units, such as the K-9 Program and the Tri-County Central Oregon Emergency Response Team (CERT), are included in the Patrol Division.

Community Response Program

The Community Response Program focuses on enhancing the quality and livability of our community. Special units such as the Traffic Team, Crime Reduction Unit, Community Service Officers, and School Resource Officers are included in the Community Response Team. These teams work in collaboration to efficiently focus resources on issues that directly affect the community each day.

Criminal Investigation Program

The Criminal Investigation Program is responsible for providing investigative follow-up and support for the Patrol Program and to ensure investigative leads requiring follow-up from outside sources, such as the Department of Justice's Internet Crimes Against Children unit and Department of Human Services' Cross Report system are assigned to investigators and follow up is conducted. This program reviews cases requiring expertise or extra time to investigate. These cases include homicides, suspicious death investigations, major assaults, sexual assault, child abuse, internet sexual exploitation or trafficking of children, robberies, embezzlements and other major thefts. Employees assigned to the Central Oregon Drug Enforcement (CODE) team are also included in this program. The CODE team is comprised of local, state and federal law enforcement agencies within the tri-county area. Their mission is to suppress major criminal drug activity in the Central Oregon region. The Criminal Investigations division is responsible for responding to the tri-county area as part of the Major Incident Team (MIT) for investigation that typically involves officer use of deadly force or homicide investigations.

Administrative Services Program

The Administrative Services Program includes the Police Chief's office, which provides overall management and leadership of the Police Department. The Administrative Services Program also includes administrative personnel performing foundational support functions serving the entire Police Department. The administrative service teams include training, information technology, evidence, records, budget, purchasing, payroll, human resources, accreditation, policy, fleet, facilities, reserves, cadets and volunteers.

Public Safety
POLICE

FIVE YEAR VEHICLE & EQUIPMENT PLAN PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:					
Two (2) Patrol SUV Hybrid	$ 219,800	$ -	$ -	$ -	$ -
One (1) CRU SUV Hybrid	109,900	-	-	-	-
One (1) Traffic Sgt SUV Hybrid	109,900	-	-	-	-
One (1) Training F-150 Responder	111,600	-	-	-	-
Seven (7) Patrol SUV Hybrid replacement	735,700	-	-	-	-
Three (3) Traffic BMW replacements	158,700	-	-	-	-
Two (2) K9 F-150 replacement	224,200	-	-	-	-
Two (2) CSO F-150 Responder replacements	203,800	-	-	-	-
One (1) Command 3 Lt. Expedition replacement	103,000	-	-	-	-
One (1) Detective 1/2 Ton Truck replacement	88,800	-	-	-	-
One (1) CERT Negotiator Van replacement	-	-	300,000	-	-
One (1) Command Post replacement	-	-	1,800,000	-	-
One (1) Patrol Cpt Expedition replacement	103,000	-	-	-	-
One (1) Admin Lt. Expedition replacement	103,000	-	-	-	-
One (1) Traffic BMW replacement	-	-	55,600	-	-
One (1) CERT SUV Hybrid replacement	-	-	121,500	-	-
Six (6) Patrol SUV Hubrid replacements	-	-	669,000	-	-
Two (2) Traffic SUV Hybrid replacements	-	-	223,000	-	-
One (1) Patrol Expedition	-	-	-	-	116,900
Three (3) Patrol SUV Hybrid replacements	-	-	-	-	353,700
Two (2) Patrol CERT SUV Hybrid replacements	-	-	-	-	255,800
One (1) K9 F-150 Responder replacement	-	-	-	-	123,900
Subtotal Vehicles	**$ 2,271,400**	**$ -**	**$ 3,169,100**	**$ -**	**$ 850,300**
Equipment:					
TruNarc tester replacement	$ -	$ -	$ -	$ 25,900	$ -
K9 (dog) replacement	-	-	39,900	-	39,900
Traffic / crime scene reconstruction replacement	-	-	105,000	-	-
Traffic / crime scene reconstruction rover	-	-	11,900	-	-
Drone BVLOS Launch Site	-	-	80,000	-	80,000
Drone replacement	99,000	115,000	99,000	115,000	99,000
Camera System	20,000	50,000	-	200,000	-
Subtotal Equipment	**$ 119,000**	**$ 165,000**	**$ 335,800**	**$ 340,900**	**$ 218,900**
Total	**$ 2,390,400**	**$ 165,000**	**$ 3,504,900**	**$ 340,900**	**$ 1,069,200**

2025-2027 Proposed Budget

Police

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1300 - Police	84,527,200	37,329,951	42,860,700	48,900,500	48,579,500	97,480,000
Personnel Services	60,985,900	26,873,787	30,449,100	34,495,300	36,357,400	70,852,700
401000 - Salaries Regular	34,181,300	15,042,513	17,276,100	18,714,800	19,373,300	38,088,100
401100 - Salaries OthPayouts	1,264,000	371,028	417,700	414,100	434,900	849,000
401110 - Salaries OthPayoutsHolShiftDif	465,900	362,328	419,100	410,200	430,700	840,900
401120 - Salaries OthPayoutsComptoVEBA	189,900	106,463	82,500	99,300	104,100	203,400
401130 - Salaries OthPayoutsWorkComp	119,400	53,111	89,500	76,000	79,800	155,800
401200 - Salaries Overtime	2,369,600	1,183,155	1,247,400	1,310,000	1,355,900	2,665,900
411001 - Benefits Taxes Social Security	2,392,300	1,016,540	1,155,600	1,241,600	1,285,100	2,526,700
411002 - Benefits Taxes Medicare	559,500	243,638	276,200	290,400	300,500	590,900
411003 - Benefits Taxes Unemployment	38,700	17,240	19,000	20,000	20,800	40,800
411004 - Benefits AssessWorkCompHrly	7,100	5,561	6,800	8,600	8,800	17,400
411005 - Benefits Taxes TriMet Transit	-	10	-	-	-	-
411006 - Benefits Taxes OR Paid Leave	156,500	62,615	74,500	80,200	82,800	163,000
412001 - Benefits PERS IAP	2,315,300	999,789	1,116,200	1,196,700	1,238,900	2,435,600
412002 - Benefits PERS Tier 1/Tier 2	1,908,300	886,582	897,900	1,015,100	1,042,900	2,058,000
412003 - Benefits PERS OPSRP	5,417,600	2,333,611	2,717,300	3,874,900	4,016,000	7,890,900
412004 - Benefits PERS Debt Service	676,000	433,405	323,800	349,500	361,500	711,000
413010 - Benefits Insurance WkCompPrem	1,031,700	398,580	483,100	534,000	562,000	1,096,000
413020 - Benefits Insurance Disability	103,500	37,816	46,600	53,500	55,300	108,800
413021 - Benefits Insurance AD&D	-	2,293	5,100	5,500	5,600	11,100
413030 - Benefits Insurance Life	22,500	19,277	15,600	19,800	20,800	40,600
413040 - Benefits InsuranceHDHealthPrem	4,870,800	2,032,105	2,342,600	3,131,600	3,783,500	6,915,100
413041 - Benefits InsuranceHDHealthDedu	1,025,600	500,166	552,100	606,000	610,000	1,216,000
413042 - Benefits InsuranceHDHealthCoin	170,400	82,814	112,200	117,000	140,400	257,400
413050 - Benefits Insurance DentalPrem	357,600	183,714	226,200	274,600	289,700	564,300
413060 - Benefits Telemed	14,800	6,541	7,100	7,800	7,900	15,700
414010 - Benefits OPEB LongTermFunding	624,500	199,771	219,300	285,900	344,800	630,700
414011 - Benefits OPEB FR PEHP	-	387	-	-	-	-
414020 - Benefits OPEB PERS Supplement	347,600	138,965	156,800	188,200	225,900	414,100
414030 - Benefits City Paid Def Comp	115,900	51,739	52,200	51,400	54,000	105,400
415010 - Benefits Other EmployeeParking	800	-	-	-	-	-
415011 - Benefits Other CellPhone Allow	8,000	6,145	2,600	2,600	2,600	5,200
415012 - Benefits Other Clothing Allow	81,800	43,245	50,500	52,000	53,500	105,500
415013 - Benefits Other Uniform Maint	109,200	37,726	41,800	43,100	44,400	87,500
415020 - Benefits Other 125BenefitsAdm	39,700	14,824	15,700	20,900	21,000	41,900
415030 - Benefits Other AltModesIncent	-	90	-	-	-	-
415040 - Benefits Other PDPersLegalSvc	100	-	-	-	-	-
Materials & Services	7,008,300	2,961,151	3,952,300	4,313,900	4,296,200	8,610,100
431000 - PurchServ Legal	16,900	2,073	8,000	8,300	8,500	16,800
432000 - PurchServ Consulting	88,400	30,800	-	-	-	-
433500 - PurchServ Financial BankMerch	2,000	1,836	2,000	2,000	2,200	4,200
434100 - PurchServ TechSoftware&HostSol	1,646,900	651,856	1,003,100	1,191,200	1,077,000	2,268,200
434200 - PurchServ TechSoftware Maint	97,700	28,772	23,300	64,000	46,000	110,000
434300 - PurchServ Tech Hardware Maint	7,600	3,800	3,800	5,000	5,000	10,000
434400 - PurchServ Tech Consulting	6,400	-	-	2,500	2,500	5,000
434500 - PurchServ Tech Data Services	94,600	4,765	7,500	7,200	7,200	14,400
434600 - PurchServ Tech OtherCommunicat	417,100	159,040	207,100	224,100	232,600	456,700
435000 - PurchServ R&M	1,000	-	-	-	-	-
435100 - PurchServ R&M Equipment	103,800	55,495	28,200	52,300	54,300	106,600
435200 - PurchServ R&M Vehicles	72,000	17,250	24,100	24,900	25,600	50,500
435300 - PurchServ R&M Buildings&Struct	-	450	-	-	-	-
436050 - PurchServ TelephoneDirectLine	-	5,726	6,000	6,000	6,000	12,000
437000 - PurchServ Other	198,200	82,225	176,700	96,100	157,600	253,700
437001 - PurchServ Other Postage	16,900	6,212	6,500	6,700	6,900	13,600
437002 - PurchServ Other Advertising	5,900	2,774	2,800	9,900	9,900	19,800
437003 - PurchServ Other Copiers	43,900	18,837	21,900	2,500	2,500	5,000
437004 - PurchServ Other Mobile Devices	265,000	182,411	190,700	203,200	225,700	428,900
437105 - PurchServ Other Animal Control	176,000	86,720	89,200	89,200	91,700	180,900

2025-2027 Proposed Budget

Police

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
437107 - PurchServ Other ChildForensic	77,000	38,500	38,500	38,500	38,500	77,000
437108 - PurchServ Other COLES/CODE	101,200	49,441	61,200	63,100	65,000	128,100
437116 - PurchServ Other Vehicle Tows	14,900	14,745	35,000	30,500	31,000	61,500
440000 - Equipment <Cap Threshold	270,000	105,003	188,400	191,400	217,800	409,200
440020 - Equipment <CapThresh Vehicle	45,100	11,611	65,400	46,800	33,700	80,500
440030 - Equipment <CapThresh CERT	158,700	106,587	47,200	78,000	62,000	140,000
440100 - Equipment <CapThresh Safety	195,700	76,938	88,700	122,500	123,100	245,600
440201 - Equipment <CapThresh BldgFurn	-	1,277	-	9,000	-	9,000
442000 - Equipment <CapThresh Tech	272,800	249,708	117,800	251,800	253,900	505,700
451000 - ConsumSupp&Mat Office Supplies	27,800	15,882	15,000	15,500	15,900	31,400
452010 - ConsumSupp&Mat Veh Fuel	1,200	67	200	200	200	400
453000 - ConsumSupp&Mat Other Op	126,200	38,101	50,900	46,500	47,600	94,100
453007 - ConsumSupp&Mat K9 & Animal	7,500	3,207	3,800	3,800	3,900	7,700
453008 - ConsumSupp&Mat Ammunition	95,400	39,158	48,600	50,000	51,600	101,600
453009 - ConsumSupp&Mat Investigative	38,500	17,419	19,600	19,900	20,600	40,500
453010 - ConsumSupp&Mat Drug Buy Mone	-	-	-	4,500	2,200	6,700
453011 - ConsumSupp&Mat PolicingOutreac	19,800	11,038	12,000	18,700	18,900	37,600
460000 - Employee Costs	153,300	90,364	108,600	120,400	131,100	251,500
461100 - Emp Costs Prof Dev & Train Req	565,100	220,884	237,000	257,400	264,800	522,200
461200 - Emp Costs Prof Dev & Train Opt	114,100	27,587	46,400	59,900	61,300	121,200
462010 - Employee Costs Recruitment	164,900	86,665	114,800	123,900	127,600	251,500
462020 - Employee Costs Educational Mat	10,600	336	3,000	3,000	3,000	6,000
462030 - Employee Costs InternalMeeting	6,300	4,433	5,000	5,200	5,300	10,500
462040 - Employee Costs Licenses & Dues	26,600	8,320	8,300	9,300	9,500	18,800
463020 - Employee Costs Medical	266,800	144,650	244,900	270,100	289,600	559,700
463030 - Emp Costs WearingApparel&Maint	281,000	76,850	111,500	147,100	151,600	298,700
463060 - Emp Costs WkCompensationClaim	42,400	23,170	25,300	26,000	26,900	52,900
470000 - Community Education & Outreach	35,900	10,730	18,300	24,200	24,800	49,000
490010 - Leases Building	233,000	107,411	123,000	111,300	113,000	224,300
490040 - Leases Miscellaneous Leases	137,200	9,730	54,000	140,300	140,600	280,900
510000 - Sponsorships & Contributions	259,000	30,000	259,000	30,000	-	30,000
523000 - Other Fines & Late Fees	-	297	-	-	-	-
Capital Outlay	3,238,800	1,209,308	1,862,400	2,390,400	165,000	2,555,400
610110 - Vehicles & Trucks PublicSafety	2,779,800	1,001,045	1,780,600	2,271,400	-	2,271,400
620100 - Equipment >Cap Threshold	124,000	43,024	81,800	-	-	-
620200 - Equipment >CapThresh CompHard	335,000	165,239	-	119,000	165,000	284,000
Transfers Out - OH	11,105,400	5,387,400	5,552,700	6,839,600	6,839,600	13,679,200
705001 - Xfer City-wide OH CityAttorney	121,600	60,800	60,800	51,500	51,500	103,000
705003 - Xfer City-wide OH IT	3,054,800	1,527,400	1,527,400	1,755,600	1,755,600	3,511,200
705004 - Xfer City-wide OH FacilityMgmt	2,303,400	1,133,700	1,151,700	1,362,700	1,362,700	2,725,400
705005 - Xfer City-wide OH Admin & HR	3,106,000	1,465,200	1,553,000	1,792,600	1,792,600	3,585,200
705006 - Xfer City-wide OH Finance	757,800	325,500	378,900	461,100	461,100	922,200
705007 - Xfer City-wide OH Purchasing	91,600	39,700	45,800	52,600	52,600	105,200
705008 - Xfer City-wide OH Insurance	773,200	386,600	386,600	226,200	226,200	452,400
705013 - Xfer City-wide OH Perf Mgmt	529,000	264,500	264,500	135,100	135,100	270,200
705014 - Xfer City-wide OH Proj Mgmt	368,000	184,000	184,000	401,200	401,200	802,400
715107 - Xfer Dept OH Fleet	-	-	-	601,000	601,000	1,202,000
Transfers Out	2,188,800	898,305	1,044,200	861,300	921,300	1,782,600
731130 - Xfer Special Purp to PDRes	200,000	100,000	-	100,000	100,000	200,000
735004 - Xfer Special Purp to Facil	-	-	-	235,000	295,000	530,000
735106 - Xfer Special Purp to GAFleetRs	13,800	6,900	6,900	5,600	5,600	11,200
745110 - Xfer InterfundChg to GAR&M	989,000	494,500	494,500	58,800	58,800	117,600
745111 - Xfer InterfundChg to GAParts	432,000	152,823	290,700	215,100	215,100	430,200
745112 - Xfer InterfundChg to GAFuel	554,000	144,082	252,100	246,800	246,800	493,600
Grand Total	**84,527,200**	**37,329,951**	**42,860,700**	**48,900,500**	**48,579,500**	**97,480,000**

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Police Reserve Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 353,400	$ 353,900	$ 463,800	$ 580,800	$ -	$ 580,800
Miscellaneous	13,600	9,900	17,000	11,300	13,300	24,600
Interfund transfers	200,000	100,000	100,000	100,000	100,000	200,000
TOTAL RESOURCES	$ 567,000	$ 463,800	$ 580,800	$ 692,100	$ 113,300	$ 805,400

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Reserves	$ 567,000	$ -	$ -	$ 692,100	$ 113,300	$ 805,400
TOTAL REQUIREMENTS	$ 567,000	$ -	$ -	$ 692,100	$ 113,300	$ 805,400

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

PUBLIC SAFETY
Police Reserve Fund

Overview

The Police Reserve Fund is a special revenue fund that was established in June 2010 to set aside operating reserves for the Police Department. These funds may be used for sustaining services in the event of an emergency and absorb unanticipated operating needs that arise during the year but were not anticipated during the budget process. Use of these reserves requires approval by City Council.

Significant Changes from the 2023-2025 Biennial Budget

- The budget reflects a continued transfer of $200,000 per biennium from the Police Department budget to save for a mobile command post to be purchased using the Police Reserve Fund in 2028

2025-2027 Proposed Budget

Police Reserve Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1130 - Police Reserve Fund	-	(463,792)	(580,800)	-	-	-
BeginWorkingCapital	(353,400)	(353,886)	(463,700)	(580,800)	-	(580,800)
301000 - Beginning Working Capital	(353,400)	(353,886)	(463,700)	(580,800)	-	(580,800)
Resources	(213,600)	(109,906)	(117,100)	(111,300)	(113,300)	(224,600)
360000 - Investment Income	(13,600)	(9,906)	(17,100)	(11,300)	(13,300)	(24,600)
383100 - Xfer Special Purp from GF	(200,000)	(100,000)	(100,000)	(100,000)	(100,000)	(200,000)
Reserves	567,000	-	-	692,100	113,300	805,400
900800 - Reserves Operations	567,000	-	-	692,100	113,300	805,400
Grand Total	**-**	**(463,792)**	**(580,800)**	**-**	**-**	**-**

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Fire/EMS Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 9,277,400	$ 10,545,529	$ 11,056,800	$ 13,618,400	$ -	$ 13,618,400
Property taxes	14,890,700	2,992,930	11,978,400	12,552,900	13,147,300	25,700,200
Room tax	604,100	289,275	293,500	293,500	296,400	589,900
Intergovernmental revenues	15,830,500	6,928,722	8,963,900	9,104,400	9,458,400	18,562,800
Charges for services	10,126,000	7,034,215	6,582,800	6,564,000	6,687,600	13,251,600
Miscellaneous	272,900	237,848	420,700	235,100	213,200	448,300
Debt proceeds	3,457,800	4,193,620	-	-	-	-
Interfund transfers	83,300	59,691	46,500	337,500	337,500	675,000
General fund subsidy	39,040,200	20,155,313	19,109,200	20,016,900	20,967,700	40,984,600
TOTAL RESOURCES	$ 93,582,900	$ 52,437,143	$ 58,451,800	$ 62,722,700	$ 51,108,100	$ 113,830,800

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Public Safety Program						
Personnel services	$ 60,927,200	$ 28,267,145	$ 31,761,400	$ 36,077,100	$ 38,219,600	$ 74,296,700
Materials & services	8,383,000	3,900,806	4,328,600	4,599,500	4,631,300	9,230,800
Capital outlay	6,508,500	3,718,198	2,335,300	3,539,700	2,123,800	5,663,500
Total Public Safety Program	75,818,700	35,886,149	38,425,300	44,216,300	44,974,700	89,191,000
Interfund Transfers	9,946,000	4,713,702	5,330,000	6,575,500	6,564,500	13,140,000
Debt Service	1,989,500	780,451	1,078,100	727,900	723,100	1,451,000
Contingency	5,828,700	-	-	10,453,000	(1,154,200)	9,298,800
Reserves Major Maintenance	-	-	-	250,000	-	250,000
Reserves Debt Service	-	-	-	500,000	-	500,000
TOTAL REQUIREMENTS	$ 93,582,900	$ 41,380,302	$ 44,833,400	$ 62,722,700	$ 51,108,100	$ 113,830,800

Authorized Full Time Equivalents	150.62	152.12	152.12
Allocated Full Time Equivalents	155.12	156.12	156.12

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

PUBLIC SAFETY
Fire/EMS Fund

Overview

The City of Bend Fire & Rescue (BF&R) Department is responsible for providing fire suppression, emergency medical services (EMS), and fire prevention services for the City of Bend (City) and the Deschutes County Rural Fire Protection District No. 2 (District), which contracts for services. Through private fire contracts, BF&R also provides fire service to the High Desert Museum, the Mt. Bachelor ski area, and several residential properties. The total fire protection area is 164 square miles. In addition, BF&R is responsible for an Ambulance Service Area of more than 1,450 square miles.

Goals and Objectives for the 2025-2027 Biennial Budget

- Protect and improve the health and safety of residents and businesses by maintaining emergency response times in the city of Bend under six minutes, nine minutes or less within the District, and continue to be an industry leader in the prehospital treatment of cardiovascular emergencies, with a focus on cardiac arrest and stroke care
- Implement a regular community feedback survey to maintain awareness of service quality, assess and improve customer service experience and community access to services, and evaluate non-English language options for inclusivity
- Conduct a Community Risk Assessment to understand and plan for future risks, establish a pre-incident plan system for emergency preparedness, and develop a Community Risk Reduction Program to mitigate community risks
- Conduct a Standards of Cover analysis to ensure that our service level keeps pace with the needs of the community
- Create a comprehensive communications plan for operations, prevention, and administration, strengthen community partnerships, and identify communication gaps
- Ensure employee development programs align with the future needs of the department by strengthening succession planning, leadership training, and skill development

Major Accomplishments during the 2023-2025 Biennium

- Maintained emergency response times in the city of Bend under six minutes, nine minutes or less within the District, decreasing emergency response times in the city of Bend by 13 seconds and 17 seconds in the District
- Developed long-term facilities asset maintenance plan and partnered with the District to begin addressing the needs of aging buildings
- Enhanced our operational response to meet the needs of our growing community by adding six firefighter-paramedic positions to staff a fourth Advanced Life Support (ALS) ambulance, updating our deployment model, improving resource management, and optimizing incident response to ensure responsible resource management
- Maintained sufficient apparatus for first line response capabilities by placing orders for the following new and replacement apparatus: two water tenders, six type 1 engines, one ladder

truck, two ambulance remounts, and one new ambulance. Build time for the type 1 engines and ladder truck is 4-5 years and delivery of all apparatus is anticipated by fiscal year 2029-2030.
- Enhanced processes across all divisions to boost quality and efficiency, focusing on developing logistics and communications support. This was achieved by adding a facilities position, establishing a position share with the City communications team, and reclassifying a position to a Battalion Chief of Support Services
- Collaborated with the City's Information Technology Department to create redundancies in emergency communications, ensuring continued response to emergencies even if systems go down
- Renewed the intergovernmental agreement and master lease with the District, streamlining administrative processes and clarifying the roles and responsibilities between the two agencies for more efficient operation
- Secured funding and equipment through multiple grants, including the Naloxone Leave Behind Program from Central Oregon Health Council, the Wildfire Risk Reduction grant from Oregon State Fire Marshal (secured by the District and managed by the City), and a Type 6 engine from Oregon State Fire Marshal
- Completed a five-year department strategic plan that will help guide hiring and purchasing decisions, capital project prioritization, and department succession planning
- In partnership with the Office of Performance Management, developed a public-facing Data Hub that is accessible on our website

Significant Changes from the 2023-2025 Biennial Budget

- Replacement of aging equipment to ensure reliability, firefighter safety, and operational effectiveness
- The upcoming biennium includes major station repairs and maintenance to extend their lifespan and improve working conditions
- The upcoming biennium will include a new negotiated contract with the Bend Fire Association union, which may impact personnel costs and department operations
- Two new reserve funds are established to ensure financial stability: a station maintenance reserve to fund future facility repairs and a debt service reserve to support long-term financial obligations related to apparatus replacements, including those that are currently "on order"
- One new part-time Community Relations Manager (0.50 FTE) position to enhance public communication, support community engagement efforts, and to help ensure transparency in fire operations
- One new Wildfire Hazard Mitigation (1.0 FTE) position to build community wildfire resilience by promoting awareness, education and risk management

Fire/EMS Operations Program

The Fire/EMS Operations Program includes structural fire suppression, EMS response and transport, technical rescue operations, hazardous materials initial response, highway and roadway crash response,

and wildland fire suppression. The fire department maintains a series of cooperative agreements with adjoining jurisdictions and cooperating agencies to maximize efficiency and service delivery.

The fire department's operational plan guides fire suppression and EMS response and transport for the City and the District, as well as other entities that contract for fire protection services with the City. The department conducts continual operational reviews to ensure efficient use of resources during emergency response. Creative and innovative staffing plans are used to maximize available staffing to meet the growing demands of the community.

Fire Prevention Program

The Fire Prevention Program provides the community with several services that enhance public safety and assist the Fire/EMS Operations Division in meeting requests for emergency response including:

- Community awareness and educational programs aimed at changing behaviors and attitudes to promote fire and home safety
- Review of development plans for commercial buildings and residential subdivisions to ensure conformity with fire prevention codes and local fire protection ordinances
- Periodic fire safety inspections are conducted to meet the minimum requirements of the Oregon Fire Code
- Investigation of all uncontrolled fires to determine their origin and cause

Support Services Program

The Support Services Program provides the internal administrative services that are necessary to support daily fire department operations. Examples of this support include: billing for ambulance services, budget development and fiscal oversight, procurement and contract management, human resource management, fleet acquisition and maintenance coordination, facilities maintenance, wireless communication device acquisition and maintenance (radios, phones, mobile data computers), grant submittal and oversight, data research, development, and analysis, policy and procedure development and review, social media engagement, community outreach, entry-level firefighter testing, promotional testing, labor relations, and contract negotiations.

INFRASTRUCTURE
Fire/EMS Fund

FIVE YEAR VEHICLE, EQUIPMENT, IMPROVEMENTS & INTANGIBLES PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:					
Two (2) Medic replacements	$ 650,000	$ 650,000	$ -	$ -	$ -
One (1) Medic replacement	-	-	350,000	350,000	
Two (2) Type 1 Engine replacements	-	-	-	2,673,300	2,744,000
Two (2) Type 1 Engine upfitting	-	320,000	-	320,000	320,000
Two (2) Type 3 Engine replacements	-	-	800,000	-	-
Two (2) Type 3 Engine replacements - upfitting	-	-	200,000	-	-
Two (2) Water Tender replacement - upfitting	40,000	-	-	-	-
One (1) Fire Marshal staff vehicle	55,000	-	-	-	-
One (1) Staff vehicle replacement	-	-	55,000	55,000	-
One (1) Staff vehicle new	75,000	-	-	-	-
One (1) Staff vehicle - upfitting	20,000	-	20,000	20,000	-
One (1) Command vehicle	55,000	-	-	-	55,000
One (1) Command vehicle - upfitting	75,000	-	-	-	75,000
One (1) EMS Logistics van	-	-	60,000	-	-
One (1) EMS Logistics van - upfitting	-	-	20,000	-	-
One (1) Ladder Truck	-	-	-	2,416,000	-
One (1) Heavy Rescue Engine rechassis	-	800,000	-	-	-
One (1) Light Rescue Engine replacement	400,000	-	-	-	-
Subtotal Vehicles	**$ 1,370,000**	**$ 1,770,000**	**$ 1,505,000**	**$ 5,834,300**	**$ 3,194,000**
Equipment:					
Three (3) Stryker Medic Cots	$ 90,000	$ -	$ 90,000	$ -	$ -
Two (2) Stryker Medic Trolley replacements	89,000	97,900	51,200	53,400	-
One (1) SCBA Compressor	-	130,000	-	-	-
Two (2) Warehouse Forklifts	25,000	-	-	-	-
Glide Scope full fleet replacement	100,000	-	-	-	-
Radios full fleet replacement	850,000	-	-	-	-
SCBA Air Packs and Bottles full fleet replacement	-	-	-	-	1,420,000
Subtotal Equipment	**$ 1,154,000**	**$ 227,900**	**$ 141,200**	**$ 53,400**	**$ 1,420,000**
Buildings & Structure Tenant Improvements					
One (1) Generator replacement	$ 65,000	$ -	$ 65,000	$ -	$ 65,000
Station interior paint and flooring	100,000	100,000	-	-	-
Station window replacements	50,700	25,900	75,000	-	-
Station roof replacements	-	-	150,000	175,000	200,000
Station bathroom remodels	-	-	20,000	20,000	20,000
Staton tube heater replacements	-	-	-	-	60,000
Station deck replacements	-	-	-	150,000	150,000
One (1) HVAC replacement	750,000	-	-	-	-
Subtotal Buildings & Structures	**$ 965,700**	**$ 125,900**	**$ 310,000**	**$ 345,000**	**$ 495,000**
Intangibles:					
Data Analytics and Predictive Modeling Software	$ 50,000	$ -	$ -	$ -	$ -
Subtotal Intangibles	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**
Total	**$ 3,539,700**	**$ 2,123,800**	**$ 1,956,200**	**$ 6,232,700**	**$ 5,109,000**

2025-2027 Proposed Budget
Fire/EMS Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1110 - Fire/EMS Fund	-	(11,056,841)	(13,618,400)	-	-	-
BeginWorkingCapital	(9,277,400)	(10,545,529)	(11,056,800)	(13,618,400)	-	(13,618,400)
301000 - Beginning Working Capital	(9,277,400)	(10,545,529)	(11,056,800)	(13,618,400)	-	(13,618,400)
Resources	(84,305,500)	(41,891,614)	(47,395,000)	(49,104,300)	(51,108,100)	(100,212,400)
311100 - Taxes Property Current	(14,643,700)	(2,953,726)	(11,765,500)	(12,324,300)	(12,909,700)	(25,234,000)
311110 - Taxes Property Delinquent	(234,300)	(35,896)	(188,200)	(197,200)	(206,600)	(403,800)
311120 - Taxes Property Interest Unsegr	(800)	(1,233)	(19,500)	(29,500)	(28,700)	(58,200)
311130 - Taxes Property Sales Desch Cty	(6,400)	-	(5,200)	(1,900)	(2,300)	(4,200)
311140 - Taxes Property Other Tax Distr	(5,500)	(2,075)	-	-	-	-
311220 - Taxes Room Tax PubSafety	(604,100)	(289,275)	(293,500)	(293,500)	(296,400)	(589,900)
331100 - Intergovt Fed PassThruOR Grant	(1,178,600)	(226,855)	(226,900)	(226,900)	(226,900)	(453,800)
332100 - Intergovt State Grant	(263,200)	(261,739)	(310,000)	(285,900)	(285,900)	(571,800)
334103 - Intergovt Other Local DCRFD	(14,108,000)	(6,196,221)	(7,991,100)	(8,330,700)	(8,684,700)	(17,015,400)
335100 - Intergovt Other	(280,700)	(243,907)	(435,900)	(260,900)	(260,900)	(521,800)
342200 - Charges&Fees FR Misc	(2,800)	(7,342)	(19,600)	(8,100)	(8,100)	(16,200)
342201 - Charges&Fees FR Line Sales	(1,332,000)	(720,040)	(670,000)	(700,600)	(700,600)	(1,401,200)
342202 - Charges&Fees FR ProtectContrac	(102,400)	(27,822)	(254,800)	(60,700)	(60,700)	(121,400)
342203 - Charges&Fees FR Marsh Plan Rev	(708,200)	(746,287)	(542,000)	(578,200)	(578,200)	(1,156,400)
342204 - Charges&Fees FR Med Membershi	(183,200)	(73,146)	(74,400)	(74,400)	(74,400)	(148,800)
342205 - Charges&Fees FR Inspectn Fees	-	-	(20,000)	(20,000)	(20,000)	(40,000)
342210 - Charges&Fees FR Ambul Serv	(4,000)	(1,284)	(2,000)	(2,000)	(2,000)	(4,000)
342211 - Charges&Fees FR Ambul ServZoll	(7,458,000)	(4,202,569)	(4,000,000)	(4,120,000)	(4,243,600)	(8,363,600)
342212 - Charges&Fees FR Ambul GEMT-C	(335,400)	(1,255,725)	(1,000,000)	(1,000,000)	(1,000,000)	(2,000,000)
360000 - Investment Income	(139,500)	(189,501)	(398,000)	(207,700)	(185,800)	(393,500)
361000 - Contributions & Donations	(3,000)	(1,077)	(1,500)	(1,500)	(1,500)	(3,000)
363000 - Sale of Asset Proceeds	-	(16,707)	-	-	-	-
366000 - Miscellaneous Revenue	(130,400)	(30,563)	(21,200)	(25,900)	(25,900)	(51,800)
370100 - LTD Proceeds FF&C	(3,457,800)	(3,741,699)	-	-	-	-
372100 - LTD Premium	-	(451,921)	-	-	-	-
382100 - Xfer Subsidies from GF	(39,040,200)	(20,155,313)	(19,109,200)	(20,016,900)	(20,967,700)	(40,984,600)
383001 - Xfer Special PurpGovt	(68,300)	(57,726)	(39,000)	(30,000)	(30,000)	(60,000)
383100 - Xfer Special Purp from GF	(15,000)	(1,965)	(7,500)	(307,500)	(307,500)	(615,000)
Personnel Services	60,927,200	28,267,145	31,761,400	36,077,100	38,219,600	74,296,700
401000 - Salaries Regular	34,148,900	15,197,979	16,968,400	18,518,100	19,316,300	37,834,400
401100 - Salaries OthPayouts	409,100	104,726	135,500	126,100	132,400	258,500
401110 - Salaries OthPayoutsHolShiftDif	392,700	107,854	148,900	156,300	164,100	320,400
401120 - Salaries OthPayoutsComptoVEBA	24,400	32,267	56,200	46,400	48,700	95,100
401130 - Salaries OthPayoutsWorkComp	173,000	17,853	29,100	24,700	26,000	50,700
401200 - Salaries Overtime	3,682,200	2,338,068	2,728,800	2,638,600	2,757,800	5,396,400
411001 - Benefits Taxes Social Security	2,407,700	1,044,703	1,173,100	1,311,700	1,368,600	2,680,300
411002 - Benefits Taxes Medicare	563,100	252,546	286,000	306,800	320,100	626,900
411003 - Benefits Taxes Unemployment	39,100	17,785	20,100	21,200	22,000	43,200
411004 - Benefits AssessWorkCompHrly	9,000	7,037	7,200	8,400	8,400	16,800
411006 - Benefits Taxes OR Paid Leave	155,200	64,105	75,600	84,600	88,300	172,900
412001 - Benefits PERS IAP	2,165,200	1,024,010	1,174,000	1,269,400	1,324,400	2,593,800
412002 - Benefits PERS Tier 1/Tier 2	2,370,200	1,096,485	1,093,800	1,263,500	1,320,900	2,584,400
412003 - Benefits PERS OPSRP	4,745,100	2,309,083	2,723,100	3,850,400	4,015,300	7,865,700
412004 - Benefits PERS Debt Service	631,800	446,695	336,900	370,400	386,400	756,800
413010 - Benefits Insurance WkCompPrem	1,252,900	670,832	825,500	947,300	1,007,800	1,955,100
413020 - Benefits Insurance Disability	104,100	36,226	44,000	54,600	56,900	111,500
413021 - Benefits Insurance AD&D	-	2,209	4,800	5,500	5,700	11,200
413030 - Benefits Insurance Life	20,400	18,036	14,200	20,400	21,100	41,500
413040 - Benefits InsuranceHDHealthPrem	4,368,200	1,904,529	2,134,200	2,937,600	3,525,300	6,462,900
413041 - Benefits InsuranceHDHealthDedu	918,800	450,071	492,100	538,000	538,000	1,076,000
413042 - Benefits InsuranceHDHealthCoin	176,500	66,526	103,000	101,700	122,100	223,800
413050 - Benefits Insurance DentalPrem	320,200	171,846	197,900	244,800	257,200	502,000
413060 - Benefits Telemed	15,500	6,173	6,600	8,100	8,100	16,200
414010 - Benefits OPEB LongTermFunding	916,300	312,238	328,900	424,600	509,500	934,100
414011 - Benefits OPEB FR PEHP	315,000	141,656	152,400	172,000	172,000	344,000

2025-2027 Proposed Budget
Fire/EMS Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
414020 - Benefits OPEB PERS Supplement	438,500	214,803	239,400	287,400	344,900	632,300
414030 - Benefits City Paid Def Comp	90,900	175,995	226,100	294,100	306,900	601,000
415010 - Benefits Other EmployeeParking	-	636	800	700	700	1,400
415011 - Benefits Other CellPhone Allow	32,200	17,140	20,200	22,500	22,500	45,000
415012 - Benefits Other Clothing Allow	200	330	-	-	-	-
415020 - Benefits Other 125BenefitsAdm	40,800	16,471	14,600	21,200	21,200	42,400
415030 - Benefits Other AltModesIncent	-	232	-	-	-	-
Materials & Services	8,383,000	3,900,806	4,328,600	4,599,500	4,631,300	9,230,800
431000 - PurchServ Legal	-	6,630	4,400	4,000	4,000	8,000
432000 - PurchServ Consulting	250,000	102,616	146,000	150,000	155,000	305,000
433300 - PurchServ Financial Bond Sale	67,800	25,627	-	-	-	-
433500 - PurchServ Financial BankMerch	58,200	17,502	16,700	17,100	17,700	34,800
434100 - PurchServ TechSoftware&HostSol	110,500	45,505	70,600	111,200	128,900	240,100
434200 - PurchServ TechSoftware Maint	131,800	46,614	90,200	87,300	87,500	174,800
434500 - PurchServ Tech Data Services	-	131	700	-	-	-
434510 - PurchServ Tech Radio	103,200	44,059	59,100	60,000	61,600	121,600
435000 - PurchServ R&M	-	125	1,100	1,500	1,500	3,000
435100 - PurchServ R&M Equipment	137,800	73,443	86,300	77,500	82,500	160,000
435200 - PurchServ R&M Vehicles	119,500	31,488	45,400	71,200	67,000	138,200
435300 - PurchServ R&M Buildings&Struct	533,500	263,030	275,200	237,000	303,000	540,000
436010 - PurchServ UT Electricity	163,600	90,952	98,600	101,600	104,700	206,300
436020 - PurchServ UT Gas	58,300	30,018	23,700	24,500	25,300	49,800
436030 - PurchServ UT Water	8,700	4,876	4,100	4,000	4,200	8,200
436040 - PurchServ UT Waste Disposal	23,800	16,363	14,600	15,100	15,600	30,700
436050 - PurchServ TelephoneDirectLine	1,200	4,584	4,400	4,600	4,800	9,400
436060 - PurchServ UT IDB	51,900	19,900	21,800	24,500	25,200	49,700
437000 - PurchServ Other	1,019,400	488,881	584,200	491,000	491,200	982,200
437001 - PurchServ Other Postage	78,400	16,085	14,300	13,800	13,800	27,600
437002 - PurchServ Other Advertising	3,000	1,920	600	1,500	1,500	3,000
437003 - PurchServ Other Copiers	24,600	11,627	16,400	13,600	13,800	27,400
437004 - PurchServ Other Mobile Devices	199,000	120,432	101,000	100,000	100,000	200,000
437005 - PurchServ Other Long Distance	-	50	-	-	-	-
437101 - PurchServ Other Janitorial	122,000	57,587	50,200	52,900	55,600	108,500
437102 - PurchServ Other VegetationCont	39,400	15,530	20,400	21,000	22,000	43,000
437111 - PurchServ Other FacilityManage	-	125	2,000	-	-	-
437114 - PurchServ Other Security	-	-	1,700	-	-	-
437117 - PurchServ Other Winter Ops	22,000	14,598	15,000	15,400	15,800	31,200
440000 - Equipment <Cap Threshold	188,100	128,691	139,900	162,100	166,000	328,100
440010 - Equipment <CapThresh Medical	176,000	43,945	44,600	45,000	45,000	90,000
440100 - Equipment <CapThresh Safety	533,500	329,691	210,700	329,300	326,800	656,100
440201 - Equipment <CapThresh BldgFurn	72,000	19,534	16,800	78,500	38,500	117,000
442000 - Equipment <CapThresh Tech	249,400	70,026	119,800	136,500	127,700	264,200
451000 - ConsumSupp&Mat Office Supplies	37,000	12,597	11,000	12,800	13,200	26,000
452010 - ConsumSupp&Mat Veh Fuel	46,200	10,837	10,600	10,800	11,100	21,900
453000 - ConsumSupp&Mat Other Op	8,000	503	2,900	2,200	2,300	4,500
453002 - ConsumSupp&Mat Chemicals	20,000	10,998	10,700	11,000	11,300	22,300
453005 - ConsumSupp&Mat Janitorial	25,900	16,743	27,500	27,600	24,100	51,700
453012 - ConsumSupp&Mat Drugs	161,600	57,146	55,800	57,000	5,900	62,900
453013 - ConsumSupp&Mat MedicalSupplies	583,700	271,941	277,000	275,000	285,000	560,000
460000 - Employee Costs	91,000	42,447	49,900	65,500	66,500	132,000
460010 - Emp Costs Volunteers	28,000	3,950	7,800	10,800	11,000	21,800
461100 - Emp Costs Prof Dev & Train Req	396,500	232,005	211,200	209,500	209,400	418,900
461200 - Emp Costs Prof Dev & Train Opt	-	808	600	-	-	-
462010 - Employee Costs Recruitment	-	22,588	22,750	20,000	20,600	40,600
462020 - Employee Costs Educational Mat	122,000	32,996	39,450	77,500	79,500	157,000
462040 - Employee Costs Licenses & Dues	30,600	16,282	17,800	52,900	45,000	97,900
463020 - Employee Costs Medical	316,000	141,293	205,500	211,000	214,000	425,000
463030 - Emp Costs WearingApparel&Maint	346,800	101,295	149,800	151,000	154,000	305,000
463060 - Emp Costs WkCompensationClaims	23,100	14,201	15,100	14,900	15,300	30,200

2025-2027 Proposed Budget
Fire/EMS Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
470000 - Community Education & Outreach	73,000	30,238	23,500	45,700	45,800	91,500
490010 - Leases Building	1,526,000	739,753	889,200	892,600	911,100	1,803,700
521020 - Other Fees&Permits	1,000	-	-	-	-	-
Capital Outlay	6,508,500	3,718,198	2,335,300	3,539,700	2,123,800	5,663,500
610100 - Vehicles & Trucks	200,000	143,392	-	95,000	-	95,000
610110 - Vehicles & Trucks PublicSafety	4,725,000	3,307,786	874,700	1,275,000	1,770,000	3,045,000
620100 - Equipment >Cap Threshold	242,700	267,020	1,037,000	1,219,000	227,900	1,446,900
630220 - Buildings&Struct TenantImprove	1,310,800	-	415,100	900,700	125,900	1,026,600
640100 - Intangibles Computer Software	30,000	-	8,500	50,000	-	50,000
Transfers Out - OH	7,395,400	3,549,700	3,697,700	5,886,400	5,886,400	11,772,800
705001 - Xfer City-wide OH CityAttorney	37,400	18,700	18,700	51,500	51,500	103,000
705003 - Xfer City-wide OH IT	2,168,200	1,084,100	1,084,100	1,366,200	1,366,200	2,732,400
705005 - Xfer City-wide OH Admin & HR	3,187,000	1,503,300	1,593,500	1,826,300	1,826,300	3,652,600
705006 - Xfer City-wide OH Finance	720,600	309,500	360,300	470,900	470,900	941,800
705007 - Xfer City-wide OH Purchasing	106,600	46,300	53,300	82,300	82,300	164,600
705008 - Xfer City-wide OH Insurance	830,400	415,200	415,200	277,400	277,400	554,800
705013 - Xfer City-wide OH Perf Mgmt	19,800	9,900	9,900	196,100	196,100	392,200
705014 - Xfer City-wide OH Proj Mgmt	325,400	162,700	162,700	300,200	300,200	600,400
715107 - Xfer Dept OH Fleet	-	-	-	1,315,500	1,315,500	2,631,000
Transfers Out	2,550,600	1,164,002	1,632,300	689,100	678,100	1,367,200
731001 - Xfer Special Purp to GFStab	69,800	-	293,800	103,900	92,900	196,800
731410 - Xfer Special Purp to ST	-	6,724	-	-	-	-
732110 - Xfer Special Purp to FRStaDS	5,000	5,000	-	-	-	-
735106 - Xfer Special Purp to GAFleetRs	23,600	11,800	11,800	12,300	12,300	24,600
745110 - Xfer InterfundChg to GAR&M	1,675,000	837,500	837,500	80,100	80,100	160,200
745111 - Xfer InterfundChg to GAParts	374,600	176,561	323,900	292,900	292,900	585,800
745112 - Xfer InterfundChg to GAFuel	402,600	126,417	165,300	199,900	199,900	399,800
Debt Service	1,989,500	780,451	1,078,100	727,900	723,100	1,451,000
801021 - LTDPr Future Debt	134,000	-	-	-	-	-
801024 - LTDPrFF&C 2020 FR Engine Repl	49,200	24,146	25,000	25,800	27,400	53,200
801026 - LTDPrFF&C 2020 Ameresco	26,600	13,019	13,500	13,900	14,800	28,700
801028 - LTDPrFF&C 2021REF Fire&Debt	33,400	33,345	-	-	-	-
801031 - LTDPrFF&C 2021A Ref 2015B Fire	689,100	342,200	346,900	-	-	-
801032 - LTDPrFF&C 2021A Ref 2016 FF&C	217,800	109,400	108,400	112,400	111,600	224,000
801037 - LTDPrFF&C 2021A LadderTruck	123,400	61,300	62,100	62,900	63,800	126,700
801046 - LTDPrFF&C 2023	-	46,100	51,000	53,600	56,200	109,800
801048 - LTDPrFF&C 2024	-	-	148,600	153,400	158,100	311,500
811021 - LTDIn Future Debt	553,000	-	-	-	-	-
811024 - LTDInFF&C 2020 FR Engine Repl	58,800	29,853	28,900	27,900	26,700	54,600
811026 - LTDInFF&C 2020 Ameresco	31,700	16,096	15,600	15,100	14,400	29,500
811028 - LTDInFF&C 2021REF Fire&Debt	500	420	-	-	-	-
811031 - LTDInFF&C 2021A Ref 2015B Fire	14,200	9,372	4,800	-	-	-
811032 - LTDInFF&C 2021A Ref 2016 FF&C	24,800	13,100	11,700	10,200	8,600	18,800
811037 - LTDInFF&C 2021A LadderTruck	33,000	16,860	16,100	15,200	14,400	29,600
811046 - LTDInFF&C 2023	-	65,240	60,400	57,800	55,100	112,900
811048 - LTDInFF&C 2024	-	-	185,100	179,700	172,000	351,700
Contingency	5,828,700	-	-	10,453,000	(1,154,200)	9,298,800
910000 - Contingency	5,828,700	-	-	10,453,000	(1,154,200)	9,298,800
Reserves	-	-	-	750,000	-	750,000
900100 - Reserves Debt Service	-	-	-	500,000	-	500,000
900400 - Reserves Major Maintenance	-	-	-	250,000	-	250,000
Grand Total	**-**	**(11,056,841)**	**(13,618,400)**	**-**	**-**	**-**

Fire Station Debt Service Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 7,900	$ 8,062	$ 9,600	$ -	$ -	$ -
Intergovernmental revenues	250,000	249,864	-	-	-	-
Miscellaneous	2,500	1,904	100	-	-	-
Interfund transfers	5,000	5,000	-	-	-	-
TOTAL RESOURCES	$ 265,400	$ 264,830	$ 9,700	$ -	$ -	$ -

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Interfund Transfers	$ 15,400	$ 5,400	$ 9,700	$ -	$ -	$ -
Debt Service	250,000	249,864	-	-	-	-
TOTAL REQUIREMENTS	$ 265,400	$ 255,264	$ 9,700	$ -	$ -	$ -

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

PUBLIC SAFETY
Fire Station Debt Service Fund

Overview

The City of Bend (City) partnered with the Deschutes County Rural Fire Protection District # 2 (District) to construct four fire stations and a fire administration building in 1999. Full faith and credit obligation bonds were issued by the City to finance the facilities. The Fire Station Debt Service Fund accounts for the debt service associated with these bonds. The debt was refinanced in 2010 and again in 2021 to obtain savings on interest. The final payment on the debt was made in 2024.

The City is responsible for the repayment of the bonds and collects funds from the District to make those debt service payments.

Note: The debt for the East fire station was issued directly by the District and the debt service payments for that issue are made directly by the District. The District, not the City, also issued the debt for the two new stations that opened in 2020: the Pilot Butte Station in Bend and rebuilding of the Tumalo Station.



(C) 2006 Dustin Mitsch / Alpen Exposure

City of Bend Fire Station Number 301

Significant Changes from the 2023-2025 Biennial Budget

- The final debt payment was made in fiscal year 2023-24 and the fund was closed in fiscal year 2024-25. Per Oregon Budget Law, the City will continue to report this fund for three years past its closure

2025-2027 Proposed Budget
Fire Station Debt Service Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
2110 - Fire Station Debt Service Fund	-	(9,566)	-	-	-	-
BeginWorkingCapital	(7,900)	(8,062)	(9,600)	-	-	-
301000 - Beginning Working Capital	(7,900)	(8,062)	(9,600)	-	-	-
Resources	(257,500)	(256,768)	(100)	-	-	-
334103 - Intergovt Other Local DCRFD	(250,000)	(249,864)	-	-	-	-
360000 - Investment Income	(2,500)	(1,904)	(100)	-	-	-
383111 - Xfer Special Purp from FR	(5,000)	(5,000)	-	-	-	-
Transfers Out	15,400	5,400	9,700	-	-	-
731001 - Xfer Special Purp to GFStab	2,100	400	-	-	-	-
731110 - Xfer Special Purp to FR	8,300	-	9,700	-	-	-
735006 - Xfer Special Purp to FN	5,000	5,000	-	-	-	-
Debt Service	250,000	249,864	-	-	-	-
801028 - LTDPrFF&C 2021REF Fire&Debt	246,800	246,755	-	-	-	-
811028 - LTDInFF&C 2021REF Fire&Debt	3,200	3,109	-	-	-	-
Grand Total	**-**	**(9,566)**	**-**	**-**	**-**	**-**

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General Fund
Municipal Court

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Public Safety Program						
Personnel services	$ 1,243,600	$ 547,438	$ 607,700	$ 863,400	$ 916,100	$ 1,779,500
Materials & services	249,800	98,657	119,800	126,000	124,200	250,200
Total Public Safety Program	1,493,400	646,095	727,500	989,400	1,040,300	2,029,700
Interfund Transfers	597,400	292,800	298,700	345,900	345,900	691,800
TOTAL REQUIREMENTS	$ 2,090,800	$ 938,895	$ 1,026,200	$ 1,335,300	$ 1,386,200	$ 2,721,500

Authorized Full Time Equivalents	5.00	5.00	5.00
Allocated Full Time Equivalents	5.00	5.00	5.00

PUBLIC SAFETY
Municipal Court

Overview

Bend Municipal Court provides a local forum for the resolution of minor traffic violations, parking citations and city ordinance infractions issued within the city limits of Bend. The Municipal Court is the judicial branch of the city government. The Municipal Court Judge**,** appointed by the City Council, presides over cases referred to the Court by various City of Bend departments. The majority of cases heard in Municipal Court are traffic violations. The Court does not handle criminal, civil or small claims cases.

Goals & Objectives for the 2025-2027 Biennial Budget

- Complete the configuration, testing, and implementation of an Online Records Search product for public access to court records
- Continue to enhance existing court programs to promote compliance, increase collection rates of fines and ensure appropriate and equitable access to the court for all members of the public
- Continue to develop and expand Spanish language court materials
- Explore and develop alternative sentencing programs and guidelines
- Collaborate on the implementation of photo enforcement program
- Implement court processes in compliance with updated parking code

Major Accomplishments during the 2023-2025 Biennium

- Hired a Court Manager to advance and expand court processes
- Successfully completed implementation of “Other Language Court” to serve the broader community
- Implemented virtual court as an option to ensure continuity of services and to increase the flexibility of the court to serve the community

Significant Changes from the 2023-2025 Biennial Budget

- Increased personnel budget to support One (1) new position, the Court Manager, which was hired during the final months of the 2023–2025 biennium, to operate as efficiently as possible and implement new programs

2025-2027 Proposed Budget

Municipal Court

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1200 - Municipal Court	2,090,800	938,895	1,026,200	1,335,300	1,386,200	2,721,500
Personnel Services	1,243,600	547,438	607,700	863,400	916,100	1,779,500
401000 - Salaries Regular	785,300	356,296	400,400	561,800	583,900	1,145,700
401100 - Salaries OthPayouts	11,000	9,984	4,200	7,400	7,800	15,200
401200 - Salaries Overtime	-	211	100	-	-	-
411001 - Benefits Taxes Social Security	49,400	22,084	24,600	34,800	36,200	71,000
411002 - Benefits Taxes Medicare	11,500	5,165	5,800	8,100	8,500	16,600
411003 - Benefits Taxes Unemployment	800	843	300	400	400	800
411004 - Benefits AssessWorkCompHrly	200	134	200	300	300	600
411006 - Benefits Taxes OR Paid Leave	3,100	1,290	1,600	2,200	2,300	4,500
412001 - Benefits PERS IAP	47,800	16,682	18,200	23,900	25,300	49,200
412003 - Benefits PERS OPSRP	116,800	40,759	44,600	77,500	81,800	159,300
412004 - Benefits PERS Debt Service	14,000	7,525	5,300	7,000	7,400	14,400
413010 - Benefits Insurance WkCompPrem	1,000	302	200	300	400	700
413020 - Benefits Insurance Disability	2,100	637	800	1,100	1,100	2,200
413021 - Benefits Insurance AD&D	-	44	100	100	100	200
413030 - Benefits Insurance Life	600	358	300	400	400	800
413040 - Benefits InsuranceHDHealthPrem	133,000	51,532	63,900	92,700	111,300	204,000
413041 - Benefits InsuranceHDHealthDedu	28,000	12,587	15,000	18,000	18,000	36,000
413042 - Benefits InsuranceHDHealthCoin	5,500	3,040	200	1,900	2,300	4,200
413050 - Benefits Insurance DentalPrem	9,800	4,978	6,300	8,300	8,700	17,000
413060 - Benefits Telemed	400	174	200	200	200	400
414010 - Benefits OPEB LongTermFunding	13,400	4,478	4,900	6,900	8,300	15,200
414020 - Benefits OPEB PERS Supplement	5,200	4,137	4,500	5,400	6,500	11,900
414030 - Benefits City Paid Def Comp	3,500	3,737	4,800	2,900	3,100	6,000
415010 - Benefits Other EmployeeParking	-	-	700	1,200	1,200	2,400
415020 - Benefits Other 125BenefitsAdm	1,200	461	500	600	600	1,200
Materials & Services	249,800	98,657	119,800	126,000	124,200	250,200
432000 - PurchServ Consulting	20,000	2,455	6,000	-	-	-
433500 - PurchServ Financial BankMerch	30,000	12,317	13,800	16,000	17,000	33,000
434100 - PurchServ TechSoftware&HostSol	-	533	600	700	700	1,400
434200 - PurchServ TechSoftware Maint	125,700	58,715	64,000	66,000	68,000	134,000
437000 - PurchServ Other	3,700	1,170	3,000	4,000	4,000	8,000
437001 - PurchServ Other Postage	16,500	7,662	6,000	10,000	10,000	20,000
437003 - PurchServ Other Copiers	4,600	1,927	3,000	500	500	1,000
437005 - PurchServ Other Long Distance	200	-	-	-	-	-
442000 - Equipment <CapThresh Tech	4,700	2,045	2,900	6,800	2,000	8,800
451000 - ConsumSupp&Mat Office Supplies	10,000	4,153	5,000	6,000	6,000	12,000
460000 - Employee Costs	-	2,520	-	-	-	-
461100 - Emp Costs Prof Dev & Train Req	-	613	2,000	4,000	4,000	8,000
461200 - Emp Costs Prof Dev & Train Opt	26,200	1,319	10,000	8,000	8,000	16,000
462040 - Employee Costs Licenses & Dues	2,000	688	400	1,000	1,000	2,000
463030 - Emp Costs WearingApparel&Maint	600	140	-	-	-	-
490040 - Leases Miscellaneous Leases	5,600	2,400	3,100	3,000	3,000	6,000
Transfers Out - OH	597,400	292,800	298,700	345,900	345,900	691,800
705001 - Xfer City-wide OH CityAttorney	28,000	14,000	14,000	25,700	25,700	51,400
705003 - Xfer City-wide OH IT	106,600	53,300	53,300	71,400	71,400	142,800
705004 - Xfer City-wide OH FacilityMgmt	231,200	113,800	115,600	130,700	130,700	261,400
705005 - Xfer City-wide OH Admin & HR	90,600	42,700	45,300	43,700	43,700	87,400
705006 - Xfer City-wide OH Finance	18,000	7,700	9,000	9,500	9,500	19,000
705007 - Xfer City-wide OH Purchasing	2,800	1,200	1,400	1,300	1,300	2,600
705008 - Xfer City-wide OH Insurance	16,400	8,200	8,200	3,700	3,700	7,400
705014 - Xfer City-wide OH Proj Mgmt	103,800	51,900	51,900	59,900	59,900	119,800
Grand Total	**2,090,800**	**938,895**	**1,026,200**	**1,335,300**	**1,386,200**	**2,721,500**

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Helen Lorenz Estate Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital	$ -	$ 23,000	$ -	$ -	$ -	$ -
Miscellaneous	195,300	92,214	64,300	80,000	80,000	160,000
TOTAL RESOURCES	$ 195,300	$ 115,214	$ 64,300	$ 80,000	$ 80,000	$ 160,000

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Interfund Transfers	$ 195,300	$ 115,214	$ 64,300	$ 80,000	$ 80,000	$ 160,000
TOTAL REQUIREMENTS	$ 195,300	$ 115,214	$ 64,300	$ 80,000	$ 80,000	$ 160,000

PUBLIC SAFETY
Helen Lorenz Estate Fund

Overview

The Helen Lorenz Estate Fund is a special revenue fund that was established in September 2013 in response to an agreement between the City of Bend, personal representatives of the Helen Lorenz Estate, and the Oregon Community Foundation (OCF). The special revenue fund accounts for annual grants to be received from OCF and the financial activities related to mineral rights received from the Helen Lorenz Estate. Grant requests to OCF are subject to approval, based on the requirements set forth by the Helen Lorenz Estate. The grants are reserved specifically for the Police and Fire Departments.

Police and Fire Department approved uses

- Purchase of equipment and supplies that are above and beyond the normal and ordinary equipment and supplies purchased by the departments for their normal daily operations
- Purchase of historical items and vehicles or for equipment and supplies to support the restoration, preservation, and display of historical items

Police Department specific approved uses

- Fund an annual awards banquet or similar event to honor and recognize employees and/or volunteers of the Bend Police Department
- Fund equipment and technology that goes beyond normal operations to enhance the overall well-being, efficiency, and performance of the Bend Police Department

Fire Department specific approved uses

- Contribute to funding land and buildings for Fire/EMS public education, historical archives, and related museums and exhibits
- Reimburse employee travel and lodging for courses beyond state requirements, fund national-level Fire/EMS expert speakers and trainers, and cover expenses for additional Fire/EMS equipment and supplies
- Contribute to the annual awards banquet to honor and recognize Bend Fire Department employees and volunteers

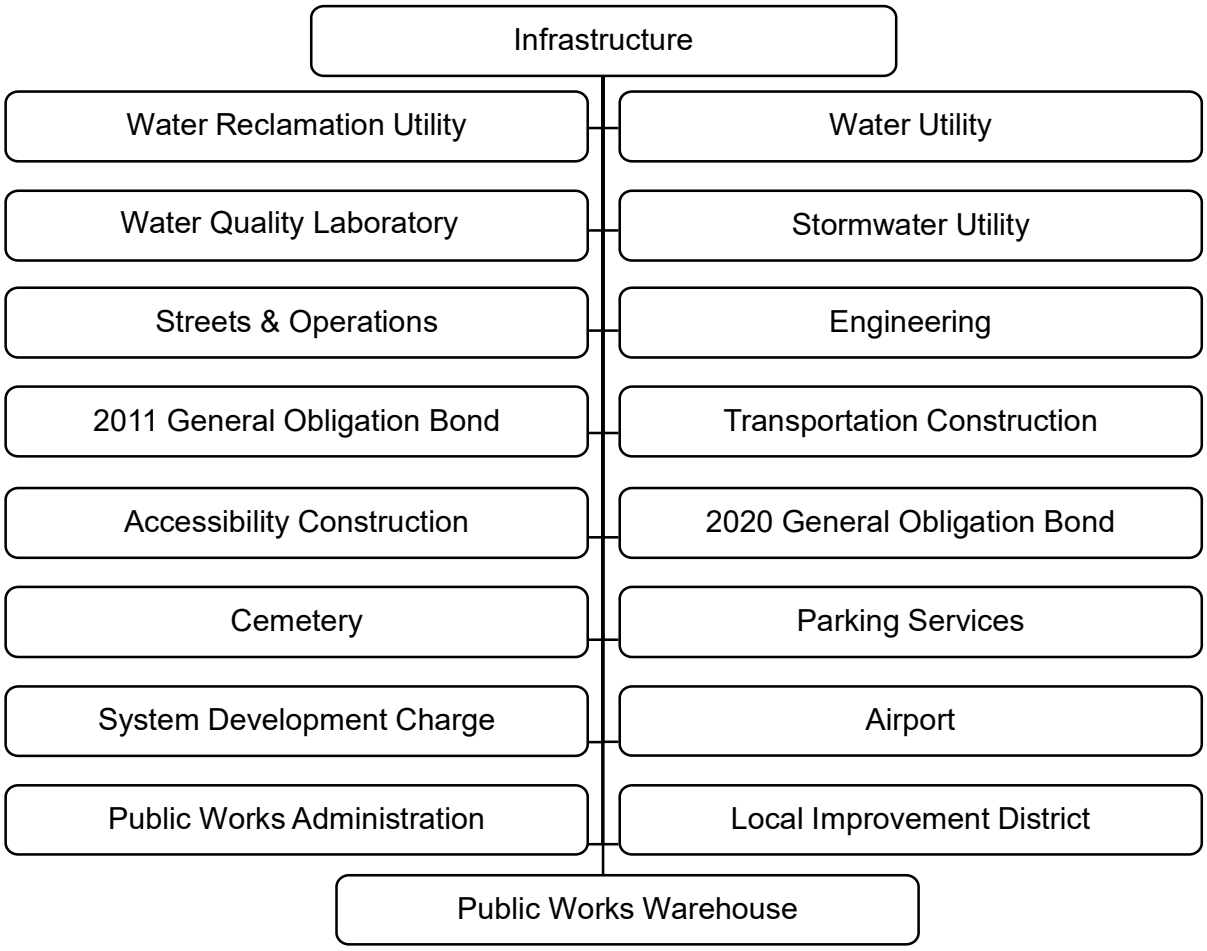
2025-2027 Proposed Budget

Helen Lorenz Estate Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1120 - Helen Lorenz Estate Fund	-	-	-	-	-	-
BeginWorkingCapital	-	(23,000)	-	-	-	-
301000 - Beginning Working Capital	-	(23,000)	-	-	-	-
Resources	(195,300)	(92,214)	(64,300)	(80,000)	(80,000)	(160,000)
361000 - Contributions & Donations	(195,300)	(92,214)	(64,300)	(80,000)	(80,000)	(160,000)
Transfers Out	195,300	115,214	64,300	80,000	80,000	160,000
731000 - Xfer Special Purp to GF	107,500	57,488	35,000	50,000	50,000	100,000
731110 - Xfer Special Purp to FR	87,800	57,726	29,300	30,000	30,000	60,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**-**

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INFRASTRUCTURE SERVICE AREA



Water, Water Reclamation and Stormwater Utilities

These funds account for the operations, maintenance and capital investment of the respective utility businesses. These programs are fee supported and expenditures consist of operations & maintenance costs, debt service & capital costs.

Water Quality Laboratory and Engineering

The Water Quality Laboratory and Engineering activities provide service to other City departments or functions and are accounted for as divisions of the Internal Service Fund. The costs incurred by these internal service divisions are allocated to other City departments or functions as department overhead through the City's cost allocation plan.

Streets & Operations

This program accounts for maintenance and operation of the City's streets.

Continued on the next page

Transportation Construction

This program accounts for construction/capital improvements to the transportation system.

2011 General Obligation Bond

The General Obligation (G.O.) Bond Construction and Debt Service Funds account for the transportation construction projects and debt payments associated with the issuance of G.O. Bonds approved by the voters in May 2011.

2020 General Obligation Bond

The General Obligation (G.O.) Bond Construction and Debt Service Funds account for the transportation construction projects and debt payments associated with the issuance of G.O. Bonds approved by the voters in November 2020.

Accessibility Construction

This program accounts for construction activity and capital accessibility improvements.

Parking Services

This program accounts for the activities and operations of City parking.

Cemetery

The Cemetery Fund accounts for the operations and maintenance of the cemetery. The Cemetery Permanent Maintenance Fund accounts for funds accumulated for ongoing, permanent maintenance at the Cemetery.

Airport

This program accounts for the activities and operations of the Bend Municipal Airport.

System Development Charge (SDC)

This fund accounts for the collection of Transportation, Water and Water Reclamation SDCs. Use of the SDC's are shown as transfers out to the respective construction activity accounted for in the Transportation Construction, Water and Water Reclamation programs.

Local Improvement District (LID)

This program consists of the LID Construction Fund. This fund accounst for costs associated with infrastructure that provides direct benefit to property owners with in the LID. There are no active LID's.

Public Works Administration

This program accounts for support services to the operational departments within Public Works. This centralized administration allows these departments to work as one coordinated group, while allowing each department to focus on its specific regulatory areas of authority and expertise.

Public Works Warehouse

This program provides receiving, storage, issuing, and consumption data of critical supplies for operating and central services departments.

INFRASTRUCTURE
Water Services Department

ONE WATER

The Water Services Department is the largest operations department in the City, responsible for delivering more than twenty programs across multiple divisions, operational facilities and enterprise funds. Dedicated to managing the city's water resources through a unified and forward-thinking approach, Water Services ensures the efficient and effective delivery of services for all customers. Embracing the One Water approach, the Department is a leader in ensuring that plans for water resource sustainability and infrastructure strategy and performance align with community priorities and anticipated growth, thereby ensuring current and future customer, community, and environmental water-related needs are met.

Programs in the Water Fund ensure the treatment and delivery of top-quality water from pristine sources to Bend's residents, businesses, and visitors ensuring sustainable water management and long-term viability for the community and watershed.

Programs in the Water Reclamation Fund treat wastewater as a renewable resource. Safe conveyance and treatment processes, combined with strong operational objectives, make wastewater management a key component of the City’s environmental stewardship efforts.

Programs in the Stormwater Fund mitigate localized flooding and ensure compliance with NPDES permit requirements. They also prioritize protecting water quality in both surface and groundwater systems, contributing to a healthier community ecosystem.

Programs in the Laboratory Fund ensure compliance with regulatory requirements by providing essential water quality testing, field sampling, and monitoring. These programs support the safety and reliability of the water supply, contributing to the overall health of the community.

Operational Facilities and Programs

There are three operational facilities in the Water Services Department:

- The Water Reclamation Facility (WRF) operates and maintains the wastewater treatment facility, ensuring reliable treatment and compliance with Oregon DEQ permits. The Industrial Pretreatment program operates out of the WRF and oversees monitored dischargers, resource recovery, and reuse efforts, protecting the City's infrastructure and the biological process at the facility
- The Water Operations program operates two facilities: the Heidi Lansdowne Intake facility and the Outback Water Filtration Facility, as well as the entire water distribution system, groundwater wells, disinfection, reservoirs, pump stations and pressure regulating systems to deliver water throughout the City

Business Operations Division

The Business Operations Division is comprised of four programs that provide department-wide services:

- The Business Management program oversees all policy, legal, budget, and financial activities
- The Support Services program handles outreach, communication, training, education, general administrative process oversight, and human resources coordination
- The Customer Service and Billing program manages all functions related to customer service, billing for water, sewer, and stormwater accounts, general billing, sewer dump fees, property damage fees, industrial pretreatment, and all non-rate related fees and charges
- The Safety program conducts safety-related activities, including operational program analysis, site inspections, audits and investigations, and hazardous conditions evaluations

Field Operations Division

The Field Operations includes five programs, including Engineering Services:

- The Engineering Services program performs small to mid-sized repair and maintenance projects not delivered by the Engineering Department. These projects address operational deficiencies and system optimization
- The Repair and Replacement program is responsible for the operations, maintenance and emergency repairs of the City's water and wastewater systems. This includes rehabilitation of sewer manholes, water valves, hydrants and other water system appurtenances. They are also responsible for leak detection of water mains
- The Stormwater Operations and Maintenance program provides for the operations, maintenance, and repair of stormwater infrastructure, including pipe and catch basin repair, drill hole reconditioning, water quality controls, system cleaning and emergency flood response
- The Collection System program performs the operation and general maintenance functions of the collection system. This program is responsible for inspecting and cleaning wastewater piping, lift station operations, CCTV camera inspections and collection system odor control activities
- The Customer Service & Meter Backflow program responds to internal and external customer needs, performs underground utility locates, water meter turn on/off activity and the Safe Drinking Water program that prevents cross contamination of the City's water system

Environmental Compliance Division

The Environmental Compliance Division includes four programs:

- The Environmental Resources program provides long term planning, acquisition, management, and compliance for the City's water rights including the legislative policy work and coordination with key water stakeholders such as local irrigation districts, US Forest Service, US Geological Service, Water Resources Department, and the Deschutes Basin Water Collaborative
- The Water Conservation Program promotes efficient water use through public education, incentive programs, and regulatory measures. It collaborates with residents, businesses, and

community organizations to implement water-saving practices and technologies, ensuring sustainable water resources for the future

- The Stormwater Compliance Program ensures the City meets all federal, state, and local regulations related to stormwater management. It involves the development and implementation of stormwater management plans, permits, and best practices to prevent pollution and protect water quality. The program collaborates with various stakeholders, including residents, businesses, and environmental organizations, to promote sustainable stormwater practices and compliance with regulatory requirements
- The Water Quality Environmental Services Program includes the Water Quality Laboratory and the Field Sampling and Measurement Program. The laboratory provides environmental laboratory analysis, regulatory reporting, and technical support for various City programs and external customers. The Field Sampling and Measurement Program provides field sampling and measurement services for various City programs and departments

Capital Improvement Program (CIP)

The Capital Improvement Program, administered by the Engineering Department, implements projects identified in various City-adopted long-range plans and from operational needs. For program goals and objectives, please see the Engineering Department budget in the infrastructure section.

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Water Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 71,076,100	$ 71,076,195	$ 58,193,500	$ 43,958,700	$ -	$ 43,958,700
Charges for services	50,608,600	23,914,323	25,169,900	26,602,300	28,102,100	54,704,400
Miscellaneous	1,471,100	1,912,838	2,248,200	3,306,900	981,000	4,287,900
Interfund transfers	6,113,800	3,581,197	3,736,400	3,648,800	3,714,300	7,363,100
TOTAL RESOURCES	$ 129,269,600	$ 100,484,553	$ 89,348,000	$ 77,516,700	$ 32,797,400	$ 110,314,100

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ 15,631,100	$ 6,943,366	$ 7,793,700	$ 8,498,300	$ 9,029,800	$ 17,528,100
Materials & services	11,341,000	4,574,630	5,744,600	6,123,800	6,427,900	12,551,700
Capital outlay	52,275,000	21,712,531	22,667,600	17,700,000	17,218,100	34,918,100
Total Infrastructure Program	79,247,100	33,230,527	36,205,900	32,322,100	32,675,800	64,997,900
Interfund Transfers	9,876,700	4,877,441	4,998,700	7,890,800	7,890,800	15,781,600
Debt Service	8,368,100	4,183,106	4,184,700	4,181,500	4,183,200	8,364,700
Contingency	6,807,100	-	-	8,064,000	-	8,064,000
Reserves Future Construction	18,470,600	-	-	18,558,300	(11,952,400)	6,605,900
Reserves Major Maintenance	5,000,000	-	-	5,000,000	-	5,000,000
Reserves Rate Stabilization	1,500,000	-	-	1,500,000	-	1,500,000
TOTAL REQUIREMENTS	$ 129,269,600	$ 42,291,074	$ 45,389,300	$ 77,516,700	$ 32,797,400	$ 110,314,100

Authorized Full Time Equivalents	41.00	42.00	42.00
Allocated Full Time Equivalents	52.23	53.93	53.93

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Water Fund

Overview

The City's potable water comes from both the pristine, spring-fed Bend Municipal Watershed and groundwater from the Deschutes Regional Aquifer, making it unique due to its dual-source system that enhances reliability and resilience. The City currently operates 21 wells, 16 reservoirs and nine pump stations and delivers water to over 28,200 customer accounts through 485 miles of water mains. The core function of the potable water system is to provide safe and reliable drinking water and fire protection for the Bend community. As part of this comprehensive system, the Outback Water Filtration Facility plays a crucial role in ensuring access to clean and safe drinking water.

Located one mile northwest of Bend, the Outback Water Filtration Facility sources surface water from Bridge Creek and uses advanced membrane treatment to filter up to 11.8 million gallons of water per day. To ensure the facility continues to meet the growing needs of the community, strategic planning and improvements are essential. The 2021 Integrated Water System Master Plan highlights key improvements needed to boost Bend's water system capacity and resilience for future demands and environmental challenges. Key recommendations include expanding the facility's infrastructure by incorporating a pre-sedimentation pond and in-conduit hydroelectric power to optimize performance and ensure a reliable water supply for the growing community. The City continues to work with outside agencies, such as the US Forest Service and the National Environmental Protection Agency, on opportunities for improvements at the Outback Facility.

The City uses a 30-year water rate model to ensure the financial stability of the Water Fund while keeping rates affordable for residents and meeting regulatory and environmental commitments. This approach establishes predictable and equitable rates that reflect the full life-cycle cost of utility operations and the value of water resources. Additionally, it balances long-term debt, capital, operations, and maintenance expenses with revenues and continues to expand and diversify customer assistance programs in support of disadvantaged households.

The most significant challenge facing the Water Fund within this budget cycle will be maintaining service levels while balancing rising inflation, increased costs and sustaining capital project delivery schedules. This is further complicated by the need to accommodate evolving federal Per- and Polyfluoroalkyl Substances (PFAS) drinking water standards, which could require significant investment in advanced treatment technologies. Additionally, chemical and electricity costs continue to be higher due to increased demand and rising prices in the energy and raw materials markets. Recent changes in federal water regulations have introduced uncertainties, making it challenging to plan and budget effectively. The evolving regulatory landscape will require the City to stay proactive in addressing these uncertainties while ensuring compliance, as well as securing adequate funding and support from federal and state levels to meet regulatory requirements and maintain infrastructure.

Goals & Objectives for the 2025-2027 Biennial Budget

- Acquire property and apply for grants to meet the long-term water supply and resiliency needs.
- Finish updating plans for the Water Filtration Facility focusing on environmental stewardship, wildfire resiliency and clean energy opportunities
- Analyze and expand existing conservation measures and programs to meet per capita water reduction goals of no or reduced demand, minimizing need for additional water supply as well as exploration of expanded use of graywater
- Explore a new water rate structure to further incentivize water conservation
- Complete supervisory control and data acquisition (SCADA) systems replacement project

Major Accomplishments during the 2023-2025 Biennium

- Delivered Utility Department Capital Repair and Replacement projects as planned on scope, schedule, and budget including the Reservoir Recoating Project, NE Quimby Water Main Replacement and the Meter Box Replacement (Phase 14 of 21)
- Effectively implemented several water rebate program water efficiency and conservation measures identified in the 2021 Water Management and Conservation Plan, including indoor and outdoor rebates and the highly successful turf removal rebate
- Conducted the water cost of service analysis (COSA) in accordance with industry guidelines to assess how well utility rates align with the cost of providing services to different customer classes. The COSA will inform future work on new water rate structures
- Improved the City's Standard and Poors (S&P Global) Water Revenue Bond rating from AA to AA+ by effectively managing the water system to meet financial commitments, adhering to established policies and internal controls to ensure proper management and deployment of water fund financial resources
- Implemented the Effective Utility Management strategic planning framework in alignment with the future move to the Public Works Campus, improving operational efficiency and service delivery, with a strong focus on employee workforce development

Significant Changes from the 2023-2025 Biennial Budget

- One (1) new Water Operations Supervisor for the Water Filtration Facility to ensure long-term workforce succession planning needs for critical positions are met
- One (1) new Utility Worker Apprentice for Utility Field Operations to meet service level standards in the Water Meter Program
- One (1) new Management Analyst for reviewing and updating Water Service Policies that will be authorized to City Manager’s Office but allocated to the Water Service Funds
- Reallocation of employee labor costs between funds to reflect actual work performed.
- Expansion of the water rebate program to meet Council Goal Strategy to protect our watershed through conservation and water stewardship

- One-time purchase of microwave communications equipment to support SCADA systems by providing long-range connectivity between remote sites and central control systems at the new Public Works Campus
- Higher electricity and chemical costs are included in the materials and supplies expense due to increased demand and rising prices in the energy and raw materials markets

INFRASTRUCTURE
Water Fund

FIVE YEAR VEHICLE, EQUIPMENT, & INTANGIBLES PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:					
One (1) vehicle replacement - F150	$ -	$ -	$ 57,000	$ -	$ -
One (1) vehicle replacement - F150	-	-	60,000	-	-
One (1) vehicle replacement - Ranger	-	-	42,000	-	-
Four (4) vehicle upgrades - Service body	-	-	35,000	-	-
One (1) new vehicle - Ranger	-	-	42,000	-	-
One (1) vehicle replacement - F250 (snow plow truck	-	-	-	70,000	-
One (1) vehicle replacement - F350	-	-	-	70,000	-
One (1) vehicle replacement - F150/Ranger	-	-	45,000	-	-
One (1) vehicle replacement - F350	-	-	85,000	-	-
One (1) vehicle replacement - F150	-	-	-	50,000	-
One (1) vehicle replacement - F150	-	-	-	50,000	-
One (1) vehicle replacement - F650 Dump Truck	-	-	-	-	250,000
Subtotal Vehicles	**$ -**	**$ -**	**$ 366,000**	**$ 240,000**	**$ 250,000**
Equipment:					
Two (2) Emergency Water Stations	$ 30,000	$ -	$ -	$ -	$ -
Two (2) Snowmobiles	-	31,000	-	-	-
One (1) Mini excavator	-	-	100,000	-	-
Subtotal Equipment	**$ 30,000**	**$ 31,000**	**$ 100,000**	**$ -**	**$ -**
Intangibles:					
SCADA System Replacement Project	$ 875,000	$ -	$ -	$ -	$ -
Subtotal Intangibles	**$ 875,000**	**$ -**	**$ -**	**$ -**	**$ -**
Total	**$ 905,000**	**$ 31,000**	**$ 466,000**	**$ 240,000**	**$ 250,000**

FIVE YEAR REPAIR & REPLACEMENT CAPITAL PROJECT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Water Rights Mitigation	$ 250,000	$ 50,000	$ -	$ -	$ -
Water Line replacement Projects	2,400,000	1,000,000	1,000,000	1,000,000	1,000,000
Meter Box Replacement Program	450,000	475,000	500,000	500,000	600,000
Reservoir Maintenance	890,000	320,000	2,000,000	-	2,000,000
Water Operations - Well Projects	315,000	100,000	-	-	-
Pump Station Maintenance	300,000	250,000	-	-	-
Intake Maintenance	50,000	25,000	-	-	-
Total	**$ 4,655,000**	**$ 2,220,000**	**$ 3,500,000**	**$ 1,500,000**	**$ 3,600,000**

Water Fund
Five Year Capital Improvement Program (CIP) Schedule

	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP
1GB27 - Bear Creek Rd and 27th Street Improvements	2	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000
1GOPB - Olney Pedestrian and Bike Improvements	1	1,200,000	-	-	-	-	1,200,000
1RFGU - Franklin & Greenwood Underpass	3	1,700,000	2,700,000	-	-	-	4,400,000
1RSAB - South Awbrey Butte Drainage Improvements	4	500,000	1,000,000	500,000	-	-	2,000,000
1TABB - Archie Briggs Bridge Replacement	5	-	500,000	450,000	50,000	-	1,000,000
1WAHD - Awbrey In-Conduit Hydropower	5	500,000	500,000	-	-	-	1,000,000
1WFRB - Fire Rock Bridge	5	70,000	287,100	-	-	-	357,100
1WFRR - Water Capital Repair and Replacement Program	5	1,500,000	-	-	-	1,350,000	2,850,000
1WLWC - Lafayette Waterline Connection	5	-	480,000	1,650,000	1,650,000	-	3,780,000
1WMCP - Water Management Conservation Plan Update	5	-	-	-	-	200,000	200,000
1WOFI - Outback Facility Improvements	5	1,800,000	9,500,000	16,250,000	15,100,000	19,850,000	62,500,000
1WOFP - Outback Facility Plan	4	144,000	-	-	-	-	144,000
1WWCM - Well Capital Maintenance	5	4,676,000	-	-	-	-	4,676,000
1WWMP - Water Master Plan Update	5	-	-	-	-	500,000	500,000
Total		**$ 12,140,000**	**$ 14,967,100**	**$ 18,850,000**	**$ 16,800,000**	**$ 21,900,000**	**$ 84,657,100**

*The City's cost estimate classification system is based on standards developed by the AACE International Recommended Practice No. 18R-97

Estimate Class	Purpose	Project Definition Level Expressed as % of completion definition	Cost Estimate Range Typical variation in high & low range
Class 5	Concept or Feasibility	0% to 2%	+ 100% / -50%
Class 4	Preliminary Engineering	1% to 15%	+ 50% / -30%
Class 3	Semi-Detailed (30%-60% Design)	10% to 40%	+ 30% / -20%
Class 2	Detailed (60%-100% Design)	30% to 75%	+ 20% / -15%
Class 1	Final (100% Design/Bid Opening)	65% to 100%	+ 10% / -10%
N/A	Not Applicable		

2025-2027 Proposed Budget

Water Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4200 - Water Fund	-	(58,193,479)	(43,958,700)	-	-	-
BeginWorkingCapital	(71,076,100)	(71,076,195)	(58,193,400)	(43,958,700)	-	(43,958,700)
301000 - Beginning Working Capital	(71,076,100)	(71,076,195)	(58,193,400)	(43,958,700)	-	(43,958,700)
Resources	(58,193,500)	(29,408,358)	(31,154,500)	(33,558,000)	(32,797,400)	(66,355,400)
340510 - Charges & Fees ServiceCharge	(408,800)	(227,485)	(213,700)	(213,700)	(213,700)	(427,400)
340900 - Contra-Revenues Bad Debts	-	(81,456)	400	-	-	-
344100 - Charges&Fees Res Base	(16,682,500)	(7,819,675)	(8,209,300)	(8,708,800)	(9,234,300)	(17,943,100)
344105 - Charges&Fees Res Volume	(14,994,800)	(7,148,268)	(7,675,700)	(8,110,500)	(8,557,300)	(16,667,800)
344110 - Charges&Fees Non-Res Base	(2,532,500)	(1,192,191)	(1,265,300)	(1,347,600)	(1,427,400)	(2,775,000)
344115 - Charges&Fees Non-Res Volume	(9,241,800)	(4,178,962)	(4,448,100)	(4,690,800)	(4,944,300)	(9,635,100)
344120 - Charges&Fees MultiFam Base	(1,698,500)	(843,682)	(905,100)	(975,800)	(1,049,000)	(2,024,800)
344125 - Charges&Fees MultiFam Volume	(3,855,600)	(1,750,013)	(1,840,900)	(1,950,900)	(2,066,600)	(4,017,500)
344320 - Charges&Fees Hydrant Sales	(45,700)	(23,400)	(24,300)	(24,300)	(24,300)	(48,600)
344520 - Charges&Fees ServicesReimburse	(79,800)	(38,231)	(13,200)	-	-	-
344530 - Charges&Fees Set-up Fees	(144,700)	(63,060)	(56,100)	(56,100)	(56,100)	(112,200)
344540 - Charges&Fees MeterInstallation	(627,700)	(365,155)	(334,700)	(334,700)	(334,700)	(669,400)
345200 - Charges&Fees Lease Building	(281,600)	-	-	-	-	-
345300 - Charges&Fees Lease ROW	-	(169,966)	(172,100)	(177,300)	(182,600)	(359,900)
346110 - Charges&Fees Returned Check	(14,600)	(12,779)	(11,800)	(11,800)	(11,800)	(23,600)
360000 - Investment Income	(1,454,100)	(1,680,795)	(2,036,700)	(1,526,600)	(825,700)	(2,352,300)
361000 - Contributions & Donations	-	(112,583)	(7,500)	-	-	-
363000 - Sale of Asset Proceeds	-	(9,063)	(27,900)	(1,625,000)	-	(1,625,000)
364106 - LoanRepayPrin City N/R	-	-	(46,300)	(49,400)	(52,600)	(102,000)
364206 - LoanRepayInt City N/R	-	(84,219)	(80,600)	(77,600)	(74,400)	(152,000)
366000 - Miscellaneous Revenue	(17,000)	(26,178)	(49,200)	(28,300)	(28,300)	(56,600)
383140 - Xfer Special Purp from SDC	(6,113,800)	(3,581,197)	(3,736,400)	(3,648,800)	(3,714,300)	(7,363,100)
Personnel Services	15,631,100	6,943,366	7,793,600	8,498,300	9,029,800	17,528,100
401000 - Salaries Regular	8,598,100	3,981,001	4,562,300	4,684,300	4,875,200	9,559,500
401100 - Salaries OthPayouts	76,300	50,377	14,600	34,100	35,900	70,000
401120 - Salaries OthPayoutsComptoVEBA	41,400	44,899	42,600	46,000	48,400	94,400
401130 - Salaries OthPayoutsWorkComp	5,200	19,061	6,100	13,200	13,800	27,000
401200 - Salaries Overtime	1,013,600	277,341	275,100	273,100	284,400	557,500
411001 - Benefits Taxes Social Security	603,500	263,278	298,700	307,400	320,000	627,400
411002 - Benefits Taxes Medicare	141,100	61,661	70,000	72,000	75,000	147,000
411003 - Benefits Taxes Unemployment	9,800	4,349	4,900	5,000	5,200	10,200
411004 - Benefits AssessWorkCompHrly	2,200	1,865	2,300	2,800	2,800	5,600
411006 - Benefits Taxes OR Paid Leave	38,900	16,858	19,300	19,900	20,700	40,600
412001 - Benefits PERS IAP	584,200	245,976	284,100	297,500	309,600	607,100
412002 - Benefits PERS Tier 1/Tier 2	435,500	196,727	196,000	228,500	234,900	463,400
412003 - Benefits PERS OPSRP	1,132,100	473,794	568,500	790,000	824,300	1,614,300
412004 - Benefits PERS Debt Service	170,400	108,092	83,300	86,800	90,300	177,100
413010 - Benefits Insurance WkCompPrem	149,600	73,133	74,700	84,100	89,300	173,400
413020 - Benefits Insurance Disability	26,200	9,990	12,400	12,900	13,500	26,400
413021 - Benefits Insurance AD&D	-	697	1,300	1,300	1,300	2,600
413030 - Benefits Insurance Life	6,500	5,626	4,300	4,800	5,000	9,800
413040 - Benefits InsuranceHDHealthPrem	1,742,700	689,991	799,700	1,005,200	1,207,300	2,212,500
413041 - Benefits InsuranceHDHealthDedu	367,800	175,284	186,000	195,500	195,500	391,000
413042 - Benefits InsuranceHDHealthCoin	54,600	13,471	26,200	23,700	28,400	52,100
413050 - Benefits Insurance DentalPrem	128,400	63,029	75,700	87,600	91,900	179,500
413060 - Benefits Telemed	4,600	2,204	2,400	2,400	2,400	4,800
414010 - Benefits OPEB LongTermFunding	152,600	48,336	51,400	65,300	78,300	143,600
414020 - Benefits OPEB PERS Supplement	53,500	74,936	83,800	100,600	120,700	221,300
414030 - Benefits City Paid Def Comp	33,100	10,090	11,900	17,000	17,800	34,800
415010 - Benefits Other EmployeeParking	3,600	1,317	1,600	1,500	1,500	3,000
415011 - Benefits Other CellPhone Allow	12,200	8,977	8,300	7,900	7,900	15,800
415012 - Benefits Other Clothing Allow	30,600	15,518	20,600	21,200	21,800	43,000
415020 - Benefits Other 125BenefitsAdm	12,800	5,451	5,500	6,700	6,700	13,400
415030 - Benefits Other AltModesIncent	-	37	-	-	-	-
Materials & Services	11,341,000	4,574,630	5,744,600	6,123,800	6,427,900	12,551,700

2025-2027 Proposed Budget
Water Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
431000 - PurchServ Legal	70,000	-	-	25,000	35,000	60,000
432000 - PurchServ Consulting	1,059,000	214,392	407,900	508,600	490,700	999,300
433300 - PurchServ Financial Bond Sale	-	19	-	-	-	-
433310 - PurchServ Financial BondRegist	1,200	750	-	-	-	-
433400 - PurchServ Financial Banking	400	130	300	300	300	600
433500 - PurchServ Financial BankMerch	506,100	258,765	284,000	320,000	362,000	682,000
434100 - PurchServ TechSoftware&HostSol	1,600	360	2,200	4,500	4,800	9,300
434200 - PurchServ TechSoftware Maint	527,300	225,349	267,100	309,700	301,000	610,700
434500 - PurchServ Tech Data Services	31,600	15,783	7,500	3,000	3,000	6,000
434510 - PurchServ Tech Radio	1,800	720	800	900	900	1,800
435000 - PurchServ R&M	18,000	-	7,000	7,000	7,000	14,000
435100 - PurchServ R&M Equipment	414,200	157,767	475,200	163,400	163,400	326,800
435300 - PurchServ R&M Buildings&Struct	113,000	23,684	66,000	63,500	63,500	127,000
435400 - PurchServ R&M Infrastructure	650,000	214,631	300,000	325,000	325,000	650,000
436010 - PurchServ UT Electricity	2,357,100	1,114,362	1,208,700	1,361,500	1,580,800	2,942,300
436030 - PurchServ UT Water	32,000	14,853	16,000	18,400	21,200	39,600
436035 - PurchServ UT Water Rights	120,000	54,746	60,000	60,000	60,000	120,000
436040 - PurchServ UT Waste Disposal	3,600	1,139	1,500	1,500	1,500	3,000
436050 - PurchServ TelephoneDirectLine	2,000	-	-	-	-	-
436060 - PurchServ UT IDB	37,100	13,409	15,700	16,700	17,600	34,300
437000 - PurchServ Other	166,200	60,277	75,000	77,000	77,600	154,600
437001 - PurchServ Other Postage	19,200	26,978	8,400	8,800	9,900	18,700
437002 - PurchServ Other Advertising	3,000	1,587	-	-	-	-
437003 - PurchServ Other Copiers	35,400	7,675	9,300	600	600	1,200
437004 - PurchServ Other Mobile Devices	89,800	62,508	57,300	59,600	62,200	121,800
437102 - PurchServ Other VegetationCont	62,000	26,670	45,000	45,000	45,000	90,000
437103 - PurchServ Other Mailing Serv	258,300	75,433	100,000	107,000	115,000	222,000
437104 - PurchServ Other OnlineSubscrip	400	105	200	3,200	3,200	6,400
437110 - PurchServ Other External Test	640,000	326,417	325,000	342,000	359,100	701,100
437114 - PurchServ Other Security	-	20,590	-	-	-	-
437118 - PurchServ Other Water Rebate	333,800	23,727	300,000	320,500	297,500	618,000
440000 - Equipment <Cap Threshold	351,300	192,170	209,700	274,200	224,500	498,700
440100 - Equipment <CapThresh Safety	24,100	11,133	11,800	20,300	12,800	33,100
440201 - Equipment <CapThresh BldgFurn	-	-	-	5,500	500	6,000
442000 - Equipment <CapThresh Tech	50,200	28,216	15,100	60,400	21,500	81,900
451000 - ConsumSupp&Mat Office Supplies	16,000	8,332	10,700	10,900	11,100	22,000
452010 - ConsumSupp&Mat Veh Fuel	12,000	10,356	5,500	5,500	5,500	11,000
453000 - ConsumSupp&Mat Other Op	22,500	8,293	8,600	8,600	7,600	16,200
453002 - ConsumSupp&Mat Chemicals	560,900	302,400	310,000	403,000	523,900	926,900
453005 - ConsumSupp&Mat Janitorial	1,000	556	300	300	300	600
453006 - ConsumSupp&Mat UT Meters&Part	1,406,000	716,334	685,000	709,800	745,300	1,455,100
460000 - Employee Costs	8,800	8,125	8,600	8,600	8,700	17,300
461100 - Emp Costs Prof Dev & Train Req	55,000	20,819	23,200	27,400	27,400	54,800
461200 - Emp Costs Prof Dev & Train Opt	88,700	26,160	42,000	41,600	42,100	83,700
462010 - Employee Costs Recruitment	3,000	394	500	500	500	1,000
462020 - Employee Costs Educational Mat	5,000	1,419	1,900	1,900	1,900	3,800
462040 - Employee Costs Licenses & Dues	65,000	32,753	36,400	34,200	34,300	68,500
463020 - Employee Costs Medical	6,200	2,388	3,200	3,100	3,100	6,200
463030 - Emp Costs WearingApparel&Maint	18,400	3,382	6,200	8,800	7,300	16,100
463060 - Emp Costs WkCompensationClaim	-	668	-	-	-	-
470000 - Community Education & Outreach	555,600	148,081	149,500	130,000	105,000	235,000
510000 - Sponsorships & Contributions	200,000	1,125	6,200	7,400	7,400	14,800
521020 - Other Fees&Permits	319,600	99,749	160,800	199,500	219,500	419,000
521100 - Other City Memberships & Dues	3,000	1,477	1,500	1,500	1,500	3,000
522000 - Other Taxes	14,600	7,299	7,800	8,100	8,400	16,500
523000 - Other Fines & Late Fees	-	175	-	-	-	-
Capital Outlay	52,275,000	21,712,531	22,667,600	17,700,000	17,218,100	34,918,100
610100 - Vehicles & Trucks	480,000	203,239	117,000	-	-	-
620100 - Equipment >Cap Threshold	-	11,314	81,000	30,000	31,000	61,000

2025-2027 Proposed Budget
Water Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
640100 - Intangibles Computer Software	1,425,000	-	550,000	875,000	-	875,000
640200 - Intangibles WARightsAcquisitio	-	-	-	250,000	50,000	300,000
650100 - Infrastructure Repair&Replace	7,199,300	1,350,247	4,111,000	4,405,000	2,170,000	6,575,000
650200 - Infrastructure CapImprove	43,170,700	20,147,731	17,808,600	12,140,000	14,967,100	27,107,100
Transfers Out - OH	8,566,200	4,196,600	4,283,100	7,470,400	7,470,400	14,940,800
705001 - Xfer City-wide OH CityAttorney	114,600	57,300	57,300	64,400	64,400	128,800
705003 - Xfer City-wide OH IT	1,405,000	702,500	702,500	983,700	983,700	1,967,400
705004 - Xfer City-wide OH FacilityMgmt	209,200	103,000	104,600	157,400	157,400	314,800
705005 - Xfer City-wide OH Admin & HR	1,178,400	555,800	589,200	749,600	749,600	1,499,200
705006 - Xfer City-wide OH Finance	444,800	191,000	222,400	421,300	421,300	842,600
705007 - Xfer City-wide OH Purchasing	267,000	115,900	133,500	291,000	291,000	582,000
705008 - Xfer City-wide OH Insurance	613,200	306,600	306,600	285,300	285,300	570,600
705013 - Xfer City-wide OH Perf Mgmt	105,800	52,900	52,900	140,600	140,600	281,200
705014 - Xfer City-wide OH Proj Mgmt	269,800	134,900	134,900	275,400	275,400	550,800
705015 - Xfer City-wide OH Real Estate	47,800	21,400	23,900	4,900	4,900	9,800
705016 - Xfer City-wide OH JR PW Campus	373,000	186,500	186,500	803,100	803,100	1,606,200
715101 - Xfer Dept OH Engineering	2,588,800	1,294,400	1,294,400	1,900,800	1,900,800	3,801,600
715102 - Xfer Dept OH UT Laboratory	948,800	474,400	474,400	658,900	658,900	1,317,800
715105 - Xfer Dept OH Warehouse	-	-	-	272,700	272,700	545,400
715106 - Xfer Dept OH PW Admin	-	-	-	84,300	84,300	168,600
715107 - Xfer Dept OH Fleet	-	-	-	377,000	377,000	754,000
Transfers Out	1,310,500	680,841	715,600	420,400	420,400	840,800
731320 - Xfer Special Purp to PE	205,000	102,500	102,500	102,500	102,500	205,000
735004 - Xfer Special Purp to Facil	31,500	33,296	-	-	-	-
735106 - Xfer Special Purp to GAFleetRs	8,600	4,300	4,300	3,500	3,500	7,000
741410 - Xfer InterfundChg to ST	100,000	134,910	130,000	140,000	140,000	280,000
745110 - Xfer InterfundChg to GAR&M	619,800	309,900	309,900	23,100	23,100	46,200
745111 - Xfer InterfundChg to GAParts	159,000	61,368	104,700	84,300	84,300	168,600
745112 - Xfer InterfundChg to GAFuel	186,600	34,567	64,200	67,000	67,000	134,000
Debt Service	8,368,100	4,183,106	4,184,700	4,181,500	4,183,200	8,364,700
801026 - LTDPrFF&C 2020 Ameresco	84,400	41,440	42,900	44,300	47,000	91,300
801027 - LTDPrFF&C 2021REF Access,WA,'	278,900	138,777	140,100	142,000	143,700	285,700
802003 - LTDPrRev 2016 Water	4,115,000	2,005,000	2,110,000	2,215,000	2,330,000	4,545,000
811026 - LTDInFF&C 2020 Ameresco	100,900	51,234	49,600	47,900	45,700	93,600
811027 - LTDInFF&C 2021REF Access,WA,\	27,400	14,530	12,800	11,100	9,300	20,400
812003 - LTDInRev 2016 Water	3,761,500	1,932,125	1,829,300	1,721,200	1,607,500	3,328,700
Contingency	6,807,100	-	-	8,064,000	-	8,064,000
910000 - Contingency	6,807,100	-	-	8,064,000	-	8,064,000
Reserves	24,970,600	-	-	25,058,300	(11,952,400)	13,105,900
900200 - Reserves Future Construction	18,470,600	-	-	18,558,300	(11,952,400)	6,605,900
900400 - Reserves Major Maintenance	5,000,000	-	-	5,000,000	-	5,000,000
900700 - Reserves Rate Stabilization	1,500,000	-	-	1,500,000	-	1,500,000
Grand Total	**-**	**(58,193,479)**	**(43,958,700)**	**-**	**-**	**-**

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Water Reclamation Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 102,795,200	$ 102,795,225	$ 114,195,700	$ 107,545,800	$ -	$ 107,545,800
Charges for services	76,178,700	37,152,796	38,096,400	39,350,200	40,649,700	79,999,900
Miscellaneous	2,109,600	2,869,861	4,193,600	7,673,900	3,116,400	10,790,300
Debt proceeds	7,025,000	8,819,443	18,191,400	13,206,400	8,250,000	21,456,400
Interfund transfers	10,588,500	6,618,352	5,775,400	5,758,800	5,861,000	11,619,800
TOTAL RESOURCES	$ 198,697,000	$ 158,255,677	$ 180,452,500	$ 173,535,100	$ 57,877,100	$ 231,412,200

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ 18,777,000	$ 7,863,899	$ 8,148,800	$ 8,447,400	$ 8,973,100	$ 17,420,500
Materials & services	10,854,600	4,455,635	5,232,400	6,303,100	5,889,100	12,192,200
Capital outlay	59,566,000	10,330,354	36,775,400	26,287,000	20,196,000	46,483,000
Total Infrastructure Program	89,197,600	22,649,888	50,156,600	41,037,500	35,058,200	76,095,700
Interfund Transfers	16,682,300	8,047,934	8,304,300	11,367,100	11,367,100	22,734,200
Debt Service	28,881,500	13,362,173	14,445,800	15,450,500	15,868,300	31,318,800
Contingency	6,299,900	-	-	10,940,000	-	10,940,000
Reserves Future Construction	40,118,500	-	-	79,623,600	(4,416,500)	75,207,100
Reserves Major Maintenance	5,000,000	-	-	5,000,000	-	5,000,000
Reserves Debt Service	11,517,200	-	-	9,116,400	-	9,116,400
Reserves Rate Stabilization	1,000,000	-	-	1,000,000	-	1,000,000
TOTAL REQUIREMENTS	$ 198,697,000	$ 44,059,995	$ 72,906,700	$ 173,535,100	$ 57,877,100	$ 231,412,200

Authorized Full Time Equivalents	35.00	35.00	35.00
Allocated Full Time Equivalents	55.98	53.33	53.33

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Water Reclamation Fund

Overview

The City's sewer collection system transports wastewater from over 36,400 customer accounts to the treatment plant approximately eight miles northeast of Bend. This well-maintained network includes over 500 miles of wastewater pipes and 389 pumping lift stations, which help move wastewater from areas without gravity sewer lines to those with them. Additionally, the city has approximately five miles of purple pipe, which is specifically designed to deliver reclaimed water (treated wastewater) for irrigation during the peak summer watering season. This reuse water effort is part of the city's sustainable water management practices to protect the environment and conserve regional potable water resources.

The Water Reclamation Facility (WRF) is an advanced treatment plant that has been serving the community since 1980. The facility includes one main treatment building for the Integrated Fixed Activated Sludge (IFAS) system, along with several maintenance and support buildings, administrative offices, and a water quality laboratory for testing and monitoring. With an average daily capacity of 8.5 million gallons, it is the only facility that treats wastewater in Bend. The WRF operates under a permit from the Department of Environmental Quality (DEQ), which sets requirements for wastewater treatment, disposal, and equipment maintenance.

The City uses a 30-year sewer rate model to ensure the financial stability of the Water Reclamation Fund while keeping rates affordable for residents and meeting regulatory and environmental commitments. This approach establishes predictable and equitable rates that reflect the full life-cycle cost of utility operations and the value of water resources. Additionally, it balances long-term debt, capital, operations, and maintenance expenses with revenues and continues to expand and diversify customer assistance programs in support of disadvantaged households.

The most significant challenge facing the Water Reclamation Fund in this budget cycle will be addressing ongoing operational needs at the WRF. This includes preparing for the facility plan update, optimizing IFAS processes, and maintaining and cleaning WRF Digester 3, which is a complex, labor-intensive process requiring strict adherence to safety and regulatory compliance. Uncertainties such as residue buildup, equipment malfunctions, and varying regulations can affect overall expenses, making it challenging to budget effectively for these operations. Chemical and electricity costs continue to rise, and the evolving regulatory landscape will require the City to stay proactive in addressing these uncertainties while also ensuring regulatory compliance.

Goals & Objectives for the 2025-2027 Biennial Budget

- Complete the Collection System Master Plan and Water Reclamation Facility Plan update that includes an Electronic Operations and Maintenance (EOM) manual for the facility
- Plan for additional flows to the Septage Receiving station by optimizing waste treatment methods, evaluating cost and beneficial reuse options, analyzing past and projected waste flows, and implementing continuous reporting

- Implement small process control optimization projects to enhance waste treatment efficiency and automate regulatory monitoring and reporting systems to reduce operational cost
- Complete supervisory control and data acquisition (SCADA) systems replacement project

Major Accomplishments during the 2023-2025 Biennium

- Delivered Utility Department Capital Repair and Replacement projects as planned on scope, schedule, and budget including the sewer work on NE Quimby Water Main Replacement Project and Roosevelt Phase III Project
- Completed performance testing and implemented recommended optimization measures for digester and aeration basin operations at the WRF to minimize resource use and losses from day-to-day operations. Recommendations considered planned versus reactive maintenance and reliability to achieve asset performance standards
- Conserved regional potable water resources and promoted long-term water supply resiliency by restarting a program to deliver reclaimed water for limited irrigation use
- Implemented the Effective Utility Management strategic planning framework in alignment with the future move to the Public Works Campus, improving operational efficiency and service delivery, with a strong focus on employee workforce development

Significant Changes from the 2023-2025 Biennial Budget

- Increased maintenance and cleaning costs for WRF Digester 3 including complex, specialized equipment and labor-intensive processes to remove and dispose of sludge waste, with environmental regulations and variations in residue buildup
- Higher electricity and chemical costs due to increased demand and rising prices in the energy and raw materials markets
- One-time purchase of microwave communications equipment to support SCADA systems by providing long-range connectivity between remote sites and central control systems at the new Public Works Campus
- One (1) new Vactor replacement will be utilized for routine maintenance and emergency responses within the sewer system to remove debris, sediment, and blockages to ensure optimal functionality and compliance with environmental regulations
- One (1) new closed-circuit television (CCTV) van equipped with cameras and inspection equipment used to monitor and assess the condition of sewer pipes to prevent the need for excavation
- Restarted cured-in-place pipe (CIPP) program to repair existing pipelines with trenchless technology that enables efficient, cost-effective repairs without excavation, disruption or environmental impact

INFRASTRUCTURE
Water Reclamation Fund

FIVE YEAR VEHICLE, EQUIPMENT, & INTANGIBLE PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:					
One (1) vehicle replacement - Ranger	$ 42,000	$ -	$ -	$ -	$ -
One (1) vehicle replacement - Transit Van (CCTV)	-	375,000	-	-	-
One (1) vehicle replacement - Ranger	-	51,000	-	-	-
One (1) vehicle replacement - Ranger	-	-	45,000	-	-
One (1) vehicle replacement - Ranger	-	-	45,000	-	-
One (1) vehicle replacement - RAM 5500	-	-	150,000	-	-
One (1) vehicle replacement - Ranger	-	-	-	-	52,000
One (1) vehicle replacement - Ranger	-	-	-	-	52,000
Subtotal Vehicles	**$ 42,000**	**$ 426,000**	**$ 240,000**	**$ -**	**$ 104,000**
Equipment:					
One (1) Vactor replacement	$ 640,000	$ -	$ -	$ -	$ -
One (1) emergency backup generator replacement	60,000	-	-	-	-
One (1) emergency backup generator replacement	-	60,000	-	-	-
Two (2) emergency backup generator replacement	-	-	90,000	-	-
Subtotal Equipment	**$ 700,000**	**$ 60,000**	**$ 90,000**	**$ -**	**$ -**
Intangibles:					
SCADA Replacement Project	$ 700,000	$ -	$ -	$ -	$ -
Subtotal Intangibles	**$ 700,000**	**$ -**	**$ -**	**$ -**	**$ -**
Total	**$ 1,442,000**	**$ 486,000**	**$ 330,000**	**$ -**	**$ 104,000**

FIVE YEAR REPAIR & REPLACEMENT CAPITAL PROJECT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Cured-in-Place Piping (CIPP) Sewerline Rehabilitation	$ 600,000	$ 600,000	$ 650,000	$ 650,000	$ 700,000
Water Reclamation Facility Ops & Maintenance Proje	150,000	280,000	-	-	-
Total	**$ 750,000**	**$ 880,000**	**$ 650,000**	**$ 650,000**	**$ 700,000**

Water Reclamation Fund
Five Year Capital Improvement Program (CIP) Schedule

	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP
1GB27 - Bear Creek Rd and 27th Street Improvements	2	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000
1GOPB - Olney Pedestrian and Bike Improvements	1	1,190,000	-	-	-	-	1,190,000
1SAAI - Addison & Butler Marekt Gravity Improvement	5	-	360,000	1,720,000	1,600,000	-	3,680,000
1SECS - Emerging Contaminants Study - WRF	5	-	500,000	-	-	-	500,000
1SEMP - SE Area Master Plan	1	3,915,000	-	-	-	-	3,915,000
1SFPU - WRF Facilities Plan Update	1	800,000	-	-	-	-	800,000
1SIP1 - Future Interceptor Project (Central or East)	5	-	-	2,000,000	10,000,000	10,000,000	22,000,000
1SMP1 - Collection System Master Plan Update	1	880,000	-	-	-	-	880,000
1SN07 - Westview Newberry Parkwood	1	1,900,000	-	-	-	-	1,900,000
1SN08 - Azalia and Windsor Sewer Project	3	1,700,000	1,610,000	-	-	-	3,310,000
1SN09 - King Hezekiah and Fargo Sewer Project	3	1,440,000	1,310,000	-	-	-	2,750,000
1SNEP - Bend Sewer Neighborhood Extension Program	5	150,000	750,000	3,500,000	3,500,000	3,500,000	11,400,000
1SPGA - Large Gravity Pipe Condition Assessment	5	-	200,000	200,000	-	-	400,000
1SPS1 - Awbrey Glen and Westside Pump Station	1	5,095,000	280,000	-	-	-	5,375,000
1SPS2 - Phoenix Pump Station Decommissioning	5	300,000	2,000,000	-	-	-	2,300,000
1SPSX - Pump Station Program Funding	5	-	220,000	2,500,000	2,500,000	2,500,000	7,720,000
1SRRR - Water Reclamation Capital Repair and Replacement Projects	5	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	12,500,000
1SSFU - Support Facilities Upgrade	5	-	500,000	500,000	-	-	1,000,000
1SSW3 - SW Sewer Basin Improvements Phase 3	5	1,325,000	5,100,000	1,700,000	-	-	8,125,000
1SWGR - WRF Grit Removal	5	750,000	3,000,000	2,000,000	-	-	5,750,000
1TABB - Archie Briggs Bridge Replacement	5	-	500,000	950,000	50,000	-	1,500,000
1TBMW - Butler Market & Wells Acres Improvements	2	2,100,000	-	-	-	-	2,100,000
Total		**$ 24,095,000**	**$ 18,830,000**	**$ 17,570,000**	**$ 20,150,000**	**$ 18,500,000**	**$ 99,145,000**

*The City's cost estimate classification system is based on standards developed by the AACE International Recommended Practice No. 18R-97

Estimate Class	Purpose	Project Definition Level Expressed as % of completion definition	Cost Estimate Range Typical variation in high & low range
Class 5	Concept or Feasibility	0% to 2%	+ 100% / -50%
Class 4	Preliminary Engineering	1% to 15%	+ 50% / -30%
Class 3	Semi-Detailed (30%-60% Design)	10% to 40%	+ 30% / -20%
Class 2	Detailed (60%-100% Design)	30% to 75%	+ 20% / -15%
Class 1	Final (100% Design/Bid Opening)	65% to 100%	+ 10% / -10%
N/A	Not Applicable		

2025-2027 Proposed Budget

Water Reclamation Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4300 - Water Reclamation Fund	-	(114,195,682)	(107,545,800)	-	-	-
BeginWorkingCapital	(102,795,200)	(102,795,225)	(114,195,600)	(107,545,800)	-	(107,545,800)
301000 - Beginning Working Capital	(102,795,200)	(102,795,225)	(114,195,600)	(107,545,800)	-	(107,545,800)
Resources	(95,901,800)	(55,460,452)	(66,256,800)	(65,989,300)	(57,877,100)	(123,866,400)
340510 - Charges & Fees ServiceCharge	(122,700)	(83,980)	(77,900)	(77,900)	(77,900)	(155,800)
340900 - Contra-Revenues Bad Debts	-	(189,202)	800	800	800	1,600
344100 - Charges&Fees Res Base	(31,944,300)	(15,402,354)	(15,906,800)	(16,517,000)	(17,150,600)	(33,667,600)
344105 - Charges&Fees Res Volume	(15,160,900)	(7,097,850)	(7,384,600)	(7,592,700)	(7,806,700)	(15,399,400)
344110 - Charges&Fees Non-Res Base	(1,907,000)	(899,664)	(922,200)	(943,500)	(965,300)	(1,908,800)
344115 - Charges&Fees Non-Res Volume	(3,300,500)	(1,605,728)	(1,703,400)	(1,742,700)	(1,782,900)	(3,525,600)
344120 - Charges&Fees MultiFam Base	(5,019,300)	(2,566,743)	(2,722,800)	(2,855,000)	(2,993,500)	(5,848,500)
344125 - Charges&Fees MultiFam Volume	(5,580,100)	(2,793,948)	(2,849,800)	(2,988,200)	(3,133,200)	(6,121,400)
344410 - Charges&Fees Sewage Dump Fees	(1,570,600)	(834,491)	(851,700)	(851,700)	(851,700)	(1,703,400)
344420 - Charges&Fees Effluent Reuse	-	-	(95,000)	(95,000)	(95,000)	(190,000)
344430 - Charges&Fees ExtStr Base Std	(552,200)	(256,736)	(263,200)	(269,300)	(275,500)	(544,800)
344431 - Charges&Fees ExtStr ProgFee	(474,200)	(239,479)	(242,000)	(242,000)	(242,000)	(484,000)
344432 - Charges&Fees ExtStr Flow Std	(9,940,400)	(4,958,588)	(4,779,600)	(4,877,800)	(4,978,000)	(9,855,800)
344440 - Charges&Fees Indust Pretreat	(49,800)	(675)	(84,500)	(84,500)	(84,500)	(169,000)
344441 - Charges&Fees ExtStr App Fees	-	(500)	-	-	-	-
344445 - Charges&Fees WoodriverUpgrades	-	(4,594)	-	-	-	-
344520 - Charges&Fees ServicesReimburse	-	(8,671)	(4,600)	(4,600)	(4,600)	(9,200)
344530 - Charges&Fees Set-up Fees	(167,100)	(24,255)	(23,400)	(23,400)	(23,400)	(46,800)
344620 - Charges&Fees SewerConnection	(389,600)	(185,337)	(175,800)	(175,800)	(175,800)	(351,600)
346000 - Charges&Fees Other	-	(1)	(9,900)	(9,900)	(9,900)	(19,800)
360000 - Investment Income	(1,994,000)	(2,791,961)	(4,111,000)	(3,743,300)	(3,085,800)	(6,829,100)
361100 - Contributions & Donations Dev	-	(18,440)	-	-	-	-
363000 - Sale of Asset Proceeds	-	(25,734)	(49,200)	(3,900,000)	-	(3,900,000)
364206 - LoanRepayInt City N/R	-	(960)	(700)	-	-	-
365201 - Assessments Int LIDWood&Romair	-	(2,636)	(2,100)	-	-	-
365202 - Assessments Int Sewer Liens	-	(461)	-	-	-	-
366000 - Miscellaneous Revenue	(115,600)	(29,669)	(30,600)	(30,600)	(30,600)	(61,200)
370000 - LTD Proceeds	-	(2,884,097)	(11,855,800)	(13,206,400)	(8,250,000)	(21,456,400)
371300 - LTD Proceeds-FederalNotesPayab	(7,025,000)	(5,935,346)	(6,335,600)	-	-	-
383140 - Xfer Special Purp from SDC	(10,588,500)	(6,618,352)	(5,775,400)	(5,758,800)	(5,861,000)	(11,619,800)
Personnel Services	18,777,000	7,863,899	8,148,700	8,447,400	8,973,100	17,420,500
401000 - Salaries Regular	10,514,200	4,496,133	4,779,200	4,648,400	4,838,600	9,487,000
401100 - Salaries OthPayouts	119,600	62,185	24,900	45,800	48,200	94,000
401120 - Salaries OthPayoutsComptoVEBA	18,400	24,109	23,100	24,800	26,200	51,000
401130 - Salaries OthPayoutsWorkComp	10,300	596	100	300	300	600
401200 - Salaries Overtime	1,089,500	374,230	299,000	311,000	323,800	634,800
411001 - Benefits Taxes Social Security	728,600	300,228	312,600	307,300	320,100	627,400
411002 - Benefits Taxes Medicare	170,600	70,301	73,200	71,900	75,000	146,900
411003 - Benefits Taxes Unemployment	11,800	4,968	5,300	4,900	5,200	10,100
411004 - Benefits AssessWorkCompHrly	2,600	2,121	2,300	2,800	2,800	5,600
411006 - Benefits Taxes OR Paid Leave	47,100	19,192	20,200	20,000	20,600	40,600
411007 - Benefits Taxes CO Fam Pd Leave	-	(133)	-	-	-	-
412001 - Benefits PERS IAP	705,200	284,095	301,900	297,500	309,600	607,100
412002 - Benefits PERS Tier 1/Tier 2	380,700	196,612	187,000	223,500	231,300	454,800
412003 - Benefits PERS OPSRP	1,465,200	561,343	611,000	794,000	827,700	1,621,700
412004 - Benefits PERS Debt Service	205,400	124,270	87,900	86,600	90,400	177,000
413010 - Benefits Insurance WkCompPrem	202,200	85,499	79,800	87,200	92,400	179,600
413020 - Benefits Insurance Disability	31,500	11,191	13,000	13,200	13,800	27,000
413021 - Benefits Insurance AD&D	-	732	1,500	1,300	1,400	2,700
413030 - Benefits Insurance Life	7,900	6,372	4,600	4,800	5,100	9,900
413040 - Benefits InsuranceHDHealthPrem	2,040,700	789,145	835,800	988,700	1,187,300	2,176,000
413041 - Benefits InsuranceHDHealthDedu	430,700	190,615	194,700	193,100	193,100	386,200
413042 - Benefits InsuranceHDHealthCoin	65,300	22,421	38,000	36,100	43,400	79,500
413050 - Benefits Insurance DentalPrem	149,900	71,368	79,500	88,200	92,800	181,000
413060 - Benefits Telemed	5,900	2,512	2,400	2,600	2,600	5,200
414010 - Benefits OPEB LongTermFunding	192,600	55,507	55,400	65,600	78,700	144,300
414020 - Benefits OPEB PERS Supplement	66,800	52,131	56,800	68,100	81,600	149,700
414030 - Benefits City Paid Def Comp	37,900	13,101	16,200	18,300	19,200	37,500
415010 - Benefits Other EmployeeParking	5,200	1,689	1,800	1,700	1,700	3,400

2025-2027 Proposed Budget

Water Reclamation Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
415011 - Benefits Other CellPhone Allow	18,400	15,393	15,000	12,100	12,100	24,200
415012 - Benefits Other Clothing Allow	37,500	20,525	20,500	21,000	21,500	42,500
415020 - Benefits Other 125BenefitsAdm	15,300	5,411	6,000	6,600	6,600	13,200
415030 - Benefits Other AltModesIncent	-	37	-	-	-	-
Materials & Services	10,854,600	4,455,635	5,232,400	6,303,100	5,889,100	12,192,200
431000 - PurchServ Legal	40,000	-	-	-	-	-
432000 - PurchServ Consulting	478,900	71,570	153,600	163,000	165,500	328,500
433310 - PurchServ Financial BondRegist	2,000	750	-	-	-	-
433400 - PurchServ Financial Banking	400	180	400	400	400	800
433500 - PurchServ Financial BankMerch	824,000	358,291	390,000	425,000	463,000	888,000
434100 - PurchServ TechSoftware&HostSol	98,000	11,849	20,900	24,700	26,000	50,700
434200 - PurchServ TechSoftware Maint	251,500	124,077	111,700	137,700	152,100	289,800
434500 - PurchServ Tech Data Services	10,100	8,600	14,700	15,200	15,900	31,100
434510 - PurchServ Tech Radio	1,600	720	800	900	900	1,800
435000 - PurchServ R&M	-	7,789	-	-	-	-
435100 - PurchServ R&M Equipment	1,029,200	456,390	688,200	1,243,300	713,300	1,956,600
435300 - PurchServ R&M Buildings&Struct	213,000	121,756	120,700	220,500	220,500	441,000
435400 - PurchServ R&M Infrastructure	1,270,000	486,689	545,000	595,000	595,000	1,190,000
436010 - PurchServ UT Electricity	1,879,000	722,489	839,000	899,000	964,000	1,863,000
436020 - PurchServ UT Gas	4,000	2,247	2,400	2,500	2,500	5,000
436030 - PurchServ UT Water	35,800	20,668	21,000	23,600	23,700	47,300
436040 - PurchServ UT Waste Disposal	90,900	26,527	100,000	80,000	80,000	160,000
436050 - PurchServ TelephoneDirectLine	3,000	-	-	-	-	-
436060 - PurchServ UT IDB	22,700	7,202	8,700	9,100	9,500	18,600
437000 - PurchServ Other	1,428,500	645,349	787,700	861,600	900,300	1,761,900
437001 - PurchServ Other Postage	7,200	1,677	3,200	3,500	3,800	7,300
437002 - PurchServ Other Advertising	3,000	1,768	500	500	500	1,000
437003 - PurchServ Other Copiers	34,700	11,228	12,300	900	900	1,800
437004 - PurchServ Other Mobile Devices	77,800	43,623	42,900	47,100	48,300	95,400
437102 - PurchServ Other VegetationCont	72,000	25,856	31,500	31,500	31,500	63,000
437103 - PurchServ Other Mailing Serv	336,300	104,446	125,000	134,000	143,000	277,000
437104 - PurchServ Other OnlineSubscrip	400	105	200	3,200	3,200	6,400
437114 - PurchServ Other Security	10,600	15,306	-	10,000	10,000	20,000
440000 - Equipment <Cap Threshold	272,500	136,157	149,200	216,200	170,500	386,700
440100 - Equipment <CapThresh Safety	58,800	35,968	25,300	45,800	38,300	84,100
440201 - Equipment <CapThresh BldgFurn	2,000	-	3,000	10,500	3,000	13,500
442000 - Equipment <CapThresh Tech	56,500	47,160	22,700	38,500	27,500	66,000
442010 - Equipment <CapThresh TechUserE	-	158	-	-	-	-
451000 - ConsumSupp&Mat Office Supplies	17,800	9,423	12,500	12,500	12,700	25,200
452010 - ConsumSupp&Mat Veh Fuel	166,000	74,292	91,100	92,500	92,400	184,900
453000 - ConsumSupp&Mat Other Op	180,900	83,983	35,900	35,900	35,900	71,800
453002 - ConsumSupp&Mat Chemicals	1,310,700	596,125	620,000	659,000	663,800	1,322,800
453005 - ConsumSupp&Mat Janitorial	84,400	2,558	3,000	3,000	3,000	6,000
460000 - Employee Costs	12,000	8,456	10,800	10,800	10,800	21,600
461100 - Emp Costs Prof Dev & Train Req	72,600	22,094	23,200	26,500	26,500	53,000
461200 - Emp Costs Prof Dev & Train Opt	92,400	16,590	57,000	50,200	60,000	110,200
462010 - Employee Costs Recruitment	2,000	346	500	500	500	1,000
462020 - Employee Costs Educational Mat	8,600	2,063	3,600	3,600	3,700	7,300
462030 - Employee Costs InternalMeeting	1,000	-	-	-	-	-
462040 - Employee Costs Licenses & Dues	66,200	24,215	22,400	21,800	22,200	44,000
463010 - Employee Costs Equipment	2,000	196	2,000	2,000	2,000	4,000
463020 - Employee Costs Medical	11,800	3,627	5,600	5,600	5,600	11,200
463030 - Emp Costs WearingApparel&Maint	24,600	18,548	16,600	13,200	13,200	26,400
463060 - Emp Costs WkCompensationClaim	1,000	278	-	-	-	-
470000 - Community Education & Outreach	37,200	11,438	19,000	27,000	27,000	54,000
510000 - Sponsorships & Contributions	-	1,125	-	1,200	1,200	2,400
521020 - Other Fees&Permits	149,000	75,078	80,200	86,600	87,500	174,100
521100 - Other City Memberships & Dues	-	8,605	8,000	8,000	8,000	16,000
523000 - Other Fines & Late Fees	-	-	400	-	-	-
Capital Outlay	59,566,000	10,330,354	36,775,400	26,287,000	20,196,000	46,483,000
610100 - Vehicles & Trucks	730,000	525,478	120,000	42,000	426,000	468,000
620100 - Equipment >Cap Threshold	1,005,000	-	520,800	700,000	60,000	760,000
640100 - Intangibles Computer Software	1,250,000	-	550,000	700,000	-	700,000

2025-2027 Proposed Budget

Water Reclamation Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
650100 - Infrastructure Repair&Replace	2,735,000	23,154	786,800	750,000	880,000	1,630,000
650200 - Infrastructure CapImprove	53,846,000	9,781,722	34,797,800	24,095,000	18,830,000	42,925,000
Transfers Out - OH	15,084,200	7,357,300	7,542,100	11,004,300	11,004,300	22,008,600
705001 - Xfer City-wide OH CityAttorney	112,200	56,100	56,100	38,600	38,600	77,200
705003 - Xfer City-wide OH IT	1,116,200	558,100	558,100	514,400	514,400	1,028,800
705004 - Xfer City-wide OH FacilityMgmt	244,600	120,400	122,300	226,000	226,000	452,000
705005 - Xfer City-wide OH Admin & HR	1,774,000	836,800	887,000	715,100	715,100	1,430,200
705006 - Xfer City-wide OH Finance	1,287,400	552,800	643,700	499,600	499,600	999,200
705007 - Xfer City-wide OH Purchasing	622,200	269,900	311,100	169,200	169,200	338,400
705008 - Xfer City-wide OH Insurance	812,200	406,100	406,100	221,800	221,800	443,600
705013 - Xfer City-wide OH Perf Mgmt	105,800	52,900	52,900	140,600	140,600	281,200
705014 - Xfer City-wide OH Proj Mgmt	323,800	161,900	161,900	195,300	195,300	390,600
705015 - Xfer City-wide OH Real Estate	11,000	4,900	5,500	6,900	6,900	13,800
705016 - Xfer City-wide OH JR PW Campus	895,000	447,500	447,500	2,088,200	2,088,200	4,176,400
715101 - Xfer Dept OH Engineering	4,459,200	2,229,600	2,229,600	3,469,500	3,469,500	6,939,000
715102 - Xfer Dept OH UT Laboratory	3,320,600	1,660,300	1,660,300	1,713,000	1,713,000	3,426,000
715105 - Xfer Dept OH Warehouse	-	-	-	272,700	272,700	545,400
715106 - Xfer Dept OH PW Admin	-	-	-	84,300	84,300	168,600
715107 - Xfer Dept OH Fleet	-	-	-	649,100	649,100	1,298,200
Transfers Out	1,598,100	690,634	762,200	362,800	362,800	725,600
731320 - Xfer Special Purp to PE	205,000	102,500	102,500	102,500	102,500	205,000
735004 - Xfer Special Purp to Facil	31,500	33,296	-	-	-	-
735106 - Xfer Special Purp to GAFleetRs	11,200	5,600	5,600	6,300	6,300	12,600
741410 - Xfer InterfundChg to ST	100,000	15,444	10,000	10,000	10,000	20,000
745110 - Xfer InterfundChg to GAR&M	798,200	399,100	399,100	35,400	35,400	70,800
745111 - Xfer InterfundChg to GAParts	252,200	88,178	176,000	129,300	129,300	258,600
745112 - Xfer InterfundChg to GAFuel	200,000	46,516	69,000	79,300	79,300	158,600
Debt Service	28,881,500	13,362,173	14,445,800	15,450,500	15,868,300	31,318,800
801021 - LTDPr Future Debt	1,847,100	-	-	72,700	74,700	147,400
801027 - LTDPrFF&C 2021REF Access,WA,	1,300,800	647,423	653,300	662,300	670,200	1,332,500
802006 - LTDPrRev 2020 WR	1,395,000	680,000	715,000	750,000	790,000	1,540,000
803004 - LTDPrNP 2011 WRF R14510 Expa	556,400	273,562	282,800	292,200	302,000	594,200
803005 - LTDPrNP 2011 WRF R14511 Expa	1,309,000	646,397	662,600	679,100	696,100	1,375,200
803006 - LTDPrNP 2012 WRF R14512 Expa	1,747,600	863,186	884,400	906,100	928,400	1,834,500
803008 - LTDPrNP 2015 WRF R14514 Expa	1,827,700	905,036	922,600	940,500	958,800	1,899,300
803009 - LTDPrNP WRF R14515 CO LiftStn	1,219,900	603,822	616,000	628,400	641,000	1,269,400
803010 - LTDPrNP 2015 WR R14516 SEInte	4,661,000	2,318,815	2,342,100	2,365,600	2,389,300	4,754,900
803011 - LTDPrNP WR R14518 N Area Cap	580,400	287,826	292,500	297,200	302,000	599,200
803012 - LTDPrNP WR R14517 PlantIntReha	646,400	320,591	325,800	331,000	336,300	667,300
803013 - LTDPrNP 2019 WR R14519 PmpSt	-	-	205,100	414,100	419,400	833,500
803014 - LTDPrNP 2019 WR R14520 AmMa	115,200	56,973	58,200	59,300	60,500	119,800
803015 - LTDPrNP 2019 WR R14521 Sep Sc	892,000	442,033	449,900	457,800	465,800	923,600
803016 - LTDPrNP 2020 WR R14522 Drake	169,400	84,059	85,300	86,500	87,600	174,100
803017 - LTDPrNP 2021 WR R14523 NewCc	-	-	-	231,200	234,000	465,200
803018 - LTDPrNP 2021 WR R14524 ViaSar	233,000	115,768	117,200	118,700	120,100	238,800
803019 - LTDPrNP 2021 WR R14525 SWSe	-	-	233,200	236,100	239,000	475,100
803020 - LTDPrNP 2021 WR R14526 Solids	-	-	-	289,100	292,600	581,700
803021 - LTDPrNP 2021 WR R14527 Sep Sc	324,000	160,980	163,000	165,000	167,000	332,000
803022 - LTDPrNP 2022 WR R14528 Admira	-	63,686	128,500	130,000	131,500	261,500
803023 - LTDPrNP 2022 WR R14529 Plan U	-	-	-	-	93,100	93,100
803024 - LTDPrNP 2022 WR R14530 Collect	-	-	-	-	342,900	342,900
803025 - LTDPrNP 2022 WR R14531 Neff &	-	-	-	46,900	47,500	94,400
803026 - LTDPrNP 2023 WR R14532 Pettigr	-	-	23,600	47,900	48,900	96,800
803028 - LTDPrNP 2024 WR R14534 Clarifi	-	-	-	55,400	56,800	112,200
803029 - LTDPrNP 2024 WRF R14535 Pinel	-	-	-	36,100	37,100	73,200
803030 - LTDPrNP 2024 WR R14536 Silver	-	-	-	106,900	109,400	216,300
811021 - LTDIn Future Debt	742,700	-	-	51,900	49,900	101,800
811027 - LTDInFF&C 2021REF Access,WA,\	127,500	67,787	59,700	51,400	43,100	94,500
812006 - LTDInRev 2020 WR	3,596,000	1,815,000	1,781,000	1,745,300	1,707,800	3,453,100
813004 - LTDInNP 2011 WRF R14510 Expar	244,700	127,584	117,100	106,200	95,000	201,200
813005 - LTDInNP 2011 WRF R14511 Expar	691,100	355,170	335,900	316,000	295,700	611,700
813006 - LTDInNP 2012 WRF R14512 Expar	835,500	430,419	405,000	378,800	352,100	730,900
813008 - LTDInNP 2015 WRF R14514 Expar	963,700	492,864	470,800	448,200	425,300	873,500

2025-2027 Proposed Budget

Water Reclamation Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
813009 - LTDInNP 2015 WR R14515ColoLift	498,400	256,735	241,600	226,100	210,300	436,400
813010 - LTDInNP 2015 WR R14516 SEInte	1,114,000	574,351	539,600	504,400	468,800	973,200
813011 - LTDInNP WR R14518 N Area Cap	249,800	137,127	121,900	115,700	109,400	225,100
813012 - LTDInNP WR R14517 PlantIntReha	250,000	128,335	121,600	114,700	107,800	222,500
813013 - LTDInNP 2019 WRF R14519 PmpS	-	-	365,100	154,100	146,800	300,900
813014 - LTDInNP 2019 WRF R14520 AmMa	58,800	30,100	28,700	27,300	25,800	53,100
813015 - LTDInNP 2019 WRF R14521 SepS	416,800	176,261	203,400	193,200	182,900	376,100
813016 - LTDInNP 2020 WRF R14522 Drake	65,600	33,579	32,000	30,400	28,800	59,200
813017 - LTDInNP 2021 WRF R14523 NewC	-	-	79,900	86,300	82,300	168,600
813018 - LTDInNP 2021 WRF R14524 ViaSa	84,600	43,201	41,300	39,200	37,200	76,400
813019 - LTDInNP 2021 WRF R14525 SWSe	-	112,721	87,100	83,000	79,000	162,000
813020 - LTDInNP 2021 WRF R14526 Solids	-	-	113,100	107,900	102,900	210,800
813021 - LTDInNP 2021 WRF R14527 SepS	117,400	60,074	57,300	54,500	51,700	106,200
813022 - LTDInNP 2022 WRF R14528 Admi	-	50,708	44,400	42,300	40,100	82,400
813023 - LTDInNP 2022 WRF R14529 Plan	-	-	-	-	4,900	4,900
813024 - LTDInNP 2022 WRF R14530 Colle	-	-	-	-	18,100	18,100
813025 - LTDInNP 2022 WRF R14531 Neff &	-	-	5,900	18,600	17,700	36,300
813026 - LTDInNP 2023 WRF R14532 Pettig	-	-	32,300	26,500	25,300	51,800
813028 - LTDInNP 2024 WRF R14534 Clarif	-	-	-	36,800	35,400	72,200
813029 - LTDInNP 2024 WRF R14535 Pineh	-	-	-	24,000	23,100	47,100
813030 - LTDInNP 2024 WRF R14536 Silver	-	-	-	61,600	59,100	120,700
Contingency	6,299,900	-	-	10,940,000	-	10,940,000
910000 - Contingency	6,299,900	-	-	10,940,000	-	10,940,000
Reserves	57,635,700	-	-	94,740,000	(4,416,500)	90,323,500
900100 - Reserves Debt Service	11,517,200	-	-	9,116,400	-	9,116,400
900200 - Reserves Future Construction	40,118,500	-	-	79,623,600	(4,416,500)	75,207,100
900400 - Reserves Major Maintenance	5,000,000	-	-	5,000,000	-	5,000,000
900700 - Reserves Rate Stabilization	1,000,000	-	-	1,000,000	-	1,000,000
Grand Total	**-**	**(114,195,682)**	**(107,545,800)**	**-**	**-**	**-**

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Stormwater Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 9,682,500	$ 27,000	$ 7,870,200	$ 15,779,300	$ -	$ 15,779,300
Charges for services	12,256,600	5,734,028	6,247,500	6,814,600	7,433,100	14,247,700
Miscellaneous	30,500	131,400	314,800	1,527,300	352,900	1,880,200
Debt proceeds	9,127,500	9,365,152	10,636,100	3,025,000	6,500,000	9,525,000
TOTAL RESOURCES	$ 31,097,100	$ 15,257,580	$ 25,068,600	$ 27,146,200	$ 14,286,000	$ 41,432,200

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ 3,806,700	$ 1,465,400	$ 1,930,000	$ 2,003,300	$ 2,134,200	$ 4,137,500
Materials & services	1,846,400	449,600	483,900	613,600	672,000	1,285,600
Capital outlay	12,062,000	3,392,354	4,689,200	8,289,500	8,350,000	16,639,500
Total Infrastructure Program	17,715,100	5,307,354	7,103,100	10,906,400	11,156,200	22,062,600
Interfund Transfers	3,764,100	1,793,100	1,894,700	2,740,200	2,757,500	5,497,700
Debt Service	1,451,500	286,788	291,500	1,732,900	1,658,800	3,391,700
Contingency	1,290,900	-	-	2,173,000	-	2,173,000
Reserves Future Construction	5,677,500	-	-	7,752,200	(1,286,500)	6,465,700
Reserves Debt Service	1,198,000	-	-	1,841,500	-	1,841,500
TOTAL REQUIREMENTS	$ 31,097,100	$ 7,387,242	$ 9,289,300	$ 27,146,200	$ 14,286,000	$ 41,432,200

Authorized Full Time Equivalents	8.00	8.00	8.00
Allocated Full Time Equivalents	13.70	13.34	13.34

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Stormwater Fund

Overview

The City of Bend's stormwater system includes approximately 80 miles of stormwater pipes, 14,000 catch basins, 300 swales, and 7,600 underground injection control wells to serve 38,800 accounts. The primary responsibility of the Stormwater Program is to protect water quality and prevent flooding through the maintenance, repair, and expansion of the stormwater system in compliance with federal and state regulations. Unlike some communities, Bend's stormwater system and sewer collection systems are separate, not combined. Keeping these systems separate allows the City to more effectively manage water quality and reduce the risk of overflows during heavy rain events.

Effective stormwater management requires collaboration across various departments to ensure comprehensive planning, resource sharing, consistent enforcement, and public engagement. Stormwater activities are coordinated with the Transportation and Mobility Department, Growth Management, Planning, Engineering, and Building divisions of the Community and Economic Development Department. Illicit discharges and spill responses are managed in coordination with the Bend Police and Fire and Rescue departments.

The City maintains a 30-year stormwater rate model to project the financial needs of the Stormwater Fund while keeping rates affordable for residents and meeting regulatory and environmental commitments. This approach establishes predictable and equitable rates that reflect the full life-cycle cost of utility operations. Additionally, it balances long-term debt, capital, operations, and maintenance expenses with revenues and continues to expand and diversify customer assistance programs in support of disadvantaged households.

The City is conducting long-range master planning for the stormwater system, including a comprehensive level of service analysis to ensure the rate structure can fund long-term operational, maintenance, and capital improvement needs. The most significant challenge facing the Stormwater Fund in this budget cycle is maintaining service levels while accounting for rising inflation, increased costs, and capital project delivery schedules given the current low rates, competing resource demands across multiple City departments and the anticipated increase in projects and needs for the Stormwater Fund.

Goals & Objectives for the 2025-2027 Biennial Budget

- Complete long-range master planning efforts for the stormwater system, incorporating a comprehensive level of service analysis to ensure the rate structure is adequate to fund long-term operational, maintenance, and capital improvement costs
- Execute demonstration projects and educational outreach initiatives to pilot technologies that comply with stormwater permit requirements, including the expansion of business certification programs and the new pilot projects such as private stormwater facility maintenance assistance

- Continue to ensure the City consistently meets increasing state regulatory requirements on time and within established deadlines, including the expanding demands of the Construction Site Erosion Control and Private Stormwater Facility Inspection/Enforcement Programs
- Deliver an Integrated Stormwater Management Plan to address the needs of reissued National Pollutant Discharge Elimination System (NPDES) and Water Pollution Control Facility Underground Injection Controls (WPCF-UIC) permits
- Collaborate with regional stakeholders to develop standards and update resources that include the Central Oregon Stormwater Manual

Major Accomplishments during the 2023-2025 Biennium

- Delivered Utility Department Capital Repair and Replacement projects as planned on scope, schedule, and budget including the SE Armor Rd Pretreatment Project and Bridgeford & Textron Drive Drill Hole Pretreatment Project
- Inspected 97% of public stormwater catch basins and removed sediment and debris from 70%, ensuring system performance and reliability, resulting in 1,341 cubic yards of sediment, debris, and pollutants removed from the stormwater system
- Investigated and resolved 55 illicit discharge complaints related to potential pollutant discharges to the City stormwater system, in support of Council Goals to protect our watershed, the environment and public health
- Completed installation of the Stormwater Walking Tour adjacent to the river and along Newport Avenue, featuring stormwater systems and water quality interpretive displays, with 130 students participating in Spring 2024 as part of the new OneWater Education Program
- Promoted pollution prevention and enforcement activities that included updating erosion control codes and standards and inspected 184 active construction sites

Significant Changes from the 2023-2025 Biennial Budget

- Increase consulting efforts to update the Central Oregon Stormwater Manual, perform an environmental spill assessment, conduct water quality analysis, and carry out a systemwide assessment for underground injection control (UIC) wells
- One (1) new Vactor replacement will be purchased and utilized for routine maintenance and emergency responses within the stormwater system to remove debris, sediment, and blockages to ensure optimal functionality and compliance with environmental regulations
- Carryforward funding in the Five-Year Repair and Replacement Project Plan for the SW Knoll Stormwater Drainage Improvement Project

INFRASTRUCTURE
Stormwater Fund

FIVE YEAR VEHICLE & EQUIPMENT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:					
One (1) New Truck	$ 42,000	$ -	$ -	$ -	
Subtotal Vehicles	**$ 42,000**	**$ -**	**$ -**	**$ -**	**$ -**
Equipment:					
One (1) Vactor replacement	$ 610,000	$ -	$ -	$ -	$ -
Subtotal Equipment	**$ 610,000**	**$ -**	**$ -**	**$ -**	**$ -**
Total	**$ 652,000**	**$ -**	**$ -**	**$ -**	**$ -**

FIVE YEAR REPAIR & REPLACEMENT CAPITAL PROJECT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Stormwater Drainage Improvements Projects	$ 585,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000
Stormwater Synergy Opportunity Projects	215,000	-	-	-	-
Drillhole Pretreatment Retrofit Program	150,000	150,000	150,000	150,000	150,000
Total	**$ 950,000**	**$ 450,000**	**$ 450,000**	**$ 450,000**	**$ 450,000**

Stormwater Fund
Five Year Capital Improvement Program (CIP) Schedule

	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP
1GOPB - Olney Pedestrian and Bike Improvements	1	$ 62,500	$ -	$ -	$ -	$ -	$ 62,500
1RCAP - Stormwater Capital Repair and Replacement Program	5	500,000	1,000,000	2,000,000	2,000,000	2,000,000	7,500,000
1RDHD - Drill Hole Decommissioning	5	-	-	-	500,000	500,000	1,000,000
1RFGU - Franklin & Greenwood Underpass	3	3,000,000	-	-	-	-	3,000,000
1RMP1 - Stormwater Master Plan Update	1	25,000	-	-	-	-	25,000
1ROTI - Outfall Improvements	5	-	-	-	1,500,000	1,500,000	3,000,000
1RSAB - South Awbrey Butte Drainage Improvements	4	3,000,000	6,500,000	5,000,000	1,000,000	-	15,500,000
1SSW3 - SW Sewer Basin Improvements Phase 3	5	100,000	400,000	-	-	-	500,000
Total		**$ 6,687,500**	**$ 7,900,000**	**$ 7,000,000**	**$ 5,000,000**	**$ 4,000,000**	**$ 30,587,500**

*The City's cost estimate classification system is based on standards developed by the AACE International Recommended Practice No. 18R-97

Estimate Class	Purpose	Project Definition Level Expressed as % of completion definition	Cost Estimate Range Typical variation in high & low range
Class 5	Concept or Feasibility	0% to 2%	+ 100% / -50%
Class 4	Preliminary Engineering	1% to 15%	+ 50% / -30%
Class 3	Semi-Detailed (30%-60% Design)	10% to 40%	+ 30% / -20%
Class 2	Detailed (60%-100% Design)	30% to 75%	+ 20% / -15%
Class 1	Final (100% Design/Bid Opening)	65% to 100%	+ 10% / -10%
N/A	Not Applicable		

2025-2027 Proposed Budget
Stormwater Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4400 - Stormwater Fund	-	(7,870,273)	(15,779,300)	-	-	-
BeginWorkingCapital	(9,682,500)	(27,015)	(7,870,200)	(15,779,300)	-	(15,779,300)
301000 - Beginning Working Capital	(9,682,500)	(27,015)	(7,870,200)	(15,779,300)	-	(15,779,300)
Resources	(21,414,600)	(15,230,566)	(17,198,400)	(11,366,900)	(14,286,000)	(25,652,900)
340510 - Charges & Fees ServiceCharge	(17,600)	(8,000)	(100)	-	-	-
340900 - Contra-Revenues Bad Debts	200	(19,149)	100	-	-	-
344530 - Charges&Fees Set-up Fees	(4,200)	(2,310)	(2,000)	(2,000)	(2,000)	(4,000)
344600 - Charges&Fees Stormwater Fee	(12,235,000)	(5,704,569)	(6,245,500)	(6,812,600)	(7,431,100)	(14,243,700)
360000 - Investment Income	(30,300)	(131,240)	(314,800)	(552,300)	(352,900)	(905,200)
363000 - Sale of Asset Proceeds	-	-	-	(975,000)	-	(975,000)
366000 - Miscellaneous Revenue	(200)	(146)	-	-	-	-
370000 - LTD Proceeds	(8,302,500)	(6,344,774)	(1,545,500)	(3,025,000)	(6,500,000)	(9,525,000)
370100 - LTD Proceeds FF&C	-	-	(7,038,000)	-	-	-
371300 - LTD Proceeds-FederalNotesPayab	(825,000)	(3,020,378)	(2,052,600)	-	-	-
Personnel Services	3,806,700	1,465,407	1,930,000	2,003,300	2,134,200	4,137,500
401000 - Salaries Regular	2,185,000	878,964	1,174,300	1,154,500	1,208,900	2,363,400
401100 - Salaries OthPayouts	24,400	6,166	1,300	3,900	4,000	7,900
401120 - Salaries OthPayoutsComptoVEBA	2,200	667	4,800	2,900	3,000	5,900
401130 - Salaries OthPayoutsWorkComp	3,300	-	2,400	1,300	1,400	2,700
401200 - Salaries Overtime	224,600	30,356	53,000	49,900	52,300	102,200
411001 - Benefits Taxes Social Security	151,300	55,549	75,700	74,700	78,200	152,900
411002 - Benefits Taxes Medicare	35,400	12,991	17,700	17,400	18,300	35,700
411003 - Benefits Taxes Unemployment	2,500	921	1,200	1,300	1,300	2,600
411004 - Benefits AssessWorkCompHrly	500	433	600	700	700	1,400
411006 - Benefits Taxes OR Paid Leave	9,700	3,571	4,800	4,900	5,100	10,000
412001 - Benefits PERS IAP	137,600	52,153	71,700	72,100	75,600	147,700
412002 - Benefits PERS Tier 1/Tier 2	66,700	33,463	40,500	49,000	50,500	99,500
412003 - Benefits PERS OPSRP	290,800	104,065	147,800	196,800	206,900	403,700
412004 - Benefits PERS Debt Service	40,000	22,927	20,900	21,000	22,100	43,100
413010 - Benefits Insurance WkCompPrem	47,300	18,062	22,000	22,600	24,100	46,700
413020 - Benefits Insurance Disability	6,500	2,150	3,100	3,100	3,300	6,400
413021 - Benefits Insurance AD&D	-	140	400	400	400	800
413030 - Benefits Insurance Life	1,700	1,224	1,200	1,200	1,200	2,400
413040 - Benefits InsuranceHDHealthPrem	376,400	154,946	178,200	212,400	255,100	467,500
413041 - Benefits InsuranceHDHealthDedu	79,600	37,583	42,200	41,800	41,800	83,600
413042 - Benefits InsuranceHDHealthCoin	14,400	1,290	8,300	5,700	6,800	12,500
413050 - Benefits Insurance DentalPrem	27,900	14,315	20,100	22,100	23,200	45,300
413060 - Benefits Telemed	1,300	512	500	600	600	1,200
414010 - Benefits OPEB LongTermFunding	40,000	10,227	13,000	15,400	18,400	33,800
414020 - Benefits OPEB PERS Supplement	14,500	12,619	13,500	16,200	19,400	35,600
414030 - Benefits City Paid Def Comp	8,100	2,404	4,400	4,800	4,900	9,700
415010 - Benefits Other EmployeeParking	600	211	300	200	200	400
415011 - Benefits Other CellPhone Allow	1,400	1,084	1,000	800	800	1,600
415012 - Benefits Other Clothing Allow	9,700	5,380	3,700	3,800	3,900	7,700
415020 - Benefits Other 125BenefitsAdm	3,300	1,026	1,400	1,800	1,800	3,600
415030 - Benefits Other AltModesIncent	-	8	-	-	-	-
Materials & Services	1,846,400	449,634	483,900	613,600	672,000	1,285,600
431000 - PurchServ Legal	6,000	-	-	-	3,000	3,000
432000 - PurchServ Consulting	395,100	146,257	60,600	158,700	198,200	356,900
433300 - PurchServ Financial Bond Sale	127,500	-	-	-	-	-
433400 - PurchServ Financial Banking	200	23	100	100	100	200
433500 - PurchServ Financial BankMerch	90,700	46,445	51,000	55,000	60,000	115,000
434100 - PurchServ TechSoftware&HostSol	-	80	400	1,300	1,500	2,800
434200 - PurchServ TechSoftware Maint	56,700	22,445	31,900	27,400	30,900	58,300
435100 - PurchServ R&M Equipment	18,000	4,387	4,500	4,600	4,600	9,200
435300 - PurchServ R&M Buildings&Struct	-	348	1,000	1,000	1,000	2,000
435400 - PurchServ R&M Infrastructure	370,000	101,946	100,000	100,000	100,000	200,000
436010 - PurchServ UT Electricity	4,700	1,399	1,500	1,700	2,000	3,700
436060 - PurchServ UT IDB	1,000	905	1,000	1,100	1,100	2,200

2025-2027 Proposed Budget

Stormwater Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
437000 - PurchServ Other	50,000	16,646	9,500	15,500	15,500	31,000
437001 - PurchServ Other Postage	1,200	81	500	500	500	1,000
437002 - PurchServ Other Advertising	1,000	63	-	-	-	-
437003 - PurchServ Other Copiers	1,000	234	300	100	100	200
437004 - PurchServ Other Mobile Devices	19,000	7,762	8,400	8,700	9,100	17,800
437102 - PurchServ Other VegetationCont	424,000	14,641	60,000	60,000	60,000	120,000
437103 - PurchServ Other Mailing Serv	42,000	13,539	16,500	19,000	21,000	40,000
437104 - PurchServ Other OnlineSubscrip	200	23	-	-	-	-
440000 - Equipment <Cap Threshold	15,800	3,877	5,200	6,200	7,700	13,900
440100 - Equipment <CapThresh Safety	2,400	2,582	2,000	7,000	2,000	9,000
440201 - Equipment <CapThresh BldgFurn	200	-	-	4,500	100	4,600
442000 - Equipment <CapThresh Tech	17,300	3,575	1,900	5,600	5,000	10,600
451000 - ConsumSupp&Mat Office Supplies	2,600	1,692	2,100	2,100	2,100	4,200
452010 - ConsumSupp&Mat Veh Fuel	400	-	100	100	100	200
453000 - ConsumSupp&Mat Other Op	3,000	1,470	1,500	1,500	1,500	3,000
460000 - Employee Costs	1,000	1,189	1,400	1,400	1,400	2,800
461100 - Emp Costs Prof Dev & Train Req	16,200	1,533	6,100	6,100	6,100	12,200
461200 - Emp Costs Prof Dev & Train Opt	22,000	8,064	12,600	13,200	13,200	26,400
462010 - Employee Costs Recruitment	-	302	200	200	200	400
462020 - Employee Costs Educational Mat	-	-	-	100	100	200
462040 - Employee Costs Licenses & Dues	10,000	8,589	4,700	4,700	4,700	9,400
463020 - Employee Costs Medical	1,200	222	600	600	600	1,200
463030 - Emp Costs WearingApparel&Maint	2,600	787	1,300	1,300	1,300	2,600
463060 - Emp Costs WkCompensationClaim	3,400	-	300	-	-	-
470000 - Community Education & Outreach	100,000	23,180	76,000	81,000	91,000	172,000
510000 - Sponsorships & Contributions	-	250	3,300	3,300	3,300	6,600
521020 - Other Fees&Permits	40,000	15,098	17,400	20,000	23,000	43,000
Capital Outlay	12,062,000	3,392,354	4,689,200	8,289,500	8,350,000	16,639,500
610100 - Vehicles & Trucks	390,000	376,895	-	652,000	-	652,000
620100 - Equipment >Cap Threshold	-	-	25,000	-	-	-
650100 - Infrastructure Repair&Replace	1,482,000	547,986	293,200	950,000	450,000	1,400,000
650200 - Infrastructure CapImprove	10,190,000	2,467,473	4,371,000	6,687,500	7,900,000	14,587,500
Transfers Out - OH	2,887,600	1,409,200	1,443,800	2,344,700	2,344,700	4,689,400
705001 - Xfer City-wide OH CityAttorney	56,000	28,000	28,000	12,900	12,900	25,800
705003 - Xfer City-wide OH IT	170,000	85,000	85,000	106,200	106,200	212,400
705004 - Xfer City-wide OH FacilityMgmt	42,600	21,000	21,300	34,500	34,500	69,000
705005 - Xfer City-wide OH Admin & HR	470,200	221,800	235,100	175,900	175,900	351,800
705006 - Xfer City-wide OH Finance	141,400	60,700	70,700	131,000	131,000	262,000
705007 - Xfer City-wide OH Purchasing	164,600	71,400	82,300	45,400	45,400	90,800
705008 - Xfer City-wide OH Insurance	159,000	79,500	79,500	34,200	34,200	68,400
705013 - Xfer City-wide OH Perf Mgmt	138,800	69,400	69,400	140,600	140,600	281,200
705014 - Xfer City-wide OH Proj Mgmt	50,800	25,400	25,400	41,200	41,200	82,400
705015 - Xfer City-wide OH Real Estate	1,400	600	700	900	900	1,800
705016 - Xfer City-wide OH JR PW Campus	223,800	111,900	111,900	321,300	321,300	642,600
715101 - Xfer Dept OH Engineering	794,600	397,300	397,300	707,600	707,600	1,415,200
715102 - Xfer Dept OH UT Laboratory	474,400	237,200	237,200	263,500	263,500	527,000
715105 - Xfer Dept OH Warehouse	-	-	-	60,600	60,600	121,200
715106 - Xfer Dept OH PW Admin	-	-	-	18,700	18,700	37,400
715107 - Xfer Dept OH Fleet	-	-	-	250,200	250,200	500,400
Transfers Out	876,500	383,925	450,900	395,500	412,800	808,300
731320 - Xfer Special Purp to PE	75,000	37,500	37,500	37,500	37,500	75,000
731410 - Xfer Special Purp to ST	397,300	196,900	200,400	221,600	238,900	460,500
735004 - Xfer Special Purp to Facil	7,000	7,399	-	-	-	-
735106 - Xfer Special Purp to GAFleetRs	2,000	1,000	1,000	2,300	2,300	4,600
741410 - Xfer InterfundChg to ST	130,000	26,747	50,000	50,000	50,000	100,000
745110 - Xfer InterfundChg to GAR&M	137,800	68,900	68,900	10,900	10,900	21,800
745111 - Xfer InterfundChg to GAParts	51,200	27,136	71,700	39,900	39,900	79,800
745112 - Xfer InterfundChg to GAFuel	76,200	18,343	21,400	33,300	33,300	66,600
Debt Service	1,451,500	286,788	291,500	1,732,900	1,658,800	3,391,700

2025-2027 Proposed Budget

Stormwater Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
801021 - LTDPr Future Debt	543,200	-	-	706,600	731,100	1,437,700
801033 - LTDPrFF&C 2021A Ref 2018 FF&C	166,100	82,324	83,700	85,100	86,500	171,600
801041 - LTDPrFF&C 2021A Stormwater	313,700	155,800	157,900	160,000	162,200	322,200
811021 - LTDIn Future Debt	334,300	-	4,400	738,900	640,100	1,379,000
811033 - LTDInFF&C 2021A Ref 2018 FF&C	10,500	5,787	4,700	3,600	2,400	6,000
811041 - LTDInFF&C 2021A Stormwater	83,700	42,877	40,800	38,700	36,500	75,200
Contingency	1,290,900	-	-	2,173,000	-	2,173,000
910000 - Contingency	1,290,900	-	-	2,173,000	-	2,173,000
Reserves	6,875,500	-	-	9,593,700	(1,286,500)	8,307,200
900100 - Reserves Debt Service	1,198,000	-	-	1,841,500	-	1,841,500
900200 - Reserves Future Construction	5,677,500	-	-	7,752,200	(1,286,500)	6,465,700
Grand Total	**-**	**(7,870,273)**	**(15,779,300)**	**-**	**-**	**-**

Internal Service Fund - Departmental Administration
Water Quality Laboratory

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 364,000	$ 360,489	$ 605,400	$ 487,300	$ -	$ 487,300
Miscellaneous	-	960	1,800	-	-	-
Interfund transfers	4,743,800	2,371,900	2,371,900	2,635,400	2,635,400	5,270,800
TOTAL RESOURCES	$ 5,107,800	$ 2,733,349	$ 2,979,100	$ 3,122,700	$ 2,635,400	$ 5,758,100

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ 3,205,900	$ 1,325,008	$ 1,494,300	$ 1,874,700	$ 1,978,400	$ 3,853,100
Materials & services	783,800	318,736	421,900	560,500	549,800	1,110,300
Capital outlay	82,000	-	82,000	90,000	185,000	275,000
Total Infrastructure Program	4,071,700	1,643,744	1,998,200	2,525,200	2,713,200	5,238,400
Interfund Transfers	987,200	484,195	493,600	249,900	249,900	499,800
Contingency	48,900	-	-	347,600	(327,700)	19,900
TOTAL REQUIREMENTS	$ 5,107,800	$ 2,127,939	$ 2,491,800	$ 3,122,700	$ 2,635,400	$ 5,758,100

Authorized Full Time Equivalents	9.00	10.00	10.00
Allocated Full Time Equivalents	9.00	10.00	10.00

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Water Quality Laboratory

Overview

The City of Bend Water Quality Laboratory is part of the Water Services Environmental Services Division. Its purpose is to help the City plan for, monitor, and respond to public health and environmental issues. This internal service fund is cost-allocated to the Water, Water Reclamation, and Stormwater Funds based on the testing, sampling, and analysis required for each system. Other City departments and the public utilize laboratory services at a direct cost for analytical testing and related services. The lab is accredited by the Oregon Environmental Laboratory Accreditation Program (ORELAP) to standards set by The NELAC Institute (TNI). Accreditation enables the lab to conduct analyses in compliance with regulations from the Oregon Health Authority and Oregon Department of Environmental Quality, ensuring the production of reliable and high-quality data.

The main function of the Lab is to analyze drinking water, wastewater, reuse water, and biosolids for regulatory compliance, special projects, and process control at the City of Bend treatment facilities. Specifically, data from the Water Quality Lab supports industrial pretreatment monitoring/permitted dischargers, daily operations at the Water Reclamation Facility, and water quality monitoring on the Deschutes River, Tumalo Creek, and Bridge Creek. Lab analyses also support capital improvement projects, identify unknown substances in illicit discharges, ensure drinking water quality, comply with EPA-mandated lead and copper regulations, address Per- and Polyfluoroalkyl Substances (PFAS) regulations for drinking water, wastewater, and biosolids, and involve data analysis and modeling.

The most significant challenges facing the Laboratory in this budget cycle include increasing demand for public health protection, stricter regulatory and operating requirements for sampling and analysis and building a new laboratory at the Public Works Facility. To successfully meet these challenges, the Laboratory is focusing on improving resiliency by increasing analytical capacity, enhancing staffing levels, and modernizing data handling and administrative processes. Addressing these issues will be important for the Laboratory to navigate the current budget cycle and future demands effectively.

Goals & Objectives for the 2025-2027 Biennial Budget

- Maintain TNI accreditation for microbiology and metals to achieve compliance with Environmental Protection Agency revised Lead and Copper Rule requirements, allow for the routine analysis of drinking water for compliance monitoring, and better support Industrial Pretreatment Program permit monitoring and rate payer calculations. And support ongoing drinking water compliance monitoring
- Meet the growing demands of water, wastewater, and stormwater regulatory compliance through continuous process improvement and efficient functioning to increase analytical capacity and resiliency
- Develop two new analyses, modernize laboratory equipment and cross train analysts to increase analytical capacity, reduce the need for contract lab services, reduce reporting time to clients and meet the growing demands of larger, short-term projects

- Increase staffing levels to include three (3) Lab Technicians and two (2) Analytical Chemists. This will be vital when ensuring adequate staffing to cover multiple Laboratory locations and a schedule that includes required analytical work 365 days each year

Major Accomplishments during the 2023-2025 Biennium

- Maintained ORELAP / TNI accreditation for microbiology, retaining the Laboratory's ability to analyze drinking water for regulatory compliance and to protect public health
- Expand TNI accreditation to include metals to achieve compliance with EPA revised Lead and Copper Rule requirements, allow for the routine analysis of drinking water for compliance monitoring, and better support Industrial Pretreatment permit monitoring and rate payer calculations
- Received an average of 6,000 unique samples and performed an average of 19,000 unique analyses each year

Significant Changes from the 2023-2025 Biennial Budget

- One (1) new Laboratory Technician to meet new Environmental Protection Agency lead and copper regulatory compliance, and ongoing PFAS testing for drinking water and wastewater
- Increase in equipment, purchasing services and external testing services related to supporting both an existing laboratory at the WRF and new laboratory at the Public Works Campus. These materials and services create redundancy and resiliency in operations, enhancing water and biosolids analysis capabilities
- Higher electricity and chemical costs due to increased demand and rising prices in the energy and raw materials markets

INFRASTRUCTURE
Water Quality Laboratory

FIVE YEAR EQUIPMENT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Equipment:					
One (1) YSI ExO Multi-parameter Sonde	$ 25,000	$ 25,000	$ -	$ -	$ -
One (1) New Digestion Block	25,000	-	-	-	-
One (1) New Cold Vapor Mercury Analyzer	40,000	-	-	-	-
One (1) Replacement SEAL AQ300	-	105,000	-	-	-
One (1) Replacement SEAL AA1200	-	55,000	-	-	-
One (1) Replacement ICP-MS	-	-	-	150,000	-
Subtotal Equipment	**$ 90,000**	**$ 185,000**	**$ -**	**$ 150,000**	**$ -**
Total	**$ 90,000**	**$ 185,000**	**$ -**	**$ 150,000**	**$ -**

2025-2027 Proposed Budget

Water Quality Laboratory

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
3510 - Water Quality Laboratory	-	(605,410)	(487,300)	-	-	-
BeginWorkingCapital	(364,000)	(360,489)	(605,400)	(487,300)	-	(487,300)
301000 - Beginning Working Capital	(364,000)	(360,489)	(605,400)	(487,300)	-	(487,300)
Resources	(4,743,800)	(2,372,860)	(2,373,700)	(2,635,400)	(2,635,400)	(5,270,800)
366000 - Miscellaneous Revenue	-	(960)	(1,800)	-	-	-
381004 - XferDept OH Ent	(4,743,800)	(2,371,900)	(2,371,900)	(2,635,400)	(2,635,400)	(5,270,800)
Personnel Services	3,205,900	1,325,008	1,494,300	1,874,700	1,978,400	3,853,100
401000 - Salaries Regular	1,925,000	800,663	939,500	1,119,200	1,161,300	2,280,500
401100 - Salaries OthPayouts	28,700	17,828	13,200	16,300	17,100	33,400
401120 - Salaries OthPayoutsComptoVEBA	2,600	-	-	-	-	-
401200 - Salaries Overtime	19,200	8,129	13,200	11,200	11,600	22,800
411001 - Benefits Taxes Social Security	122,500	50,004	58,500	70,100	72,700	142,800
411002 - Benefits Taxes Medicare	28,700	11,695	13,700	16,400	17,000	33,400
411003 - Benefits Taxes Unemployment	2,000	831	1,000	1,100	1,200	2,300
411004 - Benefits AssessWorkCompHrly	400	305	500	600	600	1,200
411006 - Benefits Taxes OR Paid Leave	7,900	3,204	3,800	4,500	4,700	9,200
412001 - Benefits PERS IAP	118,600	49,324	56,800	67,800	70,400	138,200
412002 - Benefits PERS Tier 1/Tier 2	110,600	54,269	56,500	71,900	74,100	146,000
412003 - Benefits PERS OPSRP	214,600	83,750	100,500	165,200	171,800	337,000
412004 - Benefits PERS Debt Service	34,600	21,620	16,600	19,800	20,500	40,300
413010 - Benefits Insurance WkCompPrem	45,800	12,403	17,900	25,500	26,900	52,400
413020 - Benefits Insurance Disability	5,300	2,050	2,400	3,000	3,100	6,100
413021 - Benefits Insurance AD&D	-	137	300	300	300	600
413030 - Benefits Insurance Life	1,400	1,177	800	1,000	1,000	2,000
413040 - Benefits InsuranceHDHealthPrem	361,000	128,097	129,300	189,700	227,600	417,300
413041 - Benefits InsuranceHDHealthDedu	76,000	29,818	30,500	38,000	38,000	76,000
413042 - Benefits InsuranceHDHealthCoin	11,000	8,675	3,200	7,100	8,500	15,600
413050 - Benefits Insurance DentalPrem	26,500	11,978	14,500	19,900	20,800	40,700
413060 - Benefits Telemed	1,000	419	500	600	600	1,200
414010 - Benefits OPEB LongTermFunding	30,200	9,863	9,600	13,100	15,700	28,800
414020 - Benefits OPEB PERS Supplement	11,700	8,296	1,100	1,300	1,600	2,900
414030 - Benefits City Paid Def Comp	10,800	5,301	5,500	5,900	6,100	12,000
415011 - Benefits Other CellPhone Allow	4,000	2,640	2,600	2,600	2,600	5,200
415012 - Benefits Other Clothing Allow	3,200	1,060	1,100	1,100	1,100	2,200
415020 - Benefits Other 125BenefitsAdm	2,600	1,172	1,200	1,500	1,500	3,000
415030 - Benefits Other AltModesIncent	-	300	-	-	-	-
Materials & Services	783,800	318,736	421,900	560,500	549,800	1,110,300
432000 - PurchServ Consulting	85,000	16,195	53,000	60,000	60,000	120,000
434200 - PurchServ TechSoftware Maint	27,100	19,096	7,200	8,000	8,800	16,800
434500 - PurchServ Tech Data Services	6,000	6,600	-	-	-	-
435100 - PurchServ R&M Equipment	45,900	19,255	23,000	26,000	29,000	55,000
436040 - PurchServ UT Waste Disposal	10,000	2,074	4,000	6,000	7,000	13,000
437000 - PurchServ Other	15,300	6,655	6,700	18,000	20,000	38,000
437001 - PurchServ Other Postage	2,300	652	700	800	900	1,700
437003 - PurchServ Other Copiers	1,600	687	800	200	200	400
437004 - PurchServ Other Mobile Devices	19,200	7,071	7,500	7,500	7,500	15,000
437005 - PurchServ Other Long Distance	200	-	-	-	-	-
437104 - PurchServ Other OnlineSubscrip	1,800	1,840	2,000	2,000	2,000	4,000
437110 - PurchServ Other External Test	159,000	97,071	110,000	120,000	130,000	250,000
440000 - Equipment <Cap Threshold	132,000	24,482	63,000	142,000	100,200	242,200
440020 - Equipment <CapThresh Vehicle	200	-	-	-	-	-
440100 - Equipment <CapThresh Safety	17,000	1,441	2,500	2,500	2,500	5,000
440201 - Equipment <CapThresh BldgFurn	2,800	275	-	1,500	2,000	3,500
441000 - Equipment <CapThresh EmergOps	2,000	-	500	1,000	1,000	2,000
442000 - Equipment <CapThresh Tech	3,300	1,400	2,300	11,500	1,500	13,000
451000 - ConsumSupp&Mat Office Supplies	1,400	1,202	500	1,500	1,700	3,200
452010 - ConsumSupp&Mat Veh Fuel	200	-	-	-	-	-
453002 - ConsumSupp&Mat Chemicals	78,000	28,373	40,000	45,000	50,000	95,000
453004 - ConsumSupp&Mat Lab	140,000	70,853	80,000	85,000	100,000	185,000
460000 - Employee Costs	1,400	161	1,000	1,000	1,000	2,000
461100 - Emp Costs Prof Dev & Train Req	1,400	2,503	2,000	2,500	3,000	5,500

2025-2027 Proposed Budget

Water Quality Laboratory

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
461200 - Emp Costs Prof Dev & Train Opt	22,000	9,338	13,000	15,000	18,000	33,000
462010 - Employee Costs Recruitment	1,000	-	-	-	-	-
462020 - Employee Costs Educational Mat	1,800	-	500	500	500	1,000
462040 - Employee Costs Licenses & Dues	4,900	1,175	1,200	2,500	2,500	5,000
463020 - Employee Costs Medical	400	337	-	-	-	-
463030 - Emp Costs WearingApparel&Maint	600	-	500	500	500	1,000
Capital Outlay	82,000	-	82,000	90,000	185,000	275,000
610100 - Vehicles & Trucks	68,000	-	69,400	-	-	-
620100 - Equipment >Cap Threshold	14,000	-	12,600	90,000	185,000	275,000
Transfers Out - OH	986,000	483,700	493,000	249,800	249,800	499,600
705003 - Xfer City-wide OH IT	209,200	104,600	104,600	82,500	82,500	165,000
705005 - Xfer City-wide OH Admin & HR	206,200	97,300	103,100	99,200	99,200	198,400
705006 - Xfer City-wide OH Finance	40,600	17,400	20,300	25,200	25,200	50,400
705007 - Xfer City-wide OH Purchasing	9,800	4,300	4,900	4,000	4,000	8,000
705008 - Xfer City-wide OH Insurance	37,200	18,600	18,600	11,700	11,700	23,400
705013 - Xfer City-wide OH Perf Mgmt	-	-	-	9,300	9,300	18,600
705014 - Xfer City-wide OH Proj Mgmt	22,400	11,200	11,200	17,100	17,100	34,200
705016 - Xfer City-wide OH JR PW Campus	460,600	230,300	230,300	-	-	-
715107 - Xfer Dept OH Fleet	-	-	-	800	800	1,600
Transfers Out	1,200	495	600	100	100	200
745111 - Xfer InterfundChg to GAParts	400	422	200	-	-	-
745112 - Xfer InterfundChg to GAFuel	800	73	400	100	100	200
Contingency	48,900	-	-	347,600	(327,700)	19,900
910000 - Contingency	48,900	-	-	347,600	(327,700)	19,900
Grand Total	**-**	**(605,410)**	**(487,300)**	**-**	**-**	**-**

Internal Service Fund - Departmental Administration
Engineering Department

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 1,781,300	$ 1,830,706	$ 1,459,500	$ 442,700	$ -	$ 442,700
Miscellaneous	-	-	200	-	-	-
Interfund transfers	11,539,200	5,769,600	5,769,600	8,527,000	8,527,000	17,054,000
TOTAL RESOURCES	$ 13,320,500	$ 7,600,306	$ 7,229,300	$ 8,969,700	$ 8,527,000	$ 17,496,700

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ 9,960,800	$ 4,769,642	$ 5,235,100	$ 6,100,300	$ 6,441,900	$ 12,542,200
Materials & services	765,800	162,921	254,100	314,800	402,200	717,000
Capital outlay	50,000	-	50,000	100,000	-	100,000
Total Infrastructure Program	10,776,600	4,932,563	5,539,200	6,515,100	6,844,100	13,359,200
Interfund Transfers	2,493,800	1,208,253	1,247,400	2,055,500	2,055,500	4,111,000
Contingency	50,100	-	-	399,100	(372,600)	26,500
TOTAL REQUIREMENTS	$ 13,320,500	$ 6,140,816	$ 6,786,600	$ 8,969,700	$ 8,527,000	$ 17,496,700

Authorized Full Time Equivalents	37.00	37.00	37.00
Allocated Full Time Equivalents	31.13	31.50	31.50

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Engineering Department

Overview

The Engineering Department is responsible for the planning, design, engineering and construction of improvements to the City's infrastructure systems outlined in the Capital Improvement Programs (CIPs). These five-year plans specify the City's capital project schedules and budgets, and link infrastructure spending to the goals and values outlined in the City's strategic and master plans. The input from community advisory groups, public agencies, internal City departments and City Council helps prioritize areas of focus to ensure that the City's infrastructure meets the current and long-term economic growth needs of our community in the Water Reclamation, Transportation, 2020 General Obligation Bond, Accessibility, Water and Stormwater program areas. Engineering also supports the delivery of infrastructure work related to the Airport, Parking, Facilities, Juniper Ridge Urban Renewal Area, Core Area Urban Renewal Area, and Murphy Crossing Urban Renewal Area.

Engineering professional, technical and support staff are trained in a wide array of duties. These include professionally licensed engineers, state certified inspectors, and numerous other federally certified skills such as alternative delivery and construction management. The department's project management practices are based on Project Management Institute (PMI) standards. These standards drive the department's primary objective: To responsibly plan and deliver infrastructure for the community.

Goals & Objectives for the 2025-2027 Biennial Budget

- Deliver the 2020 GO Bond projects as identified in the adopted CIP with a focus on at least one complete north-south and one complete east-west key route in addition to portions of the Midtown Crossings Project area
- Deliver updated Wastewater and Stormwater Master Plans that address current operations of these systems as well as provide a basis for future system planning
- Deliver Water Filtration Facility and Water Reclamation Facility plans that address current operations of these facilities as well as provide a basis for future facility planning
- Develop initiatives that incorporate Council adopted climate action goals and the Strategic Energy Management Plan

Major Accomplishments during the 2023-2025 Biennium

- Delivered over $100 million in infrastructure improvements on 50 projects
- Updated the City's Standards and Specifications, including special provisions, to provide a standard set of procedures for managing projects. This improved the quality of design and construction and reduced the cost of maintenance for City infrastructure
- Delivered multiple projects underneath the City Neighborhood Extension Program, commonly known as the Septic to Sewer Program, that provided the opportunity for homes on failing septic systems to connect to the City system
- Completed design and initiated construction of the Southeast Area Plan Regional Pump Station that will provide reliable water reclamation services to an estimated 3,400 equivalent dwelling units

- Completed construction of the Awbrey Butte Waterline Improvement Project highlighted by the installation of 8,600 feet of new 30" distribution main and 13,800 feet of replacement/upsizing various sizes of existing distribution water lines
- Worked as part of a multidepartment team to efficiently design and initiate construction of an Air Traffic Control Tower at the Bend Municipal Airport as part of the Federal Contract Tower Program
- Created the City's first 2020 GO Bond CIP and initiated multiple projects in alignment with the CIP

Significant Changes from the 2023-2025 Biennial Budget

- The Engineering and Infrastructure Planning Department (EIPD) was renamed: Engineering Department
- Establishment of city-wide engineering services on-call contracts; the Engineering Department is responsible for delivering a significant portion of the City's Capital Improvement Program (CIP). Additionally, Water Services, the Transportation and Mobility Department, the Airport, and Facilities, among other divisions of the City, are responsible for delivering projects within their respective specialties and need to procure a varied array of engineering services
- Influx of over $60 million in grant funding for several projects highlighted by the Hawthorne Pedestrian Bridge and the Reed Market Bridge

INFRASTRUCTURE
Engineering Department

FIVE YEAR VEHICLE & EQUIPMENT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:					
One (1) Electric staff vehicle	$ -	$ -	$ 56,500	$ 61,500	$ -
Subtotal Vehicles	**$ -**	**$ -**	**$ 56,500**	**$ 61,500**	**$ -**
Equipment:					
One (1) Office Trailer	$ 100,000	$ -	$ -	$ -	$ -
Subtotal Equipment	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**
Total	**$ 100,000**	**$ -**	**$ 56,500**	**$ 61,500**	**$ -**

2025-2027 Proposed Budget
Engineering Department

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
3200 - Eng & Infrastructure Planning	-	(1,459,490)	(442,700)	-	-	-
BeginWorkingCapital	(1,781,300)	(1,830,706)	(1,459,500)	(442,700)	-	(442,700)
301000 - Beginning Working Capital	(1,781,300)	(1,830,706)	(1,459,500)	(442,700)	-	(442,700)
Resources	(11,539,200)	(5,769,600)	(5,769,800)	(8,527,000)	(8,527,000)	(17,054,000)
366000 - Miscellaneous Revenue	-	-	(200)	-	-	-
381001 - XferDept OH Govt	(3,608,400)	(1,804,200)	(1,804,200)	(2,387,600)	(2,387,600)	(4,775,200)
381004 - XferDept OH Ent	(7,930,800)	(3,965,400)	(3,965,400)	(6,139,400)	(6,139,400)	(12,278,800)
Personnel Services	9,960,800	4,769,642	5,235,100	6,100,300	6,441,900	12,542,200
401000 - Salaries Regular	6,318,300	2,838,512	3,231,100	3,563,400	3,697,200	7,260,600
401100 - Salaries OthPayouts	147,200	85,111	31,800	61,400	64,500	125,900
401120 - Salaries OthPayoutsComptoVEBA	4,300	5,729	5,100	5,700	6,000	11,700
401130 - Salaries OthPayoutsWorkComp	3,900	-	-	-	-	-
401200 - Salaries Overtime	369,600	177,423	131,300	131,700	134,400	266,100
411001 - Benefits Taxes Social Security	401,400	188,437	207,600	229,100	237,600	466,700
411002 - Benefits Taxes Medicare	93,900	44,071	48,600	53,600	55,600	109,200
411003 - Benefits Taxes Unemployment	6,500	3,115	3,400	3,700	3,800	7,500
411004 - Benefits AssessWorkCompHrly	1,400	1,086	1,200	1,600	1,600	3,200
411006 - Benefits Taxes OR Paid Leave	25,900	11,968	13,400	14,800	15,300	30,100
412001 - Benefits PERS IAP	311,100	174,950	200,700	221,700	229,900	451,600
412002 - Benefits PERS Tier 1/Tier 2	84,300	41,954	49,300	53,500	54,800	108,300
412003 - Benefits PERS OPSRP	703,000	399,036	457,000	677,500	703,000	1,380,500
412004 - Benefits PERS Debt Service	90,800	76,689	58,500	64,700	67,100	131,800
413010 - Benefits Insurance WkCompPrem	59,700	29,249	31,600	34,400	36,400	70,800
413020 - Benefits Insurance Disability	17,400	7,083	8,400	9,900	10,300	20,200
413021 - Benefits Insurance AD&D	-	476	1,000	1,000	1,000	2,000
413030 - Benefits Insurance Life	5,900	4,030	2,900	3,700	3,800	7,500
413040 - Benefits InsuranceHDHealthPrem	774,400	427,725	471,400	634,300	761,200	1,395,500
413041 - Benefits InsuranceHDHealthDedu	166,400	102,526	109,800	122,000	122,000	244,000
413042 - Benefits InsuranceHDHealthCoin	33,900	19,157	19,200	23,000	27,600	50,600
413050 - Benefits Insurance DentalPrem	58,000	38,001	44,100	53,800	56,500	110,300
413060 - Benefits Telemed	3,000	1,328	1,400	1,600	1,600	3,200
414010 - Benefits OPEB LongTermFunding	107,000	37,497	38,500	50,000	60,000	110,000
414020 - Benefits OPEB PERS Supplement	40,100	14,200	21,000	25,200	30,200	55,400
414030 - Benefits City Paid Def Comp	71,200	16,906	26,100	36,900	38,400	75,300
415010 - Benefits Other EmployeeParking	16,000	5,526	6,000	6,300	6,200	12,500
415011 - Benefits Other CellPhone Allow	21,200	10,588	8,900	8,900	8,900	17,800
415012 - Benefits Other Clothing Allow	17,200	2,850	2,700	2,800	2,900	5,700
415020 - Benefits Other 125BenefitsAdm	7,800	3,475	3,000	4,100	4,100	8,200
415030 - Benefits Other AltModesIncent	-	944	100	-	-	-
Materials & Services	765,800	162,921	254,100	314,800	402,200	717,000
432000 - PurchServ Consulting	130,000	6,745	70,000	35,000	37,000	72,000
434100 - PurchServ TechSoftware&HostSol	-	-	-	12,000	7,100	19,100
434200 - PurchServ TechSoftware Maint	325,100	60,236	60,200	81,300	83,000	164,300
434400 - PurchServ Tech Consulting	-	150	-	70,000	150,000	220,000
435100 - PurchServ R&M Equipment	8,000	429	500	500	500	1,000
437000 - PurchServ Other	-	629	-	-	-	-
437001 - PurchServ Other Postage	600	41	100	100	100	200
437002 - PurchServ Other Advertising	200	-	100	200	200	400
437003 - PurchServ Other Copiers	19,400	7,379	7,600	1,700	1,700	3,400
437004 - PurchServ Other Mobile Devices	24,100	10,217	12,000	12,200	12,200	24,400
437104 - PurchServ Other OnlineSubscrip	11,000	6,162	9,000	8,000	8,000	16,000
440000 - Equipment <Cap Threshold	3,200	588	1,700	2,000	2,000	4,000
440100 - Equipment <CapThresh Safety	8,000	2,798	5,000	5,000	5,100	10,100
440201 - Equipment <CapThresh BldgFurn	1,000	-	500	1,000	1,000	2,000
442000 - Equipment <CapThresh Tech	46,900	14,346	21,800	8,000	15,000	23,000
451000 - ConsumSupp&Mat Office Supplies	9,000	4,449	4,500	5,500	5,600	11,100
460000 - Employee Costs	1,200	977	900	4,000	2,500	6,500
461100 - Emp Costs Prof Dev & Train Req	100,000	18,048	25,000	25,000	26,000	51,000
461200 - Emp Costs Prof Dev & Train Opt	20,000	3,872	5,000	7,500	8,000	15,500

2025-2027 Proposed Budget
Engineering Department

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
462010 - Employee Costs Recruitment	7,500	6,144	2,500	5,000	5,200	10,200
462020 - Employee Costs Educational Mat	600	133	300	500	500	1,000
462030 - Employee Costs InternalMeeting	4,000	1,964	3,000	3,000	3,000	6,000
462040 - Employee Costs Licenses & Dues	31,000	15,096	16,000	20,000	20,700	40,700
463020 - Employee Costs Medical	3,000	1,101	1,500	1,500	1,500	3,000
463030 - Emp Costs WearingApparel&Maint	4,000	491	2,500	1,500	2,000	3,500
463060 - Emp Costs WkCompensationClaim	-	-	400	300	300	600
470000 - Community Education & Outreach	8,000	926	4,000	4,000	4,000	8,000
Capital Outlay	50,000	-	50,000	100,000	-	100,000
610100 - Vehicles & Trucks	50,000	-	50,000	-	-	-
620100 - Equipment >Cap Threshold	-	-	-	100,000	-	100,000
Transfers Out - OH	2,410,000	1,175,000	1,205,000	2,034,600	2,034,600	4,069,200
705001 - Xfer City-wide OH CityAttorney	42,000	21,000	21,000	-	-	-
705003 - Xfer City-wide OH IT	540,600	270,300	270,300	404,700	404,700	809,400
705004 - Xfer City-wide OH FacilityMgmt	381,600	190,800	190,800	215,600	215,600	431,200
705005 - Xfer City-wide OH Admin & HR	703,000	331,500	351,500	313,800	313,800	627,600
705006 - Xfer City-wide OH Finance	132,600	56,900	66,300	69,000	69,000	138,000
705007 - Xfer City-wide OH Purchasing	8,400	3,600	4,200	4,600	4,600	9,200
705008 - Xfer City-wide OH Insurance	120,800	60,400	60,400	27,300	27,300	54,600
705013 - Xfer City-wide OH Perf Mgmt	105,800	52,900	52,900	114,700	114,700	229,400
705014 - Xfer City-wide OH Proj Mgmt	87,600	43,800	43,800	112,200	112,200	224,400
705015 - Xfer City-wide OH Real Estate	-	-	-	10,500	10,500	21,000
705016 - Xfer City-wide OH JR PW Campus	287,600	143,800	143,800	657,800	657,800	1,315,600
715105 - Xfer Dept OH Warehouse	-	-	-	60,600	60,600	121,200
715106 - Xfer Dept OH PW Admin	-	-	-	18,700	18,700	37,400
715107 - Xfer Dept OH Fleet	-	-	-	25,100	25,100	50,200
Transfers Out	83,800	33,253	42,400	20,900	20,900	41,800
735106 - Xfer Special Purp to GAFleetRs	600	300	300	200	200	400
745110 - Xfer InterfundChg to GAR&M	44,600	22,300	22,300	1,600	1,600	3,200
745111 - Xfer InterfundChg to GAParts	10,400	5,185	6,800	6,000	6,000	12,000
745112 - Xfer InterfundChg to GAFuel	28,200	5,468	13,000	13,100	13,100	26,200
Contingency	50,100	-	-	399,100	(372,600)	26,500
910000 - Contingency	50,100	-	-	399,100	(372,600)	26,500
Grand Total	**-**	**(1,459,490)**	**(442,700)**	**-**	**-**	**-**

Streets & Operations Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 2,375,400	$ 2,375,497	$ 730,000	$ 4,288,000	$ -	$ 4,288,000
Franchise Fees	2,835,300	1,791,888	1,677,800	1,711,400	1,745,600	3,457,000
Intergovernmental revenues	18,772,600	10,042,929	9,964,000	9,759,100	9,795,200	19,554,300
Charges for services	5,000,000	-	5,027,000	10,255,200	10,774,100	21,029,300
Miscellaneous	300,900	328,850	121,400	10,300	10,300	20,600
Debt proceeds	1,203,600	183,024	-	462,700	-	462,700
Interfund transfers	2,500,500	887,863	602,400	621,600	793,400	1,415,000
General fund subsidy	11,913,500	4,820,373	8,433,100	6,000,000	4,000,000	10,000,000
TOTAL RESOURCES	$ 44,901,800	$ 20,430,424	$ 26,555,700	$ 33,108,300	$ 27,118,600	$ 60,226,900

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ 15,749,600	$ 7,225,418	$ 8,291,200	$ 10,308,400	$ 10,964,300	$ 21,272,700
Materials & services	5,832,500	2,723,547	2,668,600	3,191,100	3,207,600	6,398,700
Capital outlay	12,621,700	4,595,295	6,368,200	8,248,200	6,175,000	14,423,200
Total Infrastructure Program	34,203,800	14,544,260	17,328,000	21,747,700	20,346,900	42,094,600
Interfund Transfers	9,149,800	4,571,845	4,340,400	7,760,000	7,760,000	15,520,000
Debt Service	1,269,200	584,298	599,300	599,300	675,300	1,274,600
Contingency	279,000	-	-	3,001,300	(1,663,600)	1,337,700
TOTAL REQUIREMENTS	$ 44,901,800	$ 19,700,403	$ 22,267,700	$ 33,108,300	$ 27,118,600	$ 60,226,900

Authorized Full Time Equivalents	59.00	64.00	64.00
Allocated Full Time Equivalents	62.73	65.80	65.80

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Streets & Operations Fund

Overview

The Streets & Operations Fund, part of the Transportation & Mobility Department, plays a crucial role in maintaining and enhancing Bend's transportation infrastructure. This fund, supported by the Transportation Fee (TF), is essential for ensuring safe, accessible, and sustainable transportation for the community. It oversees street preservation, street maintenance, winter operations, landscape maintenance, vegetation control, sweeping services, and the management of street surfaces and sidewalks. Additionally, the fund manages accessibility improvements, traffic control, traffic signal maintenance, and bridge programs. Bend has approximately 936 lane miles, including arterials, collectors, and local residential streets. Committed to safety, accessibility, and sustainability, the fund continuously improves the City's transportation network, supporting community mobility and well-being.

Goals & Objectives for the 2025-2027 Biennial Budget

- Invest in accessibility construction and multi-modal maintenance equipment during Phase 2 of the Transportation Fee (TF)
- Create a dedicated crew for striping legends
- Enhance winter operations
- Utilize new tools to improve street maintenance quality
- Prioritize pothole reduction, enhance street surfaces, boost safety, and raise the Pavement Condition Index (PCI) to extend infrastructure lifespan
- Provide support and collaboration through synergy projects aimed at key infrastructure improvement initiatives
- Enhance street safety with clear signage, upgraded bike lanes, and improved lighting in key areas.
- Install traffic-calming devices (e.g., speed bumps, roundabouts, chicanes) to reduce vehicle speeds and accidents
- Promote environmentally friendly mobility options, such as bike lane projects and pedestrian pathways
- Educate residents about the benefits and impacts of the Transportation Fee (TF)
- Solicit feedback to align transportation projects with community needs and priorities
- Maintain safe, dependable, and efficient transportation infrastructure by addressing wear and tear proactively
- Prevent costly repairs, improve road safety, and extend street lifespan
- Support economic growth and minimize environmental impact through resource-efficient practices
- Explore and implement innovative technologies and equipment to optimize transportation operations
- Monitor performance with key performance indicators (KPIs) and evaluation frameworks to measure outcomes and ensure accountability
- Develop a comprehensive long-term plan addressing growth, climate resilience, and infrastructure sustainability

- Collaborate with private sector partners on innovative solutions and shared resources
- Conduct periodic reviews to integrate new data, technologies, and feedback into plans
- Promote a diverse transportation network integrating public transit, biking, walking, and personal vehicle use

Major Accomplishments during the 2023-2025 Biennium

- The approval and implementation of phase 1 of the Transportation Fee (TF) to provide sustainable funding for maintaining Bend's transportation infrastructure. This enabled effective allocation of resources to critical projects like street repairs, street maintenance, and mobility enhancements, ensuring a robust and resilient transportation network
- TF revenues supported operations and maintenance of the city's transportation system, including pavement restoration, street preservation, signage, striping, sidewalk work, and enhancements to bicycle and multi-modal systems. These revenues also covered street sweeping, cleaning, and winter operations like snow removal, while expanding safety improvements and street connectivity programs
- Infrastructure maintenance included over 900 lane miles of streets, 500 miles of sidewalks, and 200 miles of bike lanes, with increased investment in accessibility construction and multi-modal maintenance equipment. Programs focused on cost-effective street preservation, and with the help of the TF, the city-wide average Pavement Condition Index (PCI) improved from 76 to 77. Multiple departments, including Water Services, the Parking Division, Engineering CIP projects, and sidewalk enhancements, benefited from self-performed work
- In the Landscaping Program, support was provided for the Water Wise Program, locations were upgraded to xeriscape, irrigation clocks were modified, water use efficiency was increased, trees were trimmed, pedestrian bridges were inspected, irrigation issues were fixed, and water swales were cleaned. Trees involved in motor vehicle accidents (MVAs) were also replaced
- In the Signs & Markings Program, a GPS map for lane striping was created, green bike boxes were reinstalled, curb paint and parking markings were installed, assistance was provided for city contract shortfalls, new trucks were outfitted, wayfinding projects were worked on, new school zones were installed, and support was provided for city events. Traffic control was provided, plans were reviewed, buffered bike lanes were added, safety was improved at Knott Road and China Hat, and graffiti was removed

Significant Changes from the 2023-2025 Biennial Budget

- Expense increases for materials and supplies for Winter Operations to support a three-year contract covering seven weather stations/cameras, enhancing seasonal operations
- The Street Sweeping Program's waste disposal budget increased by $175,000 annually, as Deschutes County and Republic Services begin charging for sweeper spoils
- Employee costs for professional development and training increased to balance required and optional programs across various organizations. Road Scholars training will now be mandatory for the Public Works Technician Series, which includes four new staff members funded by the Transportation Fee (TF). Changes to DOT regulations on Commercial Drivers Licensing (CDL) have necessitated an increase for attendance at a certified driving school

- The Street Preservation Program focuses on deploying funds toward the most cost-effective maintenance treatments to sustain the current Pavement Condition Index (PCI) of 77 over the next biennium, while minimizing the growth of the deferred maintenance backlog. The anticipated annual cost of maintaining a PCI of 77 during this period is $4.5 million. The budget includes $4.5 million plus an annual 3% cost escalation assumption
- The budget includes an additional $5 million per year in revenue generated by the Transportation Fee phase 2 implementation
- Added a Health & Safety Compliance Coordinator (1.0 FTE) to support the Right of Way team. This position is authorized in Streets & Operations but is funded by the General Fund
- Added a Transportation Planner (1.0 FTE) to support Transportation System Plan (TSP) programs including bicycle program, pedestrian program, and travel demand management program. This position is funded by the TF phase 2
- Added a dedicated Legends & Striping Crew (3.0 FTE) to support the growing transportation system with additional striping, green bike lane paint, delineators, quick build safety enhancements, legends, curb painting, etc. These positions are funded by the TF phase 2:
    - Public Works Technician III (1.0 FTE)
    - Public Works Technician II (1.0 FTE)
    - Public Works Technician I (1.0 FTE)

Transportation Engineering and Business Operations Divisions

The Transportation Engineering Operations and Business Operations Divisions work together to ensure safe travel for everyone, whether they walk, bike, roll, drive, or take transit. Efforts to maintain and improve the City's transportation system include:

- Implementing Transportation System Plan programs includes overseeing traffic control devices and bridges, as well as providing specialized transportation design review and support services
- Planning, tracking, and implementing small projects to enhance pedestrian and bicycle infrastructure, integrate intelligent transportation systems, improve safety, and support travel options programs. Through the Neighborhood Street Safety Program (NSSP), staff address community transportation service requests by developing solutions to enhance street safety, operations, and multi-modal connectivity. These small projects are designed and constructed with the support of in-house Streets & Operations Division crews, maximizing available resources
- The Transportation Engineering Division oversees the maintenance and upgrades of the City's infrastructure, including bridges, traffic signals, school beacons, rapid flashing beacons, enhanced crossings, and other vital traffic control devices
- The Business Operations Division staff provide essential support to the Streets and Traffic Operations Divisions by managing budget development and implementation, overseeing purchasing, procurement, and contracts, coordinating staffing and work plans, and facilitating community outreach efforts

Together, these divisions support all Transportation & Mobility Department programs. The Engineering Division implements small projects and programs in support of the Transportation Systems Plan, maintaining and operating traffic control devices for Bend's transportation system. Their responsibilities include:

- Bridge Improvement Program: focuses on maintaining and enhancing the safety and functionality of the City's bridges
- Providing oversight and support for various programs, including streetlight utility billing, NSSP support, the curb painting program, Key Bike Pedestrian Routes, the Low Stress Network, and street maintenance initiatives
- Ongoing signal timing and traffic control upgrades focus on continuously enhancing traffic flow and improving safety across the transportation network

Additionally, the Engineering Division collaborates with private development to manage and maintain lane closures, right of way, and revocable permits, and responds to community member service requests.

Streets & Operations Division

The Streets & Operations Division is committed to providing essential field services to uphold and enhance the condition of the City’s streets. This encompasses a broad spectrum of programs:

- Street Maintenance and Preservation: Undertakes the upkeep of streets through methods such as crack sealing, chip sealing, slurry sealing, overlay applications, pothole patching, and other preservation techniques
- Accessibility Program: Ensures the maintenance and improvement of infrastructure, including accessible ramps, curbs, and sidewalks to meet the needs of all residents
- Street Sweeping Program: Conducts regular street cleaning to remove debris, thereby enhancing water and air quality and ensuring optimal surface conditions for all modes of transportation
- Signs & Markings Program: Installs and maintains signs, striping, and other markings to sustain a safe and efficient transportation network for all users
- Winter Operations Program: Manages the division’s response to adverse weather conditions, including snow and ice, flooding, wind, and other natural events, ensuring the streets remain navigable and safe
- Landscaping Program: Oversees the maintenance of street landscapes in designated areas. This includes fire mitigation, the noxious weed spray program, preparation for pavement preservation, hazard tree assessment and removal, repair of city landscapes following motor vehicle accidents, irrigation system management, and efforts for the Bend Beautification initiative, as well as site clearance responses

Each of these programs play a critical role in maintaining the City's infrastructure, ensuring safety, accessibility, and sustainability for all residents and visitors.

INFRASTRUCTURE
Streets & Operations Fund

FIVE YEAR VEHICLE & EQUIPMENT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:					
One (1) Sweeper	$ 453,600	400,000	450,000	$ -	400,000
Two (2) Sander / plow / single axle dump truck	560,000	-	-	-	-
Two (2) Sander / plow / dual axle dump truck	640,000	-	660,000	-	-
One (1) Paving machine replacement	305,000	-	-	-	-
Two (2) Work trucks (F350) w/ attachments	165,500	-	-	-	-
One (1) Sander / plow / single axle dump truck	-	280,000	-	330,000	340,000
One (1) Thermal plastic trailer	-	140,000	-	-	-
One (1) Thermal plastic striper	-	100,000	-	-	-
One (1) Work truck replacement (F350)	-	-	80,000	80,000	-
Three (3) Work truck replacements (Ranger)	-	-	156,000	-	-
One (1) Work truck replacement (F250)	-	-	-	125,000	-
Subtotal Vehicles	**$ 2,124,100**	**$ 920,000**	**$ 1,346,000**	**$ 535,000**	**$ 740,000**
Equipment:					
One (1) Power wheelbarrow	$ 45,000	$ -	$ -	$ -	$ -
One (1) Crack seal machine replacement	100,000	-	-	-	-
One (1) Sand stacker	50,000	-	-	-	-
Two (2) Slip in sander units for F600's	50,000	-	-	-	-
One (1) Scale system for yard loader	15,000	-	-	-	-
Twelve (12) School beacons	95,600	-	-	-	-
Three (3) E-Cargo bikes	7,000	7,000	-	-	-
Future equipment needs	-	-	100,000	100,000	100,000
Subtotal Equipment	**$ 362,600**	**$ 7,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**
Total	**$ 2,486,700**	**$ 927,000**	**$ 1,446,000**	**$ 635,000**	**$ 840,000**

FIVE YEAR REPAIR & REPLACEMENT CAPITAL PROJECT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Street Preservation	$ 4,500,000	$ 4,540,500	$ 4,676,700	$ 4,817,100	$ 4,961,600
Accessibility Program	375,000	257,500	265,000	273,000	281,000
Signal Efficiency Operations	50,000	50,000	50,000	50,000	50,000
Traffic Signal Replacement	235,000	-	-	-	-
Robal / Hunnell Signal Safety Project	68,500	-	-	-	-
Colorado / Arizona Safety Project	133,000	-	-	-	-
Bike Program (TSP P4)	200,000	200,000	200,000	200,000	200,000
Pedestrian Program (TSP P5)	200,000	200,000	200,000	200,000	200,000
Total	**$ 5,761,500**	**$ 5,248,000**	**$ 5,391,700**	**$ 5,540,100**	**$ 5,692,600**

2025-2027 Proposed Budget

Streets & Operations Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1410 - Streets & Operations	-	(730,021)	(4,288,000)	-	-	-
BeginWorkingCapital	(2,375,400)	(2,375,497)	(730,000)	(4,288,000)	-	(4,288,000)
301000 - Beginning Working Capital	(2,375,400)	(2,375,497)	(730,000)	(4,288,000)	-	(4,288,000)
Resources	(42,526,400)	(18,054,927)	(25,825,700)	(28,820,300)	(27,118,600)	(55,938,900)
311300 - Taxes Franch Other	(1,396,700)	-	-	-	-	-
311330 - Taxes Franch Garbage	(1,438,600)	(1,791,888)	(1,677,800)	(1,711,400)	(1,745,600)	(3,457,000)
331100 - Intergovt Fed PassThruOR Grant	(1,832,000)	-	-	-	-	-
333104 - Intergovt Other OR Hwy Apport	(16,940,600)	(8,213,339)	(8,535,700)	(8,628,900)	(8,650,400)	(17,279,300)
335100 - Intergovt Other	-	(1,829,590)	(1,428,300)	(1,130,200)	(1,144,800)	(2,275,000)
344800 - Charges&Fees Transp Fee	(5,000,000)	-	(5,027,000)	(10,255,200)	(10,774,100)	(21,029,300)
360000 - Investment Income	(30,900)	(4,784)	-	-	-	-
361000 - Contributions & Donations	(260,000)	(260,000)	-	-	-	-
361100 - Contributions & Donations Dev	-	(7,640)	-	-	-	-
363000 - Sale of Asset Proceeds	-	(51,152)	(101,900)	-	-	-
366000 - Miscellaneous Revenue	(10,000)	(5,274)	(19,500)	(10,300)	(10,300)	(20,600)
370100 - LTD Proceeds FF&C	(1,203,600)	(163,301)	-	(462,700)	-	(462,700)
372100 - LTD Premium	-	(19,723)	-	-	-	-
382100 - Xfer Subsidies from GF	(11,913,500)	(4,820,373)	(8,433,100)	(6,000,000)	(4,000,000)	(10,000,000)
383001 - Xfer Special PurpGovt	-	-	(12,000)	-	-	-
383005 - Xfer Special PurpIntServ	(611,700)	-	-	-	-	-
383111 - Xfer Special Purp from FR	-	(6,724)	-	-	-	-
383125 - Xfer Special Purp from ARPA	(150,000)	(87,491)	-	-	-	-
383126 - Xfer Special Purp from Housles	(611,500)	(219,395)	-	-	-	-
383340 - Xfer Special Purp from TRConst	-	(7,727)	-	-	(154,500)	(154,500)
383440 - Xfer Special Purp from SW	(397,300)	(196,900)	(200,400)	(221,600)	(238,900)	(460,500)
384001 - Xfer InterfundChg Govt	(400,000)	(192,525)	(200,000)	(200,000)	(200,000)	(400,000)
384004 - Xfer InterfundChg Ent	(330,000)	(177,101)	(190,000)	(200,000)	(200,000)	(400,000)
Personnel Services	15,749,600	7,225,418	8,291,200	10,308,400	10,964,300	21,272,700
401000 - Salaries Regular	9,201,900	4,222,061	4,995,700	5,730,000	5,981,700	11,711,700
401100 - Salaries OthPayouts	92,800	59,189	30,700	47,200	49,500	96,700
401120 - Salaries OthPayoutsComptoVEBA	6,000	1,140	1,100	1,200	1,200	2,400
401130 - Salaries OthPayoutsWorkComp	32,500	22,553	2,300	13,100	13,800	26,900
401200 - Salaries Overtime	543,800	183,432	188,300	330,700	345,300	676,000
411001 - Benefits Taxes Social Security	612,500	274,315	320,400	375,700	392,200	767,900
411002 - Benefits Taxes Medicare	143,300	64,269	75,100	87,700	91,800	179,500
411003 - Benefits Taxes Unemployment	9,800	4,515	5,200	6,000	6,200	12,200
411004 - Benefits AssessWorkCompHrly	2,800	2,104	2,500	3,500	3,500	7,000
411006 - Benefits Taxes OR Paid Leave	39,400	17,521	20,500	24,200	25,300	49,500
412001 - Benefits PERS IAP	527,600	259,973	295,100	363,700	379,400	743,100
412002 - Benefits PERS Tier 1/Tier 2	387,200	188,262	164,300	190,200	194,900	385,100
412003 - Benefits PERS OPSRP	1,026,700	514,066	613,600	1,033,500	1,081,600	2,115,100
412004 - Benefits PERS Debt Service	154,000	113,500	86,200	106,000	110,600	216,600
413010 - Benefits Insurance WkCompPrem	404,900	170,189	178,600	219,000	233,700	452,700
413020 - Benefits Insurance Disability	26,600	10,445	12,600	16,300	17,100	33,400
413021 - Benefits Insurance AD&D	-	695	1,600	1,700	1,700	3,400
413030 - Benefits Insurance Life	7,900	5,933	4,300	6,000	6,200	12,200
413040 - Benefits InsuranceHDHealthPrem	1,574,300	694,368	813,800	1,158,600	1,390,500	2,549,100
413041 - Benefits InsuranceHDHealthDedu	331,600	170,189	194,200	229,800	229,800	459,600
413042 - Benefits InsuranceHDHealthCoin	66,600	14,137	15,500	17,700	21,200	38,900
413050 - Benefits Insurance DentalPrem	115,300	72,944	86,600	115,500	121,300	236,800
413060 - Benefits Telemed	6,000	2,571	2,900	3,300	3,300	6,600
414010 - Benefits OPEB LongTermFunding	182,200	53,226	57,300	80,300	96,300	176,600
414020 - Benefits OPEB PERS Supplement	72,000	58,398	71,500	85,800	102,900	188,700
414030 - Benefits City Paid Def Comp	33,900	13,214	17,200	24,000	24,800	48,800
415010 - Benefits Other EmployeeParking	800	239	500	400	400	800
415011 - Benefits Other CellPhone Allow	2,800	1,162	1,800	1,600	1,600	3,200
415012 - Benefits Other Clothing Allow	129,000	25,114	26,000	26,800	27,600	54,400
415020 - Benefits Other 125BenefitsAdm	15,400	5,658	5,800	8,900	8,900	17,800
415030 - Benefits Other AltModesIncent	-	36	-	-	-	-

2025-2027 Proposed Budget
Streets & Operations Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
Materials & Services	5,832,500	2,723,547	2,668,600	3,191,100	3,207,600	6,398,700
431000 - PurchServ Legal	4,000	-	-	1,000	1,000	2,000
432000 - PurchServ Consulting	877,700	394,111	482,000	460,000	460,000	920,000
433300 - PurchServ Financial Bond Sale	23,600	1,181	-	-	-	-
433310 - PurchServ Financial BondRegist	200	-	-	-	-	-
434100 - PurchServ TechSoftware&HostSol	15,200	18,891	29,300	30,400	31,500	61,900
434200 - PurchServ TechSoftware Maint	120,300	51,059	55,000	64,000	68,300	132,300
434510 - PurchServ Tech Radio	43,000	16,200	16,200	61,000	18,000	79,000
435000 - PurchServ R&M	2,400	-	5,400	-	-	-
435100 - PurchServ R&M Equipment	35,400	8,077	3,100	5,600	5,600	11,200
435300 - PurchServ R&M Buildings&Struct	34,000	24,413	1,100	5,000	5,000	10,000
435400 - PurchServ R&M Infrastructure	1,230,200	613,757	443,200	565,000	595,000	1,160,000
436010 - PurchServ UT Electricity	700,000	418,748	400,000	420,000	441,000	861,000
436030 - PurchServ UT Water	14,000	8,446	8,500	8,500	8,500	17,000
436040 - PurchServ UT Waste Disposal	19,000	7,757	27,300	182,000	182,000	364,000
436050 - PurchServ TelephoneDirectLine	-	79	-	-	-	-
436060 - PurchServ UT IDB	310,000	98,887	155,000	159,700	164,500	324,200
437000 - PurchServ Other	332,000	83,349	90,300	89,300	89,300	178,600
437001 - PurchServ Other Postage	200	-	100	100	100	200
437002 - PurchServ Other Advertising	2,000	13,073	3,500	6,000	6,000	12,000
437003 - PurchServ Other Copiers	26,000	9,643	7,500	3,000	3,000	6,000
437004 - PurchServ Other Mobile Devices	51,000	29,719	21,100	21,000	21,000	42,000
437005 - PurchServ Other Long Distance	200	-	-	-	-	-
437102 - PurchServ Other VegetationCont	64,000	32,119	30,000	30,000	30,000	60,000
437117 - PurchServ Other Winter Ops	700,000	369,001	300,000	400,000	400,000	800,000
440000 - Equipment <Cap Threshold	145,400	62,171	87,100	89,200	88,200	177,400
440100 - Equipment <CapThresh Safety	66,000	30,168	26,600	23,800	23,800	47,600
440201 - Equipment <CapThresh BldgFurn	14,000	293	900	2,700	1,800	4,500
441000 - Equipment <CapThresh EmergOps	5,000	200	2,500	2,500	2,500	5,000
442000 - Equipment <CapThresh Tech	53,700	1,155	5,000	9,000	9,000	18,000
451000 - ConsumSupp&Mat Office Supplies	18,200	17,178	8,700	6,500	6,500	13,000
452010 - ConsumSupp&Mat Veh Fuel	40,000	4,187	10,000	20,000	20,000	40,000
453000 - ConsumSupp&Mat Other Op	2,000	2,285	3,500	2,800	2,800	5,600
453001 - ConsumSupp&Mat Legends&Markir	641,200	284,389	324,100	400,000	400,000	800,000
453003 - ConsumSupp&Mat VegetationContr	43,000	7,396	18,500	14,000	14,000	28,000
460000 - Employee Costs	13,200	8,412	6,900	6,800	6,800	13,600
461100 - Emp Costs Prof Dev & Train Req	29,600	11,366	13,300	34,500	34,500	69,000
461200 - Emp Costs Prof Dev & Train Opt	87,400	76,674	26,300	22,100	22,100	44,200
462010 - Employee Costs Recruitment	800	86	5,500	800	800	1,600
462040 - Employee Costs Licenses & Dues	37,000	5,012	36,400	32,000	32,000	64,000
463010 - Employee Costs Equipment	2,000	3,609	100	100	100	200
463020 - Employee Costs Medical	9,000	4,390	4,800	4,500	4,700	9,200
463030 - Emp Costs WearingApparel&Maint	10,800	1,854	6,600	4,400	4,400	8,800
463060 - Emp Costs WkCompensationClaims	800	3,496	1,900	1,000	1,000	2,000
470000 - Community Education & Outreach	7,000	447	1,300	2,000	2,000	4,000
521020 - Other Fees&Permits	1,600	269	-	800	800	1,600
523000 - Other Fines & Late Fees	400	-	-	-	-	-
Capital Outlay	12,621,700	4,595,295	6,368,200	8,248,200	6,175,000	14,423,200
610100 - Vehicles & Trucks	2,797,200	1,993,511	436,200	2,124,100	920,000	3,044,100
620100 - Equipment >Cap Threshold	425,000	251,162	107,200	362,600	7,000	369,600
630210 - Buildings&Struct New Construct	290,000	140,890	150,000	-	-	-
650200 - Infrastructure CapImprove	9,109,500	2,209,732	5,674,800	5,761,500	5,248,000	11,009,500
Transfers Out - OH	4,958,600	2,393,300	2,479,300	7,148,100	7,148,100	14,296,200
705001 - Xfer City-wide OH CityAttorney	63,000	31,500	31,500	103,000	103,000	206,000
705003 - Xfer City-wide OH IT	838,800	419,400	419,400	490,900	490,900	981,800
705004 - Xfer City-wide OH FacilityMgmt	280,200	137,900	140,100	150,500	150,500	301,000
705005 - Xfer City-wide OH Admin & HR	1,303,000	614,600	651,500	702,700	702,700	1,405,400
705006 - Xfer City-wide OH Finance	521,600	224,000	260,800	233,100	233,100	466,200
705007 - Xfer City-wide OH Purchasing	152,800	66,300	76,400	81,300	81,300	162,600

2025-2027 Proposed Budget
Streets & Operations Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
705008 - Xfer City-wide OH Insurance	377,000	188,500	188,500	127,700	127,700	255,400
705013 - Xfer City-wide OH Perf Mgmt	-	-	-	166,500	166,500	333,000
705014 - Xfer City-wide OH Proj Mgmt	166,000	83,000	83,000	147,900	147,900	295,800
705016 - Xfer City-wide OH JR PW Campus	1,256,200	628,100	628,100	2,401,400	2,401,400	4,802,800
715105 - Xfer Dept OH Warehouse	-	-	-	484,800	484,800	969,600
715106 - Xfer Dept OH PW Admin	-	-	-	149,900	149,900	299,800
715107 - Xfer Dept OH Fleet	-	-	-	1,908,400	1,908,400	3,816,800
Transfers Out	4,191,200	2,178,545	1,861,100	611,900	611,900	1,223,800
731001 - Xfer Special Purp to GFStab	15,500	-	-	-	-	-
733400 - Xfer Special Purp to TRConst	-	165,690	-	-	-	-
733420 - Xfer Special Purp to 20GOTRCon	-	346,500	-	-	-	-
735106 - Xfer Special Purp to GAFleetRs	36,400	18,200	18,200	17,800	17,800	35,600
743400 - Xfer InterfundChg to TRConst	251,100	-	-	-	-	-
745110 - Xfer InterfundChg to GAR&M	2,580,600	1,290,300	1,290,300	79,500	79,500	159,000
745111 - Xfer InterfundChg to GAParts	788,600	252,586	352,200	290,600	290,600	581,200
745112 - Xfer InterfundChg to GAFuel	519,000	105,269	200,400	224,000	224,000	448,000
Debt Service	1,269,200	584,298	599,300	599,300	675,300	1,274,600
801021 - LTDPr Future Debt	348,000	-	-	-	47,000	47,000
801026 - LTDPrFF&C 2020 Ameresco	114,500	56,287	58,200	60,100	63,800	123,900
801033 - LTDPrFF&C 2021A Ref 2018 FF&C	249,100	123,486	125,600	127,700	129,800	257,500
801038 - LTDPrFF&C 2021A Streets	214,500	106,500	108,000	109,500	110,900	220,400
801046 - LTDPrFF&C 2023	-	138,100	147,800	155,200	162,900	318,100
801048 - LTDPrFF&C 2024	-	-	6,500	6,700	7,000	13,700
811021 - LTDIn Future Debt	168,000	-	-	-	28,000	28,000
811026 - LTDInFF&C 2020 Ameresco	137,000	69,589	67,400	65,100	62,100	127,200
811033 - LTDInFF&C 2021A Ref 2018 FF&C	15,800	8,680	7,100	5,300	3,600	8,900
811038 - LTDInFF&C 2021A Streets	22,300	11,797	10,400	9,000	7,500	16,500
811046 - LTDInFF&C 2023	-	69,859	60,200	52,800	45,100	97,900
811048 - LTDInFF&C 2024	-	-	8,100	7,900	7,600	15,500
Contingency	279,000	-	-	3,001,300	(1,663,600)	1,337,700
910000 - Contingency	279,000	-	-	3,001,300	(1,663,600)	1,337,700
Grand Total	**-**	**(730,021)**	**(4,288,000)**	**-**	**-**	**-**

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Transportation Construction Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 19,265,900	$ 16,834,783	$ 25,292,000	$ 28,540,300	$ -	$ 28,540,300
Franchise fees	5,798,200	2,942,667	3,113,800	3,176,100	3,239,600	6,415,700
Intergovernmental revenues	703,600	346,750	500,000	500,000	-	500,000
Miscellaneous	160,400	334,555	701,600	572,200	605,000	1,177,200
Debt proceeds	17,317,600	8,810,512	1,611,400	7,344,000	-	7,344,000
Interfund transfers	24,096,200	13,894,672	14,029,100	12,175,300	19,828,900	32,004,200
TOTAL RESOURCES	$ 67,341,900	$ 43,163,939	$ 45,247,900	$ 52,307,900	$ 23,673,500	$ 75,981,400

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ 1,442,400	$ 660,738	$ 611,900	$ 583,900	$ 613,900	$ 1,197,800
Materials & services	3,940,400	792,243	1,937,200	806,500	590,700	1,397,200
Capital outlay	27,577,300	9,667,694	6,862,100	11,554,000	11,860,000	23,414,000
Total Infrastructure Program	32,960,100	11,120,675	9,411,200	12,944,400	13,064,600	26,009,000
Interfund Transfers	6,375,400	3,200,635	3,113,700	2,970,700	3,132,400	6,103,100
Debt Service	8,387,300	3,550,645	4,182,700	4,324,100	4,968,400	9,292,500
Contingency	674,700	-	-	726,900	-	726,900
Reserves Future Construction	8,569,600	-	-	23,266,200	2,508,100	25,774,300
Reserves Debt Service	9,468,400	-	-	7,500,000	-	7,500,000
Reserves Developer Exactions	906,400	-	-	575,600	-	575,600
TOTAL REQUIREMENTS	$ 67,341,900	$ 17,871,955	$ 16,707,600	$ 52,307,900	$ 23,673,500	$ 75,981,400

Authorized Full Time Equivalents	0.00	0.00	0.00
Allocated Full Time Equivalents	3.65	2.97	2.97

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Transportation Construction Fund

Overview

The City's system of roads, bridges, sidewalks, curb ramps, trails and bike lanes get people from place to place reliably and is the foundation for the high quality of life in Bend. The Transportation Construction Fund supports programs and initiatives that provide Bend with a comprehensive, connected and ideally protected system to meet the City's growing transportation needs.

The City maintains a financial model to project the long-term financial needs of the Transportation Construction Fund. Transportation construction is primarily funded by System Development Charges (SDCs). Other funding sources include water and water reclamation utility franchise fees, grants and developer contributions. The City's goal is to ensure the financial stability of the Transportation Construction Fund while continuing to evaluate the affordability of the transportation system.

The most significant challenge facing the Transportation Construction Fund within this budget cycle will be financing infrastructure. Prioritization of work considers current and projected transportation conditions, as well as project coordination with Streets & Operations and private development projects. Note that projects associated with the 2020 General Obligation Bond are not accounted for in this fund – they are accounted for in a standalone 2020 General Obligation Bond Construction Fund, which can be found in the Infrastructure Service Area section of this document. Conversely, the City has been successful in winning both State and Federal grant funds for General Obligation Bond projects that are included in the Transportation Construction Fund so that it may be tracked separately from the Bond funds.

Project prioritization is shifting from traditional capacity improvement projects to a more focused multimodal approach which emphasizes pedestrian and bicycling improvements and safety.

Project prioritization will also be impacted by the State of Oregon's Climate Friendly and Equitable and Communities (CFEC) rules.

Additional detail on Capital Improvement Program (CIP) projects can be found in the Supplemental Information section of this document.

Goals & Objectives for the 2025-2027 Biennial Budget

- Deliver Capital Improvement Program (CIP) projects as scoped, on time and within budget
- Pursue Council approved funding strategies within the Transportation System Plan (TSP) to deliver additional near-term and mid-term priority TSP projects and programs
- Continue to pursue synergy opportunities with public and private projects for efficient delivery of transportation system improvements as outlined in the TSP, including transportation projects that will be constructed in congruence with 2020 GO Bond Construction project
- Build out projects in the 5-Year Transportation CIP as follows: Bicycle Greenways, Butler Market & Wells Acres Roundabout, Galveston Safety Improvements, 3rd and Miller intersection improvements,

and Archie Briggs Bridge Replacement, and design coordination with Bend Parks and Recreation for the Riverfront Improvement project

Major Accomplishments during the 2023-2025 Biennium

- Completed projects as outlined in the Neighborhood Street Safety Program. This program is now part of the 2020 GO Bond, under project 1GLRS, Neighborhood Street Safety Program. Completed Wilson Corridor Improvements project using progressive design build alternative delivery method
- Completed the Neff/Purcell Intersection Improvement Project
- Updated Standards and Specifications resulting in more bicycle and pedestrian friendly cross sections and standards
- Updated the Transportation SDC methodology

Significant Changes from the 2023-2025 Biennial Budget

- Funding allocations for Transportation Construction staff are re-evaluated each biennium as Council goals and program needs change, which results in a fluctuation of the number of full-time equivalents (FTE) in each fund from one biennium to the next
- Shifting priorities to completion of existing projects and those funded by the GO Bond has resulted in decreased capital expenditures of other transportation infrastructure projects in the proposed 2025-2027 biennium
- $3 million is included in the city-wide budget for funding the growth plan addressing future housing and employment land needs, land use and infrastructure modeling, public engagement, urbanization, transportation, and public infrastructure planning. $2 million is included in the General Fund's Growth Management budget. The other $1 million of costs related to the transportation system plan requirements, modeling and community engagement are included in the Transportation Construction Fund budget

Transportation Construction Fund
Five Year Capital Improvement Program (CIP) Schedule

	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP
1GRMC - Reed Market Corridor	4	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000
1T3IN - 3rd & Reed Market / Brosterhous Intersection	5	-	-	-	150,000	500,000	650,000
1T3ML - 3rd & Miller Intersection	5	250,000	2,650,000	-	-	-	2,900,000
1TABB - Archie Briggs Bridge Replacement	5	400,000	1,000,000	-	-	-	1,400,000
1TABP- Archie Briggs Improvements (Pedestrian Connections)	5	-	500,000	500,000	-	-	1,000,000
1TACB - Tetherow and century drive (RAB)	5	-	-	-	-	750,000	750,000
1TBKE - Bicycle Greenways	2	7,200,000	3,500,000	-	-	-	10,700,000
1TBMW - Butler Mkt & Wells Acres Improvements	2	1,355,000	1,270,000	-	-	-	2,625,000
1TBRB - Bond & Reed Market Roundabout	5	-	-	-	750,000	3,500,000	4,250,000
1TCHI - Brosterhous & Chase Intersection	5	-	750,000	3,500,000	-	-	4,250,000
1TCHK - China hat and knott (RAB)	5	-	-	-	-	750,000	750,000
1TCKR - Country Club Road / Knott Road Intersection Improvements	5	-	-	-	750,000	3,500,000	4,250,000
1TCON - 27th/Conners Intersection	5	-	750,000	3,500,000	-	-	4,250,000
1TDPB - Drake Park Bridge	5	-	500,000	500,000	-	-	1,000,000
1TFWS - Franklin & Wall Signals	5	200,000	440,000	-	-	-	640,000
1TGCI - Galveston Corridor Improvements	3	1,649,000	500,000	-	-	-	2,149,000
1TWAC - 27th & Wells Acres Road Intersection Improvements	5	-	-	750,000	3,500,000	-	4,250,000
Total		**$ 11,554,000**	**$ 11,860,000**	**$ 8,750,000**	**$ 5,150,000**	**$ 9,000,000**	**$ 46,314,000**

*The City's cost estimate classification system is based on standards developed by the AACE International Recommended Practice No. 18R-97

Estimate Class	Purpose	Project Definition Level Expressed as % of completion definition	Cost Estimate Range Typical variation in high & low range
Class 5	Concept or Feasibility	0% to 2%	+ 100% / -50%
Class 4	Preliminary Engineering	1% to 15%	+ 50% / -30%
Class 3	Semi-Detailed (30%-60% Design)	10% to 40%	+ 30% / -20%
Class 2	Detailed (60%-100% Design)	30% to 75%	+ 20% / -15%
Class 1	Final (100% Design/Bid Opening)	65% to 100%	+ 10% / -10%
N/A	Not Applicable		

2025-2027 Proposed Budget
Transportation Construction Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
3400 - Transp Construction Fund	-	(25,291,984)	(28,540,300)	-	-	-
BeginWorkingCapital	(19,265,900)	(16,834,783)	(25,292,000)	(28,540,300)	-	(28,540,300)
301000 - Beginning Working Capital	(19,265,900)	(16,834,783)	(25,292,000)	(28,540,300)	-	(28,540,300)
Resources	(48,076,000)	(26,329,156)	(19,955,900)	(23,767,600)	(23,673,500)	(47,441,100)
311300 - Taxes Franch Other	-	(332,800)	(335,900)	-	-	-
311340 - Taxes Franch TR Water City	(5,798,200)	(2,609,867)	(2,777,900)	(3,176,100)	(3,239,600)	(6,415,700)
332100 - Intergovt State Grant	-	-	(500,000)	(500,000)	-	(500,000)
334102 - Intergovt Other Local Parks	(703,600)	(346,750)	-	-	-	-
360000 - Investment Income	(160,400)	(285,754)	(697,400)	(572,000)	(604,800)	(1,176,800)
361100 - Contributions & Donations Dev	-	(48,789)	(4,000)	-	-	-
366000 - Miscellaneous Revenue	-	(12)	(200)	(200)	(200)	(400)
370100 - LTD Proceeds FF&C	(17,317,600)	(7,875,000)	(1,611,400)	(7,344,000)	-	(7,344,000)
372100 - LTD Premium	-	(935,512)	-	-	-	-
383001 - Xfer Special PurpGovt	(251,100)	-	-	-	-	-
383140 - Xfer Special Purp from SDC	(23,845,100)	(13,728,982)	(14,029,100)	(12,175,300)	(19,828,900)	(32,004,200)
383141 - Xfer Special Purp from ST	-	(165,690)	-	-	-	-
Personnel Services	1,442,400	660,738	611,900	583,900	613,900	1,197,800
401000 - Salaries Regular	891,400	409,005	386,500	352,500	364,300	716,800
401100 - Salaries OthPayouts	25,200	7,348	5,100	6,500	6,800	13,300
401200 - Salaries Overtime	13,000	75	600	1,900	2,000	3,900
411001 - Benefits Taxes Social Security	57,600	25,302	23,800	22,000	22,700	44,700
411002 - Benefits Taxes Medicare	13,500	5,935	5,600	5,100	5,300	10,400
411003 - Benefits Taxes Unemployment	1,000	418	400	400	400	800
411004 - Benefits AssessWorkCompHrly	200	136	200	100	100	200
411006 - Benefits Taxes OR Paid Leave	3,700	1,597	1,500	1,400	1,500	2,900
412001 - Benefits PERS IAP	55,700	24,996	23,300	21,300	22,000	43,300
412002 - Benefits PERS Tier 1/Tier 2	87,900	39,657	25,700	29,700	30,300	60,000
412003 - Benefits PERS OPSRP	76,800	34,207	39,500	46,400	48,200	94,600
412004 - Benefits PERS Debt Service	16,200	10,932	6,800	6,200	6,400	12,600
413010 - Benefits Insurance WkCompPrem	11,300	4,921	4,400	4,000	4,200	8,200
413020 - Benefits Insurance Disability	2,500	1,019	1,000	900	1,000	1,900
413021 - Benefits Insurance AD&D	-	68	100	100	100	200
413030 - Benefits Insurance Life	900	579	300	300	300	600
413040 - Benefits InsuranceHDHealthPrem	111,400	59,502	52,400	52,800	63,400	116,200
413041 - Benefits InsuranceHDHealthDedu	24,000	14,315	12,300	10,300	10,300	20,600
413042 - Benefits InsuranceHDHealthCoin	4,600	1,614	3,400	3,000	3,600	6,600
413050 - Benefits Insurance DentalPrem	8,400	5,310	5,200	4,900	5,200	10,100
413060 - Benefits Telemed	400	187	200	100	100	200
414010 - Benefits OPEB LongTermFunding	14,800	5,715	5,000	5,100	6,100	11,200
414020 - Benefits OPEB PERS Supplement	5,400	2,280	2,600	3,100	3,700	6,800
414030 - Benefits City Paid Def Comp	12,700	4,298	4,800	4,700	4,800	9,500
415010 - Benefits Other EmployeeParking	2,600	830	800	700	700	1,400
415011 - Benefits Other CellPhone Allow	200	-	-	-	-	-
415020 - Benefits Other 125BenefitsAdm	1,000	322	400	400	400	800
415030 - Benefits Other AltModesIncent	-	170	-	-	-	-
Materials & Services	3,940,400	792,243	1,937,200	806,500	590,700	1,397,200
432000 - PurchServ Consulting	771,800	1,182	75,000	500,000	500,000	1,000,000
433300 - PurchServ Financial Bond Sale	270,800	54,781	33,100	146,900	-	146,900
434100 - PurchServ TechSoftware&HostSol	1,400	-	700	700	700	1,400
434200 - PurchServ TechSoftware Maint	14,500	343	10,400	18,700	18,800	37,500
435400 - PurchServ R&M Infrastructure	-	6,645	-	-	-	-
437000 - PurchServ Other	1,205,800	723,328	275,000	25,000	25,000	50,000
437001 - PurchServ Other Postage	-	-	-	200	200	400
437002 - PurchServ Other Advertising	2,000	50	1,000	500	500	1,000
440000 - Equipment <Cap Threshold	112,000	2,370	-	105,000	36,000	141,000
442000 - Equipment <CapThresh Tech	1,000	-	200	500	500	1,000
451000 - ConsumSupp&Mat Office Supplies	2,000	588	-	500	500	1,000
461200 - Emp Costs Prof Dev & Train Opt	6,400	1,975	300	600	600	1,200
470000 - Community Education & Outreach	12,000	981	800	7,900	7,900	15,800

2025-2027 Proposed Budget
Transportation Construction Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
510000 - Sponsorships & Contributions	1,540,700	-	1,540,700	-	-	-
Capital Outlay	27,577,300	9,667,694	6,862,100	11,554,000	11,860,000	23,414,000
650200 - Infrastructure CapImprove	27,577,300	9,667,694	6,862,100	11,554,000	11,860,000	23,414,000
Transfers Out - OH	5,975,400	2,889,400	2,987,700	2,933,200	2,933,200	5,866,400
705001 - Xfer City-wide OH CityAttorney	252,400	126,200	126,200	77,200	77,200	154,400
705003 - Xfer City-wide OH IT	29,800	14,900	14,900	37,000	37,000	74,000
705004 - Xfer City-wide OH FacilityMgmt	40,000	19,700	20,000	40,900	40,900	81,800
705005 - Xfer City-wide OH Admin & HR	708,000	333,900	354,000	170,100	170,100	340,200
705006 - Xfer City-wide OH Finance	553,600	237,700	276,800	267,600	267,600	535,200
705007 - Xfer City-wide OH Purchasing	570,200	247,500	285,100	121,300	121,300	242,600
705008 - Xfer City-wide OH Insurance	361,200	180,600	180,600	42,800	42,800	85,600
705013 - Xfer City-wide OH Perf Mgmt	231,400	115,700	115,700	66,600	66,600	133,200
705014 - Xfer City-wide OH Proj Mgmt	56,800	28,400	28,400	34,300	34,300	68,600
705015 - Xfer City-wide OH Real Estate	23,400	10,500	11,700	2,200	2,200	4,400
715101 - Xfer Dept OH Engineering	3,148,600	1,574,300	1,574,300	2,073,200	2,073,200	4,146,400
Transfers Out	400,000	311,235	126,000	37,500	199,200	236,700
731320 - Xfer Special Purp to PE	75,000	37,500	37,500	37,500	37,500	75,000
731410 - Xfer Special Purp to ST	-	7,727	-	-	154,500	154,500
733420 - Xfer Special Purp to 20GOTRCon	325,000	266,008	88,500	-	7,200	7,200
Debt Service	8,387,300	3,550,645	4,182,700	4,324,100	4,968,400	9,292,500
801021 - LTDPr Future Debt	2,443,400	-	-	45,000	245,000	290,000
801023 - LTDPrFF&C 2020 TransSystemImp	1,657,400	811,356	846,200	876,100	920,900	1,797,000
801046 - LTDPrFF&C 2023	-	204,230	229,600	241,100	253,000	494,100
801048 - LTDPrFF&C 2024	-	-	240,000	250,000	265,000	515,000
811021 - LTDIn Future Debt	-	-	-	98,000	539,000	637,000
811023 - LTDInFF&C 2020 TransSystemImp	4,286,500	2,159,402	2,127,000	2,093,100	2,049,300	4,142,400
811046 - LTDInFF&C 2023	-	375,657	350,500	339,000	326,900	665,900
811048 - LTDInFF&C 2024	-	-	389,400	381,800	369,300	751,100
Contingency	674,700	-	-	726,900	-	726,900
910000 - Contingency	674,700	-	-	726,900	-	726,900
Reserves	18,944,400	-	-	31,341,800	2,508,100	33,849,900
900100 - Reserves Debt Service	9,468,400	-	-	7,500,000	-	7,500,000
900200 - Reserves Future Construction	8,569,600	-	-	23,266,200	2,508,100	25,774,300
900210 - Reserves Developer Exactions	906,400	-	-	575,600	-	575,600
Grand Total	**-**	**(25,291,984)**	**(28,540,300)**	**-**	**-**	**-**

2011 General Obligation Bond Debt Service Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 2,041,200	$ 2,051,673	$ 2,030,800	$ 2,017,300	$ -	$ 2,017,300
Property taxes	3,395,400	1,655,695	1,639,400	1,639,400	1,639,400	3,278,800
Miscellaneous	52,800	76,152	98,400	36,100	33,800	69,900
TOTAL RESOURCES	$ 5,489,400	$ 3,783,520	$ 3,768,600	$ 3,692,800	$ 1,673,200	$ 5,366,000

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Materials & services	$ 1,000	$ -	$ -	$ -	$ -	$ -
Total Infrastructure Program	1,000	-	-	-	-	-
Debt Service	3,504,100	1,752,750	1,751,300	1,752,000	1,754,800	3,506,800
Reserves Debt Service	1,984,300	-	-	1,940,800	(81,600)	1,859,200
TOTAL REQUIREMENTS	$ 5,489,400	$ 1,752,750	$ 1,751,300	$ 3,692,800	$ 1,673,200	$ 5,366,000

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
2011 General Obligation Bond

Overview

In May 2011, the City of Bend voters passed a $30 million general obligation (G.O.) bond measure to improve safety, mobility and access on major street corridors and intersections due to the City's significant growth impacting the transportation system. The measure was proposed so that street infrastructure improvements could be made before there were further impacts from growth. Projects completed with the bond proceeds from the 2011 G.O. Bond include:

- 18th Street/Empire Avenue roundabout
- Simpson Avenue/Mt. Washington Drive roundabout
- Brookswood Boulevard/Powers Road roundabout
- Reed Market Road from 3rd Street to 27th Street
- 27th Street reconstruction from Hwy 20 (Greenwood Avenue) to Neff Road with SE Interceptor Project
- 14th Street/Century Drive reconstruction

The projects constructed with this G.O. Bond were closed out by the end of fiscal year 2019. Annual debt service payments on the 2011 G.O. Bond will continue through 2032.

2025-2027 Proposed Budget

2011 General Obligation Bond Debt Service Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
2410 - 2011 GO Bond Debt Service Fund	-	(2,030,770)	(2,017,300)	-	-	-
BeginWorkingCapital	(2,041,200)	(2,051,673)	(2,030,800)	(2,017,300)	-	(2,017,300)
301000 - Beginning Working Capital	(2,041,200)	(2,051,673)	(2,030,800)	(2,017,300)	-	(2,017,300)
Resources	(3,448,200)	(1,731,847)	(1,737,800)	(1,675,500)	(1,673,200)	(3,348,700)
311100 - Taxes Property Current	(3,349,700)	(1,630,458)	(1,615,000)	(1,615,000)	(1,615,000)	(3,230,000)
311110 - Taxes Property Delinquent	(35,400)	(23,355)	(22,500)	(22,500)	(22,500)	(45,000)
311120 - Taxes Property Interest Unsegr	(800)	(682)	(700)	(700)	(700)	(1,400)
311130 - Taxes Property Sales Desch Cty	(5,700)	-	-	-	-	-
311140 - Taxes Property Other Tax Distr	(3,800)	(1,200)	(1,200)	(1,200)	(1,200)	(2,400)
360000 - Investment Income	(52,800)	(76,152)	(98,400)	(36,100)	(33,800)	(69,900)
Materials & Services	1,000	-	-	-	-	-
433310 - PurchServ Financial BondRegist	1,000	-	-	-	-	-
Debt Service	3,504,100	1,752,750	1,751,300	1,752,000	1,754,800	3,506,800
801044 - LTDPrFF&C 2012 GO Bond Ref TR	2,315,000	1,130,000	1,185,000	1,245,000	1,310,000	2,555,000
811044 - LTDPInF&C 2012 GO Bond Ref TR	1,189,100	622,750	566,300	507,000	444,800	951,800
Reserves	1,984,300	-	-	1,940,800	(81,600)	1,859,200
900100 - Reserves Debt Service	1,984,300	-	-	1,940,800	(81,600)	1,859,200
Grand Total	**-**	**(2,030,770)**	**(2,017,300)**	**-**	**-**	**-**

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2020 General Obligation Bond Construction Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 18,096,300	$ 18,518,078	$ 73,843,000	$ 63,152,600	$ -	$ 63,152,600
Miscellaneous	693,400	577,715	4,055,200	514,500	676,200	1,190,700
Debt proceeds	63,964,300	65,707,398	-	-	85,549,000	85,549,000
Interfund transfers	325,000	612,508	88,500	-	7,200	7,200
TOTAL RESOURCES	$ 83,079,000	$ 85,415,699	$ 77,986,700	$ 63,667,100	$ 86,232,400	$ 149,899,500

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ 2,174,600	$ 830,339	$ 1,135,800	$ 1,259,300	$ 1,332,500	$ 2,591,800
Materials & services	1,555,900	386,955	100,300	300,300	300,300	600,600
Capital outlay	51,907,800	10,355,380	13,598,000	31,463,100	40,275,100	71,738,200
Total Infrastructure Program	55,638,300	11,572,674	14,834,100	33,022,700	41,907,900	74,930,600
Reserves Future Construction	27,440,700	-	-	30,644,400	44,324,500	74,968,900
TOTAL REQUIREMENTS	$ 83,079,000	$ 11,572,674	$ 14,834,100	$ 63,667,100	$ 86,232,400	$ 149,899,500

Authorized Full Time Equivalents	0.00	0.00	0.00
Allocated Full Time Equivalents	6.50	6.50	6.50

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

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2020 General Obligation Bond Debt Service Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 85,700	$ 106,037	$ 235,500	$ 547,200	$ -	$ 547,200
Property taxes	10,177,300	2,415,932	7,240,400	7,238,500	7,238,500	14,477,000
Miscellaneous	15,200	29,110	94,100	13,300	17,600	30,900
TOTAL RESOURCES	$ 10,278,200	$ 2,551,079	$ 7,570,000	$ 7,799,000	$ 7,256,100	$ 15,055,100

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Debt Service	$ 10,033,600	$ 2,315,600	$ 7,022,800	$ 7,026,900	$ 7,022,400	$ 14,049,300
Reserves Debt Service	244,600	-	-	772,100	233,700	1,005,800
TOTAL REQUIREMENTS	$ 10,278,200	$ 2,315,600	$ 7,022,800	$ 7,799,000	$ 7,256,100	$ 15,055,100

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
2020 General Obligation Bond

Overview

Community surveys show traffic congestion, flow and safety are top concerns for people living in Bend. In November 2020, the City voters passed Transportation Bond Measure 9-135 for $190 million to improve traffic flow, east-west connections, safety, mobility and access on major street corridors and intersections.

The list of approved projects to be funded with the 2020 General Obligation (G.O.) Bond includes improvements to roads, intersections, and key east-west corridors, neighborhood safety improvement projects, a connected cross town bicycle network, sidewalks and safe crossings for access to schools, parks, and jobs, sidewalk infill on key routes, contributions to improvements on US97/the Parkway, including redesign and construction of interchanges and on/off ramps, and transit infrastructure improvements and matching funds for transit system capital improvements.

A bond oversight committee of community members advises the City Council and City staff on the implementation and progress of the G.O. bond and provides information to the public on the progress of projects funded by the Bond.

The $190 million of G.O. bond proceeds will fund project design and construction, bond issuance costs, and costs to administer the projects. The bonds will be issued in a series, over time, to provide money in multiple years for completion of the projects. The bonds are repaid by annual assessment of real property. The first property tax assessment occurred in the fiscal year 2022-23.

Goals & Objectives for the 2025-2027 Biennial Budget

- Continue success and delivery of Neighborhood Street Safety Program
- Finish the Wilson Avenue Corridor Improvements project
- Build out primary north-south connection and a combination of key routes as the primary east-west connection using key routes and Phase IV bicycle greenway funding
- Build out other projects as identified on the GO bond Capital Improvement Program (CIP) including Archie Briggs, Butler Market & Boyd Acres Road Improvements, construct Olney Pedestrian and Bicycle Improvements, design and construct 15th and Ferguson roundabout, continued design of Reed Market Corridor, and portions of the Greater Midtown Crossings Project which include sub-projects Franklin Avenue Corridor Improvements, Greenwood Avenue Undercrossing, and Hawthorne Avenue Overcrossing
- Begin design and construction of Bear Creek and 27th Street Improvements

Major Accomplishments during the 2023-2025 Biennium

- Adopted the first 2020 GO bond 5-Year Capital Improvement Program

- Delivered the first three years of GO bond supported Neighborhood Street Safety Program projects
- Made significant progress on the Wilson Avenue Corridor Improvements project including one of the nation's first fully bicycle protected roundabout
- Completed design of the Butler Market & Boyd Acres Improvements
- Completed design and initiated construction of Olney Pedestrian and Bike Improvements
- Completed the Greenwood Pilot Quick Build
- Completed the Purcell Extension Project
- Contributions and coordination with ODOT on the North Corridor Project
- Applied for and received $1 million in funding design from the Federal Administration for the initial phase of the Reed Market Rail Crossing Elimination Project
- Applied for and successfully won an additional $32 million in funding from the Federal Administration for design and construction of the Reed Market Rail Crossing Elimination Project. The City anticipates finalizing receipt of the award through a signed agreement upon funding information being released and recognized by the Federal government
- Awarded $30 million in funding from the State and Federal level for the cost of design and construction of the Hawthorne Pedestrian Bridge Project. The City anticipates finalizing receipt of the award through a signed agreement upon funding information being released and recognized by the Federal government
- Initiated multiple studies to initiate key east-west corridor connection projects

Significant Changes from the 2023-2025 Biennial Budget

- Additional funding sources for both the Hawthorne Pedestrian Bridge and the Reed Market Overcrossing will be tracked separately in the Transportation Construction Fund to prevent confusion with General Obligation Bond funding
- The third debt issuance is budgeted in fiscal year 2026-27

2020 General Obligation Bond Construction Fund
Five Year Capital Improvement Program (CIP) Schedule

	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP
1GABB - Archie Briggs Improvements	5	$ 20,000	$ -	$ -	$ -	$ -	$ 20,000
1GAEE - Aune Street Extension	5	850,000	5,000,000	7,560,000	-	-	13,410,000
1GB27 - Bear Creek Rd and 27th St Improvemt	2	7,168,000	250,000	-	-	-	7,418,000
1GBBA - Butler Market and Boyd Acres Imprvm	3	2,920,000	3,213,000	-	-	-	6,133,000
1GCAC - Colorado Avenue Capacity Improvements	5	-	-	350,000	500,000	3,500,000	4,350,000
1GDOT - ODOT Contribution Projects (Powers, Reed, Colorado, Butler)	5	-	-	-	3,000,000	4,170,000	7,170,000
1GEAI - Empire Avenue Interchange	5	-	-	1,450,000	-	-	1,450,000
1GEAT - Enhanced Access to Transit	5	400,000	1,000,000	1,593,000	1,000,000	1,000,000	4,993,000
1GEOB - Empire & OB Riley Intersection	5	-	-	-	650,000	1,450,000	2,100,000
1GFAI - Franklin Avenue Corridor Improvements	4	4,360,000	6,715,000	-	-	-	11,075,000
1GHAO - Hawthorne Avenue Overcrossing	4	-	888,100	-	-	-	888,100
1GITS - Intelligent Transportation Systems	5	750,000	750,000	500,000	1,500,000	1,300,000	4,800,000
1GKKR - 1GKKR Key Routes River West Neighbo	1	40,000	-	-	-	-	40,000
1GLRS - Local Residential Safety Improvemen	2	1,500,000	1,000,000	1,000,000	381,500	-	3,881,500
1GMPR - Murphy Parkway Ramps Project	5	500,000	1,500,000	4,000,000	4,000,000	-	10,000,000
1GNCI - 1GNCI Neff Corridor Improvements	4	1,300,000	2,495,000	-	-	-	3,795,000
1GOPB - Olney Pedestrian and Bike Imprvmts	2	3,396,000	-	-	-	-	3,396,000
1GOPI - Olney Corridor Improvements	5	500,000	3,500,000	3,000,000	-	-	7,000,000
1GPCB - Powers, Parrell and Chase Intersections	5	-	-	250,000	1,500,000	1,750,000	3,500,000
1GPCI - Portland Ave Corridor Improvements	4	1,009,000	1,000,000	-	-	-	2,009,000
1GRMC - Reed Market Corridor	4	3,000,000	9,464,000	12,300,000	10,716,000	3,600,000	39,080,000
1GRRI - Revere Intersection Improvements	5	500,000	3,500,000	3,000,000	-	-	7,000,000
1GWAC - Wilson Avenue Corridor Improvements	1	1,400,000	-	-	-	-	1,400,000
1TBKE - Bicycle Greenways	4	1,850,100	-	-	-	-	1,850,100
Total		**$ 31,463,100**	**$ 40,275,100**	**$ 35,003,000**	**$ 23,247,500**	**$ 16,770,000**	**$ 146,758,700**

*The City's cost estimate classification system is based on standards developed by the AACE International Recommended Practice No. 18R-97

Estimate Class	Purpose	Project Definition Level Expressed as % of completion definition	Cost Estimate Range Typical variation in high & low range
Class 5	Concept or Feasibility	0% to 2%	+ 100% / -50%
Class 4	Preliminary Engineering	1% to 15%	+ 50% / -30%
Class 3	Semi-Detailed (30%-60% Design)	10% to 40%	+ 30% / -20%
Class 2	Detailed (60%-100% Design)	30% to 75%	+ 20% / -15%
Class 1	Final (100% Design/Bid Opening)	65% to 100%	+ 10% / -10%
N/A	Not Applicable		

2025-2027 Proposed Budget

2020 General Obligation Bond Construction Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
3420 - 2020 GO Bond Trans Constr Fund	-	(73,843,025)	(63,152,600)	-	-	-
BeginWorkingCapital	(18,096,300)	(18,518,078)	(73,843,000)	(63,152,600)	-	(63,152,600)
301000 - Beginning Working Capital	(18,096,300)	(18,518,078)	(73,843,000)	(63,152,600)	-	(63,152,600)
Resources	(64,982,700)	(66,897,621)	(4,143,700)	(514,500)	(86,232,400)	(86,746,900)
360000 - Investment Income	(693,400)	(576,256)	(2,455,200)	(514,500)	(676,200)	(1,190,700)
366000 - Miscellaneous Revenue	-	(1,459)	(1,600,000)	-	-	-
370100 - LTD Proceeds FF&C	(63,964,300)	(58,705,000)	-	-	(85,549,000)	(85,549,000)
372100 - LTD Premium	-	(7,002,398)	-	-	-	-
383141 - Xfer Special Purp from ST	-	(346,500)	-	-	-	-
383340 - Xfer Special Purp from TRConst	(325,000)	(266,008)	(88,500)	-	(7,200)	(7,200)
Personnel Services	2,174,600	830,339	1,135,800	1,259,300	1,332,500	2,591,800
401000 - Salaries Regular	1,374,300	552,350	743,700	775,900	808,300	1,584,200
401100 - Salaries OthPayouts	24,200	1,203	500	900	900	1,800
401120 - Salaries OthPayoutsComptoVEBA	16,100	1,828	900	1,400	1,500	2,900
401200 - Salaries Overtime	-	41	-	200	200	400
411001 - Benefits Taxes Social Security	87,700	33,877	45,500	48,100	50,100	98,200
411002 - Benefits Taxes Medicare	20,500	7,923	10,600	11,300	11,700	23,000
411003 - Benefits Taxes Unemployment	1,400	1,442	700	800	800	1,600
411004 - Benefits AssessWorkCompHrly	400	182	300	300	300	600
411006 - Benefits Taxes OR Paid Leave	5,700	2,043	2,900	3,100	3,200	6,300
411007 - Benefits Taxes CO Fam Pd Leave	-	165	-	-	-	-
412001 - Benefits PERS IAP	74,800	28,206	41,500	46,600	48,500	95,100
412002 - Benefits PERS Tier 1/Tier 2	10,200	5,453	5,400	6,300	6,400	12,700
412003 - Benefits PERS OPSRP	175,800	65,226	97,800	146,000	152,200	298,200
412004 - Benefits PERS Debt Service	21,800	12,213	12,100	13,600	14,100	27,700
413010 - Benefits Insurance WkCompPrem	18,700	7,402	9,200	10,300	10,900	21,200
413020 - Benefits Insurance Disability	3,700	1,279	1,900	2,100	2,200	4,300
413021 - Benefits Insurance AD&D	-	103	200	200	200	400
413030 - Benefits Insurance Life	1,400	775	700	800	800	1,600
413040 - Benefits InsuranceHDHealthPrem	206,800	65,797	102,500	124,300	149,200	273,500
413041 - Benefits InsuranceHDHealthDedu	44,000	18,244	23,800	24,000	24,000	48,000
413042 - Benefits InsuranceHDHealthCoin	7,200	2,029	2,500	2,700	3,200	5,900
413050 - Benefits Insurance DentalPrem	15,300	5,679	9,000	10,700	11,300	22,000
413060 - Benefits Telemed	600	246	300	300	300	600
414010 - Benefits OPEB LongTermFunding	23,200	7,812	9,900	11,900	14,200	26,100
414020 - Benefits OPEB PERS Supplement	8,500	-	-	-	-	-
414030 - Benefits City Paid Def Comp	20,500	3,711	7,300	10,800	11,300	22,100
415010 - Benefits Other EmployeeParking	2,200	838	1,000	1,000	1,000	2,000
415011 - Benefits Other CellPhone Allow	8,000	3,840	4,900	4,900	4,900	9,800
415020 - Benefits Other 125BenefitsAdm	1,600	432	700	800	800	1,600
Materials & Services	1,555,900	386,955	100,300	300,300	300,300	600,600
431000 - PurchServ Legal	10,000	-	-	-	-	-
432000 - PurchServ Consulting	600,000	61,134	100,000	300,000	300,000	600,000
433300 - PurchServ Financial Bond Sale	945,300	325,109	-	-	-	-
435400 - PurchServ R&M Infrastructure	-	712	-	-	-	-
437002 - PurchServ Other Advertising	600	-	300	300	300	600
Capital Outlay	51,907,800	10,355,380	13,598,000	31,463,100	40,275,100	71,738,200
650200 - Infrastructure CapImprove	51,907,800	10,355,380	13,598,000	31,463,100	40,275,100	71,738,200
Reserves	27,440,700	-	-	30,644,400	44,324,500	74,968,900
900200 - Reserves Future Construction	27,440,700	-	-	30,644,400	44,324,500	74,968,900
Grand Total	**-**	**(73,843,025)**	**(63,152,600)**	**-**	**-**	**-**

2025-2027 Proposed Budget

2020 General Obligation Bond Debt Service Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
2420 - 2020 GO Bond Debt Service Fund	-	(235,479)	(547,200)	-	-	-
BeginWorkingCapital	(85,700)	(106,037)	(235,500)	(547,200)	-	(547,200)
301000 - Beginning Working Capital	(85,700)	(106,037)	(235,500)	(547,200)	-	(547,200)
Resources	(10,192,500)	(2,445,042)	(7,334,500)	(7,251,800)	(7,256,100)	(14,507,900)
311100 - Taxes Property Current	(10,126,300)	(2,393,995)	(7,220,000)	(7,220,000)	(7,220,000)	(14,440,000)
311110 - Taxes Property Delinquent	(20,000)	(20,937)	(15,000)	(15,000)	(15,000)	(30,000)
311120 - Taxes Property Interest Unsegr	(2,400)	(1,000)	(3,500)	(3,500)	(3,500)	(7,000)
311130 - Taxes Property Sales Desch Cty	(17,000)	-	-	-	-	-
311140 - Taxes Property Other Tax Distr	(11,600)	-	(1,900)	-	-	-
360000 - Investment Income	(15,200)	(29,110)	(94,100)	(13,300)	(17,600)	(30,900)
Debt Service	10,033,600	2,315,600	7,022,800	7,026,900	7,022,400	14,049,300
801043 - LTDPrFF&C 2020 GO Bond TR	2,275,000	1,110,000	1,165,000	1,225,000	1,285,000	2,510,000
801049 - LTDPrFF&C 2024 GO Bond TR	-	-	1,805,000	1,865,000	1,955,000	3,820,000
811021 - LTDIn Future Debt	5,402,900	-	-	-	-	-
811043 - LTDInFF&C 2020 GO Bond TR	2,355,700	1,205,600	1,150,100	1,091,900	1,030,600	2,122,500
811049 - LTDInFF&C 2024 GO Bond TR	-	-	2,902,700	2,845,000	2,751,800	5,596,800
Reserves	244,600	-	-	772,100	233,700	1,005,800
900100 - Reserves Debt Service	244,600	-	-	772,100	233,700	1,005,800
Grand Total	**-**	**(235,479)**	**(547,200)**	**-**	**-**	**-**

Accessibility Construction Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 1,017,100	$ 1,270,874	$ 1,169,300	$ 1,304,700	$ -	$ 1,304,700
Franchise fees	1,386,900	745,494	817,800	1,043,900	1,064,800	2,108,700
Miscellaneous	62,500	41,768	47,100	15,800	17,900	33,700
TOTAL RESOURCES	$ 2,466,500	$ 2,058,136	$ 2,034,200	$ 2,364,400	$ 1,082,700	$ 3,447,100

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Materials & services	$ 400	$ 2,915	$ 100	$ 100	$ 100	$ 200
Capital outlay	1,030,000	89,477	210,000	1,047,000	500,000	1,547,000
Total Infrastructure Program	1,030,400	92,392	210,100	1,047,100	500,100	1,547,200
Interfund Transfers	1,012,400	490,709	505,900	445,500	446,600	892,100
Debt Service	319,400	305,781	13,500	13,500	13,500	27,000
Contingency	25,000	-	-	25,000	-	25,000
Reserves Future Construction	79,300	-	-	833,300	122,500	955,800
TOTAL REQUIREMENTS	$ 2,466,500	$ 888,882	$ 729,500	$ 2,364,400	$ 1,082,700	$ 3,447,100

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Accessibility Construction Fund

Overview

The Accessibility Construction Program is responsible for overseeing the phases of development from design through construction of accessibility improvements in the City's rights-of-way. The Accessibility Program Manager works closely with Project Engineers in the Engineering Department to report on progress made on improving infrastructure commensurate with the Americans with Disabilities Act (ADA) through the city's ADA Transition Plan for Curb Ramps in Public Rights-of-Way.

Goals & Objectives for the 2025-2027 Biennial Budget

- Continue to work toward meeting the ADA infrastructure requirements for curb ramps and related sidewalks within the City of Bend's jurisdiction
- Respond to community member requests for barrier removal involving the public rights-of-way in a timely manner
- Ensure that accessibility standards are implemented appropriately and consistently across the City departments
- Act as a resource for City staff with questions about accessible building standards or policies

Major Accomplishments during the 2023-2025 Biennium

- Collaborated with other City departments to ensure accessibility standards were applied correctly and consistently
- Collaborated with the Streets Division of the Transportation and Mobility Department to increase the number of compliant curb ramps citywide via street alteration projects
- Identified accessibility opportunities within city-wide Capital Improvement Programs and allocated funding from 1AADA Accessibility Opportunity Projects to the following projects: 1WABD Awbrey Butte Distribution Improvements, 1SPSD Pump Station Decommissioning and 1TBKE Bicycle Greenways

Significant Changes from the 2023-2025 Biennial Budget

- Increased coordination with City of Bend Accessibility Advisory Committee and Central Oregon Coalition for Access

Accessibility Construction Fund
Five Year Capital Improvement Program (CIP) Schedule

	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP
1AADA - Accessibility Opportunity Projects	5	$ 217,000	$ 250,000	$ 500,000	$ 500,000	$ 500,000	$ 1,967,000
1RSAB - Awbrey Butte Drainage Improvements	5	30,000	-	-	-	-	30,000
1TBKE - Bicycle Greenways	3	800,000	250,000	-	-	-	1,050,000
Total		**$ 1,047,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 3,047,000**

*The City's cost estimate classification system is based on standards developed by the AACE International Recommended Practice No. 18R-97

Estimate Class	Purpose	Project Definition Level Expressed as % of completion definition	Cost Estimate Range Typical variation in high & low range
Class 5	Concept or Feasibility	0% to 2%	+ 100% / -50%
Class 4	Preliminary Engineering	1% to 15%	+ 50% / -30%
Class 3	Semi-Detailed (30%-60% Design)	10% to 40%	+ 30% / -20%
Class 2	Detailed (60%-100% Design)	30% to 75%	+ 20% / -15%
Class 1	Final (100% Design/Bid Opening)	65% to 100%	+ 10% / -10%
N/A	Not Applicable		

2025-2027 Proposed Budget
Accessibility Construction Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
3500 - Accessibility Construction Fnd	-	(1,169,254)	(1,304,700)	-	-	-
BeginWorkingCapital	(1,017,100)	(1,270,874)	(1,169,300)	(1,304,700)	-	(1,304,700)
301000 - Beginning Working Capital	(1,017,100)	(1,270,874)	(1,169,300)	(1,304,700)	-	(1,304,700)
Resources	(1,449,400)	(787,262)	(864,900)	(1,059,700)	(1,082,700)	(2,142,400)
311300 - Taxes Franch Other	-	(84,309)	(88,300)	-	-	-
311340 - Taxes Franch TR Water City	(1,386,900)	(661,185)	(729,500)	(1,043,900)	(1,064,800)	(2,108,700)
360000 - Investment Income	(62,500)	(41,768)	(47,100)	(15,800)	(17,900)	(33,700)
Materials & Services	400	2,915	100	100	100	200
433300 - PurchServ Financial Bond Sale	-	3	-	-	-	-
433310 - PurchServ Financial BondRegist	200	-	-	-	-	-
435400 - PurchServ R&M Infrastructure	-	2,912	-	-	-	-
437001 - PurchServ Other Postage	200	-	100	100	100	200
Transfers Out	447,800	213,409	223,600	207,900	209,000	416,900
731001 - Xfer Special Purp to GFStab	47,800	20,884	23,600	7,900	9,000	16,900
741410 - Xfer InterfundChg to ST	400,000	192,525	200,000	200,000	200,000	400,000
Capital Outlay	1,030,000	89,477	210,000	1,047,000	500,000	1,547,000
650200 - Infrastructure CapImprove	1,030,000	89,477	210,000	1,047,000	500,000	1,547,000
Transfers Out - OH	564,600	277,300	282,300	237,600	237,600	475,200
705001 - Xfer City-wide OH CityAttorney	84,200	42,100	42,100	12,900	12,900	25,800
705005 - Xfer City-wide OH Admin & HR	123,000	58,000	61,500	600	600	1,200
705006 - Xfer City-wide OH Finance	20,200	8,700	10,100	2,000	2,000	4,000
705007 - Xfer City-wide OH Purchasing	2,000	900	1,000	1,000	1,000	2,000
705008 - Xfer City-wide OH Insurance	1,200	600	600	300	300	600
705014 - Xfer City-wide OH Proj Mgmt	2,800	1,400	1,400	1,400	1,400	2,800
715101 - Xfer Dept OH Engineering	331,200	165,600	165,600	219,400	219,400	438,800
Debt Service	319,400	305,781	13,500	13,500	13,500	27,000
801023 - LTDPrFF&C 2020 TransSystemImp	7,600	3,644	3,900	4,000	4,200	8,200
801027 - LTDPrFF&C 2021REF Access,WA,	288,800	288,800	-	-	-	-
811023 - LTDInFF&C 2020 TransSystemImp	19,300	9,698	9,600	9,500	9,300	18,800
811027 - LTDInFF&C 2021REF Access,WA,\	3,700	3,639	-	-	-	-
Contingency	25,000	-	-	25,000	-	25,000
910000 - Contingency	25,000	-	-	25,000	-	25,000
Reserves	79,300	-	-	833,300	122,500	955,800
900200 - Reserves Future Construction	79,300	-	-	833,300	122,500	955,800
Grand Total	**-**	**(1,169,254)**	**(1,304,700)**	**-**	**-**	**-**

Parking Services Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 2,553,100	$ 2,859,935	$ 3,280,200	$ 3,359,000	$ -	$ 3,359,000
Licenses and permits	1,779,600	1,186,655	1,071,600	1,071,600	1,071,600	2,143,200
Charges for services	580,000	257,816	259,900	267,700	275,700	543,400
Fines and forteitures	1,271,400	696,647	605,000	605,000	605,000	1,210,000
Miscellaneous	55,500	82,270	107,600	57,600	50,500	108,100
Interfund transfers	2,360,300	37,791	150,000	50,000	-	50,000
TOTAL RESOURCES	$ 8,599,900	$ 5,121,114	$ 5,474,300	$ 5,410,900	$ 2,002,800	$ 7,413,700

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ 732,400	$ 233,917	$ 385,200	$ 431,900	$ 461,300	$ 893,200
Materials & services	2,443,500	1,109,054	1,128,000	1,416,300	1,380,600	2,796,900
Capital outlay	2,441,300	118,647	213,500	50,000	-	50,000
Total Infrastructure Program	5,617,200	1,461,618	1,726,700	1,898,200	1,841,900	3,740,100
Interfund Transfers	601,900	289,814	301,300	374,200	374,200	748,400
Debt Service	176,900	89,442	87,300	90,100	87,100	177,200
Contingency	317,900	-	-	1,578,400	(300,400)	1,278,000
Reserves Future Construction	1,686,000	-	-	1,270,000	-	1,270,000
Reserves Major Maintenance	200,000	-	-	200,000	-	200,000
TOTAL REQUIREMENTS	$ 8,599,900	$ 1,840,874	$ 2,115,300	$ 5,410,900	$ 2,002,800	$ 7,413,700

Authorized Full Time Equivalents	2.00	2.00	2.00
Allocated Full Time Equivalents	2.30	2.30	2.30

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Parking Services Fund

Overview

The Parking Services Fund is essential for supporting city-related parking programs and ensuring efficient and effective management of parking resources. It oversees both on-street and off-street public parking, including the downtown parking structure and off-street surface lots. The fund is responsible for maintaining and operating parking districts and public parking facilities, managing city-related parking signage, permitting, parking enforcement, and administering the parking permit system for all parking districts and metered areas. Additionally, it coordinates with special events to ensure seamless parking services and provides security for the downtown parking structure.

The budget will address several needs, including the maintenance and operations of existing parking infrastructure, upgrades, and improvements to parking facilities and signage, efficient administration of the parking permit system, coordination with special events, and provision of security services for the downtown parking structure. The expected impact of these efforts includes enhanced efficiency and effectiveness of parking services, improved user experience, increased compliance with parking regulations, and optimized use of parking resources.

Major costs include personnel expenses, maintenance and operations, technology investments, and security services. Revenue sources are parking permit sales, citation fines, metered areas, commercial space leases, and permit fees for storage on City property. The division operates within the Transportation and Mobility Department, ensuring alignment with its broader goals.

Goals & Objectives for the 2025-2027 Biennial Budget

- Continue the implementation of parking management strategies in downtown Bend, as outlined in the 2017 Downtown Parking Study, to improve efficiency and address the area's parking needs
- Modernize parking management by introducing innovative solutions to accommodate new housing and commercial developments, address population growth, and improve parking revenue generation
- Conduct a demonstration project to assess the effectiveness of dynamic parking pricing on paid surface lots and within the Centennial Garage
- Continue advancing the development of a self-sustaining Parking Services Program to ensure long-term operational efficiency and financial stability
- Evaluate and develop a curb management plan designed to align with the objectives of the Transportation System Plan, including provisions for micro-mobility and the establishment of mobility hubs
- Assess the feasibility of making enhancements or renovations to the North Mirror Pond Lot to improve its functionality and aesthetic appeal
- Develop regulations for a permanent shared micromobility program and successfully launch the program to enhance sustainable transportation options and connectivity

- Transfer the majority of city-wide parking enforcement responsibilities from the Bend Police Department to the Parking Services Division. Adjudication of citations will be handled by the Municipal Court
- Fully implement a modernized parking code to streamline regulations and improve the overall effectiveness of parking management

Major Accomplishments during the 2023-2025 Biennium

- An automated parking guidance system was installed and launched in Downtown Bend, enhancing parking efficiency and improving the overall user experience
- Upgraded and replaced the garage access revenue control system, enhancing security and revenue management
- New pay stations were upgraded and installed in all lots, offering users more convenient and reliable payment options
- A three-year Bike Share Pilot Program was successfully completed, fostering sustainable transportation options, and helping to alleviate traffic congestion
- A Parking Coordinator was hired to enhance operations and parking management, ensuring improved service delivery and effective oversight

Significant Changes from the 2023-2025 Biennial Budget

- The division has expanded its focus to include mobility projects, aiming to support broader transportation goals and enhance overall mobility throughout the city
- The Parking Services Division is preparing for an operational shift that will allow it to take on city-wide parking enforcement responsibilities, improving compliance and increasing efficiency in parking management

Parking Services Fund
Five Year Capital Improvement Program (CIP) Schedule

	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP
1PNMP - North Mirror Pond Parking & Brooks Promenade Enhancements	5	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000
Total		**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**

*The City's cost estimate classification system is based on standards developed by the AACE International Recommended Practice No. 18R-97

Estimate Class	Purpose	Project Definition Level Expressed as % of completion definition	Cost Estimate Range Typical variation in high & low range
Class 5	Concept or Feasibility	0% to 2%	+ 100% / -50%
Class 4	Preliminary Engineering	1% to 15%	+ 50% / -30%
Class 3	Semi-Detailed (30%-60% Design)	10% to 40%	+ 30% / -20%
Class 2	Detailed (60%-100% Design)	30% to 75%	+ 20% / -15%
Class 1	Final (100% Design/Bid Opening)	65% to 100%	+ 10% / -10%
N/A	Not Applicable		

2025-2027 Proposed Budget
Parking Services Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4500 - Parking Services Fund	-	(3,280,240)	(3,359,000)	-	-	-
BeginWorkingCapital	(2,553,100)	(2,859,935)	(3,280,200)	(3,359,000)	-	(3,359,000)
301000 - Beginning Working Capital	(2,553,100)	(2,859,935)	(3,280,200)	(3,359,000)	-	(3,359,000)
Resources	(6,046,800)	(2,261,179)	(2,194,100)	(2,051,900)	(2,002,800)	(4,054,700)
321000 - Lic&Permit Business Other	-	(19,080)	(22,700)	(22,700)	(22,700)	(45,400)
322501 - Lic&Permit PK Permits	(1,580,000)	(1,091,075)	(969,300)	(969,300)	(969,300)	(1,938,600)
322503 - Lic&Permit PK Permits CityEmpl	(159,600)	(55,180)	(58,500)	(58,500)	(58,500)	(117,000)
322504 - Lic&Permit DT Garbage Enc	(40,000)	(21,320)	(21,100)	(21,100)	(21,100)	(42,200)
340900 - Contra-Revenues Bad Debts	-	1,873	-	-	-	-
345200 - Charges&Fees Lease Building	(580,000)	(259,689)	(259,900)	(267,700)	(275,700)	(543,400)
351200 - Fines&Forfeitures PK	(1,263,400)	(693,710)	(604,700)	(604,700)	(604,700)	(1,209,400)
351210 - Fines&Forfeitures PKCentennial	(8,000)	(2,937)	(300)	(300)	(300)	(600)
360000 - Investment Income	(55,500)	(81,140)	(107,600)	(57,600)	(50,500)	(108,100)
362100 - Insurance Settlement	-	(1,130)	-	-	-	-
383100 - Xfer Special Purp from GF	(2,360,300)	(37,791)	(150,000)	(50,000)	-	(50,000)
Personnel Services	732,400	233,917	385,200	431,900	461,300	893,200
401000 - Salaries Regular	447,000	149,266	235,900	250,700	263,400	514,100
401100 - Salaries OthPayouts	10,600	4,150	7,000	5,800	6,100	11,900
401200 - Salaries Overtime	5,100	-	4,300	7,600	8,000	15,600
411001 - Benefits Taxes Social Security	28,600	9,326	15,000	16,100	16,900	33,000
411002 - Benefits Taxes Medicare	6,700	2,206	3,600	3,700	4,000	7,700
411003 - Benefits Taxes Unemployment	600	155	300	300	300	600
411004 - Benefits AssessWorkCompHrly	-	49	100	100	100	200
411006 - Benefits Taxes OR Paid Leave	1,800	584	900	1,000	1,100	2,100
412001 - Benefits PERS IAP	27,700	8,956	14,500	15,500	16,200	31,700
412002 - Benefits PERS Tier 1/Tier 2	12,200	5,473	22,700	29,500	31,300	60,800
412003 - Benefits PERS OPSRP	59,600	18,175	20,000	27,900	29,100	57,000
412004 - Benefits PERS Debt Service	8,100	3,902	4,200	4,500	4,800	9,300
413010 - Benefits Insurance WkCompPrem	600	173	100	300	300	600
413020 - Benefits Insurance Disability	1,300	373	600	700	800	1,500
413021 - Benefits Insurance AD&D	-	24	100	100	100	200
413030 - Benefits Insurance Life	600	207	300	300	300	600
413040 - Benefits InsuranceHDHealthPrem	78,900	20,349	37,300	46,500	55,900	102,400
413041 - Benefits InsuranceHDHealthDedu	16,600	4,871	8,600	8,900	8,900	17,800
413042 - Benefits InsuranceHDHealthCoin	2,600	21	-	-	-	-
413050 - Benefits Insurance DentalPrem	5,800	1,765	3,400	3,800	4,000	7,800
413060 - Benefits Telemed	200	62	100	100	100	200
414010 - Benefits OPEB LongTermFunding	7,800	2,009	2,800	3,500	4,200	7,700
414020 - Benefits OPEB PERS Supplement	3,000	1,456	1,600	2,000	2,400	4,400
414030 - Benefits City Paid Def Comp	4,800	229	1,500	2,700	2,700	5,400
415011 - Benefits Other CellPhone Allow	1,600	-	-	-	-	-
415020 - Benefits Other 125BenefitsAdm	600	136	300	300	300	600
Materials & Services	2,443,500	1,109,054	1,128,000	1,416,300	1,380,600	2,796,900
432000 - PurchServ Consulting	175,000	13,122	-	55,000	55,000	110,000
433300 - PurchServ Financial Bond Sale	-	12	-	-	-	-
433500 - PurchServ Financial BankMerch	138,000	68,391	67,200	72,000	72,000	144,000
434100 - PurchServ TechSoftware&HostSol	1,000	11,130	500	600	700	1,300
434200 - PurchServ TechSoftware Maint	1,100	403	500	500	600	1,100
435000 - PurchServ R&M	37,600	64,801	57,000	38,000	25,000	63,000
435300 - PurchServ R&M Buildings&Struct	300,000	136,866	152,000	373,000	321,000	694,000
435400 - PurchServ R&M Infrastructure	-	20,937	-	-	-	-
436010 - PurchServ UT Electricity	50,000	27,898	26,500	28,000	28,000	56,000
436060 - PurchServ UT IDB	25,200	13,399	13,900	15,000	15,000	30,000
437000 - PurchServ Other	53,200	-	25,000	-	-	-
437001 - PurchServ Other Postage	1,000	9	400	500	500	1,000
437002 - PurchServ Other Advertising	1,000	-	-	500	500	1,000
437004 - PurchServ Other Mobile Devices	12,200	6,126	9,600	11,000	10,100	21,100
437102 - PurchServ Other VegetationCont	57,000	14,414	20,000	20,000	20,000	40,000
437104 - PurchServ Other OnlineSubscrip	-	100	200	200	200	400

2025-2027 Proposed Budget

Parking Services Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
437113 - PurchServ Other PKManage&Enfor	1,391,900	616,746	646,300	685,000	715,000	1,400,000
437114 - PurchServ Other Security	44,000	27,299	25,000	25,000	25,000	50,000
437117 - PurchServ Other Winter Ops	86,000	36,787	43,000	44,000	44,000	88,000
440000 - Equipment <Cap Threshold	10,000	12,745	6,800	10,000	10,000	20,000
442000 - Equipment <CapThresh Tech	4,000	1,407	-	300	300	600
442010 - Equipment <CapThresh TechUserE	600	-	-	-	-	-
451000 - ConsumSupp&Mat Office Supplies	1,000	493	1,000	500	500	1,000
460000 - Employee Costs	800	246	1,500	500	500	1,000
461100 - Emp Costs Prof Dev & Train Req	-	118	4,600	-	-	-
461200 - Emp Costs Prof Dev & Train Opt	16,000	14,244	4,100	10,000	10,000	20,000
462010 - Employee Costs Recruitment	500	-	-	-	-	-
462040 - Employee Costs Licenses & Dues	2,000	2,560	2,600	2,600	2,600	5,200
470000 - Community Education & Outreach	4,000	3,172	3,400	3,400	3,400	6,800
490020 - Leases Land Lease	18,000	9,000	9,500	13,000	13,000	26,000
521020 - Other Fees&Permits	400	-	200	200	200	400
522000 - Other Taxes	12,000	6,629	7,200	7,500	7,500	15,000
Capital Outlay	2,441,300	118,647	213,500	50,000	-	50,000
620100 - Equipment >Cap Threshold	81,000	80,856	63,500	-	-	-
650200 - Infrastructure CapImprove	2,360,300	37,791	150,000	50,000	-	50,000
Transfers Out - OH	596,400	287,100	298,200	371,200	371,200	742,400
705001 - Xfer City-wide OH CityAttorney	98,200	49,100	49,100	90,100	90,100	180,200
705003 - Xfer City-wide OH IT	9,400	4,700	4,700	8,400	8,400	16,800
705004 - Xfer City-wide OH FacilityMgmt	154,000	75,800	77,000	75,800	75,800	151,600
705005 - Xfer City-wide OH Admin & HR	102,200	48,200	51,100	32,100	32,100	64,200
705006 - Xfer City-wide OH Finance	36,200	15,600	18,100	21,900	21,900	43,800
705007 - Xfer City-wide OH Purchasing	20,400	8,900	10,200	13,100	13,100	26,200
705008 - Xfer City-wide OH Insurance	64,400	32,200	32,200	31,500	31,500	63,000
705013 - Xfer City-wide OH Perf Mgmt	46,200	23,100	23,100	94,400	94,400	188,800
705014 - Xfer City-wide OH Proj Mgmt	5,400	2,700	2,700	3,900	3,900	7,800
705015 - Xfer City-wide OH Real Estate	60,000	26,800	30,000	-	-	-
Transfers Out	5,500	2,714	3,100	3,000	3,000	6,000
741240 - Xfer InterfundChg to EID	5,500	2,693	3,000	3,000	3,000	6,000
745111 - Xfer InterfundChg to GAParts	-	21	100	-	-	-
Debt Service	176,900	89,442	87,300	90,100	87,100	177,200
801025 - LTDPrFF&C 2020 PK MirrorPond	110,000	55,000	55,000	60,000	60,000	120,000
801026 - LTDPrFF&C 2020 Ameresco	12,600	6,167	6,400	6,600	7,000	13,600
811025 - LTDInFF&C 2020 PK MirrorPond	39,200	20,650	18,500	16,300	13,300	29,600
811026 - LTDInFF&C 2020 Ameresco	15,100	7,625	7,400	7,200	6,800	14,000
Contingency	317,900	-	-	1,578,400	(300,400)	1,278,000
910000 - Contingency	317,900	-	-	1,578,400	(300,400)	1,278,000
Reserves	1,886,000	-	-	1,470,000	-	1,470,000
900200 - Reserves Future Construction	1,686,000	-	-	1,270,000	-	1,270,000
900400 - Reserves Major Maintenance	200,000	-	-	200,000	-	200,000
Grand Total	**-**	**(3,280,240)**	**(3,359,000)**	**-**	**-**	**-**

Cemetery Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 50,600	$ 60,999	$ 25,900	$ 24,000	$ -	$ 24,000
Charges for services	250,700	154,231	139,000	139,000	139,000	278,000
Interfund transfers	15,500	21,532	34,900	34,900	34,900	69,800
General fund subsidy	869,900	320,973	453,300	536,100	461,700	997,800
TOTAL RESOURCES	$ 1,186,700	$ 557,735	$ 653,100	$ 734,000	$ 635,600	$ 1,369,600

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ 601,000	$ 315,573	$ 391,200	$ 401,400	$ 419,700	$ 821,100
Materials & services	213,200	77,708	89,400	94,900	98,000	192,900
Capital outlay	80,600	13,275	10,000	100,000	10,000	110,000
Total Infrastructure Program	894,800	406,556	490,600	596,300	527,700	1,124,000
Interfund Transfers	256,200	119,449	132,700	107,900	107,900	215,800
Debt Service	11,700	5,830	5,800	5,800	-	5,800
Contingency	24,000	-	-	24,000	-	24,000
TOTAL REQUIREMENTS	$ 1,186,700	$ 531,835	$ 629,100	$ 734,000	$ 635,600	$ 1,369,600

Authorized Full Time Equivalents	2.00	2.00	2.00
Allocated Full Time Equivalents	2.10	2.10	2.10

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Cemetery Fund

Overview

The Pilot Butte Cemetery, established in the early 1900s and listed as one of Oregon's Historic Cemeteries, offers a vital connection to Bend's history with headstones dating back to 1903. The 40-acre property features fourteen (14) acres of developed burial plots maintained by the Transportation & Mobility Department and two columbariums – structures specifically designed to house cremated remains, with individual compartments known as niches, each serving as a repository for urns. Together, these columbariums contain 160 niches. Cemetery revenues have slightly improved, although they remain challenged by the sale of prime lots and an increased preference for cremation over full burials. Despite this slight improvement, the revenue shortfall, combined with rising operating and maintenance costs, has necessitated continued reliance on the General Fund subsidy and support from the Streets & Operations Division to maintain current service levels.

The 2025-2027 biennium budget aims to address these financial challenges while continuing to honor the cemetery's historical significance and provide essential services. The budget will cover the maintenance and operations of existing infrastructure, upgrades to burial facilities and signage, efficient administration of services, and coordination with special events. The anticipated impact includes enhanced efficiency, improved visitor experience, and optimized resource use. Major cost considerations include personnel expenses, maintenance and operations costs, funding for capital improvements, investment in technology solutions, and special event coordination and security. Revenue sources will remain consistent, including plot sales, columbarium niche sales, cremation services, and related fees. The Transportation & Mobility Department will continue to oversee cemetery operations, aligning with the department's broader goals and objectives.

Goals & Objectives for the 2025-2027 Biennial Budget

- Complete attainable street preservation projects by focusing on addressing failed roadways within the cemetery and prioritizing preservation efforts to ensure safe and accessible pathways for visitors
- Continue hazardous tree mitigation by identifying and addressing hazardous trees to ensure the safety of visitors and staff, while simultaneously improving the aesthetic appeal and environmental health of the cemetery grounds
- Establish an on-site workspace for cemetery staff by developing a functional and accessible area within the cemetery caretaker's house. Ensure the workspace meets ADA and code compliance, including a customer service area to assist grieving families. Evaluate cost-effective options for either renovating and upgrading the current building or replacing with a modular unit
- Provide training for cemetery and administrative staff by implementing programs that enable them to efficiently utilize new cemetery management software. Ensure that staff are equipped with the necessary skills and knowledge to improve operational efficiency and deliver high-quality service
- Improve accessibility by implementing ADA-compliant pathways and facilities to ensure all visitors can navigate the cemetery with ease. Additionally, upgrade existing pathways and entrances to enhance mobility for elderly and disabled visitors

- Enhance landscaping and aesthetics by developing a comprehensive landscaping plan to beautify the cemetery grounds. Incorporate native plants and trees to enrich the natural environment and promote sustainability
- Promote financial sustainability by creating a marketing plan aimed at raising awareness of cemetery services and attracting new clients

Major Accomplishments during the 2023-2025 Biennium

- Cemetery management software was selected and implemented to capture complete historical data, transitioning this information into a public application. This now allows loved ones to locate gravesites and view available plots with ease
- Hazardous tree mitigation efforts continued, focusing on ensuring the safety of visitors and staff while improving the aesthetic and environmental health of the cemetery grounds. As a result, 12 hazardous trees were successfully removed from the cemetery
- Water conservation efforts successfully reduced water consumption by working in collaboration with the City's Water Conservation Program Manager to optimize watering schedules and resource utilization
- Street preservation projects were successfully completed, and funding was identified to address aging roadways within the cemetery, ensuring improved accessibility and maintenance

Significant Changes from the 2023-2025 Biennial Budget

- Cemetery Information Management System (CIMS) software maintenance was increased 5% year-over-year to ensure the continued operation and support of the management software
- The budget for work crews increased to $5,000 per year to ensure adequate support for maintenance activities. This adjustment accounts for an increase in materials and services provided by the Deschutes County work crew and replaces funding previously covered by the Streets & Operations Fund
- Upgrading the inadequate and ineffective cemetery facilities has become necessary due to the Streets Division's relocation to the new Public Works Campus. $100,000 is budgeted for a modular building and the addition of a pole barn

INFRASTRUCTURE
Cemetery Fund

FIVE YEAR VEHICLE & EQUIPMENT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:					
One (1) Work truck replacement	$ -	$ -	$ -	$ 90,000	$ -
Subtotal Vehicles	**$ -**	**$ -**	**$ -**	**$ 90,000**	**$ -**
Equipment:					
One (1) Onsite facility	$ 50,000	$ -	$ -	$ -	$ -
One (1) Pole Barn	50,000	-	-	-	-
Subtotal Equipment	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**
Total	**$ 100,000**	**$ -**	**$ -**	**$ 90,000**	**$ -**

FIVE YEAR REPAIR & REPLACEMENT CAPITAL PROJECT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Street Preservation on road through cemetery	$ -	$ 10,000	$ -	$ 10,000	$ -
Total	**$ -**	**$ 10,000**	**$ -**	**$ 10,000**	**$ -**

2025-2027 Proposed Budget

Cemetery Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4100 - Cemetery Fund	-	(25,900)	(24,000)	-	-	-
BeginWorkingCapital	(50,600)	(60,999)	(25,900)	(24,000)	-	(24,000)
301000 - Beginning Working Capital	(50,600)	(60,999)	(25,900)	(24,000)	-	(24,000)
Resources	(1,136,100)	(496,736)	(627,200)	(710,000)	(635,600)	(1,345,600)
346310 - Charges&Fees Cem Burial	(119,000)	(83,337)	(76,700)	(76,700)	(76,700)	(153,400)
346320 - Charges&Fees Cem Lot Sales	(108,800)	(38,764)	(34,000)	(34,000)	(34,000)	(68,000)
346340 - Charges&Fees Cem Head & Liner	(22,900)	(32,130)	(28,300)	(28,300)	(28,300)	(56,600)
382100 - Xfer Subsidies from GF	(869,900)	(320,973)	(453,300)	(536,100)	(461,700)	(997,800)
383610 - Xfer Special Purp from CemPM	(15,500)	(21,532)	(34,900)	(34,900)	(34,900)	(69,800)
Personnel Services	601,000	315,573	391,200	401,400	419,700	821,100
401000 - Salaries Regular	356,700	163,343	198,700	214,200	218,800	433,000
401100 - Salaries OthPayouts	3,700	2,068	6,900	4,700	4,900	9,600
401200 - Salaries Overtime	21,400	37,748	48,800	12,900	13,100	26,000
411001 - Benefits Taxes Social Security	23,600	12,564	15,700	14,100	14,400	28,500
411002 - Benefits Taxes Medicare	5,500	2,947	3,700	3,300	3,400	6,700
411003 - Benefits Taxes Unemployment	400	205	300	200	200	400
411004 - Benefits AssessWorkCompHrly	200	91	100	200	200	400
411006 - Benefits Taxes OR Paid Leave	1,500	800	1,000	900	900	1,800
412001 - Benefits PERS IAP	20,300	11,946	14,300	13,600	13,900	27,500
412002 - Benefits PERS Tier 1/Tier 2	43,300	25,136	28,300	26,600	27,100	53,700
412003 - Benefits PERS OPSRP	20,300	12,160	15,800	24,000	24,500	48,500
412004 - Benefits PERS Debt Service	5,900	5,228	4,200	4,000	4,100	8,100
413010 - Benefits Insurance WkCompPrem	16,300	7,829	9,700	9,600	9,900	19,500
413020 - Benefits Insurance Disability	1,000	377	600	600	600	1,200
413021 - Benefits Insurance AD&D	-	26	100	100	100	200
413030 - Benefits Insurance Life	200	213	200	200	200	400
413040 - Benefits InsuranceHDHealthPrem	48,500	21,776	28,700	52,100	62,500	114,600
413041 - Benefits InsuranceHDHealthDedu	10,200	5,270	7,200	10,300	10,300	20,600
413042 - Benefits InsuranceHDHealthCoin	3,100	42	-	-	-	-
413050 - Benefits Insurance DentalPrem	3,500	2,513	3,400	5,100	5,400	10,500
413060 - Benefits Telemed	200	97	100	100	100	200
414010 - Benefits OPEB LongTermFunding	6,000	1,980	1,900	2,500	3,000	5,500
414020 - Benefits OPEB PERS Supplement	2,400	-	-	-	-	-
414030 - Benefits City Paid Def Comp	400	76	300	700	700	1,400
415010 - Benefits Other EmployeeParking	-	40	-	-	-	-
415012 - Benefits Other Clothing Allow	5,600	928	1,000	1,000	1,000	2,000
415020 - Benefits Other 125BenefitsAdm	800	170	200	400	400	800
Materials & Services	213,200	77,708	89,400	94,900	98,000	192,900
433500 - PurchServ Financial BankMerch	-	1,509	1,500	1,500	1,500	3,000
434200 - PurchServ TechSoftware Maint	7,400	800	3,700	3,900	4,100	8,000
435300 - PurchServ R&M Buildings&Struct	4,000	380	3,000	5,000	5,000	10,000
435400 - PurchServ R&M Infrastructure	16,000	5,893	8,000	8,000	8,000	16,000
436010 - PurchServ UT Electricity	2,400	1,586	1,600	1,700	1,800	3,500
436040 - PurchServ UT Waste Disposal	15,000	10,677	9,000	6,000	6,000	12,000
436060 - PurchServ UT IDB	120,000	39,483	50,000	51,500	53,000	104,500
440000 - Equipment <Cap Threshold	13,000	6,902	4,000	8,000	8,000	16,000
440100 - Equipment <CapThresh Safety	-	-	-	500	500	1,000
453000 - ConsumSupp&Mat Other Op	34,000	10,244	8,000	8,500	9,000	17,500
461200 - Emp Costs Prof Dev & Train Opt	-	29	-	-	-	-
463020 - Employee Costs Medical	600	205	100	300	300	600
521020 - Other Fees&Permits	800	-	500	-	800	800
Capital Outlay	80,600	13,275	10,000	100,000	10,000	110,000
610100 - Vehicles & Trucks	50,000	-	-	-	-	-
620100 - Equipment >Cap Threshold	-	-	-	100,000	-	100,000
640100 - Intangibles Computer Software	10,600	13,275	-	-	-	-
650200 - Infrastructure CapImprove	20,000	-	10,000	-	10,000	10,000
Transfers Out - OH	172,600	84,400	86,300	100,700	100,700	201,400
705001 - Xfer City-wide OH CityAttorney	77,200	38,600	38,600	-	-	-
705003 - Xfer City-wide OH IT	19,000	9,500	9,500	20,900	20,900	41,800

2025-2027 Proposed Budget

Cemetery Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
705005 - Xfer City-wide OH Admin & HR	43,200	20,400	21,600	21,400	21,400	42,800
705006 - Xfer City-wide OH Finance	7,400	3,200	3,700	5,400	5,400	10,800
705007 - Xfer City-wide OH Purchasing	2,800	1,200	1,400	1,300	1,300	2,600
705008 - Xfer City-wide OH Insurance	6,200	3,100	3,100	2,200	2,200	4,400
705013 - Xfer City-wide OH Perf Mgmt	13,200	6,600	6,600	-	-	-
705014 - Xfer City-wide OH Proj Mgmt	3,600	1,800	1,800	5,900	5,900	11,800
715107 - Xfer Dept OH Fleet	-	-	-	43,600	43,600	87,200
Transfers Out	83,600	35,049	46,400	7,200	7,200	14,400
735106 - Xfer Special Purp to GAFleetRs	1,000	500	500	400	400	800
745110 - Xfer InterfundChg to GAR&M	65,800	32,900	32,900	1,100	1,100	2,200
745111 - Xfer InterfundChg to GAParts	9,400	1,584	7,800	3,800	3,800	7,600
745112 - Xfer InterfundChg to GAFuel	7,400	65	5,200	1,900	1,900	3,800
Debt Service	11,700	5,830	5,800	5,800	-	5,800
801039 - LTDPrFF&C 2021A Cemetery	11,200	5,600	5,600	5,700	-	5,700
811039 - LTDInFF&C 2021A Cemetery	500	230	200	100	-	100
Contingency	24,000	-	-	24,000	-	24,000
910000 - Contingency	24,000	-	-	24,000	-	24,000
Grand Total	**-**	**(25,900)**	**(24,000)**	**-**	**-**	**-**

Cemetery Permanent Maintenance Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 687,700	$ 677,855	$ 679,300	$ 678,700	$ -	$ 678,700
Charges for services	14,800	6,737	5,700	5,700	5,700	11,400
Miscellaneous	73,500	22,463	36,000	36,000	36,000	72,000
TOTAL RESOURCES	$ 776,000	$ 707,055	$ 721,000	$ 720,400	$ 41,700	$ 762,100

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Materials & services	$ 15,200	$ 6,259	$ 7,400	$ 7,800	$ 7,800	$ 15,600
Total Infrastructure Program	15,200	6,259	7,400	7,800	7,800	15,600
Interfund Transfers	53,800	21,532	34,900	34,900	34,900	69,800
Reserves Permanent Maintenance	707,000	-	-	677,700	(1,000)	676,700
TOTAL REQUIREMENTS	$ 776,000	$ 27,791	$ 42,300	$ 720,400	$ 41,700	$ 762,100

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Cemetery Permanent Maintenance Fund

Overview

The City operates a municipal cemetery registered as an endowment cemetery under Oregon Revised Statutes (ORS) 97.810. ORS requires the City to establish, maintain, and operate an endowment care fund for the cemetery. At least 15% of cemetery lot sales must be deposited into the fund as permanent maintenance fees, along with other statutory fees.

In accordance with ORS 97.830, investment income earned and realized by this fund will be transferred to the Cemetery program for the general care and maintenance of the cemetery property. Transfers of investment earnings from the cemetery permanent maintenance trust are limited to actual cash earnings (interest and dividends) received by the trust. Additional investment earnings from market-value fluctuations are held in trust until the investment is sold or matures.

2025-2027 Proposed Budget

Cemetery Permanent Maintenance Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
6100 - Cemetery Permanent Maintenance	-	(679,264)	(678,700)	-	-	-
BeginWorkingCapital	(687,700)	(677,855)	(679,300)	(678,700)	-	(678,700)
301000 - Beginning Working Capital	(687,700)	(677,855)	(679,300)	(678,700)	-	(678,700)
Resources	(88,300)	(29,200)	(41,700)	(41,700)	(41,700)	(83,400)
346330 - Charges&Fees Cem Perm Maint	(14,800)	(6,737)	(5,700)	(5,700)	(5,700)	(11,400)
360000 - Investment Income	(73,500)	(22,463)	(36,000)	(36,000)	(36,000)	(72,000)
Materials & Services	15,200	6,259	7,400	7,800	7,800	15,600
433400 - PurchServ Financial Banking	15,200	6,259	7,400	7,800	7,800	15,600
Transfers Out	53,800	21,532	34,900	34,900	34,900	69,800
734100 - Xfer Special Purp to CY	53,800	21,532	34,900	34,900	34,900	69,800
Reserves	707,000	-	-	677,700	(1,000)	676,700
900600 - Reserves Permanent Maintenance	707,000	-	-	677,700	(1,000)	676,700
Grand Total	**-**	**(679,264)**	**(678,700)**	**-**	**-**	**-**

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Airport Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 707,100	$ 326,761	$ 974,900	$ 1,774,100	$ -	$ 1,774,100
Intergovernmental revenues	13,972,000	2,004,311	6,106,000	11,267,300	290,000	11,557,300
Charges for services	2,478,000	1,200,296	1,224,100	1,281,800	1,345,400	2,627,200
Miscellaneous	8,400	17,180	17,100	215,000	215,000	430,000
Debt proceeds	-	-	-	637,500	-	637,500
Short-term loan proceeds from GF	1,000,000	501,000	1,500,000	1,500,000	1,000,000	2,500,000
TOTAL RESOURCES	$ 18,165,500	$ 4,049,548	$ 9,822,100	$ 16,675,700	$ 2,850,400	$ 19,526,100

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ 980,700	$ 306,653	$ 343,900	$ 504,500	$ 533,000	$ 1,037,500
Materials & services	459,800	226,264	255,100	342,100	353,500	695,600
Capital outlay	13,962,000	1,912,877	6,267,600	12,423,800	415,000	12,838,800
Total Infrastructure Program	15,402,500	2,445,794	6,866,600	13,270,400	1,301,500	14,571,900
Interfund Transfers	1,190,600	555,066	607,900	671,700	671,700	1,343,400
Debt Service	1,546,400	73,780	573,500	1,570,900	1,630,500	3,201,400
Contingency	26,000	-	-	599,600	(243,300)	356,300
Reserves	-	-	-	563,100	(510,000)	53,100
TOTAL REQUIREMENTS	$ 18,165,500	$ 3,074,640	$ 8,048,000	$ 16,675,700	$ 2,850,400	$ 19,526,100

Authorized Full Time Equivalents	2.50	2.50	2.50
Allocated Full Time Equivalents	2.52	3.25	3.25

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Airport Fund

Overview

The Airport fund provides oversight and management of the planning, operations, maintenance, development, and capital improvements at the Bend Municipal Airport (KBDN). The Bend Municipal Airport is the 3rd busiest of 97 public use airports in Oregon and is identified by the Oregon Department of Aviation as a Category 2, High Activity Business/General Aviation airport. The most recent count identified 292 based aircraft. The Federal Aviation Administration (FAA) reported an annual 141,000 operations, an average of 386 takeoff and landings daily in 2022. Total based aircraft and annual aircraft operations is the basis used by the FAA to award the federal Airport Capital Improvement Program (AIP) grants. Federal grant awards under the 2024 FAA Reauthorization Bill now cover 95% of the total project costs for eligible projects, leaving the City responsible for a 5% total project cost match. Additionally, the City pursues state grants that can be used as the federal match, with a maximum per project match of 2.5% or up to $150,000.

KBDN is located on 420 acres, situated five miles east of Bend's city limits. The airport is owned and operated by the City of Bend; located within Deschutes County; and is outside the Bend Urban Growth Boundary. Airport facilities consist of a single 5,200-foot runway; a 26-acre Helicopter Operations Area (HOA) with full utilities and 21 Helicopter parking pads; two full parallel taxiways; 169 aircraft storage hangars and buildings for personal aircraft and commercial aviation use. With the exception of the airport café, there are no nonaeronautical uses permitted at the Airport. According to the most recent (2018) Oregon Aviation Plan, the regional economic impact of the Bend Municipal Airport is $166 million in sales/output, direct, indirect, and induced.

Principal sources of operating revenue for the Airport come from nearly 300 tenants including long term ground leases, monthly City-owned hangar and tie down agreements, and fuel flowage fees. Expenses include operation, maintenance, and capital improvement of the Airport infrastructure. Federal and State grants provide significant funding for eligible airport capital improvements.

Goals & Objectives for the 2025-2027 Biennial Budget

- Complete the Air Traffic Control Tower ($14 million) [Est. Completion March 2026]
- Complete the Taxiway Rehabilitation and Lighting ($3 million) [Est. Completion June 2026]
- Complete the Taxilane Pavement Rehabilitation ($3 million) [Est. Completion June 2027]
- Develop a sustainable revenue model for the airport to ensure it is self-sufficient, covering the cost of providing services with minimal reliance on general fund support. This can be achieved by optimizing the Airport Rates, Charges, and Fee Schedule. Respond to demand for long-term aeronautical development projects; creation of additional hangar space; provide improved amenities for airport users; and generate additional revenues to support the Airport Fund

Major Accomplishments during the 2023-2025 Biennium

- Completed an update to the Airport Rules and Regulations, Minimum Standards for Commercial Aeronautical Service Providers
- Implemented the Reversion Fee Program as part of the sustainable revenue model
- Applied for and granted more than $21 million in Airport Capital Improvement Program grants
- Effectively collaborated with airport stakeholder user groups, elected and appointed officials at the local, state, and national levels through presentations, written communications, and personal visits

Significant Changes from the 2023-2025 Biennium

- Realized additional revenue due to the addition of new hangars along with restated and amended month-to-month lease agreements
- Enhanced communication, collaboration, airport awareness, and community engagement through Airport Manager's relationship building with federal and state officials, active participation in memberships with professional organizations to include the Oregon Airport Managers Association, US Contract Tower Policy Board and American Association of Airport Executives

INFRASTRUCTURE
Airport Fund

FIVE YEAR EQUIPMENT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Equipment:					
One (1) Café Deck Repair	$ 30,000	$ -	$ -	$ -	$ -
Two (2) HVAC Replacement	30,000	-	-	-	-
One (1) HVAC Replacement	-	15,000	-	-	-
Stormwater Repair	100,000	100,000	-	-	-
Total	**$ 160,000**	**$ 115,000**	**$ -**	**$ -**	**$ -**

Airport Fund
Five Year Capital Improvement Program (CIP) Schedule

	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP
AP22B - Air Traffic Control Tower	1	$ 6,427,000	$ -	$ -	$ -	$ -	$ 6,427,000
AP25A - Taxiway A & B Rehabilitation & Lighting	1	3,736,800	-	-	-	-	3,736,800
AP26A - Taxilane Rehabilitation	5	2,100,000	-	-	-	-	2,100,000
AP27A - West Apron Rehabilitation	5	-	300,000	3,477,800	-	-	3,777,800
AP28A - Perimeter Fence (Environmental, Design and Construction)	5	-	-	-	-	166,700	166,700
Total		**$ 12,263,800**	**$ 300,000**	**$ 3,477,800**	**$ -**	**$ 166,700**	**$ 16,208,300**

*The City's cost estimate classification system is based on standards developed by the AACE International Recommended Practice No. 18R-97

Estimate Class	Purpose	Project Definition Level Expressed as % of completion definition	Cost Estimate Range Typical variation in high & low range
Class 5	Concept or Feasibility	0% to 2%	+ 100% / -50%
Class 4	Preliminary Engineering	1% to 15%	+ 50% / -30%
Class 3	Semi-Detailed (30%-60% Design)	10% to 40%	+ 30% / -20%
Class 2	Detailed (60%-100% Design)	30% to 75%	+ 20% / -15%
Class 1	Final (100% Design/Bid Opening)	65% to 100%	+ 10% / -10%
N/A	Not Applicable		

2025-2027 Proposed Budget

Airport Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4000 - Airport Fund	-	(974,908)	(1,774,100)	-	-	-
BeginWorkingCapital	(707,100)	(326,761)	(974,900)	(1,774,100)	-	(1,774,100)
301000 - Beginning Working Capital	(707,100)	(326,761)	(974,900)	(1,774,100)	-	(1,774,100)
Resources	(17,458,400)	(3,722,787)	(8,847,200)	(14,901,600)	(2,850,400)	(17,752,000)
330100 - Intergovt Federal Direct Grant	(13,972,000)	(1,942,142)	(5,807,500)	(10,900,000)	(290,000)	(11,190,000)
332100 - Intergovt State Grant	-	(62,169)	(298,500)	(367,300)	-	(367,300)
340900 - Contra-Revenues Bad Debts	-	(2,443)	-	-	-	-
343400 - Charges&Fees Tie Down Fees	(35,300)	(15,499)	(13,600)	(13,700)	(13,000)	(26,700)
343401 - Charges&Fees Fuel Flowage Fee	(110,000)	(57,418)	(55,000)	(56,800)	(61,800)	(118,600)
345110 - Charges&Fees Lease AP Ground	(1,297,200)	(636,399)	(650,000)	(671,900)	(701,300)	(1,373,200)
345120 - Charges&Fees Lease AP Hangar	(872,500)	(410,369)	(417,000)	(419,800)	(427,500)	(847,300)
345130 - Charges&Fees AP Reversion Fee	-	-	(10,000)	(39,000)	(59,000)	(98,000)
345200 - Charges&Fees Lease Building	(128,700)	(62,063)	(62,000)	(63,600)	(65,300)	(128,900)
345300 - Charges&Fees Lease ROW	(34,300)	(16,105)	(16,500)	(17,000)	(17,500)	(34,500)
360000 - Investment Income	(8,400)	(4,182)	(2,100)	-	-	-
361000 - Contributions & Donations	-	(1,240)	-	-	-	-
363000 - Sale of Asset Proceeds	-	(5,500)	-	-	-	-
366000 - Miscellaneous Revenue	-	(6,258)	(15,000)	(215,000)	(215,000)	(430,000)
370100 - LTD Proceeds FF&C	-	-	-	(637,500)	-	(637,500)
376100 - STDebt Interfund Loans from GF	(1,000,000)	(501,000)	(1,500,000)	(1,500,000)	(1,000,000)	(2,500,000)
Personnel Services	980,700	306,653	343,900	504,500	533,000	1,037,500
401000 - Salaries Regular	583,000	206,953	219,500	313,800	326,700	640,500
401100 - Salaries OthPayouts	6,300	-	-	-	-	-
401200 - Salaries Overtime	6,900	324	1,700	2,700	2,800	5,500
411001 - Benefits Taxes Social Security	37,300	12,592	13,600	19,600	20,400	40,000
411002 - Benefits Taxes Medicare	8,700	2,945	3,200	4,600	4,800	9,400
411003 - Benefits Taxes Unemployment	600	210	200	300	300	600
411004 - Benefits AssessWorkCompHrly	200	98	100	200	200	400
411006 - Benefits Taxes OR Paid Leave	2,400	809	900	1,300	1,300	2,600
412001 - Benefits PERS IAP	36,200	11,379	13,300	19,000	19,800	38,800
412002 - Benefits PERS Tier 1/Tier 2	16,300	1,680	-	-	-	-
412003 - Benefits PERS OPSRP	77,300	26,665	32,500	61,500	64,000	125,500
412004 - Benefits PERS Debt Service	10,500	4,908	3,900	5,500	5,800	11,300
413010 - Benefits Insurance WkCompPrem	9,000	4,996	4,800	4,900	5,300	10,200
413020 - Benefits Insurance Disability	1,600	515	600	800	900	1,700
413021 - Benefits Insurance AD&D	-	37	100	100	100	200
413030 - Benefits Insurance Life	600	322	200	200	200	400
413040 - Benefits InsuranceHDHealthPrem	117,800	19,983	30,500	44,300	53,100	97,400
413041 - Benefits InsuranceHDHealthDedu	24,800	4,783	7,600	9,500	9,500	19,000
413042 - Benefits InsuranceHDHealthCoin	3,700	47	1,300	800	1,000	1,800
413050 - Benefits Insurance DentalPrem	8,600	3,442	4,300	6,200	6,500	12,700
413060 - Benefits Telemed	400	98	100	200	200	400
414010 - Benefits OPEB LongTermFunding	11,600	1,917	2,900	4,800	5,800	10,600
414020 - Benefits OPEB PERS Supplement	4,400	-	-	-	-	-
414030 - Benefits City Paid Def Comp	5,500	50	1,300	2,000	2,100	4,100
415010 - Benefits Other EmployeeParking	-	7	200	400	400	800
415011 - Benefits Other CellPhone Allow	3,000	633	-	500	500	1,000
415012 - Benefits Other Clothing Allow	3,200	1,060	800	800	800	1,600
415020 - Benefits Other 125BenefitsAdm	800	200	300	500	500	1,000
Materials & Services	459,800	226,264	255,100	342,100	353,500	695,600
432000 - PurchServ Consulting	85,000	29,983	55,000	41,500	32,800	74,300
433300 - PurchServ Financial Bond Sale	-	1	-	12,500	-	12,500
434100 - PurchServ TechSoftware&HostSol	16,000	-	-	-	16,700	16,700
434200 - PurchServ TechSoftware Maint	-	-	-	-	32,500	32,500
435000 - PurchServ R&M	26,000	13,304	22,000	13,700	14,200	27,900
435100 - PurchServ R&M Equipment	8,000	15,595	20,000	4,200	4,400	8,600
435300 - PurchServ R&M Buildings&Struct	70,000	33,982	30,000	68,300	47,000	115,300
436010 - PurchServ UT Electricity	32,000	17,305	18,000	23,600	29,500	53,100
436020 - PurchServ UT Gas	1,400	3,353	2,000	2,100	2,200	4,300

2025-2027 Proposed Budget

Airport Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
436035 - PurchServ UT Water Rights	1,600	831	800	1,200	1,600	2,800
436040 - PurchServ UT Waste Disposal	10,000	4,426	5,000	8,000	11,000	19,000
436050 - PurchServ TelephoneDirectLine	14,000	6,899	7,000	9,300	9,700	19,000
436060 - PurchServ UT IDB	12,000	7,046	7,200	11,400	11,900	23,300
437000 - PurchServ Other	12,000	2,723	-	6,300	6,600	12,900
437001 - PurchServ Other Postage	1,000	59	200	200	200	400
437004 - PurchServ Other Mobile Devices	2,400	1,361	1,200	1,300	1,400	2,700
437101 - PurchServ Other Janitorial	15,000	7,261	10,000	26,800	39,500	66,300
437102 - PurchServ Other VegetationCont	14,000	10,007	6,500	6,800	7,100	13,900
437114 - PurchServ Other Security	400	-	-	-	-	-
437117 - PurchServ Other Winter Ops	100,000	32,680	52,000	62,500	65,000	127,500
440000 - Equipment <Cap Threshold	3,000	518	1,000	26,100	3,100	29,200
440100 - Equipment <CapThresh Safety	-	-	500	500	500	1,000
442000 - Equipment <CapThresh Tech	2,000	200	-	-	-	-
451000 - ConsumSupp&Mat Office Supplies	2,000	1,529	1,000	1,600	1,600	3,200
453000 - ConsumSupp&Mat Other Op	2,000	2,115	1,500	2,100	2,200	4,300
460000 - Employee Costs	600	779	300	300	300	600
461100 - Emp Costs Prof Dev & Train Req	2,000	2,273	1,000	1,100	1,100	2,200
461200 - Emp Costs Prof Dev & Train Opt	17,000	7,058	8,500	3,900	4,300	8,200
462040 - Employee Costs Licenses & Dues	4,000	3,205	2,700	3,300	3,400	6,700
463020 - Employee Costs Medical	-	-	-	100	200	300
463030 - Emp Costs WearingApparel&Maint	400	236	200	200	200	400
470000 - Community Education & Outreach	2,000	111	1,000	1,100	1,100	2,200
521020 - Other Fees&Permits	4,000	197	500	2,100	2,200	4,300
522000 - Other Taxes	-	21,227	-	-	-	-
Capital Outlay	13,962,000	1,912,877	6,267,600	12,423,800	415,000	12,838,800
620100 - Equipment >Cap Threshold	32,000	32,976	45,000	-	-	-
630220 - Buildings&Struct TenantImprove	-	-	-	60,000	15,000	75,000
650100 - Infrastructure Repair&Replace	-	-	-	100,000	100,000	200,000
650200 - Infrastructure CapImprove	13,930,000	1,879,901	6,222,600	12,263,800	300,000	12,563,800
Transfers Out - OH	1,127,400	527,800	563,700	650,100	650,100	1,300,200
705001 - Xfer City-wide OH CityAttorney	158,800	79,400	79,400	180,200	180,200	360,400
705003 - Xfer City-wide OH IT	34,400	17,200	17,200	32,400	32,400	64,800
705004 - Xfer City-wide OH FacilityMgmt	53,600	26,400	26,800	66,300	66,300	132,600
705005 - Xfer City-wide OH Admin & HR	104,800	49,400	52,400	47,500	47,500	95,000
705006 - Xfer City-wide OH Finance	83,800	36,000	41,900	37,800	37,800	75,600
705007 - Xfer City-wide OH Purchasing	17,400	7,600	8,700	23,100	23,100	46,200
705008 - Xfer City-wide OH Insurance	58,400	29,200	29,200	32,200	32,200	64,400
705013 - Xfer City-wide OH Perf Mgmt	33,000	16,500	16,500	33,300	33,300	66,600
705014 - Xfer City-wide OH Proj Mgmt	15,000	7,500	7,500	13,400	13,400	26,800
705015 - Xfer City-wide OH Real Estate	480,000	214,500	240,000	98,700	98,700	197,400
715101 - Xfer Dept OH Engineering	88,200	44,100	44,100	61,500	61,500	123,000
715107 - Xfer Dept OH Fleet	-	-	-	23,700	23,700	47,400
Transfers Out	63,200	27,266	44,200	21,600	21,600	43,200
735106 - Xfer Special Purp to GAFleetRs	600	300	300	200	200	400
745110 - Xfer InterfundChg to GAR&M	43,600	21,800	21,800	3,800	3,800	7,600
745111 - Xfer InterfundChg to GAParts	12,800	3,582	14,600	13,800	13,800	27,600
745112 - Xfer InterfundChg to GAFuel	6,200	1,584	7,500	3,800	3,800	7,600
Debt Service	1,546,400	73,780	573,500	1,570,900	1,630,500	3,201,400
801021 - LTDPr Future Debt	-	-	-	-	17,000	17,000
801040 - LTDPrFF&C 2021A AirportEquip	20,500	10,200	10,300	10,400	10,600	21,000
801046 - LTDPrFF&C 2023	6,400	6,100	6,500	6,800	7,100	13,900
803002 - LTDPrNP 2007 APEastsideImprove	72,700	36,166	36,500	36,800	42,100	78,900
811021 - LTDIn Future Debt	9,400	-	-	-	39,000	39,000
811040 - LTDInFF&C 2021A AirportEquip	2,300	1,151	1,100	900	800	1,700
811046 - LTDInFF&C 2023	-	1,771	1,400	1,100	800	1,900
813002 - LTDInNP 2007 APEastsideImprove	35,100	18,392	16,700	14,900	13,100	28,000
871000 - Short term-Loan Repay to GF	1,400,000	-	501,000	1,500,000	1,500,000	3,000,000
Contingency	26,000	-	-	599,600	(243,300)	356,300

2025-2027 Proposed Budget

Airport Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
910000 - Contingency	26,000	-	-	599,600	(243,300)	356,300
Reserves	-	-	-	563,100	(510,000)	53,100
900810 - Reserves	-	-	-	563,100	(510,000)	53,100
Grand Total	**-**	**(974,908)**	**(1,774,100)**	**-**	**-**	**-**

System Development Charge (SDC) Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 22,581,700	$ 24,918,840	$ 24,878,600	$ 21,590,100	$ -	$ 21,590,100
Charges for services	31,225,000	22,973,956	19,153,300	18,180,900	18,508,000	36,688,900
Miscellaneous	796,300	1,104,333	1,464,600	426,500	211,500	638,000
TOTAL RESOURCES	$ 54,603,000	$ 48,997,129	$ 45,496,500	$ 40,197,500	$ 18,719,500	$ 58,917,000

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Interfund Transfers	$ 44,898,200	$ 24,118,504	$ 23,906,400	$ 21,924,100	$ 29,751,400	$ 51,675,500
Reserves Future Construction	9,704,800	-	-	18,273,400	(11,031,900)	7,241,500
TOTAL REQUIREMENTS	$ 54,603,000	$ 24,118,504	$ 23,906,400	$ 40,197,500	$ 18,719,500	$ 58,917,000

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
System Development Charge (SDC) Fund

Overview

The System Development Charges (SDC) Fund is a special revenue fund used to account for the collection of Transportation, Water and Water Reclamation SDCs. These SDCs are recorded as revenues in the SDC Fund. The use of the revenues is accounted for as a transfer out from the SDC fund to the Transportation Construction, Water and Water Reclamation Funds, respectively.

The 2025-2027 Proposed Biennial Budget assumes Engineering News Record (ENR), a construction cost inflation index, fee increases of 1.8% per fiscal year based on the February 2025 report.

SDC Methodologies

SDCs are critical resources used to fund transportation, water and water reclamation capital improvements. SDCs are one-time fees charged to new development or change of use in existing buildings when building permits are issued for their fair share of the cost of infrastructure built or needed to serve growth. The SDC fees are established through methodology studies and the current SDCs are collected at 100% of the allowed fee plus annual increases based on ENR. The City went through the process of updating its SDC methodologies in 2024. The methodology update includes a comprehensive review of the transportation, sewer, and water methodologies and project lists to reflect recent master planning efforts and holistic review of the implementation structures for all three SDCs. The updated transportation, water and sewer SDC methodologies were adopted by City Council on May 1, 2024. The SDC rates for a single-family dwelling unit are estimated as follows:

	2024-25 Actuals	2025-26 Estimate	2026-27 Estimate
Transportation SDC	$9,426	$9,596	$9,767
Water SDC	$7,181	$7,310	$7,442
Water Reclamation SDC	$5,890	$5,996	$6,104

Significant Changes from the 2023-2025 Biennial Budget

- The transportation SDC revenue budget includes a 1.8% fee increase assumption, but revenue is projected to decrease. Major development projects in the 2023-2025 biennium resulted in significant one-time revenues that are excluded from the projection base amount

2025-2027 Proposed Budget

System Development Charge (SDC) Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1400 - System Development Charge Fund	-	(24,878,625)	(21,590,100)	-	-	-
BeginWorkingCapital	(22,581,700)	(24,918,840)	(24,878,600)	(21,590,100)	-	(21,590,100)
301000 - Beginning Working Capital	(22,581,700)	(24,918,840)	(24,878,600)	(21,590,100)	-	(21,590,100)
Resources	(32,021,300)	(24,078,289)	(20,617,900)	(18,607,400)	(18,719,500)	(37,326,900)
347010 - Charges&Fees SDC Admin	(504,500)	(397,396)	(365,500)	(341,200)	(347,200)	(688,400)
347020 - Charges&Fees SDC Improvement	(22,211,400)	(16,180,187)	(13,140,400)	(12,468,100)	(12,692,600)	(25,160,700)
347030 - Charges&Fees SDC Reimbursemer	(8,474,200)	(6,388,498)	(5,642,300)	(5,366,500)	(5,463,100)	(10,829,600)
347100 - Charges&Fees SDC Water Surchrg	(34,900)	(7,875)	(5,100)	(5,100)	(5,100)	(10,200)
360000 - Investment Income	(715,500)	(1,061,256)	(1,407,000)	(393,800)	(184,100)	(577,900)
364114 - LoanRepayPrin SDC Loan	(71,100)	(38,788)	(51,000)	(27,300)	(23,500)	(50,800)
364214 - LoanRepayInt SDC Loan	(9,700)	(4,164)	(6,600)	(5,400)	(3,900)	(9,300)
366000 - Miscellaneous Revenue	-	(125)	-	-	-	-
Transfers Out	44,898,200	24,118,504	23,906,400	21,924,100	29,751,400	51,675,500
733400 - Xfer Special Purp to TRConst	27,845,100	13,728,982	14,029,100	12,175,300	19,828,900	32,004,200
734200 - Xfer Special Purp to WA	6,113,800	3,581,197	3,736,400	3,648,800	3,714,300	7,363,100
734300 - Xfer Special Purp to WR	10,588,500	6,618,352	5,775,400	5,758,800	5,861,000	11,619,800
745006 - Xfer InterfundChg to FN	177,200	97,646	136,000	127,000	129,200	256,200
745103 - Xfer InterfundChg to CD	173,600	92,327	229,500	214,200	218,000	432,200
Reserves	9,704,800	-	-	18,273,400	(11,031,900)	7,241,500
900200 - Reserves Future Construction	9,704,800	-	-	18,273,400	(11,031,900)	7,241,500
Grand Total	**-**	**(24,878,625)**	**(21,590,100)**	**-**	**-**	**-**

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Local Improvement District (LID) Construction Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 643,100	$ 643,662	$ 654,200	$ 666,500	$ -	$ 666,500
Miscellaneous	31,200	18,045	24,700	12,700	12,600	25,300
TOTAL RESOURCES	$ 674,300	$ 661,707	$ 678,900	$ 679,200	$ 12,600	$ 691,800

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Interfund Transfers	$ 23,800	$ 7,500	$ 12,400	$ 6,400	$ 6,300	$ 12,700
Reserves Future Construction	650,500	-	-	672,800	6,300	679,100
TOTAL REQUIREMENTS	$ 674,300	$ 7,500	$ 12,400	$ 679,200	$ 12,600	$ 691,800

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

INFRASTRUCTURE
Local Improvement District (LID) Construction Fund

Overview

Local Improvement Districts (LIDs) are formed for the construction of infrastructure to provide direct benefit to property owners in the LID. The construction and financing of LIDs are governed by Oregon Revised Statues 223.205 to 223.295. In the past, property owners have petitioned the City to form LIDs for wastewater infrastructure to be constructed in areas within the City of Bend that are on septic systems. City engineering staff work with property owners to design the infrastructure, and if the cost is feasible and the assessments to the property owners are affordable, then the City will build the infrastructure and assessments will be levied to the properties that receive benefit.

The Local Improvement District Construction fund accounts for the cost of infrastructure constructed through the LID process. Once construction is complete, the City issues long term debt to reimburse the LID Construction fund and the costs are assessed to the property owners benefited through an assessment process. Currently there are no active LIDs.

The remaining reserve balance in this fund will be used for future LIDs.

2025-2027 Proposed Budget

Local Improvement District (LID) Construction Fund

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	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
3600 - LID Construction Fund	-	(654,207)	(666,500)	-	-	-
BeginWorkingCapital	(643,100)	(643,662)	(654,200)	(666,500)	-	(666,500)
301000 - Beginning Working Capital	(643,100)	(643,662)	(654,200)	(666,500)	-	(666,500)
Resources	(31,200)	(18,045)	(24,700)	(12,700)	(12,600)	(25,300)
360000 - Investment Income	(31,200)	(18,045)	(24,700)	(12,700)	(12,600)	(25,300)
Transfers Out	23,800	7,500	12,400	6,400	6,300	12,700
731001 - Xfer Special Purp to GFStab	23,800	7,500	12,400	6,400	6,300	12,700
Reserves	650,500	-	-	672,800	6,300	679,100
900200 - Reserves Future Construction	650,500	-	-	672,800	6,300	679,100
Grand Total	**-**	**(654,207)**	**(666,500)**	**-**	**-**	**-**

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Internal Service Fund - Departmental Administration
Public Works Administration

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Interfund transfers	$ -	$ -	$ -	$ 374,600	$ 374,600	$ 749,200
TOTAL RESOURCES	$ -	$ -	$ -	$ 374,600	$ 374,600	$ 749,200

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ -	$ -	$ -	$ 362,600	$ 381,800	$ 744,400
Total Infrastructure Program	-	-	-	362,600	381,800	744,400
Contingency	-	-	-	12,000	(7,200)	4,800
TOTAL REQUIREMENTS	$ -	$ -	$ -	$ 374,600	$ 374,600	$ 749,200

Authorized Full Time Equivalents	0.00	0.00	0.00
Allocated Full Time Equivalents	0.00	2.00	2.00

INFRASTRUCTURE
Public Works Administration

Overview

The Public Works Administration is accounted for as a division of the Internal Service Fund – Department Administration and provides support services to the operational departments within Public Works: Engineering, Fleet, Transportation & Mobility, and Water Services as well as providing support for some of the Facility Services and Central Administration (i.e. OPM, IT) that will be partially housed at the new Public Works Campus. This centralized administration will allow these departments to work as one coordinated group, while allowing each department to focus on its specific regulatory areas of authority and expertise. The primary roles of this centralized service are to administer the human, physical, digital and data resources of Public Works, to help facilitate data-driven decision-making by the various departmental management teams, and to support the day-to-day operations of the new Public Works Campus in areas such as HR, and Communications.

Goals & Objectives for the 2025–2027 Biennial Budget

- Actively participate and include teams' input in Public Works Campus and fleet facility design
- Provide centralized coordinated services for the Public Works Departments focused on asset management, IT, warehouse, communications and human resources
- Develop and refine the administrative support functions for the new Public Work Campus

Major Accomplishments during the 2023–2025 Biennium

- The new Public Works Campus construction commenced in the last biennium. The City prioritized the design of the new buildings, permitting, and getting the construction started to meet the move-in date prior to the end of the 2025 calendar year
- A review determined which administrative functions should be centralized and which should remain in the operational department budgets. This led to the creation of a centralized Human Resources Manager and Communications Manager as well as the development of the resources needed for the new warehouse

Significant Changes from the 2023–2025 Biennial Budget

- This is a new budget that is being created for the 2025-2027 biennium. Previous budgets and costs were integrated into the various operational departmental budgets and are now being consolidated into this new administrative budget

2025-2027 Proposed Budget

Public Works Administration

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
Public Works Administration	-	-	-	-	-	-
Resources	-	-	-	(374,600)	(374,600)	(749,200)
381001 - XferDept OH Govt	-	-	-	(149,900)	(149,900)	(299,800)
381004 - XferDept OH Ent	-	-	-	(187,300)	(187,300)	(374,600)
381005 - XferDept OH IntServ	-	-	-	(37,400)	(37,400)	(74,800)
Personnel Services	-	-	-	362,600	381,800	744,400
401000 - Salaries Regular	-	-	-	218,300	225,200	443,500
411001 - Benefits Taxes Social Security	-	-	-	13,500	14,000	27,500
411002 - Benefits Taxes Medicare	-	-	-	3,200	3,300	6,500
411003 - Benefits Taxes Unemployment	-	-	-	200	200	400
411004 - Benefits AssessWorkCompHrly	-	-	-	100	100	200
411006 - Benefits Taxes OR Paid Leave	-	-	-	900	900	1,800
412001 - Benefits PERS IAP	-	-	-	13,100	13,500	26,600
412002 - Benefits PERS Tier 1/Tier 2	-	-	-	25,700	26,900	52,600
412003 - Benefits PERS OPSRP	-	-	-	22,900	23,400	46,300
412004 - Benefits PERS Debt Service	-	-	-	3,800	3,900	7,700
413010 - Benefits Insurance WkCompPrem	-	-	-	200	200	400
413020 - Benefits Insurance Disability	-	-	-	600	600	1,200
413021 - Benefits Insurance AD&D	-	-	-	100	100	200
413030 - Benefits Insurance Life	-	-	-	200	200	400
413040 - Benefits InsuranceHDHealthPrem	-	-	-	42,100	50,600	92,700
413041 - Benefits InsuranceHDHealthDedu	-	-	-	8,000	8,000	16,000
413050 - Benefits Insurance DentalPrem	-	-	-	3,300	3,500	6,800
413060 - Benefits Telemed	-	-	-	100	100	200
414010 - Benefits OPEB LongTermFunding	-	-	-	3,700	4,500	8,200
414030 - Benefits City Paid Def Comp	-	-	-	1,800	1,800	3,600
415010 - Benefits Other EmployeeParking	-	-	-	500	500	1,000
415020 - Benefits Other 125BenefitsAdm	-	-	-	300	300	600
Contingency	-	-	-	12,000	(7,200)	4,800
910000 - Contingency	-	-	-	12,000	(7,200)	4,800
Grand Total	**-**	**-**	**-**	**-**	**-**	**-**

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Internal Service Fund - Departmental Administration
Public Works Warehouse

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Interfund transfers	$ -	$ -	$ -	$ 1,212,000	$ 1,212,000	$ 2,424,000
TOTAL RESOURCES	$ -	$ -	$ -	$ 1,212,000	$ 1,212,000	$ 2,424,000

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Infrastructure Program						
Personnel services	$ -	$ -	$ -	$ 417,400	$ 451,000	$ 868,400
Materials & services	-	-	-	106,700	99,700	206,400
Capital outlay	-	-	-	65,000	-	65,000
Total Infrastructure Program	-	-	-	589,100	550,700	1,139,800
Interfund Transfers	-	-	-	637,100	637,100	1,274,200
Contingency	-	-	-	(14,200)	24,200	10,000
TOTAL REQUIREMENTS	$ -	$ -	$ -	$ 1,212,000	$ 1,212,000	$ 2,424,000

Authorized Full Time Equivalents	1.00	2.00	2.00
Allocated Full Time Equivalents	0.00	2.00	2.00

INFRASTRUCTURE
Public Works Warehouse

Overview

The Public Works Warehouse program is accounted for as a division of the Internal Service Fund – Departmental Administration and provides receiving, storage, issuing, and consumption data of critical supplies for operating and central services departments.

Goals & Objectives for the 2025–2027 Biennial Budget

- Establish warehouse inventory within Hexagon Enterprise Asset Management (EAM) materials module. Ensure all component data is collected, clean, with accurate on-hand inventory quantities
- Create warehouse ops Standard Operating Procedures (SOPs); ensure Public Works employees are trained to interact with warehouse
- Ensure staff receive quality training that keeps skills current with industry standards

Major Accomplishments during the 2023–2025 Biennium

- Created warehouse and outdoor covered storage area storage racking design/layout
- Identified personnel needs and hired warehouse supervisor
- Identified personnel needs for the job description related to the warehouse technician position
- Identified Hexagon EAM as suitable for material management function

Significant Changes from the 2023–2025 Biennial Budget

- This is a new budget created for the 2025-2027 biennium. Previously, warehouse duties were individually managed within each operational budget, but is now being centralized with the move to the new Public Works Campus
- Created new Warehouse Department with one (1.0) Warehouse Supervisor FTE and one (1.0) Warehouse Technician FTE

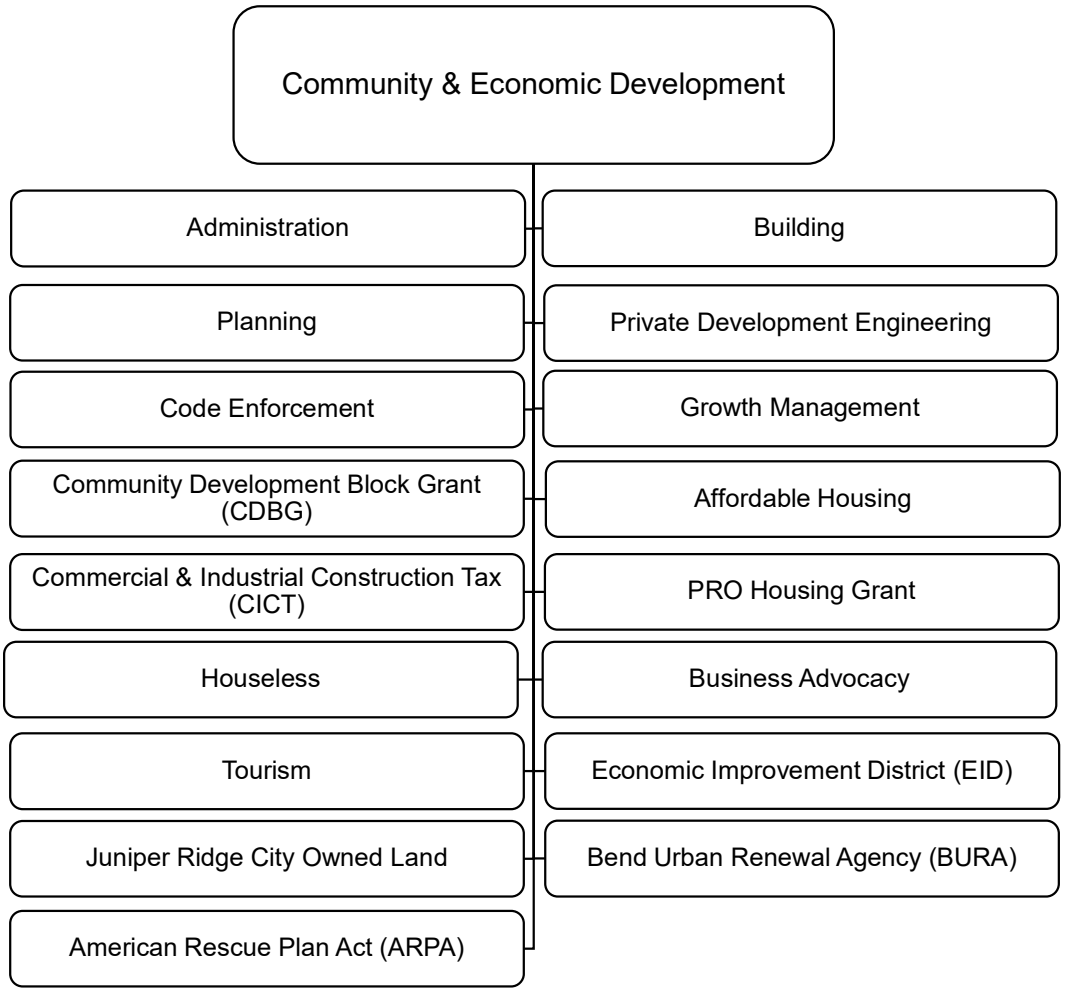
2025-2027 Proposed Budget

Public Works Warehouse

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
Public Works Warehouse	-	-	-	-	-	-
Resources	-	-	-	(1,212,000)	(1,212,000)	(2,424,000)
381001 - XferDept OH Govt	-	-	-	(484,800)	(484,800)	(969,600)
381004 - XferDept OH Ent	-	-	-	(606,000)	(606,000)	(1,212,000)
381005 - XferDept OH IntServ	-	-	-	(121,200)	(121,200)	(242,400)
Personnel Services	-	-	-	417,400	451,000	868,400
401000 - Salaries Regular	-	-	-	231,800	245,500	477,300
401200 - Salaries Overtime	-	-	-	7,500	8,000	15,500
411001 - Benefits Taxes Social Security	-	-	-	14,800	15,700	30,500
411002 - Benefits Taxes Medicare	-	-	-	3,500	3,700	7,200
411003 - Benefits Taxes Unemployment	-	-	-	200	300	500
411004 - Benefits AssessWorkCompHrly	-	-	-	200	200	400
411006 - Benefits Taxes OR Paid Leave	-	-	-	1,000	1,000	2,000
412001 - Benefits PERS IAP	-	-	-	14,400	15,200	29,600
412003 - Benefits PERS OPSRP	-	-	-	46,500	49,300	95,800
412004 - Benefits PERS Debt Service	-	-	-	4,200	4,400	8,600
413010 - Benefits Insurance WkCompPrem	-	-	-	5,100	5,500	10,600
413020 - Benefits Insurance Disability	-	-	-	600	700	1,300
413021 - Benefits Insurance AD&D	-	-	-	100	100	200
413030 - Benefits Insurance Life	-	-	-	200	300	500
413040 - Benefits InsuranceHDHealthPrem	-	-	-	63,200	75,900	139,100
413041 - Benefits InsuranceHDHealthDedu	-	-	-	12,000	12,000	24,000
413050 - Benefits Insurance DentalPrem	-	-	-	5,000	5,200	10,200
413060 - Benefits Telemed	-	-	-	100	100	200
414010 - Benefits OPEB LongTermFunding	-	-	-	4,000	4,800	8,800
414030 - Benefits City Paid Def Comp	-	-	-	1,600	1,700	3,300
415011 - Benefits Other CellPhone Allow	-	-	-	1,000	1,000	2,000
415020 - Benefits Other 125BenefitsAdm	-	-	-	400	400	800
Materials & Services	-	-	-	106,700	99,700	206,400
434200 - PurchServ TechSoftware Maint	-	-	-	9,500	10,500	20,000
437001 - PurchServ Other Postage	-	-	-	5,000	5,000	10,000
437003 - PurchServ Other Copiers	-	-	-	200	200	400
437004 - PurchServ Other Mobile Devices	-	-	-	2,000	2,000	4,000
440000 - Equipment <Cap Threshold	-	-	-	30,000	30,000	60,000
440201 - Equipment <CapThresh BldgFurn	-	-	-	20,000	20,000	40,000
442000 - Equipment <CapThresh Tech	-	-	-	9,000	1,000	10,000
451000 - ConsumSupp&Mat Office Supplies	-	-	-	3,000	3,000	6,000
452010 - ConsumSupp&Mat Veh Fuel	-	-	-	1,000	1,000	2,000
452040 - ConsumSupp&Mat Veh Parts	-	-	-	1,000	1,000	2,000
453000 - ConsumSupp&Mat Other Op	-	-	-	20,000	20,000	40,000
461100 - Emp Costs Prof Dev & Train Req	-	-	-	5,000	5,000	10,000
463030 - Emp Costs WearingApparel&Maint	-	-	-	1,000	1,000	2,000
Capital Outlay	-	-	-	65,000	-	65,000
610100 - Vehicles & Trucks	-	-	-	65,000	-	65,000
Transfers Out - OH	-	-	-	637,100	637,100	1,274,200
705004 - Xfer City-wide OH FacilityMgmt	-	-	-	15,800	15,800	31,600
705016 - Xfer City-wide OH JR PW Campus	-	-	-	621,300	621,300	1,242,600
Contingency	-	-	-	(14,200)	24,200	10,000
910000 - Contingency	-	-	-	(14,200)	24,200	10,000
Grand Total	**-**	**-**	**-**	**-**	**-**	**-**

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COMMUNITY & ECONOMIC DEVELOPMENT SERVICE AREA



Community and Economic Development Department (CEDD) Administration

This Internal Service Fund accounts for the administrative support of the various Community and Economic Development departments and functions.

Building and Planning

Activities for these funds include managing building inspections and permitting, accounting for current planning activities, and reviewing new development plans, plats and partitions for compliance.

Private Development Engineering

This program is responsible for ensuring that all public improvements made in conjunction with community development are constructed to development standards so they can be accepted into the inventory of public assets for perpetuity. The program also coordinates with the Growth Management program and Legal department to assure infrastructure planning is coordinated with the projected long term demand of future development.

Code Enforcement

Expenditures related to the Code Enforcement program are accounted for in the General Fund. Code Enforcement's mission is to protect the safety and health of the community by ensuring compliance with the City's land use and building codes.

Continued on the next page

Growth Management
Growth Management identifies and manages activities of a long-term nature including land use, public facility and transportation planning.

Community Development Block Grant (CDBG)
This fund accounts for the City's Community Development Block Grant program which is funded by CDBG direct entitlement and other grant funds allocated through the U.S. Department of Housing and Urban Development.

Affordable Housing
This fund accounts for the City's Affordable Housing program which is funded by an affordable housing fee assessed on building permits.

Commercial & Industrial Construction Tax (CICT)
This fund accounts for the collection of an additional fee of 1/3 of 1% of the total building permit valuation for commercial and industrial building permits issued by the City. Under State law, these funds are collected in the General Fund then transferred to the CICT program to manage revenue and expenses.

Houseless
This fund accounts for all revenues and expenditures related to owning and operating shelters, managing the right of way and related services and support to the community along the housing continuum. This fund is primarily grant funded.

PRO Housing Grant
This is a new fund created in 2024 to account for the Pathways to Removing Obstacles (PRO) Housing grant awarded by the U.S. Department of Housing (HUD) to increase housing production within the City, including land acquisition, home construction, and assessment of programs and policies affecting availability.

Business Advocacy
This fund is responsible for implementing the Bend Economic Development Advisory Board's Strategic Plan.

Tourism
This fund accounts for the expenditure of room tax revenues dedicated to tourism promotion.

Economic Improvement District (EID)
This fund accounts for collection and payment of assessments for the Economic Improvement District created for the maintenance and beautification of downtown Bend.

Juniper Ridge City Owned Land
The Juniper Ridge City-Owned Land program of the General Fund accounts for the operating costs to manage the entire 1,500 acres of city-owned land in Juniper Ridge, as well as fund activities related to future development of the approximately 509 acres within the URA. The Juniper Ridge City-Owned Land Fund is funded by land sale revenue from property sold within the Juniper Ridge Urban Renewal Area (URA).

Bend Urban Renewal Agency (BURA)
These funds account for the activities of the City's urban renewal districts. The Juniper Ridge Construction and Debt Service Funds account for the activities of the City's Juniper Ridge urban renewal district. The Murphy Crossing Construction and Debt Service Funds account for the activities of the City's Murphy Crossing urban renewal district. The Core Area Construction and Debt Service Funds account for the activities of the City's Core Area Tax Increment Finance Area.

American Rescue Plan Act (ARPA)
This fund accounts for funds received from the US Department of Treasury through the American Rescue Plan Act, Coronavirus State and Local Fiscal Recovery Funds.

Internal Service Fund - Departmental Administration
Community and Economic Development (CEDD) Administration

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 752,200	$ 1,041,405	$ 1,395,500	$ 1,229,300	$ -	$ 1,229,300
Licenses and permits	636,000	422,608	411,800	411,800	411,800	823,600
Intergovernmental revenues	150,000	-	-	-	-	-
Charges for services	342,200	187,942	166,600	166,600	166,600	333,200
Miscellaneous	-	16,955	-	-	-	-
Interfund transfers	6,858,200	3,434,627	3,571,800	3,699,700	3,703,500	7,403,200
TOTAL RESOURCES	$ 8,738,600	$ 5,103,537	$ 5,545,700	$ 5,507,400	$ 4,281,900	$ 9,789,300

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 6,969,100	$ 2,988,612	$ 3,405,000	$ 3,613,600	$ 3,835,000	$ 7,448,600
Materials & services	405,900	89,823	261,200	140,400	158,900	299,300
Total Community & Econ Dev. Program	7,375,000	3,078,435	3,666,200	3,754,000	3,993,900	7,747,900
Interfund Transfers	1,313,400	629,600	650,200	1,004,800	1,004,800	2,009,600
Contingency	50,200	-	-	748,600	(716,800)	31,800
TOTAL REQUIREMENTS	$ 8,738,600	$ 3,708,035	$ 4,316,400	$ 5,507,400	$ 4,281,900	$ 9,789,300

Authorized Full Time Equivalents	22.75	22.75	22.75
Allocated Full Time Equivalents	21.40	20.95	21.85

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
Community and Economic Development (CEDD) Administration

Overview

The Community and Economic Development Department (CEDD) Administration, Licensing, and Development Services divisions provide support services to the operational divisions within CEDD: Building, Planning, Private Development Engineering (PDE), Growth Management, and Code Enforcement. These divisions enable CEDD to work as one coordinated department, while allowing each division to focus on its specific regulatory areas of authority and expertise. The primary roles of these divisions are to administer the human, physical, digital and data resources of CEDD, to facilitate data-driven decision-making by CEDD management, to operate the CEDD Permit Center, and to manage City licensing and special programs.

Goals & Objectives for the 2025-2027 Biennial Budget

- Implement the Commercial System Development Charges (SDC) Deferral program, which is the third phase of deferral program updates established as part of SDC Methodology updates
- Establish a formalized program for SDC Credits provided for constructing qualified public improvements
- Establish enforcement process for Performance Agreements
- Modifications to the code for short term rental licensing to clean up outstanding items
- Work with Risk and Emergency Management to improve the process for licensing qualified contractors & bring City practices in alignment with other jurisdictions in the state
- Implement the next phase of the Transportation Fee as it links to business registrations; it is anticipated there will be an increase in registrations overall due to the increased transportation fee assessment for unregistered businesses
- Complete initiation of all continuous improvement efforts identified by the development community and continue to refine/improve through the upcoming biennium and beyond
- Review, update, and create standard policies and procedures to accommodate internal and external customer needs, with a focus on diversity, equity, inclusion, and accessibility

Major Accomplishments during the 2023-2025 Biennium

- Together with the City Manager's Office and other City Departments, completed the System Development Charges Methodology update; completely overhauled all SDC programs and processes as a result
- The Licensing team provided key services to the City's Transportation department by adding a new process requiring wastewater reports, which inform the Transportation Fee
- The Licensing team was the first in the City to make all of their forms accessible
- Reorganized workload on the permit counter by shifting major duties across staff & streamlining FTE need in the unit
- Together with the City Manager's Office and in response to feedback from the development community, implemented a continuous improvement project across the department

Significant Changes from the 2023-2025 Biennial Budget

- One (1) new Urban Forester position to assist with implementing the City's Tree Code that was adopted in August 2024
- One (1) position transferred from the Building Safety Division to Admin/Development Services
- One (1) position transferred from the Admin/Development Services to the City Manager's Office for an Economic Development Manager
- One (1) Senior Administrative Assistant position was reclassified to a Department Purchasing Coordinator position
- One (1) Executive Assistant/HR Liaison position was reclassified to an HR Manager position to support the City Manager's Office Human Resources restructuring efforts

2025-2027 Proposed Budget

Community and Economic Development (CEDD) Administration

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
5100 - ISF-DepartmentalAdministration	-	(1,395,502)	(1,229,300)	-	-	-
BeginWorkingCapital	(752,200)	(1,041,405)	(1,395,500)	(1,229,300)	-	(1,229,300)
301000 - Beginning Working Capital	(752,200)	(1,041,405)	(1,395,500)	(1,229,300)	-	(1,229,300)
Resources	(7,986,400)	(4,062,132)	(4,150,200)	(4,278,100)	(4,281,900)	(8,560,000)
321000 - Lic&Permit Business Other	(17,900)	(13,045)	(11,400)	(11,400)	(11,400)	(22,800)
321101 - Lic&Permit Business Liquor	(15,800)	(7,981)	(8,100)	(8,100)	(8,100)	(16,200)
321103 - Lic&Permit Business HiredVeh	(17,400)	(10,600)	(10,200)	(10,200)	(10,200)	(20,400)
321104 - Lic&Permit Business Marijuana	(50,400)	(28,390)	(25,700)	(25,700)	(25,700)	(51,400)
321110 - Lic&Permit Business ST Rental	(524,800)	(343,779)	(333,300)	(333,300)	(333,300)	(666,600)
322402 - Lic&Permit SpecialEventLicense	(9,700)	(18,813)	(23,100)	(23,100)	(23,100)	(46,200)
335100 - Intergovt Other	(150,000)	-	-	-	-	-
343110 - Charges&Fees Recording Fees	(80,800)	(48,184)	(47,000)	(47,000)	(47,000)	(94,000)
346100 - Charges&Fees Admin Chg	(261,400)	(139,758)	(119,600)	(119,600)	(119,600)	(239,200)
366000 - Miscellaneous Revenue	-	(16,955)	-	-	-	-
381001 - XferDept OH Govt	(6,684,600)	(3,342,300)	(3,342,300)	(3,485,500)	(3,485,500)	(6,971,000)
384140 - Xfer InterfundChg from SDC	(173,600)	(92,327)	(229,500)	(214,200)	(218,000)	(432,200)
Personnel Services	6,969,100	2,988,612	3,405,000	3,613,600	3,835,000	7,448,600
401000 - Salaries Regular	4,364,900	1,904,064	2,169,800	2,182,900	2,277,600	4,460,500
401100 - Salaries OthPayouts	81,200	23,298	44,400	35,500	37,300	72,800
401120 - Salaries OthPayoutsComptoVEBA	1,600	-	-	-	-	-
401130 - Salaries OthPayoutsWorkComp	400	-	-	-	-	-
401200 - Salaries Overtime	10,800	5,758	2,900	-	-	-
411001 - Benefits Taxes Social Security	276,500	116,830	134,500	135,300	141,200	276,500
411002 - Benefits Taxes Medicare	64,600	27,324	31,500	31,700	33,000	64,700
411003 - Benefits Taxes Unemployment	4,500	1,940	2,200	2,200	2,300	4,500
411004 - Benefits AssessWorkCompHrly	1,000	787	1,000	1,100	1,100	2,200
411006 - Benefits Taxes OR Paid Leave	17,800	7,380	8,700	8,700	9,100	17,800
412001 - Benefits PERS IAP	267,500	113,855	129,900	131,000	136,700	267,700
412002 - Benefits PERS Tier 1/Tier 2	151,200	75,286	78,200	73,800	76,400	150,200
412003 - Benefits PERS OPSRP	551,200	227,180	264,400	368,300	384,700	753,000
412004 - Benefits PERS Debt Service	78,000	49,382	37,900	38,200	39,900	78,100
413010 - Benefits Insurance WkCompPrem	18,200	4,596	6,000	5,400	5,700	11,100
413020 - Benefits Insurance Disability	12,000	4,734	5,700	5,900	6,100	12,000
413021 - Benefits Insurance AD&D	-	327	600	600	600	1,200
413030 - Benefits Insurance Life	3,700	2,666	1,300	1,100	1,100	2,200
413040 - Benefits InsuranceHDHealthPrem	678,700	267,093	315,400	404,600	483,000	887,600
413041 - Benefits InsuranceHDHealthDedu	145,300	69,215	74,800	78,800	78,400	157,200
413042 - Benefits InsuranceHDHealthCoin	24,700	12,960	10,900	14,300	17,200	31,500
413050 - Benefits Insurance DentalPrem	50,600	26,505	32,600	36,700	38,400	75,100
413060 - Benefits Telemed	2,200	972	1,100	1,100	1,100	2,200
414010 - Benefits OPEB LongTermFunding	75,400	23,876	24,400	28,900	35,900	64,800
414020 - Benefits OPEB PERS Supplement	29,200	-	-	-	-	-
414030 - Benefits City Paid Def Comp	30,700	8,503	12,700	14,100	14,800	28,900
415010 - Benefits Other EmployeeParking	11,600	4,370	5,200	5,300	5,300	10,600
415011 - Benefits Other CellPhone Allow	10,000	6,745	6,100	5,100	5,100	10,200
415012 - Benefits Other Clothing Allow	-	200	200	200	200	400
415020 - Benefits Other 125BenefitsAdm	5,600	2,766	2,600	2,800	2,800	5,600
Materials & Services	405,900	89,823	261,200	140,400	158,900	299,300
431000 - PurchServ Legal	-	266	-	-	-	-
432000 - PurchServ Consulting	160,000	16,316	151,800	22,300	25,000	47,300
433100 - PurchServ Financial Audit	70,000	-	-	-	-	-
434100 - PurchServ TechSoftware&HostSol	-	-	-	6,300	6,500	12,800
434200 - PurchServ TechSoftware Maint	8,800	4,312	4,400	4,800	5,100	9,900
437000 - PurchServ Other	2,200	22	300	500	500	1,000
437001 - PurchServ Other Postage	200	-	100	100	100	200
437002 - PurchServ Other Advertising	-	412	-	-	-	-
437003 - PurchServ Other Copiers	24,000	8,617	12,000	200	200	400
437004 - PurchServ Other Mobile Devices	8,000	4,387	3,600	3,800	3,800	7,600
437103 - PurchServ Other Mailing Serv	8,000	3,086	4,000	4,200	4,400	8,600

2025-2027 Proposed Budget

Community and Economic Development (CEDD) Administration

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
437104 - PurchServ Other OnlineSubscrip	600	-	300	300	300	600
440000 - Equipment <Cap Threshold	400	254	1,500	1,600	1,600	3,200
440100 - Equipment <CapThresh Safety	-	157	-	-	-	-
440201 - Equipment <CapThresh BldgFurn	-	19	-	-	-	-
442000 - Equipment <CapThresh Tech	14,200	164	8,900	1,100	1,100	2,200
451000 - ConsumSupp&Mat Office Supplies	7,800	5,299	2,800	2,900	2,900	5,800
460000 - Employee Costs	3,200	2,521	2,500	2,500	2,500	5,000
461100 - Emp Costs Prof Dev & Train Req	5,000	701	800	800	800	1,600
461200 - Emp Costs Prof Dev & Train Opt	14,500	1,594	4,700	15,000	20,000	35,000
462010 - Employee Costs Recruitment	-	546	-	500	500	1,000
462020 - Employee Costs Educational Mat	200	715	100	100	100	200
462040 - Employee Costs Licenses & Dues	3,000	1,180	1,500	1,600	1,700	3,300
463030 - Emp Costs WearingApparel&Maint	1,000	-	900	800	800	1,600
470000 - Community Education & Outreach	10,000	24	1,000	1,000	1,000	2,000
521010 - Other Fees&Permits File&Record	64,600	38,922	60,000	70,000	80,000	150,000
521020 - Other Fees&Permits	200	309	-	-	-	-
Transfers Out - OH	1,300,400	629,600	650,200	1,004,800	1,004,800	2,009,600
705003 - Xfer City-wide OH IT	322,400	161,200	161,200	223,500	223,500	447,000
705004 - Xfer City-wide OH FacilityMgmt	253,600	126,800	126,800	259,100	259,100	518,200
705005 - Xfer City-wide OH Admin & HR	487,400	229,900	243,700	292,000	292,000	584,000
705006 - Xfer City-wide OH Finance	74,200	31,900	37,100	45,600	45,600	91,200
705007 - Xfer City-wide OH Purchasing	6,600	2,900	3,300	1,400	1,400	2,800
705008 - Xfer City-wide OH Insurance	73,800	36,900	36,900	20,400	20,400	40,800
705013 - Xfer City-wide OH Perf Mgmt	13,200	6,600	6,600	96,200	96,200	192,400
705014 - Xfer City-wide OH Proj Mgmt	47,400	23,700	23,700	52,900	52,900	105,800
705015 - Xfer City-wide OH Real Estate	21,800	9,700	10,900	13,700	13,700	27,400
Transfers Out	13,000	-	-	-	-	-
745111 - Xfer InterfundChg to GAParts	3,400	-	-	-	-	-
745112 - Xfer InterfundChg to GAFuel	9,600	-	-	-	-	-
Contingency	50,200	-	-	748,600	(716,800)	31,800
910000 - Contingency	50,200	-	-	748,600	(716,800)	31,800
Grand Total	**-**	**(1,395,502)**	**(1,229,300)**	**-**	**-**	**-**

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Building Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 10,307,700	$ 12,467,234	$ 12,552,300	$ 13,379,400	$ -	$ 13,379,400
Licenses and permits	12,115,900	5,832,216	7,637,400	9,020,800	9,702,300	18,723,100
Charges for services	5,872,500	4,475,815	3,953,700	4,669,800	5,022,700	9,692,500
Miscellaneous	282,200	346,306	484,300	280,900	315,200	596,100
TOTAL RESOURCES	$ 28,578,300	$ 23,121,571	$ 24,627,700	$ 27,350,900	$ 15,040,200	$ 42,391,100

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 14,070,700	$ 6,291,757	$ 6,929,400	$ 7,590,300	$ 8,020,400	$ 15,610,700
Materials & services	931,900	453,852	274,200	484,400	501,900	986,300
Total Community & Econ Dev. Program	15,002,600	6,745,609	7,203,600	8,074,700	8,522,300	16,597,000
Interfund Transfers	7,989,200	3,823,694	4,044,700	4,470,300	4,470,300	8,940,600
Contingency	5,586,500	-	-	14,805,900	2,047,600	16,853,500
TOTAL REQUIREMENTS	$ 28,578,300	$ 10,569,303	$ 11,248,300	$ 27,350,900	$ 15,040,200	$ 42,391,100

Authorized Full Time Equivalents	43.00	43.00	43.00
Allocated Full Time Equivalents	44.00	44.00	44.00

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
Building Fund

Overview

The Building Program is comprised of the Building Safety and Electrical programs and serves as the clearinghouse for all construction permitting through a shared permitting software platform that includes coordination with Planning, Engineering, Utilities, Fire, State of Oregon Department of Environmental Quality, Deschutes County Environmental Health and Sanitation, and State of Oregon Department of Agriculture. The control measures are permit issuance and certificate of occupancy. Without clearance from all affected agencies, permits and occupancies are not issued. This provides a high level of accountability and quality control for regulating development services.

Goals & Objectives for the 2025-2027 Biennial Budget

- Implement process to allow for bulk uploading of application files which will reduce applicant upload time and allow for more efficient staff review of the application files
- Enhance public outreach and communications related to the existing permitting process and new programs being implemented
- Continue preparing the division for disaster response by equipping response teams with Go Bags and upgrading the communication equipment to ensure reliable communication during an event. Go Bags include gloves, flashlights, placards, evaluation paperwork, clipboards, pens, duct tape, staplers, yak tracks, and Applied Technology Council (ATC) handbooks. Develop procedures for a Continuity of Operations Plan (COOP) to maintain essential functions. Purchase mobile Department Operations Center (DOC) equipment, including mobile building department truck, trailer, generator, printers, tables, lighting, and canopies to facilitate displaced response coordination
- Implement new State requirements for wildfire resilience

Major Accomplishments during the 2023-2025 Biennium

- Enhanced the Prescreen program to catch application errors earlier in the permitting process resulting in faster review times
- Implemented “next day permits” saving 1-2 days for the customer in permit processing
- Implemented process improvements within the permitting software which removed barriers for customers when requesting inspections – removed inspection hierarchy
- Enhanced public outreach and communications related to the existing permitting process and new programs being implemented
    - Hosted a booth at the Skilled Trades Fair for the High Desert Education Service District
    - Participated in a job fair for secondary school students at Caldera High School
- Continued to bolster Master/Reissue Permit Program to allow ‘options’, site plans and commercial projects such as apartment buildings, creating more efficiency for customers and staff by decreasing the number of permit applications going through the review process

- Continued to participate as a member of the state-wide work group focusing on reducing barriers to developing childcare facilities across Oregon relating to HB2727
- Launched the Pre-approved Accessory Dwelling Unit (ADU) program providing access to customers for a free and approved plan set for an ADU

Significant Changes from the 2023-2025 Biennial Budget

- Proposed 20% fee increase over the biennium to move towards aligning fees with the cost-of-service delivery and to support plan review work that has become more complex with increased housing density and demands of redevelopment

COMMUNITY & ECONOMIC DEVELOPMENT
Building Fund

FIVE YEAR VEHICLE PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:					
One (1) Vehicle Replacements	$ -	$ -	$ 45,000	$ -	$ -
Three (3) Vehicle Replacements	-	-	-	-	142,500
Total	**$ -**	**$ -**	**$ 45,000**	**$ -**	**$ 142,500**

2025-2027 Proposed Budget

Building Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1300 - Building Fund	-	(12,552,268)	(13,379,400)	-	-	-
BeginWorkingCapital	(10,307,700)	(12,467,234)	(12,552,300)	(13,379,400)	-	(13,379,400)
301000 - Beginning Working Capital	(10,307,700)	(12,467,234)	(12,552,300)	(13,379,400)	-	(13,379,400)
Resources	(18,270,600)	(10,654,337)	(12,075,400)	(13,971,500)	(15,040,200)	(29,011,700)
322200 - Lic&Permit Building Permits	(6,314,600)	(3,001,880)	(4,015,200)	(4,742,500)	(5,100,800)	(9,843,300)
322210 - Lic&Permit Plumbing Permits	(2,169,200)	(1,008,583)	(1,038,800)	(1,226,900)	(1,319,600)	(2,546,500)
322220 - Lic&Permit Mechanical Permits	(1,328,300)	(643,039)	(1,167,700)	(1,379,200)	(1,483,400)	(2,862,600)
322230 - Lic&Permit Electrical Permits	(2,285,100)	(1,167,515)	(1,401,900)	(1,655,900)	(1,781,000)	(3,436,900)
322240 - Lic&Permit Mobile Home Permits	(18,700)	(11,199)	(13,800)	(16,300)	(17,500)	(33,800)
343210 - Charges&Fees Reinspection Fees	(9,300)	-	-	-	-	-
343230 - Charges&Fees Plan Review	(64,700)	(6,632)	(36,200)	(42,700)	(46,000)	(88,700)
343240 - Charges&Fees Plan Check Fees	(5,798,500)	(4,469,183)	(3,917,500)	(4,627,100)	(4,976,700)	(9,603,800)
360000 - Investment Income	(282,200)	(346,306)	(484,000)	(280,500)	(314,800)	(595,300)
366000 - Miscellaneous Revenue	-	-	(300)	(400)	(400)	(800)
Personnel Services	14,070,700	6,291,757	6,929,400	7,590,300	8,020,400	15,610,700
401000 - Salaries Regular	8,627,400	3,908,791	4,331,900	4,532,900	4,698,400	9,231,300
401100 - Salaries OthPayouts	81,500	12,511	24,200	19,300	20,300	39,600
401120 - Salaries OthPayoutsComptoVEBA	25,000	2,716	6,100	4,600	4,900	9,500
401130 - Salaries OthPayoutsWorkComp	1,700	-	-	-	-	-
401200 - Salaries Overtime	100,500	74,231	65,200	66,700	69,200	135,900
411001 - Benefits Taxes Social Security	547,800	242,913	271,400	285,200	295,600	580,800
411002 - Benefits Taxes Medicare	128,000	56,806	63,500	66,700	69,200	135,900
411003 - Benefits Taxes Unemployment	8,800	3,235	4,400	4,600	4,700	9,300
411004 - Benefits AssessWorkCompHrly	1,900	1,551	1,900	2,200	2,200	4,400
411005 - Benefits Taxes TriMet Transit	-	136	-	-	-	-
411006 - Benefits Taxes OR Paid Leave	36,000	15,583	17,500	18,400	19,100	37,500
412001 - Benefits PERS IAP	530,200	232,173	262,700	276,000	286,100	562,100
412002 - Benefits PERS Tier 1/Tier 2	308,900	151,709	138,700	157,200	162,900	320,100
412003 - Benefits PERS OPSRP	1,083,300	477,704	551,500	774,700	803,000	1,577,700
412004 - Benefits PERS Debt Service	157,600	103,342	77,000	80,500	83,400	163,900
413010 - Benefits Insurance WkCompPrem	98,400	42,412	45,700	51,300	54,100	105,400
413020 - Benefits Insurance Disability	23,700	9,720	11,500	12,300	12,800	25,100
413021 - Benefits Insurance AD&D	-	667	1,300	1,200	1,300	2,500
413030 - Benefits Insurance Life	6,000	5,506	1,600	700	700	1,400
413040 - Benefits InsuranceHDHealthPrem	1,525,900	635,839	706,200	864,100	1,036,900	1,901,000
413041 - Benefits InsuranceHDHealthDedu	326,300	150,262	163,400	166,000	166,000	332,000
413042 - Benefits InsuranceHDHealthCoin	49,500	20,194	32,800	31,800	38,200	70,000
413050 - Benefits Insurance DentalPrem	113,500	54,647	64,600	72,800	76,400	149,200
413060 - Benefits Telemed	4,300	1,943	2,100	2,100	2,100	4,200
414010 - Benefits OPEB LongTermFunding	145,500	39,484	40,500	50,500	60,500	111,000
414020 - Benefits OPEB PERS Supplement	58,500	19,473	13,900	16,700	20,100	36,800
414030 - Benefits City Paid Def Comp	14,600	7,596	8,100	8,400	8,800	17,200
415010 - Benefits Other EmployeeParking	22,000	7,420	9,600	10,600	10,600	21,200
415011 - Benefits Other CellPhone Allow	7,800	3,660	3,300	3,300	3,300	6,600
415012 - Benefits Other Clothing Allow	24,600	4,200	3,900	4,000	4,100	8,100
415020 - Benefits Other 125BenefitsAdm	11,500	4,651	4,900	5,500	5,500	11,000
415030 - Benefits Other AltModesIncent	-	682	-	-	-	-
Materials & Services	931,900	453,852	274,200	484,400	501,900	986,300
432000 - PurchServ Consulting	530,000	286,797	100,000	275,600	286,600	562,200
433400 - PurchServ Financial Banking	200	-	300	200	200	400
433500 - PurchServ Financial BankMerch	7,500	2,685	3,000	4,000	4,000	8,000
434100 - PurchServ TechSoftware&HostSol	21,500	12,201	12,300	12,700	13,100	25,800
434200 - PurchServ TechSoftware Maint	109,000	53,530	55,500	49,300	51,000	100,300
435200 - PurchServ R&M Vehicles	3,000	189	-	-	-	-
437000 - PurchServ Other	1,800	718	300	300	300	600
437001 - PurchServ Other Postage	200	38	200	100	100	200
437004 - PurchServ Other Mobile Devices	58,000	30,019	23,000	30,200	31,400	61,600
437104 - PurchServ Other OnlineSubscrip	5,000	2,871	2,800	5,000	7,100	12,100
440000 - Equipment <Cap Threshold	3,000	1,391	5,500	1,500	1,500	3,000

2025-2027 Proposed Budget

Building Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
440100 - Equipment <CapThresh Safety	-	1,188	400	400	600	1,000
440201 - Equipment <CapThresh BldgFurn	1,000	141	200	500	500	1,000
442000 - Equipment <CapThresh Tech	30,500	3,791	16,000	18,200	19,000	37,200
451000 - ConsumSupp&Mat Office Supplies	800	1,435	1,400	1,300	1,300	2,600
460000 - Employee Costs	1,200	672	500	600	600	1,200
461100 - Emp Costs Prof Dev & Train Req	92,000	22,641	25,000	50,600	50,600	101,200
461200 - Emp Costs Prof Dev & Train Opt	24,400	5,516	9,000	12,200	12,200	24,400
462010 - Employee Costs Recruitment	800	-	-	400	400	800
462020 - Employee Costs Educational Mat	24,000	16,205	8,500	12,000	12,000	24,000
462040 - Employee Costs Licenses & Dues	8,000	7,100	5,900	4,200	4,300	8,500
463030 - Emp Costs WearingApparel&Maint	8,000	2,324	4,000	4,100	4,100	8,200
463060 - Emp Costs WkCompensationClaims	-	2,400	-	-	-	-
470000 - Community Education & Outreach	2,000	-	400	1,000	1,000	2,000
Transfers Out - OH	7,875,800	3,770,300	3,963,300	4,435,900	4,435,900	8,871,800
705001 - Xfer City-wide OH CityAttorney	42,000	21,000	21,000	103,000	103,000	206,000
705003 - Xfer City-wide OH IT	1,027,600	513,800	513,800	561,800	561,800	1,123,600
705004 - Xfer City-wide OH FacilityMgmt	351,600	173,000	175,800	359,100	359,100	718,200
705005 - Xfer City-wide OH Admin & HR	911,800	430,100	455,900	480,500	480,500	961,000
705006 - Xfer City-wide OH Finance	165,600	71,100	82,800	96,400	96,400	192,800
705007 - Xfer City-wide OH Purchasing	9,400	4,100	4,700	4,900	4,900	9,800
705008 - Xfer City-wide OH Insurance	169,400	84,700	84,700	42,800	42,800	85,600
705013 - Xfer City-wide OH Perf Mgmt	1,223,200	611,600	611,600	562,500	562,500	1,125,000
705014 - Xfer City-wide OH Proj Mgmt	452,600	226,300	226,300	300,900	300,900	601,800
705015 - Xfer City-wide OH Real Estate	30,600	13,600	15,300	19,100	19,100	38,200
715103 - Xfer Dept OH Community Dev	3,492,000	1,621,000	1,771,400	1,847,300	1,847,300	3,694,600
715107 - Xfer Dept OH Fleet	-	-	-	57,600	57,600	115,200
Transfers Out	113,400	53,394	81,400	34,400	34,400	68,800
735106 - Xfer Special Purp to GAFleetRs	800	400	400	500	500	1,000
745110 - Xfer InterfundChg to GAR&M	66,600	33,300	33,300	4,100	4,100	8,200
745111 - Xfer InterfundChg to GAParts	19,600	8,344	24,000	15,100	15,100	30,200
745112 - Xfer InterfundChg to GAFuel	26,400	11,350	23,700	14,700	14,700	29,400
Contingency	5,586,500	-	-	14,805,900	2,047,600	16,853,500
910000 - Contingency	5,586,500	-	-	14,805,900	2,047,600	16,853,500
Grand Total	**-**	**(12,552,268)**	**(13,379,400)**	**-**	**-**	**-**

Planning Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 2,976,800	$ 3,174,231	$ 2,189,900	$ 1,131,000	$ -	$ 1,131,000
Licenses and permits	232,400	70,554	34,700	35,700	40,300	76,000
Intergovernmental revenues	30,000	20,110	-	-	-	-
Charges for services	9,202,400	3,486,838	3,115,000	3,208,400	3,624,300	6,832,700
Miscellaneous	89,200	76,768	59,900	-	-	-
Interfund transfers	400,000	200,000	200,000	200,000	200,000	400,000
General fund subsidy	-	-	-	720,000	720,000	1,440,000
TOTAL RESOURCES	$ 12,930,800	$ 7,028,501	$ 5,599,500	$ 5,295,100	$ 4,584,600	$ 9,879,700

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 6,661,300	$ 2,662,266	$ 2,439,200	$ 2,812,200	$ 2,958,400	$ 5,770,600
Materials & services	381,000	108,561	119,500	163,100	170,200	333,300
Total Community & Econ Dev. Program	7,042,300	2,770,827	2,558,700	2,975,300	3,128,600	6,103,900
Interfund Transfers	4,147,500	2,067,753	1,909,800	1,876,800	1,876,800	3,753,600
Contingency	1,741,000	-	-	443,000	(420,800)	22,200
TOTAL REQUIREMENTS	$ 12,930,800	$ 4,838,580	$ 4,468,500	$ 5,295,100	$ 4,584,600	$ 9,879,700

Authorized Full Time Equivalents	18.00	18.00	18.00
Allocated Full Time Equivalents	16.50	16.50	16.50

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
Planning Fund

Overview

The Planning program establishes and maintains the land use framework within which businesses and residents conduct their daily activities. It is responsible for implementing state-mandated requirements for comprehensive planning and zoning, public facilities planning and development review. The program includes multiple sub-programs designated to accomplish this work: Development Review, Sign Code Permitting, Historic Preservation and Code administration. The Planning program ensures the City's compliance with the Oregon Revised Statutes, Oregon Administrative Rules, Oregon case law, Bend Comprehensive Plan, Public Facilities Plans, the Bend Development Code, Bend Code, Historic Preservation Code, and the Sign Code.

Planning provides a vital economic development role in the City by providing the land use permits necessary for commercial and residential construction and for land divisions. This program continually strives to streamline processes and minimize unnecessary regulations to reduce delay and eliminate uncertainty. As part of its work, the program also:

- Reviews all land development in the City
- Serves as the venue for public participation and due process in land development
- Maintains and updates the Bend Development Code, Historic Preservation Code, and Sign Code
- Oversees the Historic Preservation Program and Planning Commission
- Interacts with developers of potential small to large-scale projects to foster economic development opportunities and goals

Goals & Objectives for the 2025-2027 Biennial Budget

- Meet planning review targets set by application type
  - Type I applications: 30 days
  - Type II applications: 60 days
  - Type III applications: 75 days
  - Permanent sign applications: 14 days
- Complete annual Development Code updates to reflect state mandates, Council goals, and to achieve internal consistency among development regulations, including:
  - Expanding options for more Accessory Dwelling Units
  - Updating Sign Code standards for portable signs and murals
- Provide at least one report to Council on outcome of the updated tree preservation standards
- Evaluate options to expand pre-application services
- Provide ongoing educational resources/outreach about Development Code and process updates, focusing on changes to facilitate more housing options

Major Accomplishments during the 2023-2025 Biennium

- Average review times for Type I, II, and III Planning applications were below targets
- Restructured Planning fees to ensure that cost of service is captured accurately for the type of projects reviewed
- Increased coordination with Private Development Engineering division to implement several aspects of the Continuous Improvement Plan
- Implemented Development Code updates to appropriately reflect state mandates and Council goals including:
  - Updated tree preservation standards that balance housing production with natural resource preservation
  - Updated and streamlined development standards and approval criteria for middle housing land divisions
  - Worked to implement requirements of multiple Senate and House Bills to facilitate and streamline housing development
  - Prohibit new auto-dependent uses in the Convenience Commercial Zone
  - Implemented Climate-Friendly and Equitable Communities (CFEC) rules to require significant tree canopy in large parking areas
  - Updated and clarified wide-ranging Development Code standards based on staff and external stakeholder input

Significant Changes from the 2023-2025 Biennial Budget

- Reviewed and implemented fee increases at six-month intervals of the biennium to move towards aligning fees with the cost-of-service delivery and to support Planning work that has become more complex with increased housing density, additional state mandates, and demands of redevelopment. Fee increases were reviewed at each interval by senior department staff, the Finance and Budget team, and the Bend Economic Development Advisory Board
- Due to funding constraints of the Planning Fund, 1.5 FTE staffing have been re-deployed to other City Departments to assist with the work required in long range planning and other citywide planning related efforts

2025-2027 Proposed Budget
Planning Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1310 - Planning Fund	-	(2,189,921)	(1,131,000)	-	-	-
BeginWorkingCapital	(2,976,800)	(3,174,231)	(2,189,900)	(1,131,000)	-	(1,131,000)
301000 - Beginning Working Capital	(2,976,800)	(3,174,231)	(2,189,900)	(1,131,000)	-	(1,131,000)
Resources	(9,954,000)	(3,854,270)	(3,409,600)	(4,164,100)	(4,584,600)	(8,748,700)
322310 - Lic&Permit Sign Permits	(232,400)	(70,554)	(34,700)	(35,700)	(40,300)	(76,000)
331100 - Intergovt Fed PassThruOR Grant	-	(14,200)	-	-	-	-
332100 - Intergovt State Grant	(30,000)	(5,910)	-	-	-	-
343230 - Charges&Fees Plan Review	(9,195,900)	(3,486,482)	(3,111,200)	(3,204,500)	(3,619,900)	(6,824,400)
343240 - Charges&Fees Plan Check Fees	(6,500)	(356)	(3,800)	(3,900)	(4,400)	(8,300)
360000 - Investment Income	(89,200)	(76,755)	(59,900)	-	-	-
366000 - Miscellaneous Revenue	-	(13)	-	-	-	-
382100 - Xfer Subsidies from GF	-	-	-	(720,000)	(720,000)	(1,440,000)
383100 - Xfer Special Purp from GF	(400,000)	(200,000)	(200,000)	(200,000)	(200,000)	(400,000)
Personnel Services	6,661,300	2,662,266	2,439,200	2,812,200	2,958,400	5,770,600
401000 - Salaries Regular	4,328,000	1,697,950	1,557,000	1,703,300	1,760,100	3,463,400
401100 - Salaries OthPayouts	83,700	24,241	36,100	31,700	33,300	65,000
401120 - Salaries OthPayoutsComptoVEBA	1,300	-	-	-	-	-
401130 - Salaries OthPayoutsWorkComp	200	-	-	-	-	-
401200 - Salaries Overtime	-	2,055	200	-	-	-
411001 - Benefits Taxes Social Security	248,800	104,844	96,300	105,600	109,100	214,700
411002 - Benefits Taxes Medicare	58,200	24,521	22,500	24,700	25,500	50,200
411003 - Benefits Taxes Unemployment	4,100	1,727	1,600	1,700	1,800	3,500
411004 - Benefits AssessWorkCompHrly	1,000	661	700	800	800	1,600
411006 - Benefits Taxes OR Paid Leave	16,000	6,753	6,200	6,800	7,000	13,800
412001 - Benefits PERS IAP	240,700	100,032	92,300	102,200	105,600	207,800
412002 - Benefits PERS Tier 1/Tier 2	160,200	75,254	77,500	94,100	96,000	190,100
412003 - Benefits PERS OPSRP	479,800	193,425	173,700	259,700	269,300	529,000
412004 - Benefits PERS Debt Service	70,200	43,615	26,900	29,800	30,800	60,600
413010 - Benefits Insurance WkCompPrem	38,600	20,149	15,200	16,800	17,700	34,500
413020 - Benefits Insurance Disability	10,800	4,243	4,100	4,600	4,700	9,300
413021 - Benefits Insurance AD&D	-	286	500	500	500	1,000
413030 - Benefits Insurance Life	3,500	2,412	1,100	1,000	1,100	2,100
413040 - Benefits InsuranceHDHealthPrem	579,600	223,559	206,000	284,500	341,400	625,900
413041 - Benefits InsuranceHDHealthDedu	124,000	58,722	49,300	56,000	56,000	112,000
413042 - Benefits InsuranceHDHealthCoin	22,000	6,562	4,800	6,800	8,200	15,000
413050 - Benefits Insurance DentalPrem	43,200	24,227	22,600	27,300	28,700	56,000
413060 - Benefits Telemed	2,000	847	700	800	800	1,600
414010 - Benefits OPEB LongTermFunding	68,200	22,397	18,500	24,400	29,200	53,600
414020 - Benefits OPEB PERS Supplement	26,000	4,857	5,200	6,200	7,400	13,600
414030 - Benefits City Paid Def Comp	35,400	11,170	13,400	15,200	15,700	30,900
415010 - Benefits Other EmployeeParking	9,400	3,440	3,500	4,000	4,000	8,000
415011 - Benefits Other CellPhone Allow	1,400	1,620	1,600	1,600	1,600	3,200
415020 - Benefits Other 125BenefitsAdm	5,000	2,097	1,700	2,100	2,100	4,200
415030 - Benefits Other AltModesIncent	-	600	-	-	-	-
Materials & Services	381,000	108,561	119,500	163,100	170,200	333,300
431000 - PurchServ Legal	20,000	266	-	10,000	10,000	20,000
432000 - PurchServ Consulting	15,000	-	-	-	-	-
433500 - PurchServ Financial BankMerch	3,900	1,290	1,400	2,500	3,000	5,500
434100 - PurchServ TechSoftware&HostSol	52,600	13,275	26,100	16,300	16,500	32,800
434200 - PurchServ TechSoftware Maint	56,200	27,900	28,500	24,800	25,700	50,500
437000 - PurchServ Other	40,400	18,371	6,500	18,400	18,400	36,800
437001 - PurchServ Other Postage	2,000	1,037	100	800	800	1,600
437002 - PurchServ Other Advertising	10,000	4,113	6,000	5,500	6,000	11,500
437003 - PurchServ Other Copiers	-	(95)	-	200	200	400
437004 - PurchServ Other Mobile Devices	1,000	538	400	500	500	1,000
437103 - PurchServ Other Mailing Serv	116,800	23,446	33,000	55,000	56,500	111,500
437112 - PurchServ Other HearingOfficer	6,000	-	-	3,000	3,000	6,000
440000 - Equipment <Cap Threshold	-	133	-	-	-	-
442000 - Equipment <CapThresh Tech	12,300	642	4,500	3,000	3,000	6,000

2025-2027 Proposed Budget
Planning Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
451000 - ConsumSupp&Mat Office Supplies	3,500	361	200	500	3,400	3,900
453000 - ConsumSupp&Mat Other Op	200	85	100	100	100	200
460000 - Employee Costs	600	351	100	300	300	600
460010 - Emp Costs Volunteers	-	-	-	4,800	5,000	9,800
461100 - Emp Costs Prof Dev & Train Req	9,700	3,371	1,000	6,000	6,000	12,000
461200 - Emp Costs Prof Dev & Train Opt	5,300	2,095	3,300	1,500	1,500	3,000
462010 - Employee Costs Recruitment	2,000	150	300	800	800	1,600
462020 - Employee Costs Educational Mat	1,000	41	100	400	400	800
462040 - Employee Costs Licenses & Dues	10,000	6,996	7,000	7,200	7,500	14,700
463030 - Emp Costs WearingApparel&Maint	500	-	500	500	500	1,000
470000 - Community Education & Outreach	12,000	4,195	400	1,000	1,100	2,100
Transfers Out - OH	4,098,000	2,026,800	1,907,000	1,875,900	1,875,900	3,751,800
705001 - Xfer City-wide OH CityAttorney	148,000	74,000	74,000	128,700	128,700	257,400
705003 - Xfer City-wide OH IT	418,200	209,100	209,100	189,900	189,900	379,800
705004 - Xfer City-wide OH FacilityMgmt	289,600	142,500	144,800	295,800	295,800	591,600
705005 - Xfer City-wide OH Admin & HR	441,200	208,100	220,600	181,500	181,500	363,000
705006 - Xfer City-wide OH Finance	81,600	35,000	40,800	45,000	45,000	90,000
705007 - Xfer City-wide OH Purchasing	4,000	1,700	2,000	2,100	2,100	4,200
705008 - Xfer City-wide OH Insurance	75,600	37,800	37,800	16,900	16,900	33,800
705013 - Xfer City-wide OH Perf Mgmt	826,400	413,200	413,200	196,100	196,100	392,200
705014 - Xfer City-wide OH Proj Mgmt	167,600	83,800	83,800	104,200	104,200	208,400
705015 - Xfer City-wide OH Real Estate	24,800	11,100	12,400	15,600	15,600	31,200
715103 - Xfer Dept OH Community Dev	1,621,000	810,500	668,500	697,100	697,100	1,394,200
715107 - Xfer Dept OH Fleet	-	-	-	3,000	3,000	6,000
Transfers Out	49,500	40,953	2,800	900	900	1,800
731001 - Xfer Special Purp to GFStab	44,700	38,378	-	-	-	-
745110 - Xfer InterfundChg to GAR&M	3,600	1,800	1,800	200	200	400
745111 - Xfer InterfundChg to GAParts	600	677	700	500	500	1,000
745112 - Xfer InterfundChg to GAFuel	600	98	300	200	200	400
Contingency	1,741,000	-	-	443,000	(420,800)	22,200
910000 - Contingency	1,741,000	-	-	443,000	(420,800)	22,200
Grand Total	**-**	**(2,189,921)**	**(1,131,000)**	**-**	**-**	**-**

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Private Development Engineering Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 4,421,500	$ 4,731,804	$ 4,371,400	$ 4,262,700	$ -	$ 4,262,700
Licenses and permits	1,181,500	621,009	715,600	1,053,600	1,133,400	2,187,000
Charges for services	6,075,100	2,816,212	3,245,400	3,521,200	3,788,100	7,309,300
Miscellaneous	133,000	137,891	170,800	74,100	69,100	143,200
Interfund transfers	560,000	280,000	280,000	280,000	280,000	560,000
TOTAL RESOURCES	$ 12,371,100	$ 8,586,916	$ 8,783,200	$ 9,191,600	$ 5,270,600	$ 14,462,200

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 5,723,400	$ 2,598,335	$ 2,905,600	$ 3,378,800	$ 3,584,800	$ 6,963,600
Materials & services	365,500	142,823	179,800	100,500	103,700	204,200
Total Community & Econ Dev. Program	6,088,900	2,741,158	3,085,400	3,479,300	3,688,500	7,167,800
Interfund Transfers	2,926,900	1,474,328	1,435,100	1,758,100	1,758,100	3,516,200
Contingency	3,355,300	-	-	3,954,200	(176,000)	3,778,200
TOTAL REQUIREMENTS	$ 12,371,100	$ 4,215,486	$ 4,520,500	$ 9,191,600	$ 5,270,600	$ 14,462,200

Authorized Full Time Equivalents	19.00	19.00	19.00
Allocated Full Time Equivalents	19.00	19.00	19.00

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
Private Development Engineering Fund

Overview

Private Development Engineering (PDE) staff are dedicated to ensuring that new development in the City of Bend meets the goals of the community while protecting the City's vital infrastructure. This requires collaboration between the Planning and Building Safety Divisions, the Transportation and Mobility Department, and the Water Services Department. Staff work closely with engineering consulting firms, land developers, and private landowners, to provide guidance through the City of Bend development processes, and to coordinate new development efforts with other local, state, and federal agencies.

PDE staff review all new private development plans and survey plats for engineering accuracy and compliance with City of Bend standards and specifications. Staff reviews new development including all commercial and industrial sites, residential subdivisions, schools, and parks. PDE is generally responsible for elements of most types of building and planning permits as well as all Right of Way (ROW) permits within the Urban Growth Boundary (UGB).

Goals & Objectives for the 2025-2027 Biennial Budget

- Continuous review and improvements of coordination efforts between the City and its jurisdictional partners including the Oregon Department of Transportation, Deschutes County, Avion Water, Roats Water and the local irrigation districts, and franchise utilities, including Pacific Power, Central Electric Co-op, Cascade Natural Gas, TDS, and Lumen
- Updates to standard operating procedures (SOPs) and onboarding documents to improve permit review consistency and decrease staff onboarding time
- Continue to be flexible in response to code updates resulting from new state mandates, including but not limited to Climate Friendly and Equitable Communities (CFEC)
- Continue regular queue check-ins to support permit review time goals
- Perform updates of the Bend Standards and Specifications document through collaboration with the Engineering/Engineering & Infrastructure Planning Department (EIPD), Water Services, and Transportation and Mobility Departments

Major Accomplishments during the 2023-2025 Biennium

- Completed regular updates to CityView permitting software processes in coordination with Planning and Building Safety divisions
- Worked with Community and Economic Development Department (CEDD) leadership and the Central Oregon Builders Association (COBA) to implement continuous improvements to the permitting process, including setting permit review time goals and tracking

- Instituted weekly division queue reviews to support timely review of permits. Generally met permit review goal times even with regular staff turnover within PDE
- Updated Standards and Specifications document in coordination with Engineering/EIPD
- Updated Transportation Analysis Memo template and review process in coordination with Planning Division
- Implemented permitting processes and SOP documents to accommodate new state housing regulations

Significant Changes from the 2023-2025 Biennial Budget

- The allocation for mobile phones and computers has been reduced and streamlined. The budgets for trainings, licensing and dues have been reallocated to account for more staff requiring trainings and certifications to maintain licenses
- Budget includes a 10% fee increase for the first half of the 2025-2026 year of the biennium, a 5% increase for the second half. A 5% fee increase for the first half of the 2026-2027 year of the biennium to align fees with the cost of service delivery and to support permit review work that has become more complex with housing density and demands of redevelopment

COMMUNITY & ECONOMIC DEVELOPMENT
Private Development Engineering Fund

FIVE YEAR VEHICLE PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:					
Two (2) Vehicle Replacements	$ -	$ -	$ 88,000	$ -	$ -
One (1) Vehicle Replacement	-	-	-	46,000	-
Total	**$ -**	**$ -**	**$ 88,000**	**$ 46,000**	**$ -**

2025-2027 Proposed Budget

Private Development Engineering Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1320 - Private Dev Engineering Fund	-	(4,371,430)	(4,262,700)	-	-	-
BeginWorkingCapital	(4,421,500)	(4,731,804)	(4,371,400)	(4,262,700)	-	(4,262,700)
301000 - Beginning Working Capital	(4,421,500)	(4,731,804)	(4,371,400)	(4,262,700)	-	(4,262,700)
Resources	(7,949,600)	(3,855,112)	(4,411,800)	(4,928,900)	(5,270,600)	(10,199,500)
322403 - Lic&Permit Street Cut Permits	(1,181,500)	(621,009)	(715,600)	(1,053,600)	(1,133,400)	(2,187,000)
343200 - Charges&Fees DevelopmentReview	(1,352,600)	(428,733)	(494,100)	(469,900)	(505,500)	(975,400)
343220 - Charges&Fees Grading Review	(728,500)	(377,360)	(434,900)	(486,100)	(523,000)	(1,009,100)
343230 - Charges&Fees Plan Review	(30,000)	(26,404)	(30,400)	(36,800)	(39,600)	(76,400)
343250 - Charges&Fees Engineering Fees	(701,600)	(407,683)	(469,800)	(460,600)	(495,500)	(956,100)
343260 - Charges&Fees PW Inspection	(3,109,900)	(1,576,032)	(1,816,200)	(2,067,800)	(2,224,500)	(4,292,300)
346000 - Charges&Fees Other	(152,500)	-	-	-	-	-
360000 - Investment Income	(133,000)	(137,841)	(170,800)	(74,100)	(69,100)	(143,200)
366000 - Miscellaneous Revenue	-	(50)	-	-	-	-
383001 - Xfer Special PurpGovt	(75,000)	(37,500)	(37,500)	(37,500)	(37,500)	(75,000)
383004 - Xfer Special PurpEnt	(485,000)	(242,500)	-	-	-	-
384004 - Xfer InterfundChg Ent	-	-	(242,500)	(242,500)	(242,500)	(485,000)
Personnel Services	5,723,400	2,598,335	2,905,600	3,378,800	3,584,800	6,963,600
401000 - Salaries Regular	3,506,700	1,638,681	1,796,000	2,005,900	2,089,700	4,095,600
401100 - Salaries OthPayouts	80,000	24,607	82,900	56,400	59,200	115,600
401120 - Salaries OthPayoutsComptoVEBA	600	-	100	100	100	200
401200 - Salaries Overtime	19,400	8,855	8,900	11,000	11,500	22,500
411001 - Benefits Taxes Social Security	223,600	100,809	114,300	125,100	130,300	255,400
411002 - Benefits Taxes Medicare	52,300	23,577	26,900	29,200	30,500	59,700
411003 - Benefits Taxes Unemployment	3,600	1,676	1,900	2,000	2,100	4,100
411004 - Benefits AssessWorkCompHrly	800	643	800	1,000	1,000	2,000
411006 - Benefits Taxes OR Paid Leave	14,500	6,497	7,400	8,100	8,400	16,500
412001 - Benefits PERS IAP	216,400	96,647	105,800	121,000	126,100	247,100
412003 - Benefits PERS OPSRP	528,800	236,143	258,400	391,900	408,300	800,200
412004 - Benefits PERS Debt Service	63,200	42,233	30,900	35,300	36,800	72,100
413010 - Benefits Insurance WkCompPrem	42,900	20,862	22,000	25,300	26,900	52,200
413020 - Benefits Insurance Disability	9,600	4,150	4,700	5,400	5,600	11,000
413021 - Benefits Insurance AD&D	-	264	500	500	600	1,100
413030 - Benefits Insurance Life	3,200	2,374	1,400	1,500	1,500	3,000
413040 - Benefits InsuranceHDHealthPrem	604,700	253,740	284,400	375,100	450,100	825,200
413041 - Benefits InsuranceHDHealthDedu	129,600	59,994	65,800	72,000	72,000	144,000
413042 - Benefits InsuranceHDHealthCoin	20,600	7,646	12,700	12,200	14,600	26,800
413050 - Benefits Insurance DentalPrem	45,100	24,249	26,300	31,400	33,000	64,400
413060 - Benefits Telemed	1,800	854	800	900	900	1,800
414010 - Benefits OPEB LongTermFunding	64,600	22,598	22,500	30,600	36,700	67,300
414020 - Benefits OPEB PERS Supplement	24,300	3,642	3,900	4,700	5,600	10,300
414030 - Benefits City Paid Def Comp	35,500	8,859	17,200	21,900	22,900	44,800
415010 - Benefits Other EmployeeParking	10,800	3,174	3,900	4,600	4,600	9,200
415011 - Benefits Other CellPhone Allow	-	616	-	-	-	-
415012 - Benefits Other Clothing Allow	16,000	2,650	3,200	3,300	3,400	6,700
415020 - Benefits Other 125BenefitsAdm	4,800	1,973	2,000	2,400	2,400	4,800
415030 - Benefits Other AltModesIncent	-	322	-	-	-	-
Materials & Services	365,500	142,823	179,800	100,500	103,700	204,200
431000 - PurchServ Legal	-	13,853	12,200	-	-	-
432000 - PurchServ Consulting	210,000	54,501	88,700	25,000	25,000	50,000
433500 - PurchServ Financial BankMerch	2,000	489	1,000	1,000	1,000	2,000
434100 - PurchServ TechSoftware&HostSol	9,600	6,100	6,100	6,300	6,500	12,800
434200 - PurchServ TechSoftware Maint	84,900	41,401	42,200	41,800	44,700	86,500
437000 - PurchServ Other	2,000	1,236	1,000	1,000	1,000	2,000
437001 - PurchServ Other Postage	2,000	1,397	1,000	1,000	1,000	2,000
437002 - PurchServ Other Advertising	-	-	700	-	-	-
437004 - PurchServ Other Mobile Devices	12,000	6,964	5,500	4,800	4,800	9,600
440000 - Equipment <Cap Threshold	4,000	896	2,000	1,200	1,300	2,500
440100 - Equipment <CapThresh Safety	-	-	100	100	100	200
442000 - Equipment <CapThresh Tech	6,000	20	2,500	3,000	3,000	6,000

2025-2027 Proposed Budget

Private Development Engineering Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
451000 - ConsumSupp&Mat Office Supplies	600	229	300	300	300	600
453000 - ConsumSupp&Mat Other Op	-	152	-	-	-	-
460000 - Employee Costs	-	511	300	1,000	1,000	2,000
461100 - Emp Costs Prof Dev & Train Req	10,700	4,948	5,000	4,000	4,000	8,000
461200 - Emp Costs Prof Dev & Train Opt	9,300	4,865	5,000	2,500	2,500	5,000
462010 - Employee Costs Recruitment	1,000	449	500	1,500	1,500	3,000
462040 - Employee Costs Licenses & Dues	8,400	4,551	4,000	5,000	5,000	10,000
463030 - Emp Costs WearingApparel&Maint	1,600	261	1,000	1,000	1,000	2,000
470000 - Community Education & Outreach	1,000	-	500	-	-	-
521010 - Other Fees&Permits File&Record	400	-	200	-	-	-
Transfers Out - OH	2,814,000	1,390,400	1,398,600	1,743,700	1,743,700	3,487,400
705001 - Xfer City-wide OH CityAttorney	84,200	42,100	42,100	128,700	128,700	257,400
705003 - Xfer City-wide OH IT	213,400	106,700	106,700	136,900	136,900	273,800
705004 - Xfer City-wide OH FacilityMgmt	121,800	59,900	60,900	124,500	124,500	249,000
705005 - Xfer City-wide OH Admin & HR	360,200	169,900	180,100	197,200	197,200	394,400
705006 - Xfer City-wide OH Finance	64,800	27,800	32,400	38,800	38,800	77,600
705007 - Xfer City-wide OH Purchasing	2,800	1,200	1,400	1,900	1,900	3,800
705008 - Xfer City-wide OH Insurance	67,400	33,700	33,700	17,800	17,800	35,600
705013 - Xfer City-wide OH Perf Mgmt	138,800	69,400	69,400	159,100	159,100	318,200
705014 - Xfer City-wide OH Proj Mgmt	129,200	64,600	64,600	85,000	85,000	170,000
705015 - Xfer City-wide OH Real Estate	10,400	4,600	5,200	6,600	6,600	13,200
715103 - Xfer Dept OH Community Dev	1,621,000	810,500	802,100	836,500	836,500	1,673,000
715107 - Xfer Dept OH Fleet	-	-	-	10,700	10,700	21,400
Transfers Out	112,900	83,928	36,500	14,400	14,400	28,800
731001 - Xfer Special Purp to GFStab	71,500	68,920	-	-	-	-
731410 - Xfer Special Purp to ST	-	-	12,000	-	-	-
735106 - Xfer Special Purp to GAFleetRs	200	100	100	100	100	200
745110 - Xfer InterfundChg to GAR&M	15,200	7,600	7,600	800	800	1,600
745111 - Xfer InterfundChg to GAParts	4,600	2,081	4,900	2,800	2,800	5,600
745112 - Xfer InterfundChg to GAFuel	21,400	5,227	11,900	10,700	10,700	21,400
Contingency	3,355,300	-	-	3,954,200	(176,000)	3,778,200
910000 - Contingency	3,355,300	-	-	3,954,200	(176,000)	3,778,200
Grand Total	**-**	**(4,371,430)**	**(4,262,700)**	**-**	**-**	**-**

General Fund
Code Enforcement

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 1,331,900	$ 645,294	$ 508,000	$ 548,900	$ 575,600	$ 1,124,500
Materials & services	93,100	29,168	29,200	44,700	46,100	90,800
Total Community & Econ Dev. Program	1,425,000	674,462	537,200	593,600	621,700	1,215,300
Interfund Transfers	438,600	214,749	219,300	250,400	250,400	500,800
TOTAL REQUIREMENTS	$ 1,863,600	$ 889,211	$ 756,500	$ 844,000	$ 872,100	$ 1,716,100

Authorized Full Time Equivalents	4.00	4.00	4.00
Allocated Full Time Equivalents	3.00	3.00	3.00

COMMUNITY & ECONOMIC DEVELOPMENT
Code Enforcement

Overview

The City of Bend's Code Enforcement Division protects the health and safety of the City's residents, visitors, and community livability by ensuring compliance with Bend's land-use, environmental and building codes. The City ensures code compliance by emphasizing voluntary compliance and by penalizing code violators who do not comply.

The division ensures compliance with the Bend Municipal Code, Bend Development Code and State of Oregon Specialty Codes. Code Enforcement staff provide the following customer services: inspections, enforcement actions, and in-person customer relations. In order to provide a professional level of service, staff maintain proper certifications including required continuing education credits.

Goals & Objectives for the 2025-2027 Biennial Budget

- Verify 95% of complaints submitted through the City's online permit center within two business days of receipt
- Ensure that 95% of past due items are less than 30 days past due
- Maintain a minimum of 35% proactive enforcement cases
- Strive for 90% or higher voluntary enforcement case compliance
- Inspect 300 tax lots per assigned area for wildfire hazard each year
- Meet 5-year goal to conduct wildfire mitigation inspections on 25% of all tax lots
- Increase proactive nuisance complaint enforcement

Major Accomplishments during the 2023-2025 Biennium

- 89.6% of incoming complaints were processed within two business days
- All activities were reviewed and/or addressed within 30 days of due date
- 43% of all cases were proactive mostly due to Home Energy Score program
- Inspected over 6,000 tax lots for wildfire hazards
- 99.9% voluntary compliance rate on all code enforcement violations
- Redirected one FTE to Transportation & Mobility Department in the form of a "Lead Health and Safety Coordinator" to provide supervision with day-to-day operations

2025-2027 Proposed Budget

Code Enforcement

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1000 - General Fund	1,863,600	889,211	756,500	844,000	872,100	1,716,100
Personnel Services	1,331,900	645,294	508,000	548,900	575,600	1,124,500
401000 - Salaries Regular	805,100	394,348	316,800	324,900	334,600	659,500
401100 - Salaries OthPayouts	10,700	7,937	5,100	6,800	7,100	13,900
401120 - Salaries OthPayoutsComptoVEBA	1,600	1,974	600	1,400	1,500	2,900
401130 - Salaries OthPayoutsWorkComp	300	-	-	-	-	-
401200 - Salaries Overtime	1,200	1,958	400	600	700	1,300
411001 - Benefits Taxes Social Security	50,700	24,506	19,500	20,200	20,800	41,000
411002 - Benefits Taxes Medicare	11,900	5,731	4,600	4,700	4,900	9,600
411003 - Benefits Taxes Unemployment	800	406	300	300	300	600
411004 - Benefits AssessWorkCompHrly	200	148	100	200	200	400
411006 - Benefits Taxes OR Paid Leave	3,300	1,577	1,300	1,300	1,300	2,600
412001 - Benefits PERS IAP	49,200	24,310	19,100	19,500	20,100	39,600
412002 - Benefits PERS Tier 1/Tier 2	91,000	45,923	48,000	58,600	60,600	119,200
412003 - Benefits PERS OPSRP	58,400	28,287	14,100	18,900	19,300	38,200
412004 - Benefits PERS Debt Service	14,300	10,563	5,600	5,700	5,900	11,600
413010 - Benefits Insurance WkCompPrem	11,600	4,119	3,800	4,600	4,800	9,400
413020 - Benefits Insurance Disability	2,100	980	800	900	900	1,800
413021 - Benefits Insurance AD&D	-	66	100	100	100	200
413030 - Benefits Insurance Life	600	558	200	100	100	200
413040 - Benefits InsuranceHDHealthPrem	142,900	57,180	42,000	50,600	60,700	111,300
413041 - Benefits InsuranceHDHealthDedu	30,000	13,920	10,000	10,000	10,000	20,000
413042 - Benefits InsuranceHDHealthCoin	4,400	6,008	3,000	5,400	6,500	11,900
413050 - Benefits Insurance DentalPrem	10,500	5,435	4,500	5,000	5,200	10,200
413060 - Benefits Telemed	400	190	100	100	100	200
414010 - Benefits OPEB LongTermFunding	13,400	4,233	3,300	4,000	4,800	8,800
414020 - Benefits OPEB PERS Supplement	5,200	-	-	-	-	-
414030 - Benefits City Paid Def Comp	3,500	1,721	1,800	1,900	2,000	3,900
415010 - Benefits Other EmployeeParking	-	-	500	700	700	1,400
415011 - Benefits Other CellPhone Allow	4,600	2,040	1,400	1,400	1,400	2,800
415012 - Benefits Other Clothing Allow	3,000	600	600	600	600	1,200
415020 - Benefits Other 125BenefitsAdm	1,000	576	400	400	400	800
Materials & Services	93,100	29,168	29,200	44,700	46,100	90,800
434200 - PurchServ TechSoftware Maint	400	229	300	300	300	600
437000 - PurchServ Other	20,000	662	10,000	10,000	10,000	20,000
437001 - PurchServ Other Postage	1,000	26	200	200	200	400
437003 - PurchServ Other Copiers	-	-	-	100	100	200
437004 - PurchServ Other Mobile Devices	11,800	5,928	3,000	3,000	3,000	6,000
437103 - PurchServ Other Mailing Serv	6,000	3,493	3,700	16,400	16,600	33,000
440000 - Equipment <Cap Threshold	17,500	1,517	1,500	1,600	1,600	3,200
440100 - Equipment <CapThresh Safety	3,700	2,533	1,200	2,300	1,500	3,800
442000 - Equipment <CapThresh Tech	7,300	2,600	-	-	-	-
451000 - ConsumSupp&Mat Office Supplies	1,200	203	600	400	400	800
460000 - Employee Costs	-	38	-	-	-	-
461100 - Emp Costs Prof Dev & Train Req	12,000	10,195	6,000	7,500	7,500	15,000
461200 - Emp Costs Prof Dev & Train Opt	2,000	-	1,000	1,000	1,000	2,000
462010 - Employee Costs Recruitment	1,700	110	-	-	2,000	2,000
462020 - Employee Costs Educational Mat	-	79	-	-	-	-
462040 - Employee Costs Licenses & Dues	2,000	180	400	600	600	1,200
463030 - Emp Costs WearingApparel&Maint	3,000	839	400	800	800	1,600
470000 - Community Education & Outreach	3,500	536	900	500	500	1,000
Transfers Out - OH	420,600	205,500	210,300	245,600	245,600	491,200
705001 - Xfer City-wide OH CityAttorney	56,000	28,000	28,000	25,700	25,700	51,400
705003 - Xfer City-wide OH IT	84,200	42,100	42,100	57,200	57,200	114,400
705004 - Xfer City-wide OH FacilityMgmt	6,400	3,200	3,200	2,000	2,000	4,000
705005 - Xfer City-wide OH Admin & HR	124,000	58,500	62,000	43,500	43,500	87,000
705006 - Xfer City-wide OH Finance	16,800	7,200	8,400	9,100	9,100	18,200
705007 - Xfer City-wide OH Purchasing	1,400	600	700	600	600	1,200
705008 - Xfer City-wide OH Insurance	18,200	9,100	9,100	4,400	4,400	8,800

2025-2027 Proposed Budget

Code Enforcement

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
705013 - Xfer City-wide OH Perf Mgmt	99,200	49,600	49,600	64,800	64,800	129,600
705014 - Xfer City-wide OH Proj Mgmt	14,400	7,200	7,200	16,600	16,600	33,200
715107 - Xfer Dept OH Fleet	-	-	-	21,700	21,700	43,400
Transfers Out	18,000	9,249	9,000	4,800	4,800	9,600
735106 - Xfer Special Purp to GAFleetRs	200	100	100	200	200	400
745110 - Xfer InterfundChg to GAR&M	11,600	5,800	5,800	600	600	1,200
745111 - Xfer InterfundChg to GAParts	2,600	1,961	1,300	2,000	2,000	4,000
745112 - Xfer InterfundChg to GAFuel	3,600	1,388	1,800	2,000	2,000	4,000
Grand Total	**1,863,600**	**889,211**	**756,500**	**844,000**	**872,100**	**1,716,100**

General Fund
Growth Management

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Charges for services	$ 1,629,900	$ 269,858	$ 265,500	$ 264,500	$ 264,500	$ 529,000
TOTAL RESOURCES	$ 1,629,900	$ 269,858	$ 265,500	$ 264,500	$ 264,500	$ 529,000

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 1,069,700	$ 518,729	$ 816,200	$ 1,096,000	$ 1,154,800	$ 2,250,800
Materials & services	818,200	13,866	92,400	1,038,700	1,038,800	2,077,500
Total Community & Econ Dev. Program	1,887,900	532,595	908,600	2,134,700	2,193,600	4,328,300
Interfund Transfers	767,800	373,617	383,900	299,800	299,800	599,600
TOTAL REQUIREMENTS	$ 2,655,700	$ 906,212	$ 1,292,500	$ 2,434,500	$ 2,493,400	$ 4,927,900

Authorized Full Time Equivalents	6.00	6.00	6.00
Allocated Full Time Equivalents	4.75	5.74	5.74

COMMUNITY & ECONOMIC DEVELOPMENT
Growth Management

Overview

Growth Management is a division of the Community and Economic Development Department (CEDD). The Growth Management Division (GMD) focuses on city-wide or sub-city plans spanning land use, public facilities, and transportation planning. The specific focus of the division's work is directed by City Council priorities, but GMD will continue evolving into a long-range planning program around the subject areas of outreach and growth monitoring. GMD also plays a key support role for other departments in their major projects and programs.

GMD is responsible for the following:

- Creating and implementing long-range land use and infrastructure plans per state law and City Council goals
- Incorporating the community's increasing desire for forward looking plans, community involvement, and bringing innovative ideas and trends into the City's policies and practices
- Influencing new legislation and statewide rules to achieve City Council objectives
- Implementing new statewide planning laws and rules such as Climate Friendly and Equitable Communities (CFEC) rules and Oregon Housing Needs Analysis (OHNA)

Statewide planning laws now require Bend to update long-range housing plans on an ongoing 8-year cycle. For example, the City's Housing Capacity Analysis must be adopted before December of 2027. The new CFEC rules and ongoing adoption of OHNA rules will be met through outward-facing community planning projects in this biennium. The projects will align meeting state requirements and multiple City Council goals. GMD will involve people who have been historically underserved, as well as key agencies, groups, and interested parties. While most of GMD's staff time is spent achieving Council goals, they also support many other departments including CEDD, Housing, Economic Development, Engineering, Water Services, Equity, Communications, Transportation and Mobility, and the City Manager's Office.

GMD is funded by the General Fund, the long-range planning surcharge fee which is assessed to certain permits issued in the Community Development Department, and the Transportation Construction Fund. Staff are assigned projects based on Council Goals, and their funding depends on what type of projects they support. Projects and programs related to housing and employment needs and capacity, and the analysis of changes to land use patterns in the current Urban Growth Boundary (UGB) are funded by the General Fund and the long-range planning surcharge fee. Transportation work, including the transportation system planning embedded in the CFEC rules and support for other transportation-related projects and initiatives are funded out of the Transportation Construction Fund.

Goals & Objectives for the 2025-2027 Biennial Budget

- Contract for professional services to begin working on the growth plan to address applicable City Council goals, state laws and rules and adopt documents that serve as a foundation for guiding Bend's growth

- Locally adopt a Contextualized Housing Needs Analysis, Employment Opportunities Analysis, Buildable Lands Inventory, and Phase 1 of a Housing Capacity Analysis
- Receive policy guidance from the City Council on transportation goals, performance standards to meet the state's requirements to reduce Vehicle Miles Traveled through land use and transportation systems
- Support and organize work to support other Council goals and projects including public facility and airport planning, the Council's legislative agenda, state rulemaking, aligning the Metropolitan Planning Organization and City objectives, and assist with projects related to climate, fire resilience, equity and outreach

Major Accomplishments during the 2023-2025 Biennium

- Completed and adopted the City's requirements implementing House Bill 3318 paving the way for development of the Stevens Road Tract to deliver additional supplies of affordable and market rate dwellings
- Adopted the one-time Urban Growth Boundary (UGB) expansion for Caldera Ranch which paves the way for additional supplies of affordable and market rate dwellings
- Mostly completed the "People Streets" grant-funded project guiding future implementation actions to allow more pedestrian-focused transportation facilities in Bend
- Finished a City Council and Department of Land Conservation and Development (DLCD) approved Climate Friendly Areas Study which received a community engagement award from DLCD
- Continued to provide support for the airport, sewer collection system's master plan, Council's legislative agenda, and large development proposals
- Multiple staff served and continue to serve on Oregon Housing Needs Analysis statewide rulemaking committees to influence how cities and Bend plan for future housing needs
- Adjusted the PRO Housing grant deliverables to align with deliverables of the growth plan after not receiving the full grant amount

Significant Changes from the 2023-2025 Biennial Budget

- The passage of HB 2001 (Oregon Housing Needs Analysis) resulted in significant new rulemaking (still underway) that directly impacts how and when work can be done within the growth plan. The rulemaking held back the growth plan so public funds and the community's time were not wasted by having to redo work. The timing shift also allowed the City to advance work with the Oregon Department of Transportation on obtaining transportation system inventories for use in multiple city efforts including an update of the Transportation Systems Plan which saves considerable local resources
- In place of the growth plan, GMD performed other Council Goals and priorities such as completing the Stevens Road Tract, Climate Friendly Areas Study, and one-time UGB expansion for Caldera Ranch
- Included in the city-wide budget is $3 million for funding the growth plan addressing future housing and employment land needs, land use and infrastructure modeling, public engagement, urbanization, transportation, and public infrastructure planning. Roughly two-thirds of the budget

($2 million) is included in the General Fund's Growth Management budget. The other $1 million of costs related to the transportation system plan requirements, modeling and community engagement are included in the Transportation Construction Fund budget presented in the Infrastructure service area of the budget document

- The Long-Range Planning surcharge, which is charged as a percentage of planning and private development engineering fees and is recorded in the General Fund, is increasing from 4% of permit fees to 10% to support the costs of long-range planning activities

2025-2027 Proposed Budget

Growth Management

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1000 - General Fund	1,025,800	636,354	1,027,000	2,170,000	2,228,900	4,398,900
Resources	(1,629,900)	(269,858)	(265,500)	(264,500)	(264,500)	(529,000)
343270 - Charges&Fees LongRangePlanSur	(1,629,900)	(269,858)	(265,500)	(264,500)	(264,500)	(529,000)
Personnel Services	1,069,700	518,729	816,200	1,096,000	1,154,800	2,250,800
401000 - Salaries Regular	674,700	316,385	505,500	658,700	681,100	1,339,800
401100 - Salaries OthPayouts	18,600	3,267	7,500	5,700	6,000	11,700
401200 - Salaries Overtime	-	75	-	-	-	-
411001 - Benefits Taxes Social Security	43,000	19,408	31,100	40,800	42,200	83,000
411002 - Benefits Taxes Medicare	10,100	4,540	7,300	9,600	9,900	19,500
411003 - Benefits Taxes Unemployment	700	320	500	700	700	1,400
411004 - Benefits AssessWorkCompHrly	200	106	200	300	300	600
411006 - Benefits Taxes OR Paid Leave	2,800	1,229	2,000	2,600	2,700	5,300
412001 - Benefits PERS IAP	41,600	19,188	30,300	39,500	40,900	80,400
412002 - Benefits PERS Tier 1/Tier 2	42,000	21,101	21,400	49,000	49,900	98,900
412003 - Benefits PERS OPSRP	73,200	32,589	59,600	90,900	94,500	185,400
412004 - Benefits PERS Debt Service	12,100	8,324	8,800	11,500	11,900	23,400
413010 - Benefits Insurance WkCompPrem	8,700	4,023	6,400	8,800	9,200	18,000
413020 - Benefits Insurance Disability	1,900	790	1,300	1,800	1,800	3,600
413021 - Benefits Insurance AD&D	-	55	100	200	200	400
413030 - Benefits Insurance Life	600	443	400	600	600	1,200
413040 - Benefits InsuranceHDHealthPrem	83,500	47,531	76,200	104,000	124,800	228,800
413041 - Benefits InsuranceHDHealthDedu	18,000	11,443	17,700	20,300	20,300	40,600
413042 - Benefits InsuranceHDHealthCoin	3,600	1,137	3,400	2,700	3,200	5,900
413050 - Benefits Insurance DentalPrem	6,300	4,260	7,100	9,500	10,000	19,500
413060 - Benefits Telemed	400	150	200	300	300	600
414010 - Benefits OPEB LongTermFunding	11,400	4,504	7,000	10,200	12,300	22,500
414020 - Benefits OPEB PERS Supplement	4,300	13,015	14,200	17,000	20,400	37,400
414030 - Benefits City Paid Def Comp	9,200	3,632	6,400	9,200	9,500	18,700
415010 - Benefits Other EmployeeParking	2,000	690	1,000	1,400	1,400	2,800
415020 - Benefits Other 125BenefitsAdm	800	438	600	700	700	1,400
415030 - Benefits Other AltModesIncent	-	86	-	-	-	-
Materials & Services	818,200	13,866	92,400	1,038,700	1,038,800	2,077,500
432000 - PurchServ Consulting	750,000	-	75,000	1,000,000	1,000,000	2,000,000
434100 - PurchServ TechSoftware&HostSol	4,000	-	1,000	4,100	4,100	8,200
434200 - PurchServ TechSoftware Maint	5,400	2,243	2,000	2,000	2,100	4,100
437000 - PurchServ Other	200	46	100	100	100	200
437001 - PurchServ Other Postage	200	2	100	100	100	200
437002 - PurchServ Other Advertising	4,000	1,068	2,000	2,300	2,300	4,600
437003 - PurchServ Other Copiers	6,400	2,349	4,500	200	200	400
437004 - PurchServ Other Mobile Devices	1,000	435	500	1,000	1,000	2,000
440000 - Equipment <Cap Threshold	-	28	-	-	-	-
442000 - Equipment <CapThresh Tech	3,000	-	500	2,200	2,200	4,400
451000 - ConsumSupp&Mat Office Supplies	600	1,335	1,500	3,500	3,500	7,000
460000 - Employee Costs	200	102	100	400	400	800
461200 - Emp Costs Prof Dev & Train Opt	16,000	2,418	1,000	4,000	4,000	8,000
462040 - Employee Costs Licenses & Dues	7,200	2,492	1,000	3,600	3,600	7,200
470000 - Community Education & Outreach	20,000	1,348	3,100	15,200	15,200	30,400
Transfers Out - OH	764,200	372,100	382,100	299,300	299,300	598,600
705001 - Xfer City-wide OH CityAttorney	56,000	28,000	28,000	25,700	25,700	51,400
705003 - Xfer City-wide OH IT	77,800	38,900	38,900	67,000	67,000	134,000
705004 - Xfer City-wide OH FacilityMgmt	75,000	36,900	37,500	76,600	76,600	153,200
705005 - Xfer City-wide OH Admin & HR	188,400	88,900	94,200	46,600	46,600	93,200
705006 - Xfer City-wide OH Finance	34,400	14,800	17,200	12,100	12,100	24,200
705007 - Xfer City-wide OH Purchasing	20,600	8,900	10,300	4,400	4,400	8,800
705008 - Xfer City-wide OH Insurance	25,400	12,700	12,700	4,700	4,700	9,400
705013 - Xfer City-wide OH Perf Mgmt	264,400	132,200	132,200	37,000	37,000	74,000
705014 - Xfer City-wide OH Proj Mgmt	15,800	7,900	7,900	19,900	19,900	39,800
705015 - Xfer City-wide OH Real Estate	6,400	2,900	3,200	4,000	4,000	8,000
715107 - Xfer Dept OH Fleet	-	-	-	1,300	1,300	2,600

2025-2027 Proposed Budget

Growth Management

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
Transfers Out	3,600	1,517	1,800	500	500	1,000
745110 - Xfer InterfundChg to GAR&M	2,800	1,400	1,400	100	100	200
745111 - Xfer InterfundChg to GAParts	600	-	300	300	300	600
745112 - Xfer InterfundChg to GAFuel	200	117	100	100	100	200
Grand Total	**1,025,800**	**636,354**	**1,027,000**	**2,170,000**	**2,228,900**	**4,398,900**

Community Development Block Grant (CDBG) Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 250,000	$ 15,113	$ 18,100	$ 863,700	$ -	$ 863,700
Intergovernmental revenues	2,002,700	1,319,688	1,463,200	606,100	606,100	1,212,200
Miscellaneous	500,400	187,907	120,300	90,200	90,200	180,400
Interfund loan repayments	200,000	17,000	100,000	100,000	100,000	200,000
Interfund transfers	157,400	60,000	-	-	-	-
TOTAL RESOURCES	$ 3,110,500	$ 1,599,708	$ 1,701,600	$ 1,660,000	$ 796,300	$ 2,456,300

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 316,300	$ 139,162	$ 175,900	$ 184,100	$ 197,700	$ 381,800
Materials & services	2,227,700	1,372,509	589,100	535,300	536,300	1,071,600
Total Community & Econ Dev. Program	2,544,000	1,511,671	765,000	719,400	734,000	1,453,400
Interfund Transfers	111,800	55,900	55,900	37,600	37,600	75,200
Debt Service	450,000	14,000	17,000	100,000	100,000	200,000
Contingency	4,700	-	-	803,000	(75,300)	727,700
TOTAL REQUIREMENTS	$ 3,110,500	$ 1,581,571	$ 837,900	$ 1,660,000	$ 796,300	$ 2,456,300

Authorized Full Time Equivalents	0.00	0.00	0.00
Allocated Full Time Equivalents	0.99	0.99	0.99

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
Community Development Block Grant (CDBG) Fund

Overview

Signed into law by President Ford in August 1974, Title I of the Housing and Community Development Act created a federal block grant funding program. The Community Development Block Grant (CDBG) fund has been continually reauthorized by Congress since it started on January 1, 1975.

The CDBG program's stated purpose is: *"The development of viable urban communities, by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income."*

CDBG is funded by the U.S. Department of Housing and Urban Development (HUD). The CDBG Fund provides, on an annual basis, an allocation of funds to local governments for a wide-range of eligible housing and community development activities. The City of Bend is an "entitlement city" which means it automatically receives the federal money based on a formula that takes into consideration the community needs, including the extent of poverty, population, housing overcrowding, age of housing and population growth lag in relationship to other metropolitan areas. The total funds available to the City of Bend vary each year.

Goals and Objectives for the 2025-2027 Biennial Budget

- Target outreach towards low- and moderate-income households with persons that identify as Black, Indigenous, and People of Color, disabled, and/or homeless, after confirming best practice from organizations that support these populations
- Complete the required 2024-2025 and 2025-2026 Consolidated Annual Performance and Evaluation Report and submit to HUD
- Provide support to the 2025-26 and 2026-27 CDBG award recipients with technical assistance, capacity building and funding (when available)
- Staff and support Affordable Housing Advisory Committee meetings
- Draft the required 2025-2026 and 2026-2027 Annual Action Plan and submit to HUD
- Complete the goals of the 2023-2027 CDBG Consolidated Plan

Major Accomplishments during the 2023-2025 Biennium

- CDBG funding served over 2,500 low- and moderate-income community members
- An affordable housing developer completed 10 homes for low- and moderate-income community members to purchase from property acquired with CDBG funding
- CDBG funding provided 12 moderate-income households with down payment assistance to purchase a home in a land trust
- Completed the required 2021-2022 and 2022-2023 Consolidated Annual Performance and Evaluation Report and submitted to HUD
- Provided support to the 2022-2023 and 2024-2025 CDBG award recipients with technical assistance, capacity building and funding

- Staffed and supported monthly Affordable Housing Advisory Committee meetings
- Drafted the required 2024 Analysis of Impediments to Fair Housing

Significant Changes from the 2023-2025 Biennial Budget

- It is anticipated that the City may not have the federal dollars that were available in previous biennia

2025-2027 Proposed Budget

Community Development Block Grant (CDBG) Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1210 - CommDev Block Grant Fund	-	(18,137)	(863,700)	-	-	-
BeginWorkingCapital	(250,000)	(15,113)	(18,100)	(863,700)	-	(863,700)
301000 - Beginning Working Capital	(250,000)	(15,113)	(18,100)	(863,700)	-	(863,700)
Resources	(2,860,500)	(1,584,595)	(1,683,500)	(796,300)	(796,300)	(1,592,600)
330100 - Intergovt Federal Direct Grant	(2,002,700)	(1,319,688)	(1,463,200)	(606,100)	(606,100)	(1,212,200)
360000 - Investment Income	-	(182)	-	-	-	-
364105 - LoanRepayPrin CDBG Loan	(200,000)	(74,901)	(90,000)	(90,000)	(90,000)	(180,000)
364110 - LoanRepayPrin NSP1 Grant Loan	(40,000)	-	-	-	-	-
364111 - LoanRepayPrin NSP2 Grant Loan	(260,000)	(52,568)	-	-	-	-
364116 - LoanRepayPrin NSP3 Grant Loan	-	-	(30,000)	-	-	-
364205 - LoanRepayInt CDBG Loan	(400)	(256)	(300)	(200)	(200)	(400)
366000 - Miscellaneous Revenue	-	(60,000)	-	-	-	-
376100 - STDebt Interfund Loans from GF	(200,000)	(17,000)	(100,000)	(100,000)	(100,000)	(200,000)
383001 - Xfer Special PurpGovt	(157,400)	(60,000)	-	-	-	-
Personnel Services	316,300	139,162	175,900	184,100	197,700	381,800
401000 - Salaries Regular	208,000	87,664	113,800	113,700	120,200	233,900
411001 - Benefits Taxes Social Security	3,100	5,567	7,000	7,100	7,500	14,600
411002 - Benefits Taxes Medicare	200	1,302	1,600	1,600	1,700	3,300
411003 - Benefits Taxes Unemployment	-	92	100	100	100	200
411004 - Benefits AssessWorkCompHrly	-	18	-	-	-	-
411006 - Benefits Taxes OR Paid Leave	800	366	500	500	500	1,000
412001 - Benefits PERS IAP	12,800	5,592	6,800	6,800	7,200	14,000
412003 - Benefits PERS OPSRP	31,100	13,665	16,700	22,100	23,400	45,500
412004 - Benefits PERS Debt Service	3,700	2,458	2,000	2,000	2,100	4,100
413010 - Benefits Insurance WkCompPrem	200	111	100	100	100	200
413020 - Benefits Insurance Disability	600	232	300	300	300	600
413021 - Benefits Insurance AD&D	-	5	-	-	-	-
413030 - Benefits Insurance Life	200	135	100	100	100	200
413040 - Benefits InsuranceHDHealthPrem	36,000	14,301	18,000	20,800	24,900	45,700
413041 - Benefits InsuranceHDHealthDedu	7,800	3,382	4,100	3,900	3,900	7,800
413042 - Benefits InsuranceHDHealthCoin	1,100	159	500	400	500	900
413050 - Benefits Insurance DentalPrem	2,700	1,155	1,500	1,600	1,700	3,300
413060 - Benefits Telemed	-	40	-	-	-	-
414010 - Benefits OPEB LongTermFunding	3,400	1,145	1,200	1,400	1,700	3,100
414020 - Benefits OPEB PERS Supplement	1,300	243	300	400	500	900
414030 - Benefits City Paid Def Comp	1,700	1,070	1,000	900	1,000	1,900
415010 - Benefits Other EmployeeParking	1,400	201	200	200	200	400
415011 - Benefits Other CellPhone Allow	-	206	-	-	-	-
415020 - Benefits Other 125BenefitsAdm	200	53	100	100	100	200
Materials & Services	2,227,700	1,372,509	589,100	535,300	536,300	1,071,600
434100 - PurchServ TechSoftware&HostSol	40,200	24,000	21,000	21,400	22,400	43,800
437001 - PurchServ Other Postage	200	196	100	300	300	600
437002 - PurchServ Other Advertising	8,000	691	1,300	4,000	4,000	8,000
442000 - Equipment <CapThresh Tech	1,000	-	500	500	500	1,000
461200 - Emp Costs Prof Dev & Train Opt	9,000	881	2,400	4,500	4,500	9,000
462040 - Employee Costs Licenses & Dues	2,000	100	1,000	1,000	1,000	2,000
470000 - Community Education & Outreach	6,000	-	2,100	3,000	3,000	6,000
500010 - Grant Recipients	684,800	282,741	110,100	100,000	100,000	200,000
500020 - Loan Recipients	1,475,300	1,063,900	450,000	400,000	400,000	800,000
521020 - Other Fees&Permits	1,200	-	600	600	600	1,200
Transfers Out - OH	111,800	55,900	55,900	37,600	37,600	75,200
705001 - Xfer City-wide OH CityAttorney	28,000	14,000	14,000	7,700	7,700	15,400
705005 - Xfer City-wide OH Admin & HR	24,600	12,300	12,300	2,200	2,200	4,400
705006 - Xfer City-wide OH Finance	47,800	23,900	23,900	21,700	21,700	43,400
705007 - Xfer City-wide OH Purchasing	400	200	200	1,700	1,700	3,400
705008 - Xfer City-wide OH Insurance	4,400	2,200	2,200	1,000	1,000	2,000
705014 - Xfer City-wide OH Proj Mgmt	6,600	3,300	3,300	3,300	3,300	6,600
Debt Service	450,000	14,000	17,000	100,000	100,000	200,000
871000 - Short term-Loan Repay to GF	450,000	14,000	17,000	100,000	100,000	200,000

2025-2027 Proposed Budget

Community Development Block Grant (CDBG) Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
Contingency	4,700	-	-	803,000	(75,300)	727,700
910000 - Contingency	4,700	-	-	803,000	(75,300)	727,700
Grand Total	**-**	**(18,137)**	**(863,700)**	**-**	**-**	**-**

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Affordable Housing

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 3,796,400	$ 3,899,073	$ 2,969,200	$ 4,100,500	$ -	$ 4,100,500
Charges for services	2,499,600	1,722,457	2,057,900	2,057,900	2,057,900	4,115,800
Miscellaneous	140,000	444,547	1,614,500	417,200	440,800	858,000
Interfund transfers	1,041,400	573,385	395,700	50,000	50,000	100,000
TOTAL RESOURCES	$ 7,477,400	$ 6,639,462	$ 7,037,300	$ 6,625,600	$ 2,548,700	$ 9,174,300

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 1,652,000	$ 661,638	$ 421,500	$ 482,000	$ 518,100	$ 1,000,100
Materials & services	4,751,600	2,654,883	2,214,600	2,433,900	1,180,100	3,614,000
Capital outlay	-	-	-	455,000	-	455,000
Total Community & Econ Dev. Program	6,403,600	3,316,521	2,636,100	3,370,900	1,698,200	5,069,100
Interfund Transfers	858,800	353,763	300,700	497,800	497,800	995,600
Contingency	215,000	-	-	2,756,900	352,700	3,109,600
TOTAL REQUIREMENTS	$ 7,477,400	$ 3,670,284	$ 2,936,800	$ 6,625,600	$ 2,548,700	$ 9,174,300

Authorized Full Time Equivalents	4.00	4.00	4.00
Allocated Full Time Equivalents	2.57	2.72	2.72

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
Affordable Housing Fund

Overview

The City Council approved an ordinance in June 2006, that made the City of Bend the first city in the State of Oregon to implement a fee on new development to aid in the funding of Affordable Housing. This program is funded by a fee of 1/3 of 1% of the total building permit valuation for all residential building permits issued by the City.

The objective of this program as stated in the ordinance is: *"All funding from this source must be targeted for housing opportunities for residents at or below 100% of median income."*

Goals for the 2025-2027 Biennial Budget

- In connection with Council's strategy to "Increase Community Prosperity", create units of rent and price restricted housing that's accessible and affordable to all
- Leverage federal and City-owned land to increase opportunities for housing
- Work with the State to increase housing resources to Bend
- Continue to use the Affordable Housing Fund to leverage affordable housing development capital to generate economic development in Bend through construction of affordable housing
- Focus on lowest affordability levels while providing opportunity for mixed income development of all housing types
- Explore revenue and code/policy options to increase affordable and middle-income housing

Major Accomplishments during the 2023-2025 Biennium

- Completed 152 Affordable Housing units during the 2023-2025 biennium

Significant Changes from the 2023-2025 Biennial Budget

- Resources from federal grants under the Pathways to Remove Obstacles to Housing (PRO Housing) and the Climate Pollution Reduction Grant (CPRG) Program will also support Housing staff. These awards also allow a decrease in Affordable Housing Fund personnel expenses
- Overall revenue forecasted to increase due to unanticipated repayments of Affordable Housing Fund loans, along with a trend of collecting a greater amount of the Affordable Housing Fee from increases in residential housing development
- Additional Affordable Housing funds may be needed, if a reduction in federal funding occurs

2025-2027 Proposed Budget

Affordable Housing

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1200 - Affordable Housing Fund	-	(2,969,178)	(4,100,500)	-	-	-
BeginWorkingCapital	(3,796,400)	(3,899,073)	(2,969,200)	(4,100,500)	-	(4,100,500)
301000 - Beginning Working Capital	(3,796,400)	(3,899,073)	(2,969,200)	(4,100,500)	-	(4,100,500)
Resources	(3,681,000)	(2,740,389)	(4,068,100)	(2,525,100)	(2,548,700)	(5,073,800)
343100 - Charges&Fees AffordableHousing	(2,499,600)	(1,722,457)	(2,057,900)	(2,057,900)	(2,057,900)	(4,115,800)
360000 - Investment Income	(62,800)	(86,186)	(122,300)	(51,600)	(57,500)	(109,100)
364100 - LoanRepayPrin	(58,000)	(316,963)	(1,458,400)	(332,300)	(350,000)	(682,300)
364104 - LoanRepayPrin CDBG FinancedSD	-	(21,337)	(21,300)	(21,300)	(21,300)	(42,600)
364200 - LoanRepayInt	(19,200)	(14,116)	(12,000)	(12,000)	(12,000)	(24,000)
366000 - Miscellaneous Revenue	-	(5,945)	(500)	-	-	-
383100 - Xfer Special Purp from GF	(295,400)	(162,200)	(190,700)	(50,000)	(50,000)	(100,000)
383125 - Xfer Special Purp from ARPA	(746,000)	(411,185)	(205,000)	-	-	-
Personnel Services	1,652,000	661,638	421,500	482,000	518,100	1,000,100
401000 - Salaries Regular	1,020,300	421,326	258,700	288,400	305,100	593,500
401100 - Salaries OthPayouts	25,200	-	17,600	9,200	9,700	18,900
411001 - Benefits Taxes Social Security	64,500	25,461	16,900	17,900	18,900	36,800
411002 - Benefits Taxes Medicare	15,100	5,955	4,000	4,200	4,400	8,600
411003 - Benefits Taxes Unemployment	1,000	419	300	300	300	600
411004 - Benefits AssessWorkCompHrly	200	164	100	100	100	200
411006 - Benefits Taxes OR Paid Leave	4,200	1,634	1,100	1,200	1,200	2,400
412001 - Benefits PERS IAP	62,400	25,070	15,600	17,300	18,300	35,600
412003 - Benefits PERS OPSRP	152,600	61,254	38,000	56,000	59,300	115,300
412004 - Benefits PERS Debt Service	18,200	10,888	4,500	5,000	5,300	10,300
413010 - Benefits Insurance WkCompPrem	1,300	460	200	200	300	500
413020 - Benefits Insurance Disability	2,700	1,037	700	800	800	1,600
413021 - Benefits Insurance AD&D	-	81	100	100	100	200
413030 - Benefits Insurance Life	800	583	200	100	100	200
413040 - Benefits InsuranceHDHealthPrem	186,100	69,244	41,500	56,700	68,000	124,700
413041 - Benefits InsuranceHDHealthDedu	39,800	18,343	9,500	10,800	10,800	21,600
413042 - Benefits InsuranceHDHealthCoin	5,500	1,549	3,000	2,700	3,200	5,900
413050 - Benefits Insurance DentalPrem	13,900	5,593	3,500	4,500	4,700	9,200
413060 - Benefits Telemed	600	196	100	100	100	200
414010 - Benefits OPEB LongTermFunding	16,800	5,241	1,700	3,500	4,300	7,800
414020 - Benefits OPEB PERS Supplement	6,500	243	300	400	500	900
414030 - Benefits City Paid Def Comp	8,300	3,683	2,400	1,500	1,600	3,100
415010 - Benefits Other EmployeeParking	2,200	991	600	700	700	1,400
415011 - Benefits Other CellPhone Allow	2,600	1,700	700	-	-	-
415020 - Benefits Other 125BenefitsAdm	1,200	463	200	300	300	600
415030 - Benefits Other AltModesIncent	-	60	-	-	-	-
Materials & Services	4,751,600	2,654,883	2,214,600	2,433,900	1,180,100	3,614,000
432000 - PurchServ Consulting	24,000	13,460	2,000	12,000	12,000	24,000
434100 - PurchServ TechSoftware&HostSol	-	-	-	1,900	2,100	4,000
437000 - PurchServ Other	-	-	100	-	-	-
437001 - PurchServ Other Postage	-	33	100	100	100	200
437002 - PurchServ Other Advertising	1,000	1,899	500	1,500	1,500	3,000
437003 - PurchServ Other Copiers	-	-	-	200	200	400
442000 - Equipment <CapThresh Tech	4,000	1,999	500	4,500	500	5,000
451000 - ConsumSupp&Mat Office Supplies	400	-	100	200	200	400
460000 - Employee Costs	-	28	400	500	500	1,000
461100 - Emp Costs Prof Dev & Train Req	-	1,062	1,100	-	-	-
461200 - Emp Costs Prof Dev & Train Opt	11,000	11,925	6,900	8,000	8,000	16,000
462040 - Employee Costs Licenses & Dues	1,000	-	3,000	3,000	3,000	6,000
470000 - Community Education & Outreach	1,000	-	200	500	500	1,000
500010 - Grant Recipients	3,058,000	524,277	448,700	-	-	-
500020 - Loan Recipients	1,650,000	2,100,000	1,750,000	2,400,000	1,150,000	3,550,000
521020 - Other Fees&Permits	1,200	200	1,000	1,500	1,500	3,000
Capital Outlay	-	-	-	455,000	-	455,000
600100 - Land Acquisition	-	-	-	455,000	-	455,000
Transfers Out - OH	601,400	286,800	300,700	497,800	497,800	995,600

2025-2027 Proposed Budget

Affordable Housing

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
705001 - Xfer City-wide OH CityAttorney	66,600	33,300	33,300	128,700	128,700	257,400
705003 - Xfer City-wide OH IT	21,200	10,600	10,600	18,100	18,100	36,200
705004 - Xfer City-wide OH FacilityMgmt	72,200	35,500	36,100	73,800	73,800	147,600
705005 - Xfer City-wide OH Admin & HR	185,200	87,400	92,600	59,600	59,600	119,200
705006 - Xfer City-wide OH Finance	77,600	33,300	38,800	62,000	62,000	124,000
705007 - Xfer City-wide OH Purchasing	1,400	600	700	14,200	14,200	28,400
705008 - Xfer City-wide OH Insurance	10,400	5,200	5,200	8,600	8,600	17,200
705013 - Xfer City-wide OH Perf Mgmt	112,400	56,200	56,200	122,100	122,100	244,200
705014 - Xfer City-wide OH Proj Mgmt	8,200	4,100	4,100	6,800	6,800	13,600
705015 - Xfer City-wide OH Real Estate	46,200	20,600	23,100	3,900	3,900	7,800
Transfers Out	257,400	66,963	-	-	-	-
731000 - Xfer Special Purp to GF	100,000	-	-	-	-	-
731210 - Xfer Special Purp to BG	157,400	60,000	-	-	-	-
735007 - Xfer Special Purp to PR	-	6,963	-	-	-	-
Contingency	215,000	-	-	2,756,900	352,700	3,109,600
910000 - Contingency	215,000	-	-	2,756,900	352,700	3,109,600
Grand Total	**-**	**(2,969,178)**	**(4,100,500)**	**-**	**-**	**-**

Commercial and Industrial Construction Tax Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 70,500	$ 295,199	$ 626,100	$ 592,500	$ -	$ 592,500
Miscellaneous	2,000	10,903	29,900	3,600	-	3,600
Interfund transfers	1,180,000	337,143	398,200	398,200	398,200	796,400
TOTAL RESOURCES	$ 1,252,500	$ 643,245	$ 1,054,200	$ 994,300	$ 398,200	$ 1,392,500

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 20,700	$ 5,619	$ 6,600	$ 8,300	$ 8,800	$ 17,100
Materials & services	1,135,900	-	442,400	567,900	368,400	936,300
Total Community & Econ Dev. Program	1,156,600	5,619	449,000	576,200	377,200	953,400
Interfund Transfers	25,400	11,500	12,700	21,000	21,000	42,000
Contingency	70,500	-	-	397,100	-	397,100
TOTAL REQUIREMENTS	$ 1,252,500	$ 17,119	$ 461,700	$ 994,300	$ 398,200	$ 1,392,500

Authorized Full Time Equivalents	0.00	0.00	0.00
Allocated Full Time Equivalents	0.05	0.05	0.05

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
Commercial & Industrial Construction Tax Fund

Overview

The City Council approved an ordinance in December 2020 that established a Commercial and Industrial Construction Tax (CICT). This program is funded by an additional fee of 1/3 of 1% of the total building permit valuation on improvements for commercial and industrial building permits issued by the City. This fee is not assessed on any form of residential construction and has numerous exceptions to the types of projects upon which the fee is assessed. Under State law, these funds are collected in the General Fund then transferred to the CICT Fund to manage revenue and expenses. The City may retain an amount not to exceed four percent (4%) as an administrative fee to recoup the expenses of complying with state requirements. The 4% administrative fee is transferred to the CICT Fund. After deducting the administrative fee, the City shall use fifty percent (50%) of the remaining revenues received to fund programs related to housing. Council has prioritized the use of the remaining funds for support services and programs benefiting people making no more than thirty percent (30%) of the Area Median Income (AMI). For 2025, 30% of the AMI for a family of four is $31,400.

Goals for the 2025-2027 Biennial Budget

- Collect revenue to support creation of additional units and expansion of existing services for the unstably housed, homeless, and formerly homeless population
- Support creation and expansion of shelter and transitional housing, as well as related services
- Support Permanent Supportive Housing, as well as Housing First initiatives which allow individuals to have access to housing without requiring participation in social services
- Support capacity building activities for community partners to end homelessness and housing insecurity
- Support wealth building activities for people in low-income brackets through investments in supportive services

Major Accomplishments during the 2023-2025 Biennium

- CICT funding served over 2,000 extremely low-, low- and moderate-income community members
- The CICT funds provided 55 households with rental assistance through Thrive Central Oregon to maintain their housing
- Volunteers in Medicine offered comprehensive medical care to 24 low-income patients with the awarded CICT funds
- NeighborImpact supported 24 households with housing stability through their rental and mortgage assistance programs
- The Council on Aging of Central Oregon applied CICT funding to rehabilitate its congregate dining area and serve meals to over 2,000 elderly persons
- CICT funding will support operational expenses of the first Permanent Supportive Housing (PSH) apartments in Bend, now open as Cleveland Commons

Significant Changes from the 2023-2025 Biennial Budget

- Revenue estimates for 2025-2027 have been forecast based on current biennium actuals. The revenue estimates for 2023-2025 were not realized due to exemptions not being factored into the original revenue analysis. A combination of changing development patterns due to COVID-19 and differing definitions of “commercial permits” led to less revenue than expected

2025-2027 Proposed Budget

Commercial and Industrial Construction Tax Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1205 - Commer/Indust Constr Tax Fund	-	(626,126)	(592,500)	-	-	-
BeginWorkingCapital	(70,500)	(295,199)	(626,100)	(592,500)	-	(592,500)
301000 - Beginning Working Capital	(70,500)	(295,199)	(626,100)	(592,500)	-	(592,500)
Resources	(1,182,000)	(348,046)	(428,100)	(401,800)	(398,200)	(800,000)
360000 - Investment Income	(2,000)	(10,903)	(29,900)	(3,600)	-	(3,600)
383100 - Xfer Special Purp from GF	(1,180,000)	(337,143)	(398,200)	(398,200)	(398,200)	(796,400)
Personnel Services	20,700	5,619	6,600	8,300	8,800	17,100
401000 - Salaries Regular	13,200	3,623	4,000	4,900	5,200	10,100
401100 - Salaries OthPayouts	200	-	300	200	200	400
411001 - Benefits Taxes Social Security	800	218	300	300	300	600
411002 - Benefits Taxes Medicare	200	51	100	100	100	200
411003 - Benefits Taxes Unemployment	-	4	-	-	-	-
411004 - Benefits AssessWorkCompHrly	-	1	-	-	-	-
411006 - Benefits Taxes OR Paid Leave	-	14	-	-	-	-
412001 - Benefits PERS IAP	800	214	200	300	300	600
412003 - Benefits PERS OPSRP	2,000	522	600	1,000	1,000	2,000
412004 - Benefits PERS Debt Service	200	93	100	100	100	200
413010 - Benefits Insurance WkCompPrem	-	4	-	-	-	-
413020 - Benefits Insurance Disability	-	9	-	-	-	-
413021 - Benefits Insurance AD&D	-	1	-	-	-	-
413030 - Benefits Insurance Life	-	5	-	-	-	-
413040 - Benefits InsuranceHDHealthPrem	2,100	543	600	900	1,100	2,000
413041 - Benefits InsuranceHDHealthDedu	400	158	100	200	200	400
413042 - Benefits InsuranceHDHealthCoin	-	8	200	100	100	200
413050 - Benefits Insurance DentalPrem	200	44	100	100	100	200
413060 - Benefits Telemed	-	2	-	-	-	-
414010 - Benefits OPEB LongTermFunding	200	43	-	100	100	200
414030 - Benefits City Paid Def Comp	200	38	-	-	-	-
415010 - Benefits Other EmployeeParking	200	8	-	-	-	-
415011 - Benefits Other CellPhone Allow	-	14	-	-	-	-
415020 - Benefits Other 125BenefitsAdm	-	2	-	-	-	-
Materials & Services	1,135,900	-	442,400	567,900	368,400	936,300
500010 - Grant Recipients	-	-	442,400	567,900	368,400	936,300
500020 - Loan Recipients	1,135,900	-	-	-	-	-
Transfers Out - OH	25,400	11,500	12,700	21,000	21,000	42,000
705003 - Xfer City-wide OH IT	200	100	100	200	200	400
705005 - Xfer City-wide OH Admin & HR	4,800	2,300	2,400	4,500	4,500	9,000
705006 - Xfer City-wide OH Finance	15,600	6,700	7,800	7,500	7,500	15,000
705007 - Xfer City-wide OH Purchasing	600	300	300	6,100	6,100	12,200
705008 - Xfer City-wide OH Insurance	2,600	1,300	1,300	1,900	1,900	3,800
705014 - Xfer City-wide OH Proj Mgmt	1,600	800	800	800	800	1,600
Contingency	70,500	-	-	397,100	-	397,100
910000 - Contingency	70,500	-	-	397,100	-	397,100
Grand Total	**-**	**(626,126)**	**(592,500)**	**-**	**-**	**-**

Houseless Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 3,505,200	$ 3,801,130	$ 2,347,900	$ 2,093,700	$ -	$ 2,093,700
Intergovernmental revenues	7,263,600	1,579,062	1,855,000	1,500,000	1,500,000	3,000,000
Miscellaneous	-	96,301	78,900	-	-	-
Interfund transfers	4,831,100	1,274,006	2,866,700	1,784,100	981,800	2,765,900
TOTAL RESOURCES	$ 15,599,900	$ 6,750,499	$ 7,148,500	$ 5,377,800	$ 2,481,800	$ 7,859,600

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 665,000	$ 286,326	$ 318,300	$ 348,600	$ 372,800	$ 721,400
Materials & services	9,679,000	3,009,307	2,605,600	3,930,800	2,657,000	6,587,800
Capital outlay	-	-	409,500	-	-	-
Total Community & Econ Dev. Program	10,344,000	3,295,633	3,333,400	4,279,400	3,029,800	7,309,200
Interfund Transfers	5,254,500	1,106,893	1,721,400	275,200	275,200	550,400
Contingency	1,400	-	-	823,200	(823,200)	-
TOTAL REQUIREMENTS	$ 15,599,900	$ 4,402,526	$ 5,054,800	$ 5,377,800	$ 2,481,800	$ 7,859,600

Authorized Full Time Equivalents	2.00	2.00	2.00
Allocated Full Time Equivalents	2.00	2.00	2.00

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

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General Fund
Houseless Services

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ -	$ -	$ 43,900	$ 146,800	$ 159,500	$ 306,300
Materials & services	-	105,070	208,300	354,500	254,500	609,000
Total Community & Econ Dev. Program	-	105,070	252,200	501,300	414,000	915,300
Interfund Transfers	-	-	-	213,700	213,700	427,400
TOTAL REQUIREMENTS	$ -	$ 105,070	$ 252,200	$ 715,000	$ 627,700	$ 1,342,700

Authorized Full Time Equivalents	0.00	0.00	0.00
Allocated Full Time Equivalents	0.00	1.00	1.00

COMMUNITY & ECONOMIC DEVELOPMENT
Houseless Fund

Overview

The Houseless program accounts for all revenues and expenditures related to owning shelter sites, supporting partner operators, managing the right of way and related services and support to the community along the housing continuum.

The program is predominantly grant funded.

Goals for the 2025-2027 Biennial Budget

- Continue to participate in the statewide Sustainable Shelter Framework to fund operations of shelters in Bend and in the region
- Execute the Houseless Services Grant Program and exhaust shelter funding within the American Rescue Plan Act timelines
- Provide transparent, measurable metrics for services related to public dollars funding houseless services
- Support houselessness service providers that offer housing-focused case management to people that are survival camping in the City of Bend, at Juniper Ridge, China Hat and on other public lands
- Partner with other agencies including Deschutes County and Central Oregon Intergovernmental Council to support coordinated responses to houselessness
- Deliver, in partnership, on the shelter contracts with NeighborImpact, Shepherd's House, Central Oregon Villages and others, to operate the facilities and sites in alignment with recognized best practices
- Expand the Safe Parking Program to provide additional sites and services

Major Accomplishments during the 2023-2025 Biennium

- Developed, identified funds, and executed the Houseless Services Grant Program ($3.1 million)
    - Temporary Safe Stay Area (TSSA) housing centered case management
    - New and existing Safe Parking
    - Outreach and Case Management
- Fully allocated American Rescue Plan Act (ARPA) funds to be fully expended by December 31, 2026
- Developed and executed pod grant program
- Completed renovation of The Lighthouse Navigation Center while maintaining low barrier, walk up beds
- Secured funding and space for temporary use of a day services site for The Lighthouse Navigation Center
- Supported Stepping Stone Shelter and Central Oregon Villages Temporary Outdoor Shelter
- Opened an additional Safe Parking site
- Secured on-going annual funding and operational contracts for the Franklin Avenue Shelter
- Supported maintenance shelter beds towards Council's 500+ bed goal

- Staff participated in Sustainable Shelter Workgroup, Multi-Agency Coordinating Group, Homeless Leadership Coalition

Significant Changes from the 2023-2025 Biennial Budget

- There are no additional relief funds after ARPA is expended on December 31, 2026. The Franklin Avenue Shelter may continue to operate through the City as an Executive Order program. Housing staff anticipate applying for the next fiscal year funding when the application is released in May. The City will also maintain ownership of the Navigation Center and the Stepping Stone Shelter. By continuing to support the development of a statewide funding framework, the shelters will have a sustainable funding structure that does not include any City dollars after December of 2026

2025-2027 Proposed Budget

Houseless Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1215 - Houseless Fund	-	(2,347,973)	(2,093,700)	-	-	-
BeginWorkingCapital	(3,505,200)	(3,801,130)	(2,347,900)	(2,093,700)	-	(2,093,700)
301000 - Beginning Working Capital	(3,505,200)	(3,801,130)	(2,347,900)	(2,093,700)	-	(2,093,700)
Resources	(12,094,700)	(2,949,369)	(4,800,600)	(3,284,100)	(2,481,800)	(5,765,900)
331100 - Intergovt Fed PassThruOR Grant	(1,345,000)	-	-	-	-	-
332100 - Intergovt State Grant	(5,918,600)	-	-	-	-	-
334104 - Intergovt Other Local DeschCty	-	-	(400,000)	-	-	-
335100 - Intergovt Other	-	(1,579,062)	(1,455,000)	(1,500,000)	(1,500,000)	(3,000,000)
360000 - Investment Income	-	(76,301)	(78,900)	-	-	-
366000 - Miscellaneous Revenue	-	(20,000)	-	-	-	-
383100 - Xfer Special Purp from GF	(1,000,000)	-	(1,000,000)	-	(98,000)	(98,000)
383125 - Xfer Special Purp from ARPA	(3,831,100)	(1,274,006)	(1,866,700)	(1,784,100)	(883,800)	(2,667,900)
Personnel Services	665,000	286,326	318,300	348,600	372,800	721,400
401000 - Salaries Regular	411,600	193,041	212,600	223,800	236,600	460,400
401100 - Salaries OthPayouts	8,400	-	-	-	-	-
411001 - Benefits Taxes Social Security	26,000	11,920	13,200	13,900	14,700	28,600
411002 - Benefits Taxes Medicare	6,100	2,788	3,100	3,200	3,400	6,600
411003 - Benefits Taxes Unemployment	400	196	200	200	200	400
411004 - Benefits AssessWorkCompHrly	-	75	100	100	100	200
411006 - Benefits Taxes OR Paid Leave	1,700	769	800	900	900	1,800
412001 - Benefits PERS IAP	25,200	9,828	12,800	13,400	14,200	27,600
412003 - Benefits PERS OPSRP	61,500	24,013	31,300	43,500	46,000	89,500
412004 - Benefits PERS Debt Service	7,400	4,150	3,700	3,900	4,100	8,000
413010 - Benefits Insurance WkCompPrem	500	222	200	200	200	400
413020 - Benefits Insurance Disability	1,100	483	600	600	600	1,200
413021 - Benefits Insurance AD&D	-	33	100	100	100	200
413030 - Benefits Insurance Life	400	274	100	100	100	200
413040 - Benefits InsuranceHDHealthPrem	76,000	23,545	24,500	29,500	35,400	64,900
413041 - Benefits InsuranceHDHealthDedu	16,000	5,466	6,000	6,000	6,000	12,000
413042 - Benefits InsuranceHDHealthCoin	2,200	74	500	300	400	700
413050 - Benefits Insurance DentalPrem	5,600	2,717	3,000	3,300	3,500	6,800
413060 - Benefits Telemed	200	95	100	100	100	200
414010 - Benefits OPEB LongTermFunding	6,800	2,441	2,400	2,900	3,500	6,400
414020 - Benefits OPEB PERS Supplement	2,600	-	-	-	-	-
414030 - Benefits City Paid Def Comp	3,300	1,598	1,700	1,800	1,900	3,700
415010 - Benefits Other EmployeeParking	-	480	500	500	500	1,000
415011 - Benefits Other CellPhone Allow	1,400	1,920	600	-	-	-
415020 - Benefits Other 125BenefitsAdm	600	198	200	300	300	600
Materials & Services	9,679,000	3,009,307	2,605,600	3,930,800	2,657,000	6,587,800
432000 - PurchServ Consulting	1,315,600	-	-	-	-	-
437000 - PurchServ Other	8,092,400	3,008,500	2,603,900	3,929,800	2,656,000	6,585,800
442000 - Equipment <CapThresh Tech	1,000	-	-	-	-	-
461100 - Emp Costs Prof Dev & Train Req	-	771	1,000	1,000	1,000	2,000
470000 - Community Education & Outreach	-	36	700	-	-	-
500010 - Grant Recipients	270,000	-	-	-	-	-
Capital Outlay	-	-	409,500	-	-	-
630100 - Buildings&Struct Acquisition	-	-	409,500	-	-	-
Transfers Out - OH	1,626,400	813,200	813,200	135,200	135,200	270,400
705001 - Xfer City-wide OH CityAttorney	317,800	158,900	158,900	51,500	51,500	103,000
705003 - Xfer City-wide OH IT	7,200	3,600	3,600	7,300	7,300	14,600
705004 - Xfer City-wide OH FacilityMgmt	613,400	306,700	306,700	-	-	-
705005 - Xfer City-wide OH Admin & HR	373,600	186,800	186,800	18,400	18,400	36,800
705006 - Xfer City-wide OH Finance	86,000	43,000	43,000	-	-	-
705007 - Xfer City-wide OH Purchasing	81,000	40,500	40,500	-	-	-
705008 - Xfer City-wide OH Insurance	66,800	33,400	33,400	600	600	1,200
705013 - Xfer City-wide OH Perf Mgmt	-	-	-	40,700	40,700	81,400
705014 - Xfer City-wide OH Proj Mgmt	600	300	300	16,700	16,700	33,400
705015 - Xfer City-wide OH Real Estate	80,000	40,000	40,000	-	-	-
Transfers Out	3,628,100	293,693	908,200	140,000	140,000	280,000

2025-2027 Proposed Budget

Houseless Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
731000 - Xfer Special Purp to GF	1,000,000	-	-	-	-	-
731410 - Xfer Special Purp to ST	611,700	219,395	-	-	-	-
735004 - Xfer Special Purp to Facil	2,016,400	74,298	908,200	140,000	140,000	280,000
Contingency	1,400	-	-	823,200	(823,200)	-
910000 - Contingency	1,400	-	-	823,200	(823,200)	-
Grand Total	**-**	**(2,347,973)**	**(2,093,700)**	**-**	**-**	**-**

2025-2027 Proposed Budget

General Fund - Houseless Services

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1000 - General Fund	-	105,070	252,200	715,000	627,700	1,342,700
Personnel Services	-	-	43,900	146,800	159,500	306,300
401000 - Salaries Regular	-	-	24,900	79,600	85,200	164,800
401200 - Salaries Overtime	-	-	1,500	4,800	5,100	9,900
411001 - Benefits Taxes Social Security	-	-	1,600	5,200	5,600	10,800
411002 - Benefits Taxes Medicare	-	-	400	1,200	1,300	2,500
411003 - Benefits Taxes Unemployment	-	-	-	100	100	200
411004 - Benefits AssessWorkCompHrly	-	-	-	100	100	200
411006 - Benefits Taxes OR Paid Leave	-	-	100	300	400	700
412001 - Benefits PERS IAP	-	-	1,600	5,100	5,400	10,500
412003 - Benefits PERS OPSRP	-	-	3,900	16,400	17,500	33,900
412004 - Benefits PERS Debt Service	-	-	500	1,500	1,600	3,100
413010 - Benefits Insurance WkCompPrem	-	-	1,300	4,200	4,500	8,700
413020 - Benefits Insurance Disability	-	-	100	200	200	400
413030 - Benefits Insurance Life	-	-	-	100	100	200
413040 - Benefits InsuranceHDHealthPrem	-	-	5,900	21,100	25,300	46,400
413041 - Benefits InsuranceHDHealthDedu	-	-	1,300	4,000	4,000	8,000
413050 - Benefits Insurance DentalPrem	-	-	500	1,700	1,700	3,400
414010 - Benefits OPEB LongTermFunding	-	-	300	1,100	1,300	2,400
415020 - Benefits Other 125BenefitsAdm	-	-	-	100	100	200
Materials & Services	-	105,070	208,300	354,500	254,500	609,000
432000 - PurchServ Consulting	-	2,265	100,000	150,000	100,000	250,000
436040 - PurchServ UT Waste Disposal	-	87,622	100,000	200,000	150,000	350,000
437000 - PurchServ Other	-	9,971	-	-	-	-
440000 - Equipment <Cap Threshold	-	4,675	2,500	2,000	2,000	4,000
442000 - Equipment <CapThresh Tech	-	-	3,300	-	-	-
470000 - Community Education & Outreach	-	537	2,500	2,500	2,500	5,000
Transfers Out - OH	-	-	-	213,700	213,700	427,400
705001 - Xfer City-wide OH CityAttorney	-	-	-	154,500	154,500	309,000
705015 - Xfer City-wide OH Real Estate	-	-	-	59,200	59,200	118,400
Grand Total	**-**	**105,070**	**252,200**	**715,000**	**627,700**	**1,342,700**

PRO Housing Grant Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ -	$ -	$ -	$ 100,000	$ -	$ 100,000
Intergovernmental revenues	5,000,000	-	94,300	4,905,700	-	4,905,700
Interfund loan repayments	-	-	100,000	100,000	100,000	200,000
TOTAL RESOURCES	$ 5,000,000	$ -	$ 194,300	$ 5,105,700	$ 100,000	$ 5,205,700

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 1,000,000	$ -	$ 69,300	$ 150,900	$ 156,900	$ 307,800
Materials & services	4,000,000	-	25,000	3,975,000	-	3,975,000
Total Community & Econ Dev. Program	5,000,000	-	94,300	4,125,900	156,900	4,282,800
Debt Service	-	-	-	100,000	100,000	200,000
Contingency	-	-	-	879,800	(156,900)	722,900
TOTAL REQUIREMENTS	$ 5,000,000	$ -	$ 94,300	$ 5,105,700	$ 100,000	$ 5,205,700

Authorized Full Time Equivalents	0.00	0.00	0.00
Allocated Full Time Equivalents	0.40	0.80	0.80

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
PRO Housing Grant Fund

Overview

The U.S. Department of Housing and Urban Development (HUD) notified City staff on June 26, 2024, that Bend was selected for a Pathways to Removing Obstacles to Housing (PRO Housing) grant award from HUD in the amount of $5,000,000. On September 4, 2024, Bend City Council accepted the PRO Housing grant. Acceptance of the grant comes with various conditions and commitments, some of which may be subject to change based on future federal actions. City Housing Division staff will continue to evaluate conditions of acceptance and will monitor and manage the grant conditions as necessary.

The PRO Housing Action Plan includes four activities to realize the grant's intent:

1. Assessment of planning, programs, and policy that impact housing production and availability in Bend
2. Collaborate with the engagement and creation of the Contextualized Housing Need Analysis and Housing Production Strategy
3. Increase housing production through the establishment of funding for land acquisition and construction
4. Create processes to streamline and simplify housing production

Goals for the 2025-2027 Biennial Budget

- Remove systemic barriers to housing production through planning within the City's control
- Increase housing production through streamlined processes and incentives that are within the City's control in compliance with Oregon's land use system
- Fund the construction of new dwelling units

Major Accomplishments during the 2023-2025 Biennium

- On October 18, 2023, Bend City Council approved the draft PRO Housing grant application, which was then submitted to HUD on October 27, 2023. The City of Bend's grant application requested $10,000,000 in PRO Housing funding, $5,000,000 was ultimately awarded to the City. The application sought funding to identify and address barriers that have resulted in historic underproduction of affordable housing and widespread housing cost burden

Significant Changes from the 2023-2025 Biennial Budget

- $5,000,000 will be applied towards housing production and staff to support the efforts noted above

2025-2027 Proposed Budget

PRO Housing Grant Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1260 - PRO Housing Fund	-	-	(100,000)	-	-	-
BeginWorkingCapital	-	-	-	(100,000)	-	(100,000)
301000 - Beginning Working Capital	-	-	-	(100,000)	-	(100,000)
Resources	(5,000,000)	-	(194,300)	(5,005,700)	(100,000)	(5,105,700)
330100 - Intergovt Federal Direct Grant	(5,000,000)	-	(94,300)	(4,905,700)	-	(4,905,700)
376100 - STDebt Interfund Loans from GF	-	-	(100,000)	(100,000)	(100,000)	(200,000)
Personnel Services	1,000,000	-	69,300	150,900	156,900	307,800
401000 - Salaries Regular	650,000	-	45,600	94,400	96,300	190,700
411001 - Benefits Taxes Social Security	40,400	-	2,800	5,900	6,000	11,900
411002 - Benefits Taxes Medicare	9,500	-	700	1,400	1,400	2,800
411003 - Benefits Taxes Unemployment	700	-	-	100	100	200
411004 - Benefits AssessWorkCompHrly	500	-	-	-	-	-
411006 - Benefits Taxes OR Paid Leave	-	-	200	400	400	800
412001 - Benefits PERS IAP	39,100	-	2,700	5,700	5,800	11,500
412003 - Benefits PERS OPSRP	95,400	-	6,700	18,300	18,700	37,000
412004 - Benefits PERS Debt Service	13,100	-	800	1,700	1,700	3,400
413010 - Benefits Insurance WkCompPrem	800	-	-	100	100	200
413020 - Benefits Insurance Disability	9,000	-	100	300	300	600
413030 - Benefits Insurance Life	3,500	-	-	-	-	-
413040 - Benefits InsuranceHDHealthPrem	94,000	-	7,000	16,900	20,200	37,100
413041 - Benefits InsuranceHDHealthDedu	17,000	-	1,600	3,200	3,200	6,400
413050 - Benefits Insurance DentalPrem	6,200	-	600	1,300	1,400	2,700
413060 - Benefits Telemed	500	-	-	-	-	-
414010 - Benefits OPEB LongTermFunding	8,500	-	400	900	1,000	1,900
414030 - Benefits City Paid Def Comp	8,800	-	-	-	-	-
415010 - Benefits Other EmployeeParking	2,000	-	100	200	200	400
415020 - Benefits Other 125BenefitsAdm	1,000	-	-	100	100	200
Materials & Services	4,000,000	-	25,000	3,975,000	-	3,975,000
432000 - PurchServ Consulting	-	-	25,000	-	-	-
500010 - Grant Recipients	4,000,000	-	-	-	-	-
500020 - Loan Recipients	-	-	-	3,975,000	-	3,975,000
Debt Service	-	-	-	100,000	100,000	200,000
871000 - Short term-Loan Repay to GF	-	-	-	100,000	100,000	200,000
Contingency	-	-	-	879,800	(156,900)	722,900
910000 - Contingency	-	-	-	879,800	(156,900)	722,900
Grand Total	**-**	**-**	**(100,000)**	**-**	**-**	**-**

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Business Advocacy Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 179,400	$ 208,348	$ 137,600	$ 40,000	$ -	$ 40,000
Licenses and permits	1,042,000	458,651	466,100	564,000	639,000	1,203,000
Miscellaneous	2,800	5,015	2,700	-	100	100
Interfund transfers	100,000	-	-	5,000	5,000	10,000
General fund subsidy	177,000	88,500	88,500	120,700	155,500	276,200
TOTAL RESOURCES	$ 1,501,200	$ 760,514	$ 694,900	$ 729,700	$ 799,600	$ 1,529,300

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 272,300	$ 85,642	$ 168,100	$ 423,800	$ 449,700	$ 873,500
Materials & services	556,300	310,486	259,100	158,300	105,200	263,500
Total Community & Econ Dev. Program	828,600	396,128	427,200	582,100	554,900	1,137,000
Interfund Transfers	454,100	226,807	227,700	192,200	192,300	384,500
Contingency	218,500	-	-	(44,600)	52,400	7,800
TOTAL REQUIREMENTS	$ 1,501,200	$ 622,935	$ 654,900	$ 729,700	$ 799,600	$ 1,529,300

Authorized Full Time Equivalents	1.00	0.00	0.00
Allocated Full Time Equivalents	2.00	2.00	2.00

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
Business Advocacy Fund

Overview

The mission of the Business Advocacy Program is to advocate for business needs to all of the City's departments. The City's Business Advocate is tasked with providing the business community with regular communication, a single point of contact for questions or concerns, an avenue for feedback on city policies and processes, and to staff the Bend Economic Development Advisory Board (BEDAB) which provides oversight of the tourism promotion contract, the regional economic development contract, and policy input and recommendation to the Bend City Council.

The primary source of funding for this program is the Business Registration Fee. In addition, General Fund dollars are allocated annually in support of regional economic development efforts provided through the City's contracts through an RFP process.

Goals & Objectives for the 2025-2027 Biennial Budget

- Complete and present a BEDAB-approved Economic Development Strategy to the Bend City Council
- Participate in the development and review of an Economic Opportunities Analysis
- Communicate development and permit turnaround metrics to Business Registrants on a quarterly basis and ensure that up to date information is available on the City's Business page
- Explore options for an expedited or preferred permit submittal process
- Participate in the development of a Juniper Ridge land sale request for proposal process and identify priorities for successful respondents that support the approved economic development strategy
- Select a new vendor for economic development services that includes options for workforce development, entrepreneurial support, small business resources, state-level advocacy, traded sector recruitment of businesses and more

Major Accomplishments during the 2023-2025 Biennium

- Completed and presented to the Bend City Council the Target Sector Analysis in coordination with Bend Economic Development Advisory Board (BEDAB), Bend Chamber of Commerce, Economic Development for Central Oregon (EDCO), Central Oregon Community College (COCC), Oregon State University- Cascades, Visit Bend and Business Oregon
- Partnered with East Cascades Works to implement internships at the City of Bend through the Youth Career Connect program to give students and young adults professional development experience and exposure to the organization
- Completed work on the Supplier Diversity program goal in coordination with the Equity, Communications and Procurement teams
- Leveraged BEDAB to inform policy related to the Transportation Fee and Electrification Options

Significant Changes from the 2023-2025 Biennial Budget

- Proposing a 10% business registration fee increase the first half of the first year of the biennium, a 10% fee increase the second half of the first year of the biennium, a 3% fee increase the first half of the second year, and a 10% fee increase the second half of the second year of the biennium
- The current contract with EDCO expires in June of 2025, the City will find alternative sources to provide similar services, resulting in a decrease in the materials and services budget for the new biennium
- Transferring one (1.0) authorized FTE to City Manager's Office to consolidate economic development efforts

2025-2027 Proposed Budget

Business Advocacy Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1220 - Business Advocacy Fund	-	(137,579)	(40,000)	-	-	-
BeginWorkingCapital	(179,400)	(208,348)	(137,600)	(40,000)	-	(40,000)
301000 - Beginning Working Capital	(179,400)	(208,348)	(137,600)	(40,000)	-	(40,000)
Resources	(1,321,800)	(552,166)	(557,300)	(689,700)	(799,600)	(1,489,300)
321100 - Lic&Permit Business CityLicens	(1,042,000)	(458,651)	(466,100)	(564,000)	(639,000)	(1,203,000)
360000 - Investment Income	(2,800)	(5,015)	(2,700)	-	(100)	(100)
382100 - Xfer Subsidies from GF	(177,000)	(88,500)	(88,500)	(120,700)	(155,500)	(276,200)
383100 - Xfer Special Purp from GF	-	-	-	(5,000)	(5,000)	(10,000)
383125 - Xfer Special Purp from ARPA	(100,000)	-	-	-	-	-
Personnel Services	272,300	85,642	168,100	423,800	449,700	873,500
401000 - Salaries Regular	167,400	55,031	107,700	265,000	277,100	542,100
401100 - Salaries OthPayouts	6,600	-	-	-	-	-
411001 - Benefits Taxes Social Security	14,100	3,384	6,700	16,500	17,200	33,700
411002 - Benefits Taxes Medicare	3,300	791	1,600	3,900	4,100	8,000
411003 - Benefits Taxes Unemployment	200	55	100	300	300	600
411004 - Benefits AssessWorkCompHrly	-	22	-	100	100	200
411006 - Benefits Taxes OR Paid Leave	900	218	400	1,100	1,200	2,300
412001 - Benefits PERS IAP	13,600	3,336	6,500	15,900	16,700	32,600
412003 - Benefits PERS OPSRP	25,900	8,150	15,800	51,500	53,900	105,400
412004 - Benefits PERS Debt Service	3,900	1,284	1,900	4,700	4,900	9,600
413010 - Benefits Insurance WkCompPrem	200	64	100	300	300	600
413020 - Benefits Insurance Disability	600	127	300	800	800	1,600
413021 - Benefits Insurance AD&D	-	17	-	100	100	200
413030 - Benefits Insurance Life	200	62	100	300	300	600
413040 - Benefits InsuranceHDHealthPrem	18,200	8,729	17,500	42,200	50,600	92,800
413041 - Benefits InsuranceHDHealthDedu	4,000	2,061	4,000	8,000	8,000	16,000
413042 - Benefits InsuranceHDHealthCoin	1,100	46	-	-	-	-
413050 - Benefits Insurance DentalPrem	1,400	707	1,500	3,400	3,500	6,900
413060 - Benefits Telemed	-	25	-	100	100	200
414010 - Benefits OPEB LongTermFunding	3,600	773	1,500	3,800	4,500	8,300
414020 - Benefits OPEB PERS Supplement	1,300	-	-	-	-	-
414030 - Benefits City Paid Def Comp	3,400	-	1,100	4,000	4,200	8,200
415010 - Benefits Other EmployeeParking	800	140	200	500	500	1,000
415011 - Benefits Other CellPhone Allow	1,400	560	1,000	1,000	1,000	2,000
415020 - Benefits Other 125BenefitsAdm	200	60	100	300	300	600
Materials & Services	556,300	310,486	259,100	158,300	105,200	263,500
432000 - PurchServ Consulting	62,000	-	55,000	-	-	-
434100 - PurchServ TechSoftware&HostSol	2,900	1,870	2,000	2,200	2,300	4,500
437000 - PurchServ Other	354,000	191,394	186,400	133,200	80,000	213,200
437001 - PurchServ Other Postage	2,000	390	700	700	700	1,400
437002 - PurchServ Other Advertising	1,000	500	500	500	500	1,000
437103 - PurchServ Other Mailing Serv	4,000	802	200	300	300	600
442000 - Equipment <CapThresh Tech	-	1,733	-	-	-	-
451000 - ConsumSupp&Mat Office Supplies	400	106	200	300	300	600
460000 - Employee Costs	-	63	-	-	-	-
461200 - Emp Costs Prof Dev & Train Opt	4,000	1,001	700	2,000	2,000	4,000
462040 - Employee Costs Licenses & Dues	2,000	-	1,400	2,000	2,000	4,000
470000 - Community Education & Outreach	6,000	3,627	3,000	3,100	3,100	6,200
500010 - Grant Recipients	100,000	100,000	-	-	-	-
510000 - Sponsorships & Contributions	18,000	9,000	9,000	14,000	14,000	28,000
Transfers Out - OH	452,600	224,300	226,300	192,200	192,200	384,400
705001 - Xfer City-wide OH CityAttorney	140,200	70,100	70,100	25,700	25,700	51,400
705003 - Xfer City-wide OH IT	7,200	3,600	3,600	3,600	3,600	7,200
705004 - Xfer City-wide OH FacilityMgmt	17,800	8,800	8,900	18,100	18,100	36,200
705005 - Xfer City-wide OH Admin & HR	29,200	13,800	14,600	10,300	10,300	20,600
705006 - Xfer City-wide OH Finance	9,600	4,100	4,800	5,200	5,200	10,400
705007 - Xfer City-wide OH Purchasing	3,800	1,600	1,900	2,100	2,100	4,200
705008 - Xfer City-wide OH Insurance	7,000	3,500	3,500	1,300	1,300	2,600
705013 - Xfer City-wide OH Perf Mgmt	33,000	16,500	16,500	18,500	18,500	37,000

2025-2027 Proposed Budget

Business Advocacy Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
705014 - Xfer City-wide OH Proj Mgmt	2,600	1,300	1,300	1,800	1,800	3,600
705015 - Xfer City-wide OH Real Estate	1,600	700	800	1,000	1,000	2,000
715103 - Xfer Dept OH Community Dev	200,600	100,300	100,300	104,600	104,600	209,200
Transfers Out	1,500	2,507	1,400	-	100	100
731001 - Xfer Special Purp to GFStab	1,500	2,507	1,400	-	100	100
Contingency	218,500	-	-	(44,600)	52,400	7,800
910000 - Contingency	218,500	-	-	(44,600)	52,400	7,800
Grand Total	**-**	**(137,579)**	**(40,000)**	**-**	**-**	**-**

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Tourism Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 244,400	$ 639,427	$ 690,800	$ 644,800	$ -	$ 644,800
Room tax	10,693,400	5,120,176	5,194,600	5,194,600	5,246,500	10,441,100
Miscellaneous	8,300	9,431	13,900	13,900	13,900	27,800
TOTAL RESOURCES	$ 10,946,100	$ 5,769,034	$ 5,899,300	$ 5,853,300	$ 5,260,400	$ 11,113,700

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Materials & services	$ 10,722,300	$ 4,983,596	$ 5,142,600	$ 5,749,400	$ 5,156,500	$ 10,905,900
Total Community & Econ Dev. Program	10,722,300	4,983,596	5,142,600	5,749,400	5,156,500	10,905,900
Interfund Transfers	223,800	94,606	111,900	103,900	103,900	207,800
TOTAL REQUIREMENTS	$ 10,946,100	$ 5,078,202	$ 5,254,500	$ 5,853,300	$ 5,260,400	$ 11,113,700

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
Tourism Fund

Overview

The Tourism Fund accounts for the collection and use of the portion of room taxes that are dedicated to the promotion of tourism and development of tourism related facilities as required by Oregon Revised Statutes. The City contracts with Visit Bend for the ongoing efforts to promote tourism and manage grants related to the development of tourism related facilities and cultural tourism initiatives.

The City's current room tax rate is 10.4%; 35.4% of total collections are allocated to Visit Bend in line with state statute, the remaining collections go toward the City's General Fund or directly to public safety services.

All overnight lodging operators are required to levy the applicable tax rate on room revenues and remit the proceeds to the City on a monthly or quarterly basis; a rebate of 5% of the taxes is allowed to be retained by lodging providers for the administration of the tax.

Goals & Objectives for the 2025-2027 Biennial Budget

- Promote tourism to increase the number of overnight stays and/or gross room taxes collected in the City of Bend to fund Police, Fire, Streets and other general city services
- Continue to allocate funds for the development of new or improved tourism related facilities in and around Bend
- Deploy $10.9 million in tourism funds to Visit Bend. Direction from the Bend City Council indicates a preference for tourism related facility projects in the Downtown Bend Economic Improvement District, notably the North Mirror Pond parking lot reconfiguration

Major Accomplishments during the 2023-2025 Biennium

- Visit Bend developed a new marketing strategy that will offer more in-depth targeting and measurement tools
- Visit Bend allocated $757,000 to the Bend Cultural Tourism fund for cultural events and organizations through a competitive grant process
- Visit Bend allocated $1.5 million to the Bend Sustainability fund for projects in and around Bend, improving accessibility and overall experience for locals and residents

Significant Changes from the 2023-2025 Biennium

- The 2025-27 biennial budget will continue to allocate 35.4% of total room tax collections to Visit Bend for approved tourism related uses

2025-2027 Proposed Budget

Tourism Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1230 - Tourism Fund	-	(690,832)	(644,800)	-	-	-
BeginWorkingCapital	(244,400)	(639,427)	(690,800)	(644,800)	-	(644,800)
301000 - Beginning Working Capital	(244,400)	(639,427)	(690,800)	(644,800)	-	(644,800)
Resources	(10,701,700)	(5,129,607)	(5,208,500)	(5,208,500)	(5,260,400)	(10,468,900)
311200 - Taxes Room Tax	(10,693,400)	(5,120,176)	(5,194,600)	(5,194,600)	(5,246,500)	(10,441,100)
360000 - Investment Income	(8,300)	(9,431)	(13,900)	(13,900)	(13,900)	(27,800)
Materials & Services	10,722,300	4,983,596	5,142,600	5,749,400	5,156,500	10,905,900
437000 - PurchServ Other	10,722,300	4,983,596	5,142,600	5,749,400	5,156,500	10,905,900
Transfers Out - OH	223,800	94,606	111,900	103,900	103,900	207,800
705001 - Xfer City-wide OH CityAttorney	67,400	30,630	33,700	26,000	26,000	52,000
705005 - Xfer City-wide OH Admin & HR	94,400	40,200	47,200	47,000	47,000	94,000
705006 - Xfer City-wide OH Finance	62,000	23,776	31,000	30,900	30,900	61,800
Grand Total	**-**	**(690,832)**	**(644,800)**	**-**	**-**	**-**

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Economic Improvement District (EID) Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ -	$ 3	$ -	$ -	$ -	$ -
Miscellaneous	596,200	266,708	285,100	304,800	320,100	624,900
Interfund transfers	8,500	4,160	4,700	4,800	4,900	9,700
TOTAL RESOURCES	$ 604,700	$ 270,871	$ 289,800	$ 309,600	$ 325,000	$ 634,600

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Materials & services	$ 580,100	$ 262,756	$ 275,700	$ 295,000	$ 310,000	$ 605,000
Total Community & Econ Dev. Program	580,100	262,756	275,700	295,000	310,000	605,000
Interfund Transfers	24,600	8,108	14,100	14,600	15,000	29,600
TOTAL REQUIREMENTS	$ 604,700	$ 270,864	$ 289,800	$ 309,600	$ 325,000	$ 634,600

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
Economic Improvement District (EID) Fund

Overview

The Economic Improvement District (EID) was created by the City Council at the request of Downtown property owners to provide a funding program for maintenance by the Downtown Bend Business Association (DBBA). The District was initially formed in 2007 and has been renewed six times. The proposed 2024-2027 renewal was adopted June 20, 2024.

The City mails assessments to property owners and collects the revenues. The City Council entered into a contract for services with the DBBA for the implementation of the EID's work plan. A 3% administration fee is maintained to assure that the City recovers administrative costs associated with oversight obligations for the program.

Goals & Objectives for the 2025-2027 Biennial Budget

- Provide a funding program for the maintenance of downtown beautification efforts by the DBBA, as well as funding for marketing, promotions, event sponsorship/coordination, and advertising for the district
- Continue to provide oversight for the collection and distribution of assessments
- Review current EID boundary with the DBBA and downtown stakeholders, prepare for a potential EID renewal to occur in the first six months of calendar year 2027

Major Accomplishments during the 2023-2025 Biennium

- Renewed the EID for three more years with annual fee increases, as noted below

Significant Changes from the 2023-2025 Biennium

- Increased assessment amount by $.01 each year of the upcoming biennium

2025-2027 Proposed Budget

Economic Improvement District Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1240 - Economic Improvement Dist Fund	-	(7)	-	-	-	-
BeginWorkingCapital	-	(3)	-	-	-	-
301000 - Beginning Working Capital	-	(3)	-	-	-	-
Resources	(604,700)	(270,868)	(289,800)	(309,600)	(325,000)	(634,600)
360000 - Investment Income	(700)	(607)	(1,000)	(11,200)	(17,000)	(28,200)
365100 - Assessments Prin	(595,500)	(266,101)	(284,100)	(293,600)	(303,100)	(596,700)
384004 - Xfer InterfundChg Ent	(5,500)	(2,693)	(3,000)	(3,000)	(3,000)	(6,000)
384005 - Xfer InterfundChg IntServ	(3,000)	(1,467)	(1,700)	(1,800)	(1,900)	(3,700)
Materials & Services	580,100	262,756	275,700	295,000	310,000	605,000
437000 - PurchServ Other	580,100	262,756	275,700	295,000	310,000	605,000
Transfers Out	24,600	8,108	14,100	14,600	15,000	29,600
745006 - Xfer InterfundChg to FN	24,600	8,108	14,100	14,600	15,000	29,600
Grand Total	**-**	**(7)**	**-**	**-**	**-**	**-**

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General Fund
Juniper Ridge City Owned Land

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Miscellaneous	$ 9,200,000	$ -	$ 8,000,000	$ 4,500,000	$ -	$ 4,500,000
TOTAL RESOURCES	$ 9,200,000	$ -	$ 8,000,000	$ 4,500,000	$ -	$ 4,500,000

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Materials & services	$ 115,500	$ 51,743	$ 40,600	$ -	$ -	$ -
Total Community & Econ Dev. Program	115,500	51,743	40,600	-	-	-
Interfund Transfers	446,000	206,200	223,000	232,700	232,700	465,400
Reserves	14,330,400	-	-	14,104,000	(1,167,000)	12,937,000
TOTAL REQUIREMENTS	$ 14,891,900	$ 257,943	$ 263,600	$ 14,336,700	$ (934,300)	$ 13,402,400

COMMUNITY & ECONOMIC DEVELOPMENT
General Fund - Juniper Ridge City Owned Land

Overview

Juniper Ridge consists of 1,500 acres of City-owned vacant land located at the north edge of the City of Bend, east of Highway 97 and north of Cooley Road. Approximately 509 acres are within the City's Urban Growth Boundary, city limits, and the Juniper Ridge Urban Renewal Area (URA).

The Juniper Ridge City Owned Land program was established in late fiscal year 2020-2021 to account for the operating costs to manage the entire 1,500 acres of City-owned land in Juniper Ridge, fund activities related to future development of the approximately 509 acres within the URA, and support other essential City projects and programs. The Juniper Ridge City Owned Land program is funded by land sale revenue from property sold within the Juniper Ridge URA.

Goals & Objectives for the 2025-2027 Biennial Budget

- Leverage City-owned land at Juniper Ridge to increase opportunities for industrial development and affordable housing
- Evaluate market conditions and explore selling approximately 100 acres of City-owned large "tract" lots through a competitive bidding process
- Continue to partner with Deschutes County and service providers to implement the goals and objectives of the Temporary Safe Stay Area (TSSA)
- Continue to implement effective land management and fuel mitigation strategies to mitigate risks on City-owned property

Major Accomplishments during the 2023-2025 Biennium

- Reestablished Juniper Ridge Owner's Association and appointed an Association Board of Directors
- Amended the boundary/area of the Juniper Ridge Covenants, Conditions and Restrictions (CC&R) per the Juniper Ridge Work Plan
- Revised the Juniper Ridge Special Planned Area Development Code to reflect revised CC&R boundary and development standards per the Juniper Ridge Work Plan
- Completed large "tract" lot platting for future sale of City-owned land
- Surplused approximately 200 acres of City-owned land with the end goal of selling large "tract" lots through a competitive bidding process
- Sold and closed on approximately 100 acres of surplused City-owned land through a competitive bidding process (Lot 5 & 8)
- Established the TSSA through a joint resolution between the City and County to authorize temporary overnight camping and improve safety, sanitation, and case management for those experiencing houselessness on publicly owned land in Juniper Ridge
- Implemented additional security and safety measures, including the closure of property to the public, to improve safety and mitigate risks to both City property as well as neighboring property owners

- Partnered with Deschutes County in obtaining grants to reduce wildfire risks by implementing fuel reduction efforts including fuel breaks and removal of abandoned debris and vehicles along the west, south, and eastern boundaries of Juniper Ridge

Significant Changes from the 2023-2025 Biennial Budget

- Increased budget in General Fund Houseless Services for land management to approximately $500,000/year which will be utilized for operating and managing the TSSA, closing and cleaning up property east of the Railroad tracks, adding a temporary employee to the Health and Safety team, and funding additional fuel mitigation efforts on City-owned land at Juniper Ridge
- The reserves associated with the net sales of city owned land in Juniper Ridge totals are $12,937,000 at the end of the 2025-2027 biennium and are presented under the City's "General Fund Service Area"

2025-2027 Proposed Budget

General Fund - Juniper Ridge City Owned Land

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1000 - General Fund	5,691,900	257,943	(7,736,400)	9,836,700	(934,300)	8,902,400
Resources	(9,200,000)	-	(8,000,000)	(4,500,000)	-	(4,500,000)
363000 - Sale of Asset Proceeds	(9,200,000)	-	(8,000,000)	(4,500,000)	-	(4,500,000)
Materials & Services	115,500	51,743	40,600	-	-	-
432000 - PurchServ Consulting	15,500	43,439	-	-	-	-
521020 - Other Fees&Permits	100,000	8,304	40,600	-	-	-
Transfers Out - OH	446,000	206,200	223,000	232,700	232,700	465,400
705001 - Xfer City-wide OH CityAttorney	74,800	37,400	37,400	51,500	51,500	103,000
705005 - Xfer City-wide OH Admin & HR	116,000	54,700	58,000	500	500	1,000
705006 - Xfer City-wide OH Finance	6,000	2,600	3,000	2,200	2,200	4,400
705007 - Xfer City-wide OH Purchasing	5,800	2,500	2,900	700	700	1,400
705008 - Xfer City-wide OH Insurance	3,400	1,700	1,700	200	200	400
705015 - Xfer City-wide OH Real Estate	240,000	107,300	120,000	177,600	177,600	355,200
Reserves	14,330,400	-	-	14,104,000	(1,167,000)	12,937,000
900810 - Reserves	14,330,400	-	-	14,104,000	(1,167,000)	12,937,000
Grand Total	**5,691,900**	**257,943**	**(7,736,400)**	**9,836,700**	**(934,300)**	**8,902,400**

Bend Urban Renewal Agency (BURA) Juniper Ridge Construction Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ -	$ 242,166	$ 208,700	$ 39,100	$ -	$ 39,100
Charges for services	-	-	39,000	-	-	-
Miscellaneous	-	-	3,700	-	-	-
Debt proceeds	397,800	-	-	7,140,000	-	7,140,000
Interfund loan repayments	4,568,100	2,308,033	409,500	3,314,500	2,983,900	6,298,400
TOTAL RESOURCES	$ 4,965,900	$ 2,550,199	$ 660,900	$ 10,493,600	$ 2,983,900	$ 13,477,500

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 147,200	$ 55,411	$ 65,700	$ 57,600	$ 59,300	$ 116,900
Materials & services	4,127,500	2,102,737	175,500	2,941,900	2,660,500	5,602,400
Capital outlay	390,000	36,176	230,000	7,230,000	-	7,230,000
Total Community & Econ Dev. Program	4,664,700	2,194,324	471,200	10,229,500	2,719,800	12,949,300
Interfund Transfers	301,200	147,200	150,600	264,100	264,100	528,200
TOTAL REQUIREMENTS	$ 4,965,900	$ 2,341,524	$ 621,800	$ 10,493,600	$ 2,983,900	$ 13,477,500

Authorized Full Time Equivalents	0.00	0.00	0.00
Allocated Full Time Equivalents	0.40	0.33	0.33

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

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Bend Urban Renewal Agency (BURA) Juniper Ridge Debt Service Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 5,454,100	$ 5,527,187	$ 4,366,600	$ 5,617,800	$ -	$ 5,617,800
Property taxes	3,455,400	1,653,586	1,947,000	2,462,100	3,213,000	5,675,100
Miscellaneous	119,700	175,222	198,600	298,900	341,000	639,900
TOTAL RESOURCES	$ 9,029,200	$ 7,355,995	$ 6,512,200	$ 8,378,800	$ 3,554,000	$ 11,932,800

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Debt Service	$ 5,854,900	$ 2,989,444	$ 894,400	$ 3,798,500	$ 4,093,200	$ 7,891,700
Reserves Debt Service	3,174,300	-	-	4,580,300	(539,200)	4,041,100
TOTAL REQUIREMENTS	$ 9,029,200	$ 2,989,444	$ 894,400	$ 8,378,800	$ 3,554,000	$ 11,932,800

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
BEND URBAN RENEWAL AGENCY (BURA)
Juniper Ridge Urban Renewal Area

Overview

The Juniper Ridge Urban Renewal Area (URA) was adopted in 2005 and amended in 2019 as a supporting finance mechanism to address blight (as defined by ORS 457) and aid in the future commercial and industrial development of the area. The amended area represents 721.95 acres in the north area of the City of Bend. The URA includes approximately 509 acres east of Highway 97 and north of Cooley Rd, known as "Juniper Ridge," a primarily vacant land area owned by the City of Bend and zoned for commercial and industrial use. The maximum indebtedness of the Juniper Ridge URA is $41,250,000. A boundary map of the Juniper Ridge Urban Renewal Area can be found at www.bendoregon.gov/urbanrenewal.

The BURA Juniper Ridge Construction Fund accounts for capital improvements to the Juniper Ridge Urban Renewal Area (URA) and is also the operating fund for all activities of BURA as it relates to the Juniper Ridge URA. The BURA Juniper Ridge Debt Service Fund accounts for debt service on urban renewal debt issued. Property taxes levied on the new growth or incremental assessed value within the Juniper Ridge URA are collected and used to pay debt service on the urban renewal debt.

Goals & Objectives for the 2025-2027 Biennial Budget

- Continue work to complete construction of the Cooley Road/Talus Road Improvement project
- Support employment based commercial and industrial development
- Design and implement the Bend Urban Renewal Agency's Investment Strategy
- Complete Juniper Ridge Plan Analysis with three major goals:
    - Update all financial models
    - Identify plan adjustments and tax increment feasibility for ongoing Juniper Ridge and adjacent area development
    - Feasibility study of utilizing tax increment financing for the Empire Avenue Industrial Area
- Assess opportunities in acquiring land from the City in Juniper Ridge

Major Accomplishments during the 2023-2025 Biennium

- Awarded $100,000 in site assistance to expanding businesses

Significant Changes from the 2023-2025 Biennial Budget

- Revenue is projected to exceed typical biennium amounts due to three large scale developments that have occurred in the last two years in the Juniper Ridge Area: Construction of the new Costco building, subdivisions with recently sold City land, and the new Pacific Power facility
- Capital outlay increased by $7 million to reflect the Bend Urban Renewal Agency's intention to acquire City-owned land
- Decreased FTE from .40 to .33 to evenly distribute personnel costs between the three BURA funds

BURA Juniper Ridge Construction Fund
Five Year Capital Improvement Program (CIP) Schedule

	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP
1BCTL - Cooley Road / Talus Road Improvements	2	$ 230,000	$ -	$ -	$ -	$ -	$ 230,000
Total		**$ 230,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 230,000**

*The City's cost estimate classification system is based on standards developed by the AACE International Recommended Practice No. 18R-97

Estimate Class	Purpose	Project Definition Level Expressed as % of completion definition	Cost Estimate Range Typical variation in high & low range
Class 5	Concept or Feasibility	0% to 2%	+ 100% / -50%
Class 4	Preliminary Engineering	1% to 15%	+ 50% / -30%
Class 3	Semi-Detailed (30%-60% Design)	10% to 40%	+ 30% / -20%
Class 2	Detailed (60%-100% Design)	30% to 75%	+ 20% / -15%
Class 1	Final (100% Design/Bid Opening)	65% to 100%	+ 10% / -10%
N/A	Not Applicable		

2025-2027 Proposed Budget

BURA Juniper Ridge Construction Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
3320 - BURA Juniper Ridge Constr Fund	-	(208,675)	(39,100)	-	-	-
BeginWorkingCapital	-	(242,166)	(208,700)	(39,100)	-	(39,100)
301000 - Beginning Working Capital	-	(242,166)	(208,700)	(39,100)	-	(39,100)
Resources	(4,965,900)	(2,308,033)	(452,200)	(10,454,500)	(2,983,900)	(13,438,400)
346100 - Charges&Fees Admin Chg	-	-	(39,000)	-	-	-
360000 - Investment Income	-	-	(3,700)	-	-	-
370000 - LTD Proceeds	(397,800)	-	-	-	-	-
370100 - LTD Proceeds FF&C	-	-	-	(7,140,000)	-	(7,140,000)
376100 - STDebt Interfund Loans from GF	(4,568,100)	(2,308,033)	(409,500)	(3,314,500)	(2,983,900)	(6,298,400)
Personnel Services	147,200	55,411	65,700	57,600	59,300	116,900
401000 - Salaries Regular	91,700	38,961	46,300	38,900	39,700	78,600
401100 - Salaries OthPayouts	2,800	-	-	-	-	-
401200 - Salaries Overtime	-	-	100	100	100	200
411001 - Benefits Taxes Social Security	5,900	2,385	2,900	2,400	2,500	4,900
411002 - Benefits Taxes Medicare	1,400	558	700	600	600	1,200
411003 - Benefits Taxes Unemployment	-	39	-	-	-	-
411004 - Benefits AssessWorkCompHrly	-	14	-	-	-	-
411006 - Benefits Taxes OR Paid Leave	400	154	200	200	200	400
412001 - Benefits PERS IAP	5,700	2,338	2,800	2,300	2,400	4,700
412003 - Benefits PERS OPSRP	13,900	5,712	6,800	7,600	7,700	15,300
412004 - Benefits PERS Debt Service	1,600	998	800	700	700	1,400
413010 - Benefits Insurance WkCompPrem	200	46	-	-	-	-
413020 - Benefits Insurance Disability	200	95	100	100	100	200
413021 - Benefits Insurance AD&D	-	7	-	-	-	-
413030 - Benefits Insurance Life	-	52	-	-	-	-
413040 - Benefits InsuranceHDHealthPrem	15,200	2,300	2,800	2,800	3,300	6,100
413041 - Benefits InsuranceHDHealthDedu	3,200	679	800	700	700	1,400
413042 - Benefits InsuranceHDHealthCoin	400	146	200	200	200	400
413050 - Benefits Insurance DentalPrem	1,100	466	600	500	600	1,100
413060 - Benefits Telemed	-	17	-	-	-	-
414010 - Benefits OPEB LongTermFunding	1,400	299	400	400	400	800
414020 - Benefits OPEB PERS Supplement	500	-	-	-	-	-
414030 - Benefits City Paid Def Comp	1,400	-	-	-	-	-
415010 - Benefits Other EmployeeParking	-	88	100	100	100	200
415020 - Benefits Other 125BenefitsAdm	200	57	100	-	-	-
Materials & Services	4,127,500	2,102,737	175,500	2,941,900	2,660,500	5,602,400
432000 - PurchServ Consulting	5,000	-	75,000	150,000	50,000	200,000
433100 - PurchServ Financial Audit	10,000	4,943	-	6,000	6,000	12,000
433300 - PurchServ Financial Bond Sale	7,800	82	-	140,000	-	140,000
433310 - PurchServ Financial BondRegist	-	-	-	300	-	300
434100 - PurchServ TechSoftware&HostSol	-	-	500	2,000	-	2,000
434200 - PurchServ TechSoftware Maint	1,700	-	-	-	-	-
435000 - PurchServ R&M	-	712	-	-	-	-
437000 - PurchServ Other	-	-	-	39,100	-	39,100
437001 - PurchServ Other Postage	-	20	-	500	500	1,000
442000 - Equipment <CapThresh Tech	1,000	-	-	-	-	-
460000 - Employee Costs	-	-	-	500	500	1,000
461200 - Emp Costs Prof Dev & Train Opt	2,000	-	-	1,500	1,500	3,000
462040 - Employee Costs Licenses & Dues	-	-	-	500	500	1,000
470000 - Community Education & Outreach	-	-	-	1,500	1,500	3,000
500010 - Grant Recipients	4,100,000	2,096,980	100,000	2,500,000	2,500,000	5,000,000
500020 - Loan Recipients	-	-	-	100,000	100,000	200,000
Capital Outlay	390,000	36,176	230,000	7,230,000	-	7,230,000
600100 - Land Acquisition	-	-	-	7,000,000	-	7,000,000
650200 - Infrastructure CapImprove	390,000	36,176	230,000	230,000	-	230,000
Transfers Out - OH	301,200	147,200	150,600	264,100	264,100	528,200
705001 - Xfer City-wide OH CityAttorney	84,200	42,100	42,100	12,900	12,900	25,800
705003 - Xfer City-wide OH IT	-	-	-	1,500	1,500	3,000
705005 - Xfer City-wide OH Admin & HR	18,400	8,700	9,200	4,900	4,900	9,800

2025-2027 Proposed Budget

BURA Juniper Ridge Construction Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
705006 - Xfer City-wide OH Finance	8,000	3,400	4,000	49,800	49,800	99,600
705007 - Xfer City-wide OH Purchasing	3,400	1,500	1,700	400	400	800
705008 - Xfer City-wide OH Insurance	4,000	2,000	2,000	500	500	1,000
705013 - Xfer City-wide OH Perf Mgmt	13,200	6,600	6,600	9,300	9,300	18,600
705014 - Xfer City-wide OH Proj Mgmt	1,400	700	700	1,000	1,000	2,000
705015 - Xfer City-wide OH Real Estate	40,000	17,900	20,000	88,800	88,800	177,600
715101 - Xfer Dept OH Engineering	128,600	64,300	64,300	95,000	95,000	190,000
Grand Total	**-**	**(208,675)**	**(39,100)**	**-**	**-**	**-**

2025-2027 Proposed Budget

BURA Juniper Ridge Debt Service Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
2320 - BURA Juniper Ridge DebtServFnd	-	(4,366,551)	(5,617,800)	-	-	-
BeginWorkingCapital	(5,454,100)	(5,527,187)	(4,366,600)	(5,617,800)	-	(5,617,800)
301000 - Beginning Working Capital	(5,454,100)	(5,527,187)	(4,366,600)	(5,617,800)	-	(5,617,800)
Resources	(3,575,100)	(1,828,808)	(2,145,600)	(2,761,000)	(3,554,000)	(6,315,000)
311100 - Taxes Property Current	(3,397,400)	(1,631,587)	(1,921,100)	(2,429,400)	(3,170,300)	(5,599,700)
311110 - Taxes Property Delinquent	(54,900)	(20,163)	(23,700)	(30,000)	(39,200)	(69,200)
311120 - Taxes Property Interest Unsegr	(400)	(681)	(800)	(1,000)	(1,300)	(2,300)
311130 - Taxes Property Sales Desch Cty	(1,200)	-	-	-	-	-
311140 - Taxes Property Other Tax Distr	(1,500)	(1,155)	(1,400)	(1,700)	(2,200)	(3,900)
360000 - Investment Income	(119,700)	(175,222)	(198,600)	(298,900)	(341,000)	(639,900)
Debt Service	5,854,900	2,989,444	894,400	3,798,500	4,093,200	7,891,700
801015 - LTDPrFF&C 2013 UR JR Refi LOC	198,400	198,327	-	-	-	-
801021 - LTDPr Future Debt	214,000	-	-	-	194,000	194,000
801032 - LTDPrFF&C 2021A Ref 2016 FF&C	492,900	243,100	249,800	252,300	258,000	510,300
801046 - LTDPrFF&C 2023	-	78,470	88,200	92,600	97,300	189,900
811015 - LTDInFF&C 2013 UR JR Refi LOC	1,700	1,648	-	-	-	-
811021 - LTDIn Future Debt	352,000	-	-	-	429,000	429,000
811032 - LTDInFF&C 2021A Ref 2016 FF&C	27,800	15,529	12,200	8,800	5,300	14,100
811046 - LTDInFF&C 2023	-	144,337	134,700	130,300	125,700	256,000
871000 - Short term-Loan Repay to GF	4,568,100	2,308,033	409,500	3,314,500	2,983,900	6,298,400
Reserves	3,174,300	-	-	4,580,300	(539,200)	4,041,100
900100 - Reserves Debt Service	3,174,300	-	-	4,580,300	(539,200)	4,041,100
Grand Total	**-**	**(4,366,551)**	**(5,617,800)**	**-**	**-**	**-**

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Bend Urban Renewal Agency (BURA) Murphy Crossing Construction Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ -	$ -	$ 800	$ -	$ -	$ -
Short-term loan proceeds from City GF	268,500	49,940	99,400	120,200	121,900	242,100
TOTAL RESOURCES	$ 268,500	$ 49,940	$ 100,200	$ 120,200	$ 121,900	$ 242,100

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 73,500	$ 27,697	$ 32,700	$ 57,600	$ 59,300	$ 116,900
Materials & services	10,000	4,743	50,000	57,500	57,500	115,000
Capital outlay	150,000	-	-	-	-	-
Total Community & Econ Dev. Program	233,500	32,440	82,700	115,100	116,800	231,900
Interfund Transfers	35,000	16,700	17,500	5,100	5,100	10,200
TOTAL REQUIREMENTS	$ 268,500	$ 49,140	$ 100,200	$ 120,200	$ 121,900	$ 242,100

Authorized Full Time Equivalents	0.00	0.00	0.00
Allocated Full Time Equivalents	0.20	0.33	0.33

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

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Bend Urban Renewal Agency (BURA) Murphy Crossing Debt Service Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 1,756,800	$ 1,771,784	$ 2,189,000	$ 2,640,200	$ -	$ 2,640,200
Property taxes	1,544,000	769,153	819,900	887,900	958,800	1,846,700
Miscellaneous	41,700	60,160	93,000	63,400	75,400	138,800
TOTAL RESOURCES	$ 3,342,500	$ 2,601,097	$ 3,101,900	$ 3,591,500	$ 1,034,200	$ 4,625,700

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Debt Service	$ 993,500	$ 412,080	$ 461,700	$ 482,600	$ 484,200	$ 966,800
Reserves Debt Service	2,349,000	-	-	3,108,900	550,000	3,658,900
TOTAL REQUIREMENTS	$ 3,342,500	$ 412,080	$ 461,700	$ 3,591,500	$ 1,034,200	$ 4,625,700

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
BEND URBAN RENEWAL AGENCY (BURA)
Murphy Crossing Urban Renewal Area

Overview

The Murphy Crossing Urban Renewal Area (URA) was adopted in 2008 as a finance mechanism to address blight (as defined by ORS 457), and aid in the development and redevelopment of a defined area in the south edge of the City of Bend. The URA consists of approximately 275.15 acres and includes the special planned area known as the Murphy Refinement Plan. The URA is intended to assist with the funding of access and utility improvements, including the overcrossing of the Bend Parkway at Murphy Road and a system of collector and local streets. The maximum amount of indebtedness is $52,600,000. A boundary map of the Murphy Crossing Urban Renewal Area can be found at bendoregon.gov/urban renewal.

The BURA Murphy Crossing Construction Fund accounts for capital improvements to the Murphy Crossing URA and is also the operating fund for all activities of BURA as it relates to the Murphy Crossing URA. The BURA Murphy Crossing Debt Service Fund accounts for debt service on urban renewal debt issued. Property taxes levied on the new growth or incremental assessed value within the Murphy Crossing URA are collected and used to pay debt service on the urban renewal debt.

Goals & Objectives for the 2025-2027 Biennial Budget

- Complete Murphy Crossing Plan Analysis to determine if the plan should be terminated or substantially amended to further potential projects consistent with the proposed areas and/or Oregon Department of Transportation requirements

Major Accomplishments during the 2023-2025 Biennium

- Implemented the Tax Increment Assistance for Housing Affordability and Employment Growth

Significant Changes from the 2023-2025 Biennial Budget

- $100,000 added to the 2025-2027 budget for the Murphy Crossing Plan Analysis
- Increased FTE from .20 to .33 to evenly distribute personnel costs between the three BURA funds

2025-2027 Proposed Budget

BURA Murphy Crossing Construction Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
3310 - BURA Murphy Crossing ConstrFnd	-	(800)	-	-	-	-
BeginWorkingCapital	-	-	(800)	-	-	-
301000 - Beginning Working Capital	-	-	(800)	-	-	-
Resources	(268,500)	(49,940)	(99,400)	(120,200)	(121,900)	(242,100)
376100 - STDebt Interfund Loans from GF	(268,500)	(49,940)	(99,400)	(120,200)	(121,900)	(242,100)
Personnel Services	73,500	27,697	32,700	57,600	59,300	116,900
401000 - Salaries Regular	45,800	19,480	23,100	38,900	39,700	78,600
401100 - Salaries OthPayouts	1,400	-	-	-	-	-
401200 - Salaries Overtime	-	-	-	100	100	200
411001 - Benefits Taxes Social Security	3,000	1,192	1,400	2,400	2,500	4,900
411002 - Benefits Taxes Medicare	600	279	300	600	600	1,200
411003 - Benefits Taxes Unemployment	-	20	-	-	-	-
411004 - Benefits AssessWorkCompHrly	-	7	-	-	-	-
411006 - Benefits Taxes OR Paid Leave	200	77	100	200	200	400
412001 - Benefits PERS IAP	2,800	1,169	1,400	2,300	2,400	4,700
412003 - Benefits PERS OPSRP	6,900	2,856	3,400	7,600	7,700	15,300
412004 - Benefits PERS Debt Service	800	499	400	700	700	1,400
413010 - Benefits Insurance WkCompPrem	-	23	-	-	-	-
413020 - Benefits Insurance Disability	200	47	100	100	100	200
413021 - Benefits Insurance AD&D	-	4	-	-	-	-
413030 - Benefits Insurance Life	-	26	-	-	-	-
413040 - Benefits InsuranceHDHealthPrem	7,600	1,150	1,400	2,800	3,300	6,100
413041 - Benefits InsuranceHDHealthDedu	1,600	339	400	700	700	1,400
413042 - Benefits InsuranceHDHealthCoin	200	73	200	200	200	400
413050 - Benefits Insurance DentalPrem	600	233	300	500	600	1,100
413060 - Benefits Telemed	-	8	-	-	-	-
414010 - Benefits OPEB LongTermFunding	800	149	200	400	400	800
414020 - Benefits OPEB PERS Supplement	200	-	-	-	-	-
414030 - Benefits City Paid Def Comp	800	-	-	-	-	-
415010 - Benefits Other EmployeeParking	-	44	-	100	100	200
415020 - Benefits Other 125BenefitsAdm	-	22	-	-	-	-
Materials & Services	10,000	4,743	50,000	57,500	57,500	115,000
432000 - PurchServ Consulting	-	-	50,000	50,000	50,000	100,000
433100 - PurchServ Financial Audit	10,000	4,743	-	6,000	6,000	12,000
461200 - Emp Costs Prof Dev & Train Opt	-	-	-	1,500	1,500	3,000
Capital Outlay	150,000	-	-	-	-	-
650200 - Infrastructure CapImprove	150,000	-	-	-	-	-
Transfers Out - OH	35,000	16,700	17,500	5,100	5,100	10,200
705003 - Xfer City-wide OH IT	-	-	-	700	700	1,400
705005 - Xfer City-wide OH Admin & HR	23,200	10,900	11,600	2,000	2,000	4,000
705006 - Xfer City-wide OH Finance	1,800	800	900	500	500	1,000
705008 - Xfer City-wide OH Insurance	-	-	-	100	100	200
705013 - Xfer City-wide OH Perf Mgmt	6,600	3,300	3,300	-	-	-
705014 - Xfer City-wide OH Proj Mgmt	3,400	1,700	1,700	1,800	1,800	3,600
Grand Total	**-**	**(800)**	**-**	**-**	**-**	**-**

2025-2027 Proposed Budget

BURA Murphy Crossing Debt Service Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
2310 - BURA Murphy Cross DebtServ Fnd	-	(2,189,017)	(2,640,200)	-	-	-
BeginWorkingCapital	(1,756,800)	(1,771,784)	(2,189,000)	(2,640,200)	-	(2,640,200)
301000 - Beginning Working Capital	(1,756,800)	(1,771,784)	(2,189,000)	(2,640,200)	-	(2,640,200)
Resources	(1,585,700)	(829,313)	(912,900)	(951,300)	(1,034,200)	(1,985,500)
311100 - Taxes Property Current	(1,514,200)	(759,736)	(810,900)	(878,200)	(948,300)	(1,826,500)
311110 - Taxes Property Delinquent	(27,100)	(8,577)	(8,200)	(8,900)	(9,600)	(18,500)
311120 - Taxes Property Interest Unsegr	(400)	(317)	(800)	(800)	(900)	(1,700)
311130 - Taxes Property Sales Desch Cty	(1,400)	-	-	-	-	-
311140 - Taxes Property Other Tax Distr	(900)	(523)	-	-	-	-
360000 - Investment Income	(41,700)	(60,160)	(93,000)	(63,400)	(75,400)	(138,800)
Debt Service	993,500	412,080	461,700	482,600	484,200	966,800
801030 - LTDPrFF&C 2021A Ref 2015 Murpl	436,400	216,700	219,700	222,700	225,700	448,400
801042 - LTDPrFF&C 2021B Murphy	250,800	124,800	126,000	127,100	128,300	255,400
811030 - LTDInFF&C 2021A Ref 2015 Murph	30,400	16,646	13,700	10,800	7,700	18,500
811042 - LTDInFF&C 2021B Murphy	7,400	3,994	2,900	1,800	600	2,400
871000 - Short term-Loan Repay to GF	268,500	49,940	99,400	120,200	121,900	242,100
Reserves	2,349,000	-	-	3,108,900	550,000	3,658,900
900100 - Reserves Debt Service	2,349,000	-	-	3,108,900	550,000	3,658,900
Grand Total	**-**	**(2,189,017)**	**(2,640,200)**	**-**	**-**	**-**

Bend Urban Renewal Agency (BURA) Core Area Construction Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ -	$ -	$ 3,200	$ 1,489,800	$ -	$ 1,489,800
Debt proceeds	6,936,000	-	6,120,000	5,100,000	-	5,100,000
Short-term loan proceeds from City GF	1,826,900	612,031	347,900	401,300	403,100	804,400
TOTAL RESOURCES	$ 8,762,900	$ 612,031	$ 6,471,100	$ 6,991,100	$ 403,100	$ 7,394,200

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Personnel services	$ 328,600	$ 127,446	$ 161,200	$ 62,300	$ 64,200	$ 126,500
Materials & services	1,220,700	64,785	203,300	1,514,400	1,414,700	2,929,100
Capital outlay	4,500,000	312,228	4,510,000	3,990,000	-	3,990,000
Total Community & Econ Dev. Program	6,049,300	504,459	4,874,500	5,566,700	1,478,900	7,045,600
Interfund Transfers	213,600	104,400	106,800	174,300	174,300	348,600
Debt Service	1,000,000	-	-	-	-	-
Reserves Future Construction	1,500,000	-	-	1,250,100	(1,250,100)	-
TOTAL REQUIREMENTS	$ 8,762,900	$ 608,859	$ 4,981,300	$ 6,991,100	$ 403,100	$ 7,394,200

Authorized Full Time Equivalents	1.00	1.00	1.00
Allocated Full Time Equivalents	0.90	0.34	0.34

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

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Bend Urban Renewal Agency (BURA) Core Area Debt Service Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 786,800	$ 804,298	$ 1,316,600	$ 2,057,100	$ -	$ 2,057,100
Property taxes	2,137,800	774,164	1,021,400	1,107,500	1,192,000	2,299,500
Miscellaneous	10,000	37,126	67,000	58,200	62,500	120,700
TOTAL RESOURCES	$ 2,934,600	$ 1,615,588	$ 2,405,000	$ 3,222,800	$ 1,254,500	$ 4,477,300

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Debt Service	$ 826,900	$ 299,031	$ 347,900	$ 935,300	$ 1,382,100	$ 2,317,400
Reserves Debt Service	2,107,700	-	-	2,287,500	(127,600)	2,159,900
TOTAL REQUIREMENTS	$ 2,934,600	$ 299,031	$ 347,900	$ 3,222,800	$ 1,254,500	$ 4,477,300

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
BEND URBAN RENEWAL AGENCY (BURA)
Core Area Tax Increment Finance Area

Overview

The Core Area Tax Increment Finance Area (Core Area TIF) was adopted on August 19, 2020, as a finance mechanism to address blight (as defined by ORS 457), and aid future development and redevelopment within a defined area of the City of Bend. The Core Area TIF consists of 637.15 acres within the City of Bend where more intense development and redevelopment should occur to meet the City of Bend's housing and employment needs. The Core Area TIF includes four of the nine Opportunity Areas identified in the 2016 Comprehensive Plan update where growth is encouraged: Bend Central District, KorPine, East Downtown, and Inner Highway 20/Greenwood. The maximum indebtedness of the Core Area TIF is $195,000,000. A boundary map of the Core Area Tax Increment Finance Area can be found at www.bendoregon.gov/urbanrenewal.

The BURA Core Area Construction Fund accounts for capital improvements to the Core Area TIF and is also the operating fund for all activities of BURA as it relates to the Core Area TIF. The BURA Core Area Debt Service Fund accounts for debt service on urban renewal/TIF debt issued. Property taxes levied on the new growth or incremental assessed value within the Core Area TIF will be collected and used to pay debt service on the urban renewal/TIF debt.

Goals & Objectives for the 2025-2027 Biennial Budget

- Complete the 2nd Street Streetscape Modernization and Enhancement Project
- Design and implement the Bend Urban Renewal Agency Investment Strategy

Major Accomplishments during the 2023-2025 Biennium

- Established Tax Increment Assistance for Housing Affordability and Employment Growth
- Awarded $100,000 in small business assistance

Significant Changes from the 2023-2025 Biennial Budget

- Continued implementation of new and existing Housing and Business Assistance Programs
- Decreased FTE from .90 to .34 to evenly distribute personnel costs between the three BURA funds
- Increased debt issuances in fiscal year 2025 and 2026 will support site development and project assistance programs and capital projects. These debt issuances have associated debt service payments of $1.5 million over the biennium

BURA Core Area Construction Fund
Five Year Capital Improvement Program (CIP) Schedule

	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP
1BBCD - Bend Central District Improvements	5	$ 2,500,000	$ -	$ -	$ -	$ -	$ 2,500,000
1GFAI - Franklin Avenue Corridor Improvements	4	1,490,000	-	-	-	-	1,490,000
Total		**$ 3,990,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,990,000**

*The City's cost estimate classification system is based on standards developed by the AACE International Recommended Practice No. 18R-97

Estimate Class	Purpose	Project Definition Level Expressed as % of completion definition	Cost Estimate Range Typical variation in high & low range
Class 5	Concept or Feasibility	0% to 2%	+ 100% / -50%
Class 4	Preliminary Engineering	1% to 15%	+ 50% / -30%
Class 3	Semi-Detailed (30%-60% Design)	10% to 40%	+ 30% / -20%
Class 2	Detailed (60%-100% Design)	30% to 75%	+ 20% / -15%
Class 1	Final (100% Design/Bid Opening)	65% to 100%	+ 10% / -10%
N/A	Not Applicable		

2025-2027 Proposed Budget

BURA Core Area Construction Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
3330 - BURA Core Area Construct Fund	-	(3,172)	(1,489,800)	-	-	-
BeginWorkingCapital	-	-	(3,200)	(1,489,800)	-	(1,489,800)
301000 - Beginning Working Capital	-	-	(3,200)	(1,489,800)	-	(1,489,800)
Resources	(8,762,900)	(612,031)	(6,467,900)	(5,501,300)	(403,100)	(5,904,400)
370000 - LTD Proceeds	(6,936,000)	-	-	-	-	-
370100 - LTD Proceeds FF&C	-	-	(6,120,000)	(5,100,000)	-	(5,100,000)
376100 - STDebt Interfund Loans from GF	(1,826,900)	(612,031)	(347,900)	(401,300)	(403,100)	(804,400)
Personnel Services	328,600	127,446	161,200	62,300	64,200	126,500
401000 - Salaries Regular	213,600	82,843	105,700	40,100	40,900	81,000
401100 - Salaries OthPayouts	6,400	-	4,300	2,300	2,400	4,700
401200 - Salaries Overtime	-	-	100	100	100	200
411001 - Benefits Taxes Social Security	13,600	4,896	6,400	2,500	2,500	5,000
411002 - Benefits Taxes Medicare	3,200	1,145	1,500	600	600	1,200
411003 - Benefits Taxes Unemployment	200	83	100	-	-	-
411004 - Benefits AssessWorkCompHrly	-	24	-	-	-	-
411006 - Benefits Taxes OR Paid Leave	800	316	400	200	200	400
412001 - Benefits PERS IAP	13,200	4,971	6,300	2,400	2,500	4,900
412003 - Benefits PERS OPSRP	32,200	12,145	15,500	7,800	8,000	15,800
412004 - Benefits PERS Debt Service	3,900	2,114	1,900	700	700	1,400
413010 - Benefits Insurance WkCompPrem	200	149	100	-	-	-
413020 - Benefits Insurance Disability	600	230	300	100	100	200
413021 - Benefits Insurance AD&D	-	17	-	-	-	-
413030 - Benefits Insurance Life	200	129	100	-	-	-
413040 - Benefits InsuranceHDHealthPrem	24,700	10,812	11,600	2,900	3,400	6,300
413041 - Benefits InsuranceHDHealthDedu	5,200	3,688	2,800	700	700	1,400
413042 - Benefits InsuranceHDHealthCoin	1,000	762	500	800	1,000	1,800
413050 - Benefits Insurance DentalPrem	1,800	1,145	1,300	600	600	1,200
413060 - Benefits Telemed	-	41	-	-	-	-
414010 - Benefits OPEB LongTermFunding	3,200	1,071	1,100	400	400	800
414020 - Benefits OPEB PERS Supplement	1,100	-	-	-	-	-
414030 - Benefits City Paid Def Comp	3,300	658	900	-	-	-
415010 - Benefits Other EmployeeParking	-	88	200	100	100	200
415020 - Benefits Other 125BenefitsAdm	200	119	100	-	-	-
Materials & Services	1,220,700	64,785	203,300	1,514,400	1,414,700	2,929,100
432000 - PurchServ Consulting	55,000	10,377	40,000	50,000	50,000	100,000
433100 - PurchServ Financial Audit	10,000	4,743	5,400	6,000	6,500	12,500
433300 - PurchServ Financial Bond Sale	136,000	-	120,000	100,000	-	100,000
433310 - PurchServ Financial BondRegist	-	-	300	300	-	300
434200 - PurchServ TechSoftware Maint	2,700	951	1,000	1,100	1,100	2,200
437004 - PurchServ Other Mobile Devices	1,000	-	-	-	-	-
451000 - ConsumSupp&Mat Office Supplies	-	13	-	500	500	1,000
461200 - Emp Costs Prof Dev & Train Opt	5,000	450	-	1,500	1,500	3,000
462040 - Employee Costs Licenses & Dues	3,000	975	500	500	500	1,000
470000 - Community Education & Outreach	8,000	349	300	2,500	2,500	5,000
500010 - Grant Recipients	1,000,000	46,927	35,800	1,250,000	1,250,100	2,500,100
500020 - Loan Recipients	-	-	-	100,000	100,000	200,000
510000 - Sponsorships & Contributions	-	-	-	2,000	2,000	4,000
Capital Outlay	4,500,000	312,228	4,510,000	3,990,000	-	3,990,000
650200 - Infrastructure CapImprove	4,500,000	312,228	4,510,000	3,990,000	-	3,990,000
Transfers Out - OH	213,600	104,400	106,800	174,300	174,300	348,600
705001 - Xfer City-wide OH CityAttorney	102,800	51,400	51,400	25,700	25,700	51,400
705003 - Xfer City-wide OH IT	7,200	3,600	3,600	3,300	3,300	6,600
705004 - Xfer City-wide OH FacilityMgmt	14,600	7,200	7,300	14,900	14,900	29,800
705005 - Xfer City-wide OH Admin & HR	57,200	27,000	28,600	12,700	12,700	25,400
705006 - Xfer City-wide OH Finance	8,600	3,700	4,300	6,500	6,500	13,000
705007 - Xfer City-wide OH Purchasing	600	300	300	5,100	5,100	10,200
705008 - Xfer City-wide OH Insurance	6,600	3,300	3,300	2,400	2,400	4,800
705013 - Xfer City-wide OH Perf Mgmt	13,200	6,600	6,600	13,000	13,000	26,000
705014 - Xfer City-wide OH Proj Mgmt	1,600	800	800	1,100	1,100	2,200

2025-2027 Proposed Budget

BURA Core Area Construction Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
705015 - Xfer City-wide OH Real Estate	1,200	500	600	89,600	89,600	179,200
Debt Service	1,000,000	-	-	-	-	-
871000 - Short term-Loan Repay to GF	1,000,000	-	-	-	-	-
Reserves	1,500,000	-	-	1,250,100	(1,250,100)	-
900200 - Reserves Future Construction	1,500,000	-	-	1,250,100	(1,250,100)	-
Grand Total	**-**	**(3,172)**	**(1,489,800)**	**-**	**-**	**-**

2025-2027 Proposed Budget

BURA Core Area Debt Service Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
2330 - BURA Core Area DebtService Fnd	-	(1,316,557)	(2,057,100)	-	-	-
BeginWorkingCapital	(786,800)	(804,298)	(1,316,600)	(2,057,100)	-	(2,057,100)
301000 - Beginning Working Capital	(786,800)	(804,298)	(1,316,600)	(2,057,100)	-	(2,057,100)
Resources	(2,147,800)	(811,290)	(1,088,400)	(1,165,700)	(1,254,500)	(2,420,200)
311100 - Taxes Property Current	(2,115,200)	(765,636)	(1,010,200)	(1,095,200)	(1,178,900)	(2,274,100)
311110 - Taxes Property Delinquent	(20,600)	(7,665)	(10,100)	(11,000)	(11,800)	(22,800)
311120 - Taxes Property Interest Unsegr	(200)	(320)	(400)	(500)	(500)	(1,000)
311130 - Taxes Property Sales Desch Cty	(1,200)	-	-	-	-	-
311140 - Taxes Property Other Tax Distr	(600)	(543)	(700)	(800)	(800)	(1,600)
360000 - Investment Income	(10,000)	(37,126)	(67,000)	(58,200)	(62,500)	(120,700)
Debt Service	826,900	299,031	347,900	935,300	1,382,100	2,317,400
801021 - LTDPr Future Debt	-	-	-	166,000	305,000	471,000
811021 - LTDIn Future Debt	-	-	-	368,000	674,000	1,042,000
871000 - Short term-Loan Repay to GF	826,900	299,031	347,900	401,300	403,100	804,400
Reserves	2,107,700	-	-	2,287,500	(127,600)	2,159,900
900100 - Reserves Debt Service	2,107,700	-	-	2,287,500	(127,600)	2,159,900
Grand Total	**-**	**(1,316,557)**	**(2,057,100)**	**-**	**-**	**-**

American Rescue Plan Act (ARPA) Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 437,800	$ 308,918	$ 577,000	$ -	$ -	$ -
Intergovernmental revenues	7,122,300	4,205,422	1,829,100	1,874,100	883,800	2,757,900
Miscellaneous	101,500	268,165	178,000	-	-	-
TOTAL RESOURCES	$ 7,661,600	$ 4,782,505	$ 2,584,100	$ 1,874,100	$ 883,800	$ 2,757,900

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Community & Econ Dev. Program						
Materials & services	$ 164,000	$ 164,000	$ -	$ -	$ -	$ -
Total Community & Econ Dev. Program	164,000	164,000	-	-	-	-
Interfund Transfers	6,714,400	4,041,422	2,584,100	1,874,100	883,800	2,757,900
Reserves	783,200	-	-	-	-	-
TOTAL REQUIREMENTS	$ 7,661,600	$ 4,205,422	$ 2,584,100	$ 1,874,100	$ 883,800	$ 2,757,900

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

COMMUNITY & ECONOMIC DEVELOPMENT
American Rescue Plan Act (ARPA) Fund

Overview

The American Rescue Plan Act (ARPA) fund is a special revenue fund that was established in August 2021 to account for funds received from the US Department of Treasury through the American Rescue Plan Act, Coronavirus State and Local Fiscal Recovery funds.

The Coronavirus State and Local Fiscal Recovery Funds program authorized by the American Rescue Plan Act delivered $350 billion to state, territorial, local, and tribal governments across the country to support their response to recovery from the COVID-19 public health emergency.

The City was the recipient of $14.1 million in ARPA Funds. The City's Stewardship subcommittee has designated the use of the funds for programs and purposes across the City that are in line with the restricted use of the funds per the award. A condition of the award is that the funds must be encumbered by December 2024 and fully expended by December 2026.

Funds have been allocated for the following projects/programs: ($ in thousands)	
Shelters	$ 1,500
LightHouse Nav. Center/Stepping Stone shelter renovations	600
New positions	1,306
Restoring previously eliminated positions	1,295
Cyber security software	128
Affordable housing relief	400
Utility assistance	200
Workforce/Childcare	206
Community assistance grants	320
Mobile Crisis Assessment Team agreement with Deschutes County	328
CORE3 for Central Oregon Intergovernmental Council (COIC)	259
Fire/Emergency Medical Services	1,800
Planning for future sustainable revenues	88
Shelter Operations	4,476
Envision Bend	80
General Fund Operations	1,091
Total	**$ 14,077**

Goals for the 2025-2027 Biennial Budget

- Monitor planned and actual expenses to ensure the funds will be fully expended by the December 2026 deadline according to the approved and designated purposes

Major Accomplishments during the 2023-2025 Biennium

- Completed the Community Assistance Grant program that assisted qualifying nonprofit organizations recover from the COVID-19 pandemic and assisted non-profit entities in providing services to individual members of the community who were negatively impacted by the COVID-19 pandemic, especially those who were disproportionately impacted
- Established the Houseless Services Grant Program to fund qualifying nonprofit organizations in assisting households experiencing houselessness to transition to more permanent housing through barrier identification and reduction
- Provided ongoing funding and technical assistance for operations of Stepping Stone, Lighthouse Navigation Center, Central Oregon Villages, and Franklin Avenue Shelter
- Supported the expansion of Safe Parking Program
- Funded the renovation of the Lighthouse Navigation Center including the addition a commercial kitchen, showers, laundry etc. while maintaining 100 low barrier walk up beds and daytime services.
- Continued funding for new positions at the City to maintain essential function levels
- Provided funding for essential fire district services
- Provided funding to maintain essential functions of the General Fund

Significant Changes from the 2023-2025 Biennial Budget

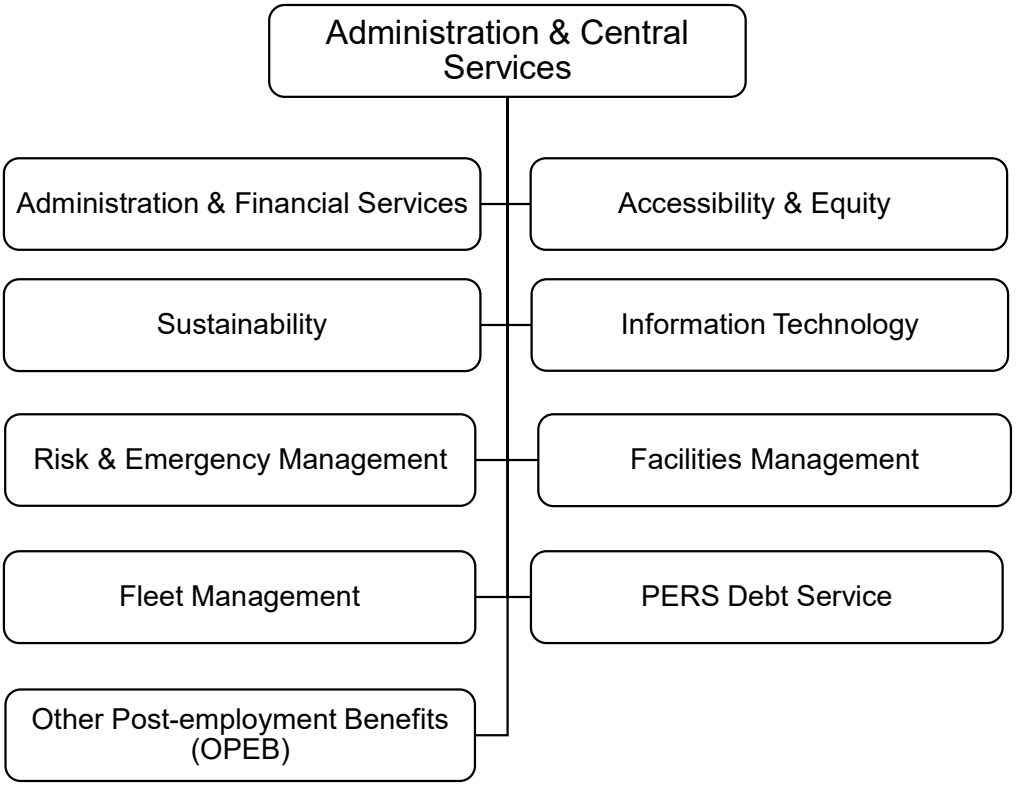
- Reallocation of funding by the Stewardship Subcommittee to ensure December 2024 obligation deadline was met
- As the funds are utilized the amounts available to fund expenditures will decrease until they are fully expended. No additional ARPA funds are anticipated

2025-2027 Proposed Budget

American Rescue Plan Act (ARPA) Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
1250 - American Rescue Plan Act Fund	-	(577,083)	-	-	-	-
BeginWorkingCapital	(437,800)	(308,918)	(577,000)	-	-	-
301000 - Beginning Working Capital	(437,800)	(308,918)	(577,000)	-	-	-
Resources	(7,223,800)	(4,473,587)	(2,007,100)	(1,874,100)	(883,800)	(2,757,900)
330100 - Intergovt Federal Direct Grant	(7,122,300)	(4,205,422)	(1,829,100)	(1,874,100)	(883,800)	(2,757,900)
360000 - Investment Income	(101,500)	(268,165)	(178,000)	-	-	-
Materials & Services	164,000	164,000	-	-	-	-
510000 - Sponsorships & Contributions	164,000	164,000	-	-	-	-
Transfers Out	6,714,400	4,041,422	2,584,100	1,874,100	883,800	2,757,900
731000 - Xfer Special Purp to GF	1,761,600	1,522,410	441,600	90,000	-	90,000
731200 - Xfer Special Purp to AH	746,000	411,185	205,000	-	-	-
731215 - Xfer Special Purp to Houseless	3,831,100	1,274,006	1,866,700	1,784,100	883,800	2,667,900
731220 - Xfer Special Purp to BusAdv	100,000	-	-	-	-	-
731410 - Xfer Special Purp to ST	-	87,491	-	-	-	-
734500 - Xfer Special Purp to PK	100,000	-	-	-	-	-
735000 - Xfer Special Purp to ISFCity	175,700	87,510	70,800	-	-	-
735004 - Xfer Special Purp to Facil	-	658,820	-	-	-	-
Reserves	783,200	-	-	-	-	-
900810 - Reserves	783,200	-	-	-	-	-
Grand Total	**-**	**(577,083)**	**-**	**-**	**-**	**-**

ADMINISTRATION & CENTRAL SERVICES SERVICE AREA



Administration & Financial Services

These Internal Service Fund divisions account for the activities of the following departments: City Council, City Manager's Office, Communications & Engagement, Real Estate, Office of Performance Management, Human Resources, Financial Services, Procurement & Public Contracts, Project Management and City Attorney's Office.

Accessibility & Equity

This Internal Service Fund division is responsible for embedding a commitment to diversity, equity, inclusion and accessibility within the City of Bend through internal and external initiatives guided by the work of the City Council's Human Rights and Equity Commission (HREC) and the internal Diversity, Equity, Inclusion and Accessibility (DEIA) Task Force.

Sustainability

This Internal Service Fund division is responsible for carrying out the City's energy and climate related initiatives, including developing, updating, and implementing the City's Community Climate Action Plan (CCAP) and the City's Strategic Energy Management Plan.

Information Technology

This Internal Service Fund division accounts for the activities of the Information Technology (IT) department which maintains and manages the City's computer software, equipment and phone systems.

Continued on the next page

Risk & Emergency Management

This Internal Service Fund division accounts for the City's commercial liability insurance, workers' compensation insurance, emergency management and risk management functions.

Facilities Management

This Internal Service Fund division accounts for the maintenance and construction activities of City-owned facilities, including the 15th Street campus, downtown campus, public works campus, shelters, and the police building.

Fleet Management

This Internal Service Fund division accounts for fleet management and garage services, which provides garage repairs, preventative maintenance, and fueling for the city-wide fleet of equipment. Costs incurred by this internal division are charged to other City departments or functions through direct billings.

PERS Debt Service

This fund accounts for debt service payments on the City's PERS bonds issued to payoff a portion of the PERS unfunded actuarial liability. Contributions from departments are used to fund debt service payments and reserves.

Other Post-employment Benefits (OPEB)

This internal service fund accounts for Other Post-employment Benefits (OPEB) funds collected from departments to fund reserves for future liabilities. The only expenditures permitted from this fund will be for health care expenditures in accordance with ORS 243.343 or in accordance with negotiated union agreements.

Internal Service Fund - City Wide Administration
Administration & Financial Services

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 4,226,600	$ 4,891,706	$ 5,035,300	$ 4,411,400	$ -	$ 4,411,400
Charges for services	159,800	90,386	75,700	75,700	75,700	151,400
Miscellaneous	72,500	142,057	81,200	70,100	70,100	140,200
Interfund transfers	34,202,100	16,166,244	17,134,700	18,737,000	18,739,600	37,476,600
TOTAL RESOURCES	$ 38,661,000	$ 21,290,393	$ 22,326,900	$ 23,294,200	$ 18,885,400	$ 42,179,600

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Admin. & Central Serv. Program						
City Council	$ 1,027,900	$ 360,522	$ 503,000	$ 582,900	$ 706,400	$ 1,289,300
City Manager's Office	7,010,400	2,794,315	3,015,200	3,375,000	3,540,800	6,915,800
Communications & Engagement	3,001,700	1,182,517	1,418,400	1,678,100	1,614,100	3,292,200
Real Estate	1,182,300	454,726	535,300	626,400	670,000	1,296,400
Office of Performance Management	4,379,500	2,047,833	2,191,400	2,561,200	2,565,100	5,126,300
Human Resources	4,439,500	2,033,648	2,186,600	2,454,400	2,573,000	5,027,400
Financial Services	6,813,400	2,764,452	3,012,000	3,571,500	3,716,100	7,287,600
Procurement & Public Contracts	2,370,200	893,195	999,600	1,167,600	1,223,600	2,391,200
Project Management Office	2,442,700	1,016,051	1,173,500	1,418,400	1,299,200	2,717,600
City Attorney's Office	2,593,500	1,215,233	1,386,600	1,531,000	1,618,600	3,149,600
Total Admin. & Central Serv. Program	35,261,100	14,762,492	16,421,600	18,966,500	19,526,900	38,493,400
Interfund Transfers	611,400	305,664	305,100	647,400	647,400	1,294,800
Debt Service	2,376,000	1,187,019	1,188,800	1,190,200	1,191,900	2,382,100
Contingency	412,500	-	-	2,490,100	(2,480,800)	9,300
TOTAL REQUIREMENTS	$ 38,661,000	$ 16,255,175	$ 17,915,500	$ 23,294,200	$ 18,885,400	$ 42,179,600
By Category:						
Personnel services	$ 30,086,100	$ 12,742,914	$ 14,077,400	$ 15,691,300	$ 16,587,200	$ 32,278,500
Materials & services	5,125,000	2,019,578	2,287,200	3,225,200	2,939,700	6,164,900
Capital outlay	50,000	-	57,000	50,000	-	50,000
	35,261,100	14,762,492	16,421,600	18,966,500	19,526,900	38,493,400
Interfund Transfers	611,400	305,664	305,100	647,400	647,400	1,294,800
Debt Service	2,376,000	1,187,019	1,188,800	1,190,200	1,191,900	2,382,100
Contingency	412,500	-	-	2,490,100	(2,480,800)	9,300
TOTAL REQUIREMENTS	$ 38,661,000	$ 16,255,175	$ 17,915,500	$ 23,294,200	$ 18,885,400	$ 42,179,600

Authorized Full Time Equivalents	96.75	99.75	99.75
Allocated Full Time Equivalents	81.65	82.45	81.55

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

ADMINISTRATION & CENTRAL SERVICES
City Council

Overview

The City Council is the policy making board elected by the community of Bend. As the governing body of the city, the Council determines public policy for the City of Bend. The City is served by six Councilors and a Mayor who are elected to staggered, four-year terms. Expenditures directly related to the City Council are accounted for as part of the Administration & Financial Services Division in the Internal Service Fund - City Wide Administration.



From left to right: Councilor Gina Franzosa, Councilor Mike Riley, Councilor Ariel Méndez, Mayor Melanie Kebler, Mayor Pro Tem Megan Perkins, Councilor Steve Platt, Councilor Megan Norris

Council Goals for the 2025-2027 Biennial Budget

The City Council identified the following focus areas as goals for the 2025-2027 biennium and adopted them on March 19, 2025

GOAL: HOUSING

Develop and implement strategies to meet community housing needs, reduce homelessness, and create complete, walkable neighborhoods through data-driven policies, reliable funding, and innovative development codes.

Strategy: Target efforts for housing production based on community needs

- Create a housing production strategies committee to develop policies, incentives and other funding tools to increase the supply of affordable and missing middle housing in alignment with the Oregon Housing Needs Analysis

- Collect data on the current housing and rental market to find gaps and key areas to improve housing production in alignment with state and regional plans
- Develop outreach programs and public/private partnerships to promote the uptake of policy changes towards increasing the supply of missing middle-income housing and small infill development

Strategy: Target efforts for houselessness based on community needs

- Advocate for a reliable, ongoing funding program for shelters (for capital and operations) and supportive services
- Develop additional safe parking sites
- Set goals and metrics for reducing homelessness that meet the needs in Bend while aligning with state and regional plans and funding sources

Strategy: Accelerate complete neighborhoods

- Adopt elements of a 20-year plan for housing and jobs (Bend's growth plan), emphasizing policies that create walkable and complete neighborhoods and transition Bend to form based development codes
- Adopt development code and entitlement process improvements that remove barriers and speed up missing middle-income, affordable housing and infill development
- Promote more affordable home ownership and rental opportunities that recognize the diversity of housing types and sizes needed to support a growing and changing community

GOAL: TRANSPORTATION & INFRASTRUCTURE

Make travel safer and more reliable for everyone, ensure water and wastewater systems meet growth, housing, and economic prosperity needs, and improve transportation projects with sustainable funding and planning.

Strategy: Enhance safety, accessibility and increased options for all modes of travel

- Create and begin implementation of Pedestrian and Bike Master Plans that address system gaps, costs, and priorities and are aligned to the Transportation System and Climate Friendly and Equitable Communities plans and policies
- Develop project and funding solutions to improve safety, reliability, maintenance, and capital needs, aligning revenue options with planning and performance metrics and goals
- Update transportation design standards and specifications for all users, aiming for zero fatalities

Strategy: Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth

- Finish the Sewer Collection System and Stormwater Master Plans, prioritizing infill development
- Acquire property and apply for grants to meet the long-term water supply and resiliency needs
- Finish updating plans for the Water Reclamation and Filtration Facilities, focusing on environmental stewardship, wildfire resiliency and clean energy opportunities

Strategy: Improve and deliver the City's transportation projects and plans and prioritize future investments

- Work proactively with Cascades East Transit to increase transit service, secure sustainable transit funding and establish two mobility hubs
- Deliver key transportation infrastructure projects that prioritize housing production and economic prosperity as well as address community priorities such as the Bend Bikeway and Neighborhood Street Safety Program
- Improve governance and oversight of transportation policy and project delivery that increases efficiency
- Develop a stable, self-sustaining funding plan for airport operations

GOAL: ECONOMIC PROSPERITY

Develop and implement strategies that increase community prosperity through job growth, workforce development and livable wages.

Strategy: Create a comprehensive economic development plan and vision

- Incorporate inputs from the Targeted Sector Analysis, Urban Renewal Investment Strategy, and Industry Cluster Analysis to guide the Economic Development Plan
- Identify target sector land capacity and infrastructure needs that inform Bend's Growth Plan
- Connect Bend's Economic Development plan with local, regional and state partners such as Economic Development of Central Oregon (EDCO), Bend Chamber of Commerce, OSU-Cascades, COCC, Central Oregon Intergovernmental council (COIC) and Business Oregon

Strategy: Lead an effort to strengthen economic prosperity by enhancing strategic partnerships

- Leverage public-private partnerships that catalyze investment in the Bend Central District, including the development of a new City Hall and investments in the Drake to Juniper Park connection
- Identify and contract with partners that provide specialized business and employment services, including childcare aligned to the economic development plan
- Establish an internal economic development program that coordinates and facilitates the urban renewal, real estate, housing, equity and policy teams that execute the economic development plan
- Implement a Supplier Diversity Program with a focus on outreach and education

Strategy: Implement the Urban Renewal Investment Strategy as a local tool to support economic growth

- Expand the roles and responsibilities of the Core Area Advisory Board to include citywide urban renewal strategies and investment
- Promote and ensure the urban design framework of the Core Area meets job and housing goals

- Leverage urban renewal funds, including site-specific opportunities, for housing, neighborhood commercial, entrepreneurial development, infrastructure, business and land development and beautification

GOAL: CLIMATE RESILIENCY

Promote a sustainable and resilient community by advancing climate action- recognizing affordability and availability of clean energy, protecting natural resources, and building wildfire resiliency

Strategy: Advance the community climate action plan (CCAP) and encourage sustainable development

- Implement the recently updated Community Climate Action Plan (CCAP) to meet greenhouse gas emission reduction targets, including priority items (these will be identified in April), and policies and programs that advance electrification
- Contract with community partners through a new grant program that facilitates CCAP action implementation
- Identify sustainable funding to implement the CCAP and sustainability initiatives
- Adopt a plan for the future of the Urban Tree Canopy
- Explore improvements to Bend's outdoor lighting standards, informed by principles from the 'Dark Sky' initiative

Strategy: Protect our watershed through water conservation and stewardship

- Update the city's water rate structure to further incentivize water conservation.
- Analyze and expand existing conservation measures to achieve no net increase in water demand and explore use of graywater
- Collaborate with Tribal partners on water resources in the Deschutes Basin
- Continue participation with the Deschutes Basin Water Collaborative and complete the *Water Management Plan*

Strategy: Build wildfire resiliency through awareness, education and actions that reduce risks

- Evaluate and update codes to reflect best practices for wildfire resiliency
- Coordinate and expand community wildfire resiliency outreach and education

GOAL: PUBLIC SAFETY

Enhance community safety and resilience through data-driven decision-making, responsible financial stewardship, and sustained investment in public safety services, while engaging in emergency preparedness and proactive crime prevention.

Strategy: Maintain high quality Fire/EMS service levels

- Maintain response times with a continued emphasis on survivability of cardiovascular emergencies
- Identify long-term funding and governance options in partnership with the Rural Fire District
- Analyze response data to ensure the appropriate resources are responding to calls for service

Strategy: Enhance emergency planning while increasing community preparedness

- Increase participation in community education, prevention, and preparedness programs through collaboration with partners
- Refine resiliency planning including natural hazard mitigation and continuity of operations
- Refine emergency planning to address City operations and response functions, and community evacuation plans

Strategy: Develop and use preventative and proactive measures to reduce crime and increase community safety

- Prioritize engagement and trust building with the community
- Collaborate with all City Departments and local partner agencies to intervene in criminal activity and increase livability, including implementation of automated traffic enforcement
- Reduce calls for service through partnerships and alternative response
- Identify long-term funding options to match community needs and expectations

GOAL: ACCESSIBLE AND EFFECTIVE GOVERNMENT

Foster a thriving, engaged, and inclusive community by enhancing transparency, strengthening public participation, and expanding engagement with new voices while ensuring responsible stewardship of resources.

Strategy: Advance the City's commitment to equity and community prosperity

- Expand language access and accessibility to ensure all residents can access City of Bend resources and decision-making processes
- Incorporate the equity framework into the City's decision-making processes
- Support and collaborate with community partners to address hate incidents and discrimination
- Explore ways to improve transparency of worker pay on private construction projects, including through existing regulatory structures, disclosure agreements, or other local mechanisms

Strategy: Engage community members, prioritizing outreach to new voices, to ensure continuous and meaningful community participation in decision-making processes

- Cultivate community partnerships to engage youth and other new voices, and implement stakeholder specific engagement, through events and creative initiatives
- Incorporate an engagement framework, with a strong feedback loop, to ensure stakeholder involvement and collaboration
- Continue to improve communication and collaboration between Council and Council advisory groups

Strategy: Implement process improvements to meet the needs of a growing City

- Foster community awareness and understanding of city projects by prioritizing a community-centric approach to project planning and communication
- Review and refresh Council Rules
- Improve permitting processes and reduce review times to support housing and economic development

- Complete and implement the One City strategic plan that aligns organizational priorities and initiatives with an updated mission, vision and values

Significant Changes from the 2023–2025 Biennial Budget

- Council members elected and re-elected to office beginning in January 2025 receive the new monthly stipend amount and a health and wellness stipend. They may also elect medical and dental insurance coverage
- Costs for captioning City Council meetings were moved from the Communications budget to Council budget

ADMINISTRATION & CENTRAL SERVICES
City Manager's Office

Overview

The City Manager's Office is part of the Administration & Financial Services Division in the Internal Service Fund - City Wide Administration. The responsibilities of the City Manager's Office include the provision of professional leadership in the administration and execution of policies and objectives formulated by City Council, the development and recommendation of alternative solutions to community problems for Council consideration, the planning and development of new programs to meet future needs of the City, oversight of the biennial budget process, community relations, interagency coordination and fostering community pride in City government through excellent customer service.

Goals & Objectives for the 2025-2027 Biennial Budget

- Provide support to the City Council, including achievement of goals and objectives (see the City Council Budget Narrative earlier in this section for the list of 2025-2027 Goals) and policy directives
- Provide City leadership and direct departments and programs City-wide
- Provide information to, and pursue special projects, as directed by the City Manager and/or City Council
- Manage advisory boards, committees and commissions

Major Accomplishments during the 2023-2025 Biennium

- Proactively and effectively managed City finances and operations, while managing through a post-pandemic economy and significant inflation
- Re-focused Council Goal framework to align with evolving community and Council priorities and available resources
- Developed a multi-phase Transportation Fee and implemented the first phase. The fee will fund operations and maintenance of the City transportation system, such as pavement restoration, street preservation, signs, striping, sidewalk and other concrete work, bicycle and multi-modal system enhancement, street sweeping and cleaning, winter operations such as snow removal and implementation of programs identified in the Transportation System Plan
- Advocated successfully for legislation to address local housing and houselessness strategies and other public safety initiatives, speed radar utilization and enforcement
- Adopted a Houselessness Collaboration Agreement between Oregon Governor Tina Kotek's Office, Deschutes County, and the Cities of Bend and Redmond that defined roles and responsibilities and memorialized our commitment to coordinate and collaborate to meet the needs of our community.
- Hired a Grant Coordinator and worked towards a centralized grant application and review process, with a goal of mitigating last-minute applications, ensuring a consistent approach across departments, and confirming grant requirements that may impact the City's ability to accept funds should they be awarded
- Established and expanded the City's Employee Experience and Engagement Program

Significant Changes from the 2023-2025 Biennial Budget

- With the expansion of the Employee Experience and Engagement Program, several programs were shifted from other department budgets to a centralized budget within the City Manager's Office. These expenses are reflected in what appears to be a significant increase in the employee costs budget line item, however, most of these expenses were accounted for in other department budgets in the 2023-2025 biennial budget
- Bend Municipal Airport lobbying expenses are now accounted for in the City Manager's Office budget to distinguish lobbying efforts from Airport operations training and continued education, which is covered by Airport revenues
- Complete and implement the One City strategic plan that aligns organizational priorities and initiatives with an updated mission, vision, and values
- Added one (1) new Management Analyst FTE that is allocated to Water Services
- Transferred one (1) authorized FTE from Community and Economic Development Department to City Manager's Office for an Economic Development Manager position. The position cost will be allocated to the Business Advocacy Fund

ADMINISTRATION & CENTRAL SERVICES
Communications & Engagement

Overview

Communications & Engagement is part of the Administration & Financial Services Division within the Internal Service Fund - City Wide Administration. The department includes both Communications Services and Engagement Services, and Neighborhood District programs.

Communications Services provides information and education to the public and media about City programs, projects and services, and deploys a multi-medium, multi-faceted communications and community relations plan to reach and involve a broad segment of the community. It includes strategic communications planning, media relations, community engagement, crisis communications, internal City-wide communications, oversight of the City's website, social media, and graphic design standards. The Communications Department also provides outreach coordination and communications support to the Bend City Council members. The Communications & Engagement Department budget supports City Council meeting broadcasting, livestreaming and captioning (in partnership with the City Recorder's office).

Engagement Servies provides strategy, marketing, event planning and execution support for events such as Bend Bike Night, State of the City, and engagement opportunities such as listening sessions, roundtable discussions, Q+A sessions. The Engagement team is currently working with the Chief Innovation Officer, Office of Performance Management and the Equity and Inclusion department on a Project Planning Process for the entire City of Bend organization, as we all as an Engagement Framework.

The Neighborhood District Program supports the City's 13 recognized Neighborhood Districts (NDs) that provide a link between the City and community members who may have an interest in various local matters, City services, and community engagement.

Communications & Engagement Department staff also liaise with and provide support to the Equity and Inclusion department and the annual Welcoming Week initiative.

Goals & Objectives for the 2025–2027 Biennial Budget

- Promote interest and participation in the City of Bend's government policies, programs, and services
- Execute innovative engagement tools and pilot programs to reach new voices
- Develop Engagement Plan with ways to inform, engage, and report to Council utilizing listening reports from social media themes, Council summaries and equity partners engagement for Council memos to bolster input and feedback from the community to the Council
- Develop new branding guidelines, including evolving color palette and fonts
- Develop messaging for the City of Bend as a whole and the following departments: Water Services, Growth Management, Transportation, Engineering, Housing, Police, Fire, Climate, and Community and Economic Development Department
- Develop new design framework for the website and other materials

- Migrate web content to new content management system and continually improve the user experience of the City's website so visitors to bendoregon.gov can easily find information they seek
- Increase the public's online/electronic engagement with the City
- Develop an updated and comprehensive emergency communications plan in conjunction with the new Director of Emergency Management, and Bend's Police and Fire departments to ensure seamless information response in the event of any type of emergency
- Enable consistent messaging and imagery in a variety of outreach tools through City-wide policies and trainings for staff who communicate with the public
- Manage a multi-faceted City-wide internal communications training program to foster an engaged and informed workforce
- Increase reach and engagement to community members in the City of Bend
- Deliver proactive and transparent information
- Develop a consistent brand voice across all City departments
- Educate & empower City of Bend workforce with accurate, timely information
- Encourage the Bend community members to trust City of Bend as a helpful resource

Major Accomplishments during the 2023–2025 Biennium

- Completed assessments on the department's outreach and communication strategy and structure, for underrepresented community members and the neighborhood association system and made programmatic changes and additional recommendations for subsequent program improvements
- Produced monthly Neighborhood District newsletters to improve communication between the City and Neighborhood Districts
- Assessed, updated and rolled out the Citywide Graphic Branding Standards to provide a more welcoming and inclusive identity for the government
- Grew digital engagement: via e-news subscribers to the Communications Department's primary content sources: the Weekly Road and Traffic Report (88% over the two-year period), News Releases (95% over the two-year period) and the Bend Current monthly e-newsletter (31% over the two-year period); expanded total social media followers from 19,032 to 21,310 on Facebook and 15,323 to 19,071 on Instagram; continued a monthly podcast which has seen about 5,100 downloads over the biennium
- Used a human-centered design approach to assessing and improving the City's website
- Developed communications strategy, "Humanize the City" and implemented across the City of Bend owned channels (newsletter, social media, newsletter)
    - Revamped podcast, "Let's Talk Bend" to focus on more voices and subjects taking place in the City of Bend
    - Revamped social media with content themes to encourage more engagement
    - Migrated to a new newsletter provider with the opportunity for comparative testing, email flows, and enhanced design

Significant Changes from the 2025–2027 Biennial Budget

- Reduced staffing by half (.5 FTE) an employee due to a staff member going part time
- Increased consulting over the current biennium in proportion to the personnel reductions described above to hire outside community engagement resources and for increased branding work
- Increased technology budget due to converting the City's website to a new platform provider

ADMINISTRATION & CENTRAL SERVICES
Real Estate

Overview

The Real Estate division is part of the Internal Service Fund – City Wide Administration. The Real Estate division is responsible for managing a real estate portfolio that includes approximately 1,900 acres of City-owned undeveloped land, both inside and outside the City limits, as well as approximately 300 leases between the Bend Municipal Airport and other City-owned property. In addition, Real Estate Division staff assist other City departments, such as Facilities, Transportation & Mobility, and the Engineering Department, with real property acquisition, surplus property disposition, transaction support and strategy, as well as partner with outside agencies on public/private development and infrastructure projects that benefit the City. Revenue is generated through the City's cost allocation plan and expenditures are limited to operational expenses.

Goals & Objectives for the 2025–2027 Biennial Budget

- Implement and integrate new Property Management Software
- Support airport management with lease activity and administration, as well as future development at the Bend Airport
- Develop a second round of a competitive bid process and sell remaining surplus City-owned land at Juniper Ridge (~100 acres)
- Support Facilities Division in the development of the Juniper Ridge Public Works Campus project, including the relocation and repurposing of 15th Street and closing of the Boyd Acres Campus
- Support City Manager's Office and Facilities department with property acquisition and development of financial strategies for a new City Hall
- Support Engineering Department with surplus property disposition resulting from transportation and infrastructure projects
- Institute Land Management best practices and services for the undeveloped land outside of City limits, including fuel reduction efforts and management of the Temporary Safe Stay Area (TSSA) for those experiencing houselessness
- Continue to oversee, manage, and administer the assistance programs associated with Bend Urban Renewal Agency (BURA) and the Urban Renewal/TIF districts

Major Accomplishments during the 2023–2025 Biennium

- Fully staffed the Real Estate Division and completed hiring of staff
- Retained a Real Estate Services Consultant and Broker of record to assist in Property Acquisition and disposition
- Supported City Manager's Office & Facilities division in the acquisition of property located in the Bend Central District to support a new City Hall development
- Supported airport management with an update to the Rules & Regulations, including establishment of a reversion deferral fee program, as well as other lease amendments & extensions at the Bend Airport

- Amended Juniper Ridge Covenants, Conditions, and Restrictions and amended the Employment Subdistrict Boundary to reflect a reduced area as directed by the Juniper Ridge Work Plan
- Successfully negotiated Purchase & Sale Agreements for ~100 acres in Juniper Ridge (anticipate closing on both by June 30, 2025)
- Successfully entered into development and disposition agreements for two properties (Bear Creek & Franklin) for deed restricted affordable housing developments
- Issued Request for Proposals for technical and financial advisory consultants to assist in evaluating the new City Hall project
- Issued Request for Proposal (RFP) for new property management software

Significant Changes from the 2023-2025 Biennial Budget

- Moved BURA reporting and management of the Urban Renewal/Tax Increment Financing (TIF) districts from Community & Economic Development to Real Estate
- Established TSSA in Juniper Ridge and will be responsible for managing, in partnership with Deschutes County
- Repurposed a Housing Division position to a Management Analyst position in the Real Estate Department to support the greater Real Estate, Facilities, and Housing Department
- Consulting increased to help support future property transactions, dispositions, and other matters related to entitlement cleanup; including but not limited to property and right-of-way boundary revisions

ADMINISTRATION & CENTRAL SERVICES
Office of Performance Management

Overview

The Office of Performance Management (OPM) is part of the Administration & Financial Services division in the Internal Service Fund - City Wide Administration. The OPM is a centralized department that coordinates resources to ensure that the City meets the community's goals through data and analytics. The OPM helps the City think differently about its operations and contributes to becoming a more customer-focused and strategically aligned organization through data and technology solutions.

The OPM assists Council with goal setting, monitoring performance targets, and supports the City's Innovation Strategic Plan. In addition, the OPM leads the management of enterprise data sets to create synergy between departments.

Goals & Objectives for the 2025-2027 Biennial Budget

- Reduce address review days from 14 days to 10 days
- Finalize asset transportation repair and replacement model
- Finalize asset sewer repair and replacement model
- Rebuild multi-modal counts program
- Direct, support, and monitor business process improvements and changes for key business systems as well as ongoing departmental needs for continuous improvement
- Support SCADA (Supervisory Control and Data Acquisition) modernization project

Major Accomplishments during the 2023-2025 Biennium

- Migrated 77 Power BI reports to Microsoft Fabric
- Reduced asset intake process for As-Built assets from 30 day to 5 days
- Developed and launched the Council Goals Performance Dashboard
- Launched City of Bend’s open data site
- Saved the City over $1 million in consultant fees by building the water repair and replacement model
- Increased employee knowledge and skills in the use of data and analysis tools through training, communication, and coordination of user group meetings
- Completed ten-year back log of asset data updates for bike lanes and sidewalks
- Supported 10 Innovation Strategic Plan projects, completed 10 partnership projects; 17 projects underway
- Launched new data hubs for Fire, Housing, and Transportation & Mobility
- Supported launch of phase 1 and 2 of the transportation fee project

Significant Changes from the 2023-2025 Biennial Budget

- Increased materials and services for consulting services for new aerial imagery capture and update in fiscal year 2025-26
- Increased materials and services for Microsoft Fabric and Environmental Systems Research Institute (ESRI) technology contracts

ADMINISTRATION & CENTRAL SERVICES
Human Resources

Overview

The Human Resources program is a part of the Administration & Financial Services Division within the Internal Service Fund - City Wide Administration. Human Resources guides the establishment and implementation of effective, City-wide employment policies and practices. Human resource management includes talent acquisition, policy development and implementation, compensation and benefit administration, and employee/labor relations.

The policies and procedures that determine compensation, benefits, and working conditions of City employees vary depending on whether the employee belongs to a labor union or is not represented. Non-represented employees' pay, benefits, and other conditions of employment are established by personnel policies, whereas the terms of employment for represented employees are determined by labor contracts negotiated between the City and the bargaining unit to which an employee belongs. The bargaining units representing City employees are: the City of Bend Employees Association (COBEA), which as of February of 2025, represents approximately 301 employees in Water Services, Transportation & Mobility, Finance, Information Systems and Community Development Departments; the International Association of Fire Fighters Local #227 (Bend Fire Association – BFA), representing approximately 113 fire personnel; and the Bend Police Association (BPA), which represents approximately 130 police employees.

Goals & Objectives for the 2025–2027 Biennial Budget

- Promote an organizational culture that calls for high standards of performance and aligns employee efforts with the City's mission, vision, and business strategy
- Secure successor agreements with the Bend Fire Association, Bend Police Association, and COBEA providing labor stability
- Refine and enhance the City's overall delivery of human resources services and programs via deployment of a hybrid service delivery model
- Maintain labor/management relationships that are built on mutual trust and respect and result in collaborative partnerships to achieve the City's mission, vision, and program goal
- Support leaders at all levels in effectively managing their teams by assisting departments with navigating organizational changes related to staffing and workforce planning.
- Improve the City's ability to attract and retain the highest quality talent
- Implement organizational changes to ensure compliance with the Oregon Pay Equity Act to include conducting a pay equity analysis and identifying an action plan

Major Accomplishments during the 2023–2025 Biennium

- Implemented and integrated Paid Leave Oregon and Paid Parental Leave programs for the City's workforce
- Conducted a compensation survey for non-represented employees and members of COBEA

- Restructured the non-rep classification structure that includes directors, managers, and supervisors into a new methodology for improved performance, consistency, and internal equity
- Updated the City's policies and practices on pay equity in compliance with Oregon law
- Updated City Human Resources Information systems including Kronos/Dimensions and NeoGov Onboard
- Updated the Employee Handbook containing the personnel rules for City employees
- Reviewed and renegotiated deferred compensation (457b) plans resulting in a reduction in fees and increasing the quality of plan offerings
- Conducted a Request for Proposals for Citywide Occupational Health Services
- Deployed the initial phase of the Human Resources hybrid service delivery model, embedding departmental Human Resources Managers into the Community and Economic Development Department and the emerging Public Works Department
- Continued to decrease the City's insurance premium expense via a high deductible medical insurance plan with a health reimbursement account and a voluntary employee benefit association account program for all employees
- Relaunched the Employee Wellness Committee to promote health and well-being for employees

Significant Changes from the 2023–2025 Biennial Budget

- The Employee Experience and Organizational Development program has been reassigned to the City Manager's Office along with the corresponding budget
- Increase of materials & services for consulting for a Pay Equity Study and Class Comp Consultations
- Increases of materials & services related to technology for additional NeoGov Modules

ADMINISTRATION & CENTRAL SERVICES
Financial Services

Overview

The Finance Department is a part of the Administration & Financial Services Division in the Internal Service Fund - City Wide Administration. The Finance Department promotes sound financial management and provides an umbrella of accountable, effective and efficient financial services for our community members and City departments.

This department performs the following functions: accounting, budgeting, financial reporting and analysis, treasury and debt management, payroll and accounts payable processing, billing and collections, oversees compliance and prepares reports for federal grants, grant billing and reporting services. The City produces a monthly financial report and revenue report that compares budget to actual as well as the Annual Comprehensive Financial Report (ACFR) which has earned the distinguished reporting and presentation award from the Government Finance Officers Association (GFOA) since 1993. This department also prepares the City's biennial budget and long-term financial plans. It also performs financial analyses and financial planning for the City. The City's budget has earned the distinguished budget presentation award from the GFOA since 1998.

Goals & Objectives for the 2025-2027 Biennial Budget

- Oversee financial management for the City and ensure compliance with financial policies as well as state and federal statutes and accounting principles
- Develop long term financial plans and funding strategies for various City operations including facility, transportation, and infrastructure planning
- Actively seek and recommend funding strategies to address the City's long-term financial obligations
- Implement new budget software that fits the size and complexity of the City's operations and improves the efficiency of producing the biennial budget

Major Accomplishments during the 2023-2025 Biennial Budget

- Received the GFOA awards for the 2023-2025 biennial budget, the 2022-2023 Annual Comprehensive Financial Report and submitted the 2023-2024 Annual Comprehensive Financial Report to the GFOA for award consideration
- Entered into over $13 million of new or increased loans through the State's Clean Water State Revolving Fund Loans (CWSRF) with the Oregon Department of Environmental Quality (DEQ) to provide improvements to critical water reclamation infrastructure at low interest rates
- Issued $11.3 million of Full Faith and Credit Obligations to finance the acquisition and renovation of real and personal property in connection with the potential redevelopment of property in the Core Area which may include, but is not limited to, affordable housing, a civic plaza and other public uses, such as a new City Hall
- Issued $58.7 million of General Obligation Bonds, Series 2024 to fund transportation infrastructure improvements including a portion of traffic flow, east-west connections and neighborhood safety improves citywide

- Issued $39.5 million of Full Faith and Credit Bonds to finance the costs of Streets & Operations and Fire/EMS Department vehicles and equipment, transportation infrastructure improvements, and the design and construction of the new Public Works Campus
- Authorized to issue Full Faith and Credit Bond in an amount not to exceed $105 million to finance the costs of equipment, transportation infrastructure improvements, eligible Urban Renewal capital projects, stormwater infrastructure improvements and construction of the Public Works Campus. These bonds are scheduled to close in May of 2025

Significant Changes from the 2023-2025 Biennial Budget

- Capital outlay for acquisition of annual financial budgeting system is included in the 2025-2027 biennial budget
- Budget includes consulting services for the development of the Annual Comprehensive Financial Report

ADMINISTRATION & CENTRAL SERVICES
Procurement & Public Contracts

Overview

The Procurement and Public Contracts division is part of the Administration & Financial Services Department in the Internal Service Fund - City Wide Administration. The division provides procurement services and contract administration to all City departments and the public in a timely, courteous, and ethical manner. The division ensures that items including fuel, construction work, professional services, heavy equipment, maintenance equipment, and supplies are procured through competitive public contracting processes. In addition to developing and managing invitation to bid and request for proposals processes, the division provides guidance and assistance to City staff to define needs, solicit opportunities, and administer contracts. The division manages the vendor, purchase order, procurement card, and contracts modules of the City's Enterprise Resource Planning (ERP) system. Procurement negotiates contracting terms and conditions, ensures compliance with applicable procurement laws, ensures fair and equitable treatment of suppliers, and manages the disposition of surplus property.

Goals & Objectives for the 2025–2027 Biennial Budget

- Assist in the development of a supplier diversity program that leverages the City's purchasing power to provide new and unique opportunities to disadvantaged or underutilized businesses
- Ensure City-wide compliance with purchasing policies and state and local laws
- Realign roles and responsibilities to better support departments and increase efficiencies
- Develop a process in coordination with the Office of Performance Management to review and modernize Information Technology contracts
- Create new, and improve existing, internal procedures and policies to minimize timelines and improve results

Major Accomplishments during the 2023–2025 Biennium

- Assisted in the development, adoption, and implementation of significant revisions to the Public Contracts chapter of the Bend Municipal Code
- Participated in the update of the standards and specifications for public improvements
- Implemented procurement related sections of the Strategic Energy Management Plan including implementing an e-procurement/bidding software system to increase efficiencies and competition, automating and digitizing paper intensive contract processes, developing policies and procedures that promote re-use and recycling over disposal, and encouraging and supporting departments using life cycle costs when making purchasing decisions

Significant Changes from the 2023–2025 Biennial Budget

- Increased materials and services expense for consulting services to more efficiently respond to procurement requests and expand access to particular and unique expertise and experience

ADMINISTRATION & CENTRAL SERVICES
Project Management Office

Overview

The Project Management Office (PMO) is part of the Administration & Financial Services Division in the Internal Service Fund - City Wide Administration. The mission of the PMO is to deliver quality project management services, tools and training to the organization to deliver many critical non-infrastructure projects for the City of Bend. The PMO directly oversees a suite of enterprise projects in the Innovation Strategic Plan. In addition, the program provides project management training and tools, and consulting to help departments deliver their own projects utilizing innovative and nimble approaches coupled with standard project management methodologies.

Goals & Objectives for the 2025–2027 Biennial Budget

- Support the implementation of the Innovation Strategic Plan (ISP) by providing project management services and portfolio management. Some of the priority projects include:
    - Continue work on the infrastructure asset management strategy and system in partnership with the Office of Performance Management
    - Continue to develop the record management strategy, and implement the roadmap developed in the 2021-2023 biennium
    - Implement city website improvements, based on work completed in the 2023-2025 biennium, including a full redesign and new content management platform
    - Continue to develop the e-procurement system to update contracting and employment opportunities to incentivize higher wages and opportunities for Black, Indigenous, and people of color, and women-owned businesses
    - Implement improved process and tools to track and manage employee performance
    - Replace Water Services Supervisory Control and Data Acquisition (SCADA) system to improve security, redundancy, and operational efficiency at the water and wastewater facilities and for the city-wide collection and distribution systems
    - Implement standards and systems to archive text messages as public records
    - Implement a replacement for the IT help desk system & process
    - Implement processes and systems for centralized printing
    - Work with the Finance Department to implement a budgeting system
    - Integrate Parking Services system with Municipal Court in order to implement the updated parking code
- Continue to develop the organization’s project management capacity by:
    - Providing project management training and create a peer network for staff managing projects
    - Developing and maintaining a flexible project management framework and toolkit
    - Selecting (or developing) an organizational change management methodology, and integrating the methodology across all City departments

Major Accomplishments during the 2023–2025 Biennium

- Implementation and/or replacement of key business systems including:
    - Accounts receivable/general billing module of Munis
    - Fleet telematics
    - Cemetery management system
    - Community service request system
    - Record management strategy & roadmap
    - E-procurement system
    - Survey tool
    - Website improvements
    - Asset management strategy & roadmap

Significant Changes from the 2023–2025 Biennial Budget

- Increasing materials and services for consulting services to assist with the on-going web site development project
- Decreasing capital outlay expenses due to the completion of a Financial System Implementation project in the current biennium

ADMINISTRATION & CENTRAL SERVICES
City Attorney's Office

Overview

The City Attorney's Office (CAO) acts as in-house counsel to the City of Bend, providing legal advice and services to the City Council, the City Manager, department heads, and other City employees related to their official responsibilities. The attorneys also provide legal advice to boards, commissions, and committees. The CAO seeks to provide timely and proactive legal advice consistent with a complex system of local, state, and federal laws and regulations, the United States and Oregon constitutions and applicable case law, to be responsive to the City's needs, and to be innovative and solution-oriented in the City's approach to a growing and changing city.

In addition to providing legal advice, the CAO implements Council policy direction and goals by drafting or amending City ordinances and resolutions, contracts, intergovernmental agreements, engineering and planning documents, and memos. The CAO provides ongoing employment and personnel advice related to City employees and collective bargaining.

The CAO's approach is to be proactive, open-minded and creative in resolving disputes and finding solutions to a wide variety of City and community issues, whether simple or complex. The CAO often takes the lead in managing disputes, which can include personnel matters, public records challenges, land use appeals, real estate matters, and is responsible for managing outside counsel in litigation, if it occurs.

Goals & Objectives for the 2025–2027 Biennial Budget

- Build a strong and respectful relationship with the new City Council to support Council Goals, help educate and respond to Councilor questions and provide legal guidance and perspective to facilitate Councilors' community leadership role and enhance their ability to effectively achieve their objectives
- Continue to focus on issues related to houselessness, including: supporting efforts related to transitional housing, shelters, safe parking, and managed vehicle camping, and; working with Deschutes County and federal partners
- Provide legal support/research as needed on a variety of ideas from City Council and the City's advisory bodies as they work to advance the Council's goals and priorities, including Human Rights and Equity Commission (HREC), Affordable Housing Advisory Committee (AHAC), Core Area Advisory Board (CAAB)/Tax Increment Finance (TIF), Environment and Climate Committee (ECC), and others
- Continue review and legal advice on structural and governance issues, various City code amendments and additions
- Provide legal review and ongoing oversight of Urban Growth Boundary (UGB) expansion documents, air traffic control tower development, Juniper Ridge, and numerous planning and development projects
- Review, draft documents and provide advice to Engineering Department and Procurement & Public Contracts Department related to major infrastructure projects, including support and coordination

with outside counsel on condemnation matters and implementation of the G.O. Bond. A major project may include reviewing contract documents from Oregon Department of Transportation (ODOT) in preparation for seeking certification to deliver federally funded transportation projects
- Provide advice regarding ongoing housing and affordable housing priorities, including tools to maintain affordability, structuring development proposals to achieve affordability and middle-income housing, and other mechanisms to achieve expanded housing opportunities
- Continue to be lead legal support for Outback expansion project (Project 1WOFI, see the Capital Improvement Program for more detail), Townsite Act and potential future hydro project
- Continue supporting public safety departments in evolving roles and services, including alternate responses to policing
- Provide legal support for multiple code projects
- Provide legal counsel on real property management and acquisition related to development of and relocation to new City Hall in Bend Central District

Major Accomplishments during the 2023–2025 Biennium

- Drafted and implemented an ordinance governing franchise utility use of City rights-of-way and managed existing relationship with utility providers to facilitate smooth transition from governance by agreement to governance by generally applicable code
- Developed and adopted revised rules, regulations, and general aviation minimum standards governing use of the airport and development of airport property; provided legal advice on negotiation of ground leases for private development of bare ground on east side of the field
- Supported drafting and development of code to implement Climate Friendly and Equitable Communities rules, new System Development Charge methodology and code update
- Continued supporting the Engineering Department in multiple complex progressive design-build public infrastructure projects and provided increasingly sophisticated document drafting and forms, negotiations with irrigation districts and private property owners, and condemnation proceedings
- Worked with City Manager's Office (CMO), staff and Council to support the Human Rights and Equity Commission and Environment & Climate Committee
- Worked with CMO and Council to help address those facing homelessness in Bend, including Juniper Ridge efforts
- Worked with various departments on initiatives to support efforts to create more affordable housing in Bend, including the UGB Pilot Project (HB 4079) and the Stevens Road Tract (HB 3318)
- Worked with the Community Development Department on numerous planning projects, including drafting complex development agreements
- Handled all municipal court matters, Land Use Board of Appeals (LUBA), labor and personnel matters, and circuit court litigation
- Provided ongoing legal support to successful Bend Urban Renewal Agency (BURA) projects (Core Area Urban Renewal Area/TIF/Bend Development Code (BCD) amendments, in particular

Significant Changes from the 2023–2025 Biennial Budget

- The City Attorney retired in fiscal year 2024-25 and was retained on a consulting basis. That position was back filled by an internal candidate. A new attorney was then hired bringing the total number of in-house attorneys back to five in an ongoing effort to support legal services associated with increased City-wide departmental needs and City Council initiatives and goals

ADMINISTRATION & CENTRAL SERVICES
Administration & Financial Services

FIVE YEAR INTANGIBLES PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Intangibles:					
Caseware replacement	$ 50,000	$ -	$ -	$ -	$ -
Total	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**

2025-2027 Proposed Budget
Administration & Financial Services

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4100 - Administrative & FinancialServ	-	(5,035,618)	(4,411,400)	-	-	-
BeginWorkingCapital	(4,226,600)	(4,891,706)	(5,035,300)	(4,411,400)	-	(4,411,400)
301000 - Beginning Working Capital	(4,226,600)	(4,891,706)	(5,035,300)	(4,411,400)	-	(4,411,400)
Resources	(34,434,400)	(16,399,087)	(17,291,600)	(18,882,800)	(18,885,400)	(37,768,200)
340510 - Charges & Fees ServiceCharge	(4,800)	(2,493)	(3,000)	(3,000)	(3,000)	(6,000)
346100 - Charges&Fees Admin Chg	(25,000)	(23,463)	(8,600)	(8,600)	(8,600)	(17,200)
346110 - Charges&Fees Returned Check	-	(105)	-	-	-	-
346200 - Charges&Fees Lien Check	(130,000)	(64,325)	(64,100)	(64,100)	(64,100)	(128,200)
361000 - Contributions & Donations	-	(20,000)	(10,000)	-	-	-
366000 - Miscellaneous Revenue	-	(81,158)	(31,900)	(30,800)	(30,800)	(61,600)
366010 - Miscellaneous Rev PurchaseDisc	(72,500)	(40,899)	(39,300)	(39,300)	(39,300)	(78,600)
380001 - Xfer City-wide OH Govt	(22,664,000)	(10,765,757)	(11,332,000)	(12,264,700)	(12,264,700)	(24,529,400)
380004 - Xfer City-wide OH Ent	(8,672,000)	(4,015,960)	(4,336,000)	(4,765,600)	(4,765,600)	(9,531,200)
380005 - Xfer City-wide OH IntServ	(2,394,200)	(1,131,000)	(1,197,100)	(1,509,700)	(1,509,700)	(3,019,400)
380006 - Xfer City-wide OH MPO	(81,400)	(40,700)	(40,700)	(34,400)	(34,400)	(68,800)
383001 - Xfer Special PurpGovt	(21,000)	(13,000)	(8,000)	(8,000)	(8,000)	(16,000)
383100 - Xfer Special Purp from GF	-	-	-	(13,000)	(13,000)	(26,000)
383120 - Xfer Special Purp from AH	-	(6,963)	-	-	-	-
383125 - Xfer Special Purp from ARPA	(175,700)	(87,510)	(70,800)	-	-	-
384001 - Xfer InterfundChg Govt	(16,600)	(8,108)	(14,100)	(14,600)	(15,000)	(29,600)
384140 - Xfer InterfundChg from SDC	(177,200)	(97,646)	(136,000)	(127,000)	(129,200)	(256,200)
Personnel Services	30,086,100	12,742,914	14,077,400	15,691,300	16,587,200	32,278,500
401000 - Salaries Regular	18,813,300	8,270,894	9,114,700	9,667,800	10,053,800	19,721,600
401100 - Salaries OthPayouts	477,100	199,145	185,500	202,000	212,200	414,200
401130 - Salaries OthPayoutsWorkComp	-	61	-	-	-	-
401200 - Salaries Overtime	33,600	5,792	8,400	7,900	8,500	16,400
411001 - Benefits Taxes Social Security	1,198,500	499,184	560,100	599,900	623,800	1,223,700
411002 - Benefits Taxes Medicare	280,000	120,581	132,100	140,300	145,900	286,200
411003 - Benefits Taxes Unemployment	19,300	8,147	9,000	9,600	9,800	19,400
411004 - Benefits AssessWorkCompHrly	4,000	2,886	3,800	4,400	4,400	8,800
411006 - Benefits Taxes OR Paid Leave	77,300	30,086	35,500	37,900	39,400	77,300
411007 - Benefits Taxes CO Fam Pd Leave	-	138	-	-	-	-
412001 - Benefits PERS IAP	1,149,500	456,496	530,700	569,700	590,300	1,160,000
412002 - Benefits PERS Tier 1/Tier 2	447,200	164,774	143,100	174,500	178,300	352,800
412003 - Benefits PERS OPSRP	2,505,500	995,635	1,199,400	1,712,800	1,776,600	3,489,400
412004 - Benefits PERS Debt Service	335,300	198,693	153,500	166,300	172,000	338,300
413010 - Benefits Insurance WkCompPrem	22,700	9,198	7,000	7,800	8,200	16,000
413011 - Benefits Insurance WkComp WA	-	318	-	-	-	-
413020 - Benefits Insurance Disability	51,900	20,220	23,600	25,400	26,400	51,800
413021 - Benefits Insurance AD&D	-	1,339	2,500	2,700	2,700	5,400
413030 - Benefits Insurance Life	17,500	11,013	8,300	9,400	9,700	19,100
413040 - Benefits InsuranceHDHealthPrem	2,931,700	1,070,886	1,217,100	1,537,900	1,860,800	3,398,700
413041 - Benefits InsuranceHDHealthDedu	630,400	252,768	281,400	290,400	286,800	577,200
413042 - Benefits InsuranceHDHealthCoin	100,500	38,242	45,200	50,100	60,200	110,300
413050 - Benefits Insurance DentalPrem	219,800	99,733	119,200	136,800	144,700	281,500
413060 - Benefits Telemed	9,000	3,528	3,800	3,900	3,800	7,700
414010 - Benefits OPEB LongTermFunding	284,400	101,365	106,200	132,700	158,000	290,700
414020 - Benefits OPEB PERS Supplement	105,700	22,781	26,100	31,200	37,400	68,600
414030 - Benefits City Paid Def Comp	226,700	95,820	98,200	106,100	109,800	215,900
415010 - Benefits Other EmployeeParking	47,400	16,058	18,100	18,400	18,200	36,600
415011 - Benefits Other CellPhone Allow	59,800	31,351	29,900	29,000	29,000	58,000
415014 - Benefits Other Auto Allow	15,000	6,000	6,000	6,200	6,400	12,600
415020 - Benefits Other 125BenefitsAdm	23,000	9,086	9,000	10,200	10,100	20,300
415030 - Benefits Other AltModesIncent	-	696	-	-	-	-
Materials & Services	5,125,000	2,019,578	2,287,200	3,225,200	2,939,700	6,164,900
431000 - PurchServ Legal	4,000	-	4,000	2,500	2,500	5,000
432000 - PurchServ Consulting	963,800	173,308	500,900	1,044,000	779,900	1,823,900
433100 - PurchServ Financial Audit	188,300	90,297	95,500	95,500	97,500	193,000
433200 - PurchServ Financial Advisor	180,000	90,148	91,000	91,500	91,500	183,000

2025-2027 Proposed Budget

Administration & Financial Services

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
433300 - PurchServ Financial Bond Sale	-	63,778	(63,800)	-	-	-
433400 - PurchServ Financial Banking	58,400	51,350	60,000	52,500	52,500	105,000
433500 - PurchServ Financial BankMerch	6,700	3,735	4,300	4,800	4,800	9,600
434100 - PurchServ TechSoftware&HostSol	1,001,860	519,033	515,000	590,900	558,100	1,149,000
434200 - PurchServ TechSoftware Maint	529,240	174,328	211,100	223,900	228,500	452,400
434300 - PurchServ Tech Hardware Maint	3,100	2,621	-	-	-	-
434400 - PurchServ Tech Consulting	-	4,560	500	-	-	-
434500 - PurchServ Tech Data Services	10,000	-	-	-	-	-
437000 - PurchServ Other	185,000	85,056	87,400	95,200	98,900	194,100
437001 - PurchServ Other Postage	16,000	6,789	6,600	7,600	7,900	15,500
437002 - PurchServ Other Advertising	58,800	41,809	28,500	44,000	46,000	90,000
437003 - PurchServ Other Copiers	13,300	4,616	4,900	1,900	1,900	3,800
437004 - PurchServ Other Mobile Devices	36,000	12,106	11,000	12,800	13,300	26,100
437103 - PurchServ Other Mailing Serv	3,000	-	1,400	6,500	6,500	13,000
437104 - PurchServ Other OnlineSubscrip	26,500	10,184	9,000	9,200	9,300	18,500
440000 - Equipment <Cap Threshold	3,300	-	-	10,500	-	10,500
442000 - Equipment <CapThresh Tech	53,600	25,515	27,100	25,200	27,100	52,300
451000 - ConsumSupp&Mat Office Supplies	43,700	13,594	15,000	19,700	19,600	39,300
453000 - ConsumSupp&Mat Other Op	2,000	-	200	300	300	600
460000 - Employee Costs	55,600	11,726	16,200	114,700	120,900	235,600
461100 - Emp Costs Prof Dev & Train Req	55,500	11,326	9,500	32,000	32,700	64,700
461200 - Emp Costs Prof Dev & Train Opt	586,300	200,637	208,400	225,300	200,900	426,200
462010 - Employee Costs Recruitment	21,500	16,178	7,200	11,500	12,200	23,700
462030 - Employee Costs InternalMeeting	32,000	12,934	12,700	22,600	26,100	48,700
462040 - Employee Costs Licenses & Dues	41,800	19,432	17,200	27,200	26,400	53,600
463010 - Employee Costs Equipment	-	-	-	-	500	500
463020 - Employee Costs Medical	14,000	6,289	5,000	5,700	5,900	11,600
463060 - Emp Costs WkCompensationClaims	-	2,166	-	-	-	-
470000 - Community Education & Outreach	166,200	44,652	49,500	66,700	71,700	138,400
470100 - Community Education&OutreachNA	170,800	68,538	68,500	70,000	75,000	145,000
480100 - Insurance Premiums Other	55,000	26,010	28,000	31,800	34,900	66,700
480300 - Insurance Broker	112,000	55,337	57,000	67,900	70,300	138,200
510000 - Sponsorships & Contributions	67,200	30,556	43,000	47,000	47,000	94,000
521010 - Other Fees&Permits File&Record	400	-	100	500	500	1,000
521100 - Other City Memberships & Dues	360,100	140,892	154,300	163,800	168,600	332,400
523000 - Other Fines & Late Fees	-	78	1,000	-	-	-
Capital Outlay	50,000	-	57,000	50,000	-	50,000
640100 - Intangibles Computer Software	50,000	-	57,000	50,000	-	50,000
Transfers Out - OH	598,600	299,300	299,300	644,200	644,200	1,288,400
705004 - Xfer City-wide OH FacilityMgmt	598,600	299,300	299,300	633,500	633,500	1,267,000
715107 - Xfer Dept OH Fleet	-	-	-	10,700	10,700	21,400
Transfers Out	12,800	6,364	5,800	3,200	3,200	6,400
735106 - Xfer Special Purp to GAFleetRs	200	100	100	100	100	200
745110 - Xfer InterfundChg to GAR&M	9,800	4,900	4,900	600	600	1,200
745111 - Xfer InterfundChg to GAParts	2,200	886	500	2,200	2,200	4,400
745112 - Xfer InterfundChg to GAFuel	600	478	300	300	300	600
Debt Service	2,376,000	1,187,019	1,188,800	1,190,200	1,191,900	2,382,100
801033 - LTDPrFF&C 2021A Ref 2018 FF&C	1,037,500	514,490	523,000	531,700	540,500	1,072,200
801034 - LTDPrFF&C 2021A Ref 2018 ERP	779,300	387,000	392,300	397,600	403,000	800,600
801036 - LTDPrFF&C 2021A ERP	370,900	184,200	186,700	189,200	191,800	381,000
811033 - LTDInFF&C 2021A Ref 2018 FF&C	65,400	36,165	29,200	22,100	14,900	37,000
811034 - LTDInFF&C 2021A Ref 2018 ERP	83,200	44,144	39,000	33,600	28,200	61,800
811036 - LTDInFF&C 2021A ERP	39,700	21,020	18,600	16,000	13,500	29,500
Contingency	412,500	-	-	2,490,100	(2,480,800)	9,300
910000 - Contingency	412,500	-	-	2,490,100	(2,480,800)	9,300
Grand Total	**-**	**(5,035,618)**	**(4,411,400)**	**-**	**-**	**-**

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Internal Service Fund - City Wide Administration
Accessibility & Equity

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 178,200	$ 210,761	$ 221,900	$ 169,000	$ -	$ 169,000
Licenses and permits	-	1,070	900	-	-	-
Miscellaneous	-	-	5,000	-	-	-
Interfund transfers	1,379,000	572,189	689,500	783,000	783,000	1,566,000
TOTAL RESOURCES	$ 1,557,200	$ 784,020	$ 917,300	$ 952,000	$ 783,000	$ 1,735,000

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Admin. & Central Serv. Program						
Personnel services	$ 1,237,100	$ 468,370	$ 641,700	$ 696,100	$ 740,100	$ 1,436,200
Materials & services	281,700	79,402	92,300	134,800	119,800	254,600
Total Admin. & Central Serv. Program	1,518,800	547,772	734,000	830,900	859,900	1,690,800
Interfund Transfers	28,600	14,300	14,300	21,600	21,600	43,200
Contingency	9,800	-	-	99,500	(98,500)	1,000
TOTAL REQUIREMENTS	$ 1,557,200	$ 562,072	$ 748,300	$ 952,000	$ 783,000	$ 1,735,000

Authorized Full Time Equivalents	3.50	3.50	3.50
Allocated Full Time Equivalents	3.55	3.50	3.50

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

ADMINISTRATION & CENTRAL SERVICES
Accessibility & Equity

Overview

The Accessibility & Equity Department is housed within the Administration & Central Services Division of the Internal Services Fund – City Wide Administration. This department leads the City of Bend's efforts to normalize, organize, and operationalize its commitment to diversity, equity, inclusion, and accessibility (DEIA). Embedding DEIA principles into city operations, policies, and culture, the department ensures that the organization is a place where individuals from diverse backgrounds can work together to build a strong, inclusive, and equitable community.

The department's work is informed and guided by three key advisory bodies:

- Internal DEIA Advisory Committee: This internal advisory body focuses on fostering an inclusive workplace, implementing DEIA strategies, and integrating equity considerations into organizational policies and procedures
- City of Bend Accessibility Advisory Committee (COBAAC): This City Manager advisory body advises on strategies for ensuring accessibility in city programs, services, and infrastructure while serving as a resource on Americans with Disabilities Act (ADA) compliance
- Human Rights and Equity Commission (HREC): This Council advisory body advocates for marginalized and underrepresented communities, ensuring equitable access to city services, promoting human rights, and addressing concerns related to discrimination

Goals & Objectives for the 2025-2027 Biennial Budget

- Provide support to City Council, staff, and leadership on the City's commitment to advancing equity
- Continue programmatic work, which includes facilitating and supporting internal and external advisory bodies, and the implementation of their work plans
- Continue to develop the tools and resources that allow for integrating equity concepts into projects, programs, and operations, including the Accessibility program, Language Access, and other programs as assigned by the City Manager

Major Accomplishments during the 2023-2025 Biennium

- Policy Advancements: Implemented the Language Access Policy to enhance multilingual service access. Developed and adopted a Supplier Diversity Policy to increase equitable procurement practices
- Program Enhancements: Assisted the Housing Department with a U.S. Department of Housing and Urban Development (HUD) grant proposal to increase housing equity
- Community Engagement: developed hate and discrimination resources and response strategies
- Internal Training & Capacity Building: Conducted multiple Lunch and Learn sessions on DEIA topics for city employees. Established the Workforce and Strategic Initiatives Subcommittee within the DEIA Advisory Committee
- Recognition & Representation: Facilitated City-wide proclamations recognizing Black History Month, Pride, Juneteenth, and other cultural observances

- Infrastructure & Compliance: Processed over 30 internal reasonable accommodation and modification requests to improve accessibility. Completed the first phase of the Equity Framework pilot, assessing department-level implementation. Created and implemented an equity statement across all city departments
- Expanded Welcoming Week engagement, increasing participation and events

Significant Changes from the 2023-2025 Biennial Budget

- ADA Compliance & Accessibility Enhancement: As we work to explain and define the future of work for the accessibility program, the self-evaluation and transition plan updates to improve citywide accessibility must be completed. These documents are for federal compliance with the ADA
- Welcoming Week Expansion: Adjust programming based on community needs while enhancing capacity to support individual events
- Language Access Program: We have increased our budget based on the recommendation from the Four Factor Analysis. This document is to comply with federal requirements for language prioritization and allows the city to adjust programming to meet departmental and community needs
- Increasing public participation while meeting cultural needs. The Equity Department will be working to create culturally responsive and relevant programming to support ongoing initiatives and efforts started by the City Manager or programmatic needs. Specifically, the City of Bends works with the Confederated Tribes of Warm Springs and Latine community outreach through the Language Access program

2025-2027 Proposed Budget

Accessibility & Equity

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4600 - Diversity Equity Incl & Access	-	(221,948)	(169,000)	-	-	-
BeginWorkingCapital	(178,200)	(210,761)	(221,900)	(169,000)	-	(169,000)
301000 - Beginning Working Capital	(178,200)	(210,761)	(221,900)	(169,000)	-	(169,000)
Resources	(1,379,000)	(573,259)	(695,400)	(783,000)	(783,000)	(1,566,000)
322402 - Lic&Permit SpecialEventLicense	-	(1,070)	(900)	-	-	-
361000 - Contributions & Donations	-	-	(5,000)	-	-	-
380001 - Xfer City-wide OH Govt	(883,400)	(366,449)	(441,700)	(527,000)	(527,000)	(1,054,000)
380004 - Xfer City-wide OH Ent	(342,600)	(141,940)	(171,300)	(172,100)	(172,100)	(344,200)
380005 - Xfer City-wide OH IntServ	(145,000)	(59,800)	(72,500)	(81,400)	(81,400)	(162,800)
380006 - Xfer City-wide OH MPO	(8,000)	(4,000)	(4,000)	(2,500)	(2,500)	(5,000)
Personnel Services	1,237,100	468,370	641,700	696,100	740,100	1,436,200
401000 - Salaries Regular	783,700	320,527	421,400	440,500	460,900	901,400
401100 - Salaries OthPayouts	20,200	159	1,300	800	800	1,600
411001 - Benefits Taxes Social Security	49,800	19,253	25,700	27,300	28,600	55,900
411002 - Benefits Taxes Medicare	11,600	4,536	6,000	6,400	6,700	13,100
411003 - Benefits Taxes Unemployment	800	464	400	400	500	900
411004 - Benefits AssessWorkCompHrly	200	77	200	300	300	600
411006 - Benefits Taxes OR Paid Leave	3,200	1,167	1,700	1,800	1,800	3,600
412001 - Benefits PERS IAP	44,100	14,410	24,500	24,900	26,000	50,900
412003 - Benefits PERS OPSRP	107,800	35,209	60,000	80,500	84,200	164,700
412004 - Benefits PERS Debt Service	12,900	5,726	7,200	7,300	7,600	14,900
413010 - Benefits Insurance WkCompPrem	2,900	368	300	300	400	700
413020 - Benefits Insurance Disability	2,200	749	1,100	1,100	1,200	2,300
413021 - Benefits Insurance AD&D	-	63	100	100	100	200
413030 - Benefits Insurance Life	800	430	400	400	400	800
413040 - Benefits InsuranceHDHealthPrem	120,100	43,090	59,600	71,700	86,000	157,700
413041 - Benefits InsuranceHDHealthDedu	26,000	10,370	13,900	14,000	14,000	28,000
413042 - Benefits InsuranceHDHealthCoin	5,300	1,125	3,900	3,000	3,600	6,600
413050 - Benefits Insurance DentalPrem	9,000	3,937	5,800	6,600	6,900	13,500
413060 - Benefits Telemed	400	158	200	200	200	400
414010 - Benefits OPEB LongTermFunding	13,000	4,749	5,900	6,600	8,000	14,600
414020 - Benefits OPEB PERS Supplement	4,900	-	-	-	-	-
414030 - Benefits City Paid Def Comp	10,000	151	200	-	-	-
415010 - Benefits Other EmployeeParking	3,400	792	1,000	1,000	1,000	2,000
415011 - Benefits Other CellPhone Allow	3,600	408	400	400	400	800
415020 - Benefits Other 125BenefitsAdm	1,200	452	500	500	500	1,000
Materials & Services	281,700	79,402	92,300	134,800	119,800	254,600
432000 - PurchServ Consulting	122,500	1,293	29,500	65,000	50,000	115,000
434100 - PurchServ TechSoftware&HostSol	1,400	-	700	-	-	-
437000 - PurchServ Other	1,000	37	100	200	200	400
437001 - PurchServ Other Postage	200	-	-	-	-	-
437002 - PurchServ Other Advertising	1,000	523	500	1,000	1,000	2,000
437003 - PurchServ Other Copiers	-	-	-	100	100	200
437004 - PurchServ Other Mobile Devices	3,000	468	400	600	600	1,200
440000 - Equipment <Cap Threshold	400	-	-	-	-	-
442000 - Equipment <CapThresh Tech	1,000	-	500	500	500	1,000
451000 - ConsumSupp&Mat Office Supplies	3,600	1,122	800	1,800	1,800	3,600
460000 - Employee Costs	12,000	2,575	3,800	6,000	6,000	12,000
461200 - Emp Costs Prof Dev & Train Opt	18,000	3,973	7,900	9,000	9,000	18,000
462010 - Employee Costs Recruitment	-	22,959	-	-	-	-
462030 - Employee Costs InternalMeeting	2,000	106	-	600	600	1,200
462040 - Employee Costs Licenses & Dues	1,000	1,000	300	-	-	-
463060 - Emp Costs WkCompensationClaims	-	208	-	-	-	-
470000 - Community Education & Outreach	27,600	610	1,800	20,000	20,000	40,000
510000 - Sponsorships & Contributions	79,500	41,778	43,200	25,000	25,000	50,000
521100 - Other City Memberships & Dues	7,500	2,750	2,800	5,000	5,000	10,000
Transfers Out - OH	28,600	14,300	14,300	21,600	21,600	43,200
705004 - Xfer City-wide OH FacilityMgmt	28,600	14,300	14,300	21,600	21,600	43,200
Contingency	9,800	-	-	99,500	(98,500)	1,000
910000 - Contingency	9,800	-	-	99,500	(98,500)	1,000
Grand Total	**-**	**(221,948)**	**(169,000)**	**-**	**-**	**-**

Internal Service Fund - City Wide Administration
Sustainability

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 152,500	$ (4,523)	$ 20,500	$ 79,700	$ -	$ 79,700
Intergovernmental revenues	152,700	-	117,000	35,700	-	35,700
Interfund transfers	329,800	$ 164,900	314,900	410,200	410,200	820,400
TOTAL RESOURCES	$ 635,000	$ 160,377	$ 452,400	$ 525,600	$ 410,200	$ 935,800

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Admin. & Central Serv. Program						
Personnel services	$ 292,800	$ 103,365	$ 237,400	$ 140,600	$ 149,800	$ 290,400
Materials & services	328,500	36,503	135,300	367,100	277,300	644,400
Total Admin. & Central Serv. Program	621,300	139,868	372,700	507,700	427,100	934,800
Contingency	13,700	-	-	17,900	(16,900)	1,000
TOTAL REQUIREMENTS	$ 635,000	$ 139,868	$ 372,700	$ 525,600	$ 410,200	$ 935,800

Authorized Full Time Equivalents	2.00	1.00	1.00
Allocated Full Time Equivalents	1.60	0.80	0.80

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

ADMINISTRATION & CENTRAL SERVICES
Sustainability

Overview

The Sustainability program is responsible for carrying out the City's energy and climate related initiatives, including developing, updating, and implementing the City's Community Climate Action Plan (CCAP) and the City's Strategic Energy Management Plan (SEM Plan). These initiatives were launched in 2016 with the adoption of City Council Resolution 3044. This program is also responsible for coordinating the Environment and Climate Committee, a permanent advisory committee to the City Council, due to its close relationship to the Community Climate Action Plan.

Goals & Objectives for the 2025–2027 Biennial Budget

- Implement the Community Climate Action Plan (CCAP) through the following activities:
  - Launch and run a CCAP outreach and education program
  - Develop, launch, and maintain a new Energy Navigator program
  - Support deployment of public Electric Vehicle (EV) charging stations
  - Establish a waste prevention and re-use program
  - Launch a Climate Action Partner Grant Program to facilitate execution of community-led CCAP actions
- Evaluate and improve tracking and reporting systems for the CCAP
- Implement the City's internal Strategic Energy Management Plan through coordination of city departments with key implementation responsibilities
- Update the Greenhouse Gas Emissions Inventory for City operations and facilities

Major Accomplishments during the 2023–2025 Biennium

- Recruited and onboarded new Environment & Climate Management Analyst position
- Scoped, procured technical support for, and executed Phase 1 of the Electrification Policy Options Analysis project. This included developing initial policy options list, conducting stakeholder interviews, facilitating Environment and Climate Committee recommendation development, and delivering information to City Council in Dec. 2024
- Updated the Community Climate Action Plan with the Environment and Climate Committee, including holding sector-specific workshops, conducting greenhouse gas analysis, and surveying the community for public input
- Managed the Environment and Climate Committee with monthly meetings for the full Committee and additional ad hoc meetings for subcommittees and working groups
- Launched outreach and education program by developing new website, social media, and newsletter program
- Initiated planning for new Climate Action Partner Grant Program

Significant Changes from the 2023–2025 Biennial Budget

- Increases to materials & services for Community Education and Outreach to pilot a Climate Action Partner Grant Program
- New outreach and education program managed by the new Environment and Climate Management Analyst position approved in June 2024

2025-2027 Proposed Budget

Sustainability

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4700 - Sustainability	-	(20,509)	(79,700)	-	-	-
BeginWorkingCapital	(152,500)	4,523	(20,500)	(79,700)	-	(79,700)
301000 - Beginning Working Capital	(152,500)	4,523	(20,500)	(79,700)	-	(79,700)
Resources	(482,500)	(164,900)	(431,900)	(445,900)	(410,200)	(856,100)
330100 - Intergovt Federal Direct Grant	(152,700)	-	(117,000)	(35,700)	-	(35,700)
380001 - Xfer City-wide OH Govt	(211,200)	(105,600)	(105,600)	(141,600)	(141,600)	(283,200)
380004 - Xfer City-wide OH Ent	(82,000)	(41,000)	(41,000)	(46,200)	(46,200)	(92,400)
380005 - Xfer City-wide OH IntServ	(34,600)	(17,300)	(17,300)	(21,800)	(21,800)	(43,600)
380006 - Xfer City-wide OH MPO	(2,000)	(1,000)	(1,000)	(600)	(600)	(1,200)
383100 - Xfer Special Purp from GF	-	-	(150,000)	(200,000)	(200,000)	(400,000)
Personnel Services	292,800	103,365	237,400	140,600	149,800	290,400
401000 - Salaries Regular	181,400	61,434	153,500	84,200	88,000	172,200
401100 - Salaries OthPayouts	5,500	-	-	-	-	-
411001 - Benefits Taxes Social Security	11,600	3,731	9,500	5,200	5,500	10,700
411002 - Benefits Taxes Medicare	2,700	873	2,200	1,200	1,300	2,500
411003 - Benefits Taxes Unemployment	200	62	200	100	100	200
411004 - Benefits AssessWorkCompHrly	-	15	100	-	-	-
411006 - Benefits Taxes OR Paid Leave	800	241	600	300	400	700
412001 - Benefits PERS IAP	11,200	3,705	9,100	5,100	5,300	10,400
412003 - Benefits PERS OPSRP	27,400	9,052	22,100	16,400	17,100	33,500
412004 - Benefits PERS Debt Service	3,300	1,514	2,600	1,500	1,500	3,000
413010 - Benefits Insurance WkCompPrem	200	72	100	100	100	200
413020 - Benefits Insurance Disability	500	221	400	200	200	400
413021 - Benefits Insurance AD&D	-	15	-	-	-	-
413030 - Benefits Insurance Life	200	126	100	100	100	200
413040 - Benefits InsuranceHDHealthPrem	29,800	13,454	23,400	16,900	20,200	37,100
413041 - Benefits InsuranceHDHealthDedu	6,400	3,182	5,300	3,200	3,200	6,400
413042 - Benefits InsuranceHDHealthCoin	900	1,799	1,100	1,700	2,000	3,700
413050 - Benefits Insurance DentalPrem	2,200	1,087	2,000	1,300	1,400	2,700
413060 - Benefits Telemed	-	38	100	-	-	-
414010 - Benefits OPEB LongTermFunding	2,800	1,236	2,100	1,500	1,800	3,300
414020 - Benefits OPEB PERS Supplement	1,100	-	-	-	-	-
414030 - Benefits City Paid Def Comp	2,800	926	2,300	1,300	1,300	2,600
415010 - Benefits Other EmployeeParking	600	192	300	200	200	400
415011 - Benefits Other CellPhone Allow	1,000	288	100	-	-	-
415020 - Benefits Other 125BenefitsAdm	200	78	200	100	100	200
415030 - Benefits Other AltModesIncent	-	24	-	-	-	-
Materials & Services	328,500	36,503	135,300	367,100	277,300	644,400
432000 - PurchServ Consulting	255,700	8,389	109,000	140,000	50,000	190,000
437000 - PurchServ Other	36,000	3,775	5,000	5,000	5,000	10,000
442000 - Equipment <CapThresh Tech	4,000	-	2,500	-	-	-
461200 - Emp Costs Prof Dev & Train Opt	1,600	1,087	4,000	2,500	2,500	5,000
462010 - Employee Costs Recruitment	-	1,029	500	-	-	-
470000 - Community Education & Outreach	10,000	1,993	2,500	204,500	204,500	409,000
510000 - Sponsorships & Contributions	15,000	17,500	7,500	7,500	7,500	15,000
521100 - Other City Memberships & Dues	6,200	2,730	4,300	7,600	7,800	15,400
Contingency	13,700	-	-	17,900	(16,900)	1,000
910000 - Contingency	13,700	-	-	17,900	(16,900)	1,000
Grand Total	**-**	**(20,509)**	**(79,700)**	**-**	**-**	**-**

Internal Service Fund - City Wide Administration
Information Technology (IT)

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 330,000	$ 291,590	$ 883,800	$ 423,200	$ -	$ 423,200
Miscellaneous	-	2,465	2,800	-	-	-
Interfund transfers	12,142,800	6,071,400	6,071,400	7,338,600	7,338,600	14,677,200
TOTAL RESOURCES	$ 12,472,800	$ 6,365,455	$ 6,958,000	$ 7,761,800	$ 7,338,600	$ 15,100,400

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Admin. & Central Serv. Program						
Personnel services	$ 6,296,400	$ 3,016,049	$ 3,339,100	$ 3,632,000	$ 3,832,400	$ 7,464,400
Materials & services	5,370,800	2,183,672	2,849,400	3,249,100	3,434,300	6,683,400
Capital outlay	260,000	50,095	115,000	75,000	150,000	225,000
Total Admin. & Central Serv. Program	11,927,200	5,249,816	6,303,500	6,956,100	7,416,700	14,372,800
Interfund Transfers	252,600	126,380	125,800	257,900	257,900	515,800
Debt Service	232,000	105,413	105,500	105,400	105,500	210,900
Contingency	61,000	-	-	442,400	(441,500)	900
TOTAL REQUIREMENTS	$ 12,472,800	$ 5,481,609	$ 6,534,800	$ 7,761,800	$ 7,338,600	$ 15,100,400

Authorized Full Time Equivalents	23.00	23.00	23.00
Allocated Full Time Equivalents	19.50	19.50	19.50

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

ADMINISTRATION & CENTRAL SERVICES
Information Technology (IT)

Overview

The Information Technology (IT) division is part of the Internal Service Fund – City Wide Administration. The mission of IT is to enable innovation, growth, safety, and public service by providing a stable technological foundation through careful planning and strategic management of resources. Information Technology manages the City's enterprise information systems, including software implementation and management, local and wide area networks and supporting infrastructure. In addition, IT supports the City, community members, and employees through a variety of services and seeks to improve operational efficiency through effective use and stewardship of technology.

Goals & Objectives for the 2025–2027 Biennial Budget

- Support Innovation Strategic Plan projects and initiatives recommended by the Innovation Steering Committee
- Support all technology needs for the opening of the new Public Works Campus:
    - Network infrastructure
    - Audio and video conferencing equipment
    - End user workstation equipment
    - Security cameras and physical access control system
    - Printing requirements
    - New processes and procedures
- Support the replacement of the SCADA (Supervisory Controls and Data Acquisition) system with a modern, secure platform that significantly improves the Water Services department's ability to monitor and control critical water and wastewater infrastructure while enhancing overall operational efficiency, reliability, and security
- Upgrade all endpoints to the latest operating system, ensuring enhanced security, performance, and user experience across the organization
- Continue to advance the printing centralization project aiming to streamline and optimize printing services across the organization while decreasing costs and increasing availability and security
- Collaborate closely with the Accessibility team and departments across the organization to develop a comprehensive plan that ensures compliance with the digital accessibility minimum requirements established by the Department of Justice
- Deploy an enterprise end user password management tool to improve the organization's ability to manage and protect passwords and to enhance the organization's security and efficiency
- Adopt an organization-wide AI usage policy
- Pilot and support artificial intelligence (AI) initiatives across City departments

Major Accomplishments during the 2023–2025 Biennium

- Supported Innovation Strategic Plan projects and initiatives including:
    - Computerized Maintenance Management System Deployment
    - Learning Management System

  - Access Control System
  - Right of Way Code Implementation
  - Non-represented Employee Performance Review System Replacement
  - Community Service Request System Deployment
  - Public Records Request Management System
  - Water Services Physical Site Security Enhancement
  - Public Website CMS and Hosting Platform Replacement
- Upgraded the City's time keeping software application to improve its stability, compatibility, and security
- Actively participated in the design and planning stages for the new Public Works Campus and set modern technology standards for new City facilities construction projects
- Established a collaborative partnership between the Information Technology and Water Services departments to oversee the City's SCADA (Supervisory Control and Data Acquisition) systems and communications infrastructure ensuring that both departments work together seamlessly to maintain and enhance the critical systems that monitor and control water services operations
- Transitioned to a cloud-based voice over internet protocol (VoIP) and Contact Center solution that integrated with the City's enterprise digital collaboration suite and effectively centralized all digital communication channels into a single, unified interface that streamlined operations and reduced administrative overhead
- Migrated the Microsoft 2012 server fleet to the most current Microsoft server operating system
- Enhanced the wireless network infrastructure across City facilities, ensuring it supports the latest wireless connectivity and security protocols
- Developed a thorough process to address all technology-related aspects during department and organizational structure changes
- Adopted a standard information security framework to guide the development of the City's cybersecurity policies and strategies
- Implemented a comprehensive, ongoing information security training program for all City employees

Significant Changes from the 2023–2025 Biennial Budget

- Conversion of one (1.0) LTE Application Analyst position to an FTE position in fiscal year 2026-2027. This position is budgeted to be split between the IT Department and the Community and Economic Development Department
- Centralization of budget and management of Citywide copier leases in the IT Department
- Enhancements to information security systems and processes
- Increases in software and hardware recurring maintenance costs due to ongoing inflation

There are three teams within IT: the Enterprise Operations Team, the Enterprise Applications Team, and the Information Security Team. These teams collaborate to ensure the seamless operation and robust protection of the City's IT systems and infrastructure.

Enterprise Operations Team - The Operations team consists of two broad and diverse groups, the Service Desk and Infrastructure Operations.

The Service Desk supports approximately 800 users across the organization. They prioritize the prompt restoration of service to end-user technology, provide asset management for 2,000+ pieces of equipment (desktops, laptops, phones, printers, mobile devices, etc.), and manage the provisioning of equipment and access for new and departing employees. They hold a 99% internal customer satisfaction rating.

Infrastructure Operations focuses on supporting City operations by ensuring the smooth functioning of the technology infrastructure that supports operating system and application deployment to internal and external customers. This includes the network infrastructure (160+ network switches across 27 facilities); server and device management (150+ servers), computer operations, storage management, disaster recovery management, water services operations and communications, and cybersecurity management.

Enterprise Applications Team

The Enterprise Applications Team provides services to the City's users and business operations through the implementation, ongoing support, and continuous improvement and optimization of the major enterprise systems in use at the City. The team also provides asset management for those software systems through maintenance and upgrades, usage reviews and annual audits as well as workflow and process maintenance.

Information Security Team

Information Security plays a crucial role in safeguarding the City's data, systems, and infrastructure while also raising user awareness about cybersecurity. Information Security works closely with Enterprise Operations, Enterprise Applications, and the rest of the organization to embed security into every aspect of the City's IT operations, from the selection, implementation, and maintenance of applications to the daily operations of the City's systems.

ADMINISTRATION & CENTRAL SERVICES
Information Technology (IT)

FIVE YEAR EQUIPMENT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Equipment:					
Network switches upgrade	$ 75,000	$ 150,000	$ -	$ -	$ -
Total	**$ 75,000**	**$ 150,000**	**$ -**	**$ -**	**$ -**

2025-2027 Proposed Budget
Information Technology (IT)

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4400 - Information Technology	-	(883,846)	(423,200)	-	-	-
BeginWorkingCapital	(330,000)	(291,590)	(883,800)	(423,200)	-	(423,200)
301000 - Beginning Working Capital	(330,000)	(291,590)	(883,800)	(423,200)	-	(423,200)
Resources	(12,142,800)	(6,073,865)	(6,074,200)	(7,338,600)	(7,338,600)	(14,677,200)
366000 - Miscellaneous Revenue	-	(2,465)	(2,800)	-	-	-
380001 - Xfer City-wide OH Govt	(8,062,400)	(4,031,200)	(4,031,200)	(4,768,600)	(4,768,600)	(9,537,200)
380004 - Xfer City-wide OH Ent	(2,754,000)	(1,377,000)	(1,377,000)	(1,666,000)	(1,666,000)	(3,332,000)
380005 - Xfer City-wide OH IntServ	(1,306,600)	(653,300)	(653,300)	(878,900)	(878,900)	(1,757,800)
380006 - Xfer City-wide OH MPO	(19,800)	(9,900)	(9,900)	(25,100)	(25,100)	(50,200)
Personnel Services	6,296,400	3,016,049	3,339,100	3,632,000	3,832,400	7,464,400
401000 - Salaries Regular	4,040,300	1,948,522	2,178,500	2,269,800	2,357,600	4,627,400
401100 - Salaries OthPayouts	55,900	7,844	21,400	15,400	16,200	31,600
401200 - Salaries Overtime	4,100	485	300	-	-	-
411001 - Benefits Taxes Social Security	254,200	119,963	134,400	140,700	146,200	286,900
411002 - Benefits Taxes Medicare	59,400	28,057	31,400	32,900	34,200	67,100
411003 - Benefits Taxes Unemployment	4,100	1,975	2,200	2,300	2,400	4,700
411004 - Benefits AssessWorkCompHrly	800	699	900	1,000	1,000	2,000
411006 - Benefits Taxes OR Paid Leave	16,400	7,711	8,700	9,100	9,400	18,500
412001 - Benefits PERS IAP	246,000	117,361	130,500	136,200	141,500	277,700
412002 - Benefits PERS Tier 1/Tier 2	49,600	44,111	46,300	56,500	59,000	115,500
412003 - Benefits PERS OPSRP	567,400	257,172	287,700	398,200	413,400	811,600
412004 - Benefits PERS Debt Service	71,800	50,998	38,100	39,700	41,300	81,000
413010 - Benefits Insurance WkCompPrem	4,800	2,207	1,700	1,900	2,000	3,900
413020 - Benefits Insurance Disability	11,000	4,841	5,700	6,100	6,300	12,400
413021 - Benefits Insurance AD&D	-	330	600	600	600	1,200
413030 - Benefits Insurance Life	2,600	2,746	900	500	500	1,000
413040 - Benefits InsuranceHDHealthPrem	578,200	267,587	288,900	347,700	417,300	765,000
413041 - Benefits InsuranceHDHealthDedu	124,000	64,166	68,000	68,000	68,000	136,000
413042 - Benefits InsuranceHDHealthCoin	20,900	13,007	9,500	13,500	16,200	29,700
413050 - Benefits Insurance DentalPrem	43,200	25,794	29,100	32,300	33,900	66,200
413060 - Benefits Telemed	1,800	902	900	900	900	1,800
414010 - Benefits OPEB LongTermFunding	62,600	18,972	19,400	23,300	28,000	51,300
414020 - Benefits OPEB PERS Supplement	24,700	3,269	3,900	4,700	5,600	10,300
414030 - Benefits City Paid Def Comp	12,000	3,774	6,200	6,500	6,700	13,200
415010 - Benefits Other EmployeeParking	10,800	3,900	4,200	4,200	4,200	8,400
415011 - Benefits Other CellPhone Allow	25,000	16,980	17,500	17,500	17,500	35,000
415020 - Benefits Other 125BenefitsAdm	4,800	2,196	2,200	2,500	2,500	5,000
415030 - Benefits Other AltModesIncent	-	480	-	-	-	-
Materials & Services	5,370,800	2,183,672	2,849,400	3,249,100	3,434,300	6,683,400
433300 - PurchServ Financial Bond Sale	-	16	-	-	-	-
434100 - PurchServ TechSoftware&HostSol	2,224,700	830,490	1,378,700	1,562,800	1,642,400	3,205,200
434200 - PurchServ TechSoftware Maint	793,400	336,301	381,100	492,800	486,400	979,200
434300 - PurchServ Tech Hardware Maint	380,300	126,100	126,100	55,000	55,000	110,000
434400 - PurchServ Tech Consulting	270,000	115,935	105,000	203,000	226,000	429,000
434500 - PurchServ Tech Data Services	197,600	72,429	98,800	120,000	120,000	240,000
435100 - PurchServ R&M Equipment	-	4,390	-	-	-	-
435200 - PurchServ R&M Vehicles	600	178	300	300	300	600
436050 - PurchServ TelephoneDirectLine	120,000	45,578	55,000	28,000	28,000	56,000
437000 - PurchServ Other	-	24	-	-	-	-
437001 - PurchServ Other Postage	400	26	200	200	200	400
437002 - PurchServ Other Advertising	1,000	-	500	500	500	1,000
437003 - PurchServ Other Copiers	1,200	646	8,000	90,000	90,000	180,000
437004 - PurchServ Other Mobile Devices	10,000	449	5,000	6,500	6,500	13,000
442000 - Equipment <CapThresh Tech	129,000	73,360	55,000	48,000	82,000	130,000
442010 - Equipment <CapThresh TechUserE	1,026,000	522,402	528,000	533,000	588,000	1,121,000
442020 - Equipment <CapThresh TechSoft	19,000	10,077	9,500	6,000	6,000	12,000
442100 - Equipment <CapThresh TechR&M	10,000	1,037	5,000	5,000	5,000	10,000
451000 - ConsumSupp&Mat Office Supplies	5,000	3,149	2,500	2,500	2,500	5,000
453000 - ConsumSupp&Mat Other Op	-	300	-	-	-	-

2025-2027 Proposed Budget

Information Technology (IT)

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
460000 - Employee Costs	2,800	690	1,400	1,400	1,400	2,800
461200 - Emp Costs Prof Dev & Train Opt	177,000	36,647	88,000	91,000	91,000	182,000
462010 - Employee Costs Recruitment	200	-	-	100	100	200
462030 - Employee Costs InternalMeeting	1,000	998	500	500	500	1,000
462040 - Employee Costs Licenses & Dues	1,600	2,450	800	2,500	2,500	5,000
Capital Outlay	260,000	50,095	115,000	75,000	150,000	225,000
610100 - Vehicles & Trucks	-	36,744	-	-	-	-
620200 - Equipment >CapThresh CompHard	260,000	13,351	115,000	75,000	150,000	225,000
Transfers Out - OH	229,200	114,600	114,600	252,600	252,600	505,200
705004 - Xfer City-wide OH FacilityMgmt	229,200	114,600	114,600	245,000	245,000	490,000
715107 - Xfer Dept OH Fleet	-	-	-	7,600	7,600	15,200
Transfers Out	23,400	11,780	11,200	5,300	5,300	10,600
735106 - Xfer Special Purp to GAFleetRs	200	100	100	100	100	200
745110 - Xfer InterfundChg to GAR&M	15,600	7,800	7,800	600	600	1,200
745111 - Xfer InterfundChg to GAParts	4,200	1,669	2,100	2,200	2,200	4,400
745112 - Xfer InterfundChg to GAFuel	3,400	2,211	1,200	2,400	2,400	4,800
Debt Service	232,000	105,413	105,500	105,400	105,500	210,900
801021 - LTDPr Future Debt	172,000	-	-	-	-	-
801046 - LTDPrFF&C 2023	-	77,600	82,600	86,700	91,100	177,800
811021 - LTDIn Future Debt	60,000	-	-	-	-	-
811046 - LTDInFF&C 2023	-	27,813	22,900	18,700	14,400	33,100
Contingency	61,000	-	-	442,400	(441,500)	900
910000 - Contingency	61,000	-	-	442,400	(441,500)	900
Grand Total	**-**	**(883,846)**	**(423,200)**	**-**	**-**	**-**

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Internal Service Fund - City Wide Administration
Risk & Emergency Management

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 6,538,000	$ 6,451,017	$ 7,291,400	$ 7,876,500	$ -	$ 7,876,500
Intergovernmental revenues	-	-	87,900	-	-	-
Miscellaneous	228,200	423,917	381,600	381,600	381,600	763,200
Interfund transfers	8,469,000	4,082,318	4,330,600	3,642,700	3,773,300	7,416,000
TOTAL RESOURCES	$ 15,235,200	$ 10,957,252	$ 12,091,500	$ 11,900,800	$ 4,154,900	$ 16,055,700

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Admin. & Central Serv. Program						
Personnel services	$ 1,018,800	$ 355,400	$ 662,600	$ 836,400	$ 886,800	$ 1,723,200
Materials & services	7,665,800	3,310,400	3,550,000	3,971,700	4,328,900	8,300,600
Total Admin. & Central Serv. Program	8,684,600	3,665,800	4,212,600	4,808,100	5,215,700	10,023,800
Interfund Transfers	-	-	2,400	16,100	16,100	32,200
Reserves	6,550,600	-	-	7,076,600	(1,076,900)	5,999,700
TOTAL REQUIREMENTS	$ 15,235,200	$ 3,665,800	$ 4,215,000	$ 11,900,800	$ 4,154,900	$ 16,055,700

Authorized Full Time Equivalents	4.00	4.00	4.00
Allocated Full Time Equivalents	4.35	4.20	4.20

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

ADMINISTRATION & CENTRAL SERVICES
Risk & Emergency Management

Overview

The Risk & Emergency Management fund is an Internal Service Fund that accounts for the City's funding of commercial liability premiums, policy deductibles and self-insurance reserves for catastrophic losses.

The City is exposed to various risks of loss related to torts, theft of, damage to, and destruction of assets, errors and omissions, injuries to employees, and natural and human caused disasters. The City purchases insurance policies from commercial carriers and pays annual premiums and deductibles for the following coverages: general and automobile liability, commercial property, cyber liability, crime coverage, airport liability, pollution coverage, and workers' compensation. Additionally, the City carries a public employee dishonesty bond covering the Chief Financial Officer and Assistant Finance Director. The City also maintains employee health, life, and disability coverages.

Departments are responsible for paying all deductibles and the cost of accident-related repairs not covered by insurance. Reserves in the insurance program are maintained to cover expenses not paid by insurance in the event of catastrophic losses. The use of such reserves is limited to significant expenditures not covered by the City's insurance and those that are too large to be absorbed into the department's operating budget or reserves.

The Department of Risk & Emergency Management has four distinct programs, including City-wide Employee Safety, Risk Management, Workers' Compensation, and Emergency Management. These programs provide outreach and engagement, training, evaluation, test/exercise, planning, and equipment components to ensure compliance with applicable regulations and to build the City's resilience. This department supports both workplace and inter-agency committees including:

- Safety Committees (Public Works, Downtown, Police, and Fire) - Bring workers and management together in a cooperative effort to promote safety and health in the workplace.
- Risk Management Committee – Anticipate challenges by taking a strategic approach to reduce costs, support employees and community safety, and build resiliency across City operations. The committee works to lay the groundwork for a comprehensive and proactive risk management strategy that supports the City's mission and goals
- Emergency Management Committee - This Committee progresses the preparedness of the community of Bend, conducts trainings, coordinates exercises, collaborates on projects and grants, and prioritizes addressing gaps to build a more resilient Bend
- Natural Hazard Mitigation Plan (NHMP) Committee - Assesses, implements, and manages current Mitigation Action Items (MAIs) identified in the Deschutes County Multi-Jurisdictional Natural Hazard Mitigation Plan to build the resilience of Bend against the most likely natural hazards. Additionally, this interagency committee assesses Bend's current risk to natural hazards. This committee updates the Bend Addendum to the Deschutes County plan

Goals & Objectives for the 2025–2027 Biennial Budget

- Refine the City's Continuity of Operations Plan and develop the Emergency Operations Plan
- Incorporate the revised guidance from the Federal Emergency Management Agency into the update of the City's addendum to the Deschutes County hazard mitigation plan (October 2026)
- Enhance community preparedness and disaster education and outreach programs to engage the community in becoming more prepared for hazards in Bend
- Enhance the City's resilience to wildfire through evaluation and update of codes related to home hardening, landscape standards, and flammable vegetation management, and educate the community on the value of defensible space and preparedness
- Continue quarterly meetings of the City of Bend Risk Committee, which is comprised of representatives from multiple City departments
- Proactively assess and control hazards in the workplace to reduce workplace injuries and illnesses

Major Accomplishments during the 2023–2025 Biennium

- The Department of Emergency Management became Risk & Emergency Management and added the Worker's Compensation, Safety, and Risk programs
- The Risk Committee met quarterly during the 2023 and 2024 calendar years and was reconfigured in January of 2025 with different representation and focus
- Between fiscal years 2023 and 2025 there were 58 general liability/auto claims, of which 33 were either denied or closed without payment
- Continued to support the Water Services Department's Safety & Training Program to ensure compliance, training, and support to City employees
- Worked with the Community and Economic Development Department on the requirements for contractors who apply to be on the Qualified Contractor list, which includes increased insurance requirements and requires relevant insurance coverage based on the type of work being applied for, which ultimately provides greater risk mitigation and less exposure for the City

Significant Changes from the 2023–2025 Biennial Budget

- Added one (1) new position via a transfer from Water Services for a Safety Management Analyst in fiscal year 2025
- Added one (1) new position via a transfer from Community Development for an Emergency Management Analyst in fiscal year 2025
- A 12% increase is projected for all insurance premiums except cyber/crime
- Per the City Insurance Broker, an increase of approximately 5% is expected in the cyber/crime rate given stabilization and the changes made to the City's cyber readiness
- The City's Pollution Policy is in year two of a three-year policy that was paid in full in FY 2023-24. The policy will be renewed in FY 2026-27 with an expected 12% increase in cost
- Contains personnel costs and training and memberships for four (4) full-time staff and an intern
- Includes communications equipment and service costs for redundant systems for the City Manager's Office, Emergency Operations Center, and Emergency Management

ADMINISTRATION & CENTRAL SERVICES
Risk & Emergency Management

FIVE YEAR VEHICLE PLAN

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:						
One (1) Ford Explorer	$ -	$ -	$ -	$ -	$ 50,000	$ -
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**	**$ -**

2025-2027 Proposed Budget
Risk & Emergency Management

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4500 - Risk & Emergency Management	-	(7,291,436)	(7,876,500)	-	-	-
BeginWorkingCapital	(6,538,000)	(6,451,017)	(7,291,400)	(7,876,500)	-	(7,876,500)
301000 - Beginning Working Capital	(6,538,000)	(6,451,017)	(7,291,400)	(7,876,500)	-	(7,876,500)
Resources	(8,697,200)	(4,506,235)	(4,800,100)	(4,024,300)	(4,154,900)	(8,179,200)
331100 - Intergovt Fed PassThruOR Grant	-	-	(87,900)	-	-	-
366000 - Miscellaneous Revenue	(228,200)	(423,917)	(381,600)	(381,600)	(381,600)	(763,200)
380001 - Xfer City-wide OH Govt	(2,846,000)	(1,423,000)	(1,423,000)	(788,000)	(788,000)	(1,576,000)
380004 - Xfer City-wide OH Ent	(1,713,400)	(856,700)	(856,700)	(607,200)	(607,200)	(1,214,400)
380005 - Xfer City-wide OH IntServ	(304,000)	(152,000)	(152,000)	(79,500)	(79,500)	(159,000)
380006 - Xfer City-wide OH MPO	(4,400)	(2,200)	(2,200)	(1,000)	(1,000)	(2,000)
380010 - Xfer City-wide OH WkComp	(3,601,200)	(1,648,418)	(1,896,700)	(2,167,000)	(2,297,600)	(4,464,600)
Personnel Services	1,018,800	355,394	662,600	836,400	886,800	1,723,200
401000 - Salaries Regular	626,900	225,022	434,100	531,400	555,700	1,087,100
401100 - Salaries OthPayouts	18,800	10,042	3,600	7,200	7,600	14,800
401200 - Salaries Overtime	14,200	-	-	-	-	-
411001 - Benefits Taxes Social Security	41,000	14,245	26,700	32,900	34,500	67,400
411002 - Benefits Taxes Medicare	9,600	3,364	6,300	7,700	8,100	15,800
411003 - Benefits Taxes Unemployment	600	236	400	500	600	1,100
411004 - Benefits AssessWorkCompHrly	200	76	200	300	300	600
411006 - Benefits Taxes OR Paid Leave	2,600	912	1,700	2,100	2,200	4,300
412001 - Benefits PERS IAP	39,600	13,549	26,100	30,300	31,700	62,000
412003 - Benefits PERS OPSRP	96,700	33,103	63,700	98,200	102,600	200,800
412004 - Benefits PERS Debt Service	11,600	5,681	7,600	8,800	9,200	18,000
413010 - Benefits Insurance WkCompPrem	800	150	300	400	400	800
413020 - Benefits Insurance Disability	1,800	564	1,100	1,400	1,400	2,800
413021 - Benefits Insurance AD&D	-	42	100	100	100	200
413030 - Benefits Insurance Life	600	300	400	500	500	1,000
413040 - Benefits InsuranceHDHealthPrem	96,500	33,044	57,900	75,900	91,000	166,900
413041 - Benefits InsuranceHDHealthDedu	20,400	6,480	13,500	14,800	14,800	29,600
413042 - Benefits InsuranceHDHealthCoin	2,800	42	200	100	100	200
413050 - Benefits Insurance DentalPrem	7,100	2,670	5,500	6,900	7,300	14,200
413060 - Benefits Telemed	200	94	200	200	200	400
414010 - Benefits OPEB LongTermFunding	9,200	2,994	5,700	7,800	9,300	17,100
414020 - Benefits OPEB PERS Supplement	3,300	-	-	-	-	-
414030 - Benefits City Paid Def Comp	9,900	1,391	4,700	5,900	6,200	12,100
415010 - Benefits Other EmployeeParking	400	432	900	1,000	1,000	2,000
415011 - Benefits Other CellPhone Allow	3,400	600	1,300	1,500	1,500	3,000
415020 - Benefits Other 125BenefitsAdm	600	181	400	500	500	1,000
415030 - Benefits Other AltModesIncent	-	180	-	-	-	-
Materials & Services	7,665,800	3,310,422	3,550,000	3,971,700	4,328,900	8,300,600
432000 - PurchServ Consulting	30,000	-	-	20,000	20,000	40,000
434100 - PurchServ TechSoftware&HostSol	-	-	-	2,500	2,500	5,000
434200 - PurchServ TechSoftware Maint	2,700	1,262	1,300	1,400	1,400	2,800
434500 - PurchServ Tech Data Services	-	-	-	5,000	5,000	10,000
437001 - PurchServ Other Postage	-	-	11,700	12,500	12,500	25,000
437003 - PurchServ Other Copiers	-	-	-	100	100	200
437004 - PurchServ Other Mobile Devices	-	531	500	1,100	1,100	2,200
440100 - Equipment <CapThresh Safety	-	-	-	500	500	1,000
441000 - Equipment <CapThresh EmergOps	-	-	-	500	500	1,000
442000 - Equipment <CapThresh Tech	-	1,470	1,800	13,000	10,000	23,000
451000 - ConsumSupp&Mat Office Supplies	-	326	800	500	500	1,000
460000 - Employee Costs	-	-	100	-	-	-
461200 - Emp Costs Prof Dev & Train Opt	20,000	6,878	7,900	12,000	12,000	24,000
462010 - Employee Costs Recruitment	-	650	-	1,500	1,500	3,000
462020 - Employee Costs Educational Mat	-	-	-	3,000	3,000	6,000
462030 - Employee Costs InternalMeeting	-	-	-	2,500	2,500	5,000
462040 - Employee Costs Licenses & Dues	2,000	705	700	1,300	1,300	2,600
463030 - Emp Costs WearingApparel&Maint	-	-	-	800	800	1,600
480100 - Insurance Premiums Other	285,000	130,259	112,200	117,800	123,700	241,500

2025-2027 Proposed Budget

Risk & Emergency Management

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
480101 - Insurance Premiums LiabGeneral	1,689,500	727,947	766,800	933,300	1,128,800	2,062,100
480104 - Insurance Premiums LiabAirport	18,000	8,954	9,000	10,100	11,300	21,400
480110 - Insurance Premiums Auto	432,700	222,463	180,500	202,200	226,500	428,700
480120 - Insurance Premiums Property	690,300	285,855	302,500	338,800	379,500	718,300
480130 - Insurance Premiums Wk Comp	3,354,600	1,484,138	1,632,600	1,714,200	1,799,900	3,514,100
480200 - Insurance Deductibles	1,000,000	382,412	450,000	500,000	500,000	1,000,000
480300 - Insurance Broker	101,000	49,396	51,000	57,100	64,000	121,100
524001 - Other Misc Voluntary Claims	40,000	7,176	20,600	20,000	20,000	40,000
Transfers Out - OH	-	-	-	16,000	16,000	32,000
705004 - Xfer City-wide OH FacilityMgmt	-	-	-	14,700	14,700	29,400
715107 - Xfer Dept OH Fleet	-	-	-	1,300	1,300	2,600
Transfers Out	-	-	2,400	100	100	200
745111 - Xfer InterfundChg to GAParts	-	-	2,000	-	-	-
745112 - Xfer InterfundChg to GAFuel	-	-	400	100	100	200
Reserves	6,550,600	-	-	7,076,600	(1,076,900)	5,999,700
900500 - Reserves Commercial Insurance	6,550,600	-	-	7,076,600	(1,076,900)	5,999,700
Grand Total	**-**	**(7,291,436)**	**(7,876,500)**	**-**	**-**	**-**

Internal Service Fund - City Wide Administration
Facilities Management

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 9,487,100	$ 5,187,980	$ 22,385,100	$ 40,961,300	$ -	$ 40,961,300
Licenses and permits	-	500	-	-	-	-
Charges for services	437,600	237,586	318,500	166,600	171,700	338,300
Miscellaneous	458,500	470,621	1,028,900	248,400	158,300	406,700
Debt proceeds	131,497,100	41,937,710	83,089,700	3,978,000	-	3,978,000
Interfund transfers	15,232,500	7,133,150	8,204,500	15,447,500	15,507,200	30,954,700
TOTAL RESOURCES	$157,112,800	$ 54,967,547	$115,026,700	$ 60,801,800	$ 15,837,200	$ 76,639,000

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Admin. & Central Serv. Program						
Personnel services	$ 3,160,200	$ 1,458,101	$ 1,490,500	$ 1,710,700	$ 1,805,700	$ 3,516,400
Materials & services	7,399,800	2,154,954	$ 4,122,500	$ 2,907,700	$ 2,790,400	$ 5,698,100
Capital outlay	115,258,900	26,734,272	63,111,200	41,649,500	655,000	42,304,500
Total Admin. & Central Serv. Program	125,818,900	30,347,327	68,724,200	46,267,900	5,251,100	51,519,000
Interfund Transfers	654,300	406,686	657,300	506,000	461,100	967,100
Debt Service	8,050,200	1,828,440	4,683,900	10,718,300	11,013,100	21,731,400
Contingency	888,200	-	-	3,309,600	(888,100)	2,421,500
Reserves Future Construction	19,350,800	-	-	-	-	-
Reserves	2,350,400	-	-	-	-	-
TOTAL REQUIREMENTS	$157,112,800	$ 32,582,453	$ 74,065,400	$ 60,801,800	$ 15,837,200	$ 76,639,000

Authorized Full Time Equivalents	10.00	10.00	10.00
Allocated Full Time Equivalents	10.35	10.30	10.30

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

ADMINISTRATION & CENTRAL SERVICES
Facilities Management

Overview

Facilities Management is a division of the Internal Service Fund – City Wide Administration. Facilities Management is responsible for cleaning, maintenance, repair, small construction and capital improvement projects related to City-owned facilities. In addition, staff assist in the planning and design of future space needs in existing buildings or new City facilities such as the Juniper Ridge Public Works Campus and the future City Hall. The department also provides facility-related project management and maintenance services for the Parking, Housing, and Airport programs. Revenue is generated through the City's cost allocation plan from rent charges to the building tenants. Revenue to support the Housing program's facility needs is generated through a special purpose transfer. Expenditures include construction and improvement costs, operational expenses, building repairs and maintenance, and debt service.

Goals & Objectives for the 2025–2027 Biennial Budget

- Plan and build facilities to meet the needs of a growing city with a lens of sustainability and a reduced carbon footprint
- Provide appropriate work environments to accommodate department needs including teleworking
- Maintain and preserve buildings as assets
- Implement new Computer Maintenance Management System (CMMS) for work requests, preventative maintenance, and life cycle asset tracking
- Continue to pursue opportunities for energy savings by leveraging Strategic Energy Management practices and align with council goals related to energy efficiency
- Complete construction and assist with departmental moves to the new Public Works Campus
- Provide management for upcoming space needs projects
- Continue planning efforts and property acquisition strategies for a new City Hall

Major Accomplishments during the 2023–2025 Biennium

- Public Work Campus broke ground and is on schedule to be completed Fall of 2025
- Finalized contract with Ameresco for asset management and work order system (CMMS)
- Assisted with the acquisition of one shelter property in support of Council's housing goals
- Completed facility improvements at the Lighthouse Navigation Center
- Supported the development and execution of property acquisition strategies for a new City Hall

Significant Changes from the 2023–2025 Biennial Budget

- Biennial budget includes final construction costs for the Juniper Ridge Public Works Campus, totaling $40 million, and $900,000 for planning costs associated with a new City Hall
- Operating costs for the three shelters has reduced significantly due to new lease agreements with shelter service providers reflecting increased support from the State directly to shelter operators

ADMINISTRATION & CENTRAL SERVICES
FACILITIES MANAGEMENT

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:					
One (1) Ford F250 cab/chassis	$ -	$ -	$ -	$ -	$ 85,000
Building generator replacement for City Hall	-	-	-	-	30,000
Building generator replacement for 15th Street	-	-	-	-	120,000
Subtotal Vehicles	**$ -**	**$ -**	**$ -**	**$ -**	**$ 235,000**
Equipment:					
Truck-mounted plow and controller w/ install	$ 10,000	$ -	$ -	$ -	$ -
Snow removal tractor	24,000	-	-	-	-
Walk-behind snow broom/plow for sidewalks	5,500	-	-	-	-
Subtotal Equipment	**$ 39,500**	**$ -**	**$ -**	**$ -**	**$ -**
Total	**$ 39,500**	**$ -**	**$ -**	**$ -**	**$ 235,000**

FIVE YEAR REPAIR & REPLACEMENT CAPITAL PROJECT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Police facility - one (1) 30-ton HVAC unit	$ 340,000	$ -	$ -	$ -	$ -
Police facility - one (1) 5-ton HVAC unit	40,000	-	-	-	-
1st floor City Hall renovation	125,000	125,000	-	-	-
15th Street renovation	500,000	-	-	-	-
Locker room shower renovation	125,000	-	-	-	-
Police facility - roof membrane replacement	170,000	-	-	-	-
Total	**$ 1,300,000**	**$ 125,000**	**$ -**	**$ -**	**$ -**

Facilities Management
Five Year Capital Improvement Program (CIP) Schedule

	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP
City Hall Replacement	5	$ 450,000	$ 450,000	$ 3,000,000	$ 10,000,000	$ 10,000,000	$ 23,900,000
Public Works Campus	1	39,860,000	80,000	-	-	-	39,940,000
Total		**$ 40,310,000**	**$ 530,000**	**$ 3,000,000**	**$ 10,000,000**	**$ 10,000,000**	**$ 63,840,000**

*The City's cost estimate classification system is based on standards developed by the AACE International Recommended Practice No. 18R-97

Estimate Class	Purpose	Project Definition Level Expressed as % of completion definition	Cost Estimate Range Typical variation in high & low range
Class 5	Concept or Feasibility	0% to 2%	+ 100% / -50%
Class 4	Preliminary Engineering	1% to 15%	+ 50% / -30%
Class 3	Semi-Detailed (30%-60% Design)	10% to 40%	+ 30% / -20%
Class 2	Detailed (60%-100% Design)	30% to 75%	+ 20% / -15%
Class 1	Final (100% Design/Bid Opening)	65% to 100%	+ 10% / -10%
N/A	Not Applicable		

2025-2027 Proposed Budget

Facilities Management

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4200 - Facilities	-	(22,385,494)	(40,961,300)	-	-	-
BeginWorkingCapital	(9,487,100)	(5,187,980)	(22,385,100)	(40,961,300)	-	(40,961,300)
301000 - Beginning Working Capital	(9,487,100)	(5,187,980)	(22,385,100)	(40,961,300)	-	(40,961,300)
Resources	(147,625,700)	(49,779,967)	(92,641,600)	(19,840,500)	(15,837,200)	(35,677,700)
322260 - Lic&Permit Misc Permits	-	(500)	-	-	-	-
345200 - Charges&Fees Lease Building	(437,600)	(219,586)	(298,700)	(146,200)	(150,700)	(296,900)
345300 - Charges&Fees Lease ROW	-	(18,000)	(19,800)	(20,400)	(21,000)	(41,400)
360000 - Investment Income	(438,500)	(469,621)	(923,200)	(248,400)	(158,300)	(406,700)
361000 - Contributions & Donations	-	-	(101,900)	-	-	-
363000 - Sale of Asset Proceeds	-	-	(3,700)	-	-	-
366000 - Miscellaneous Revenue	(20,000)	(1,000)	(100)	-	-	-
370000 - LTD Proceeds	(1,198,000)	-	-	-	-	-
370100 - LTD Proceeds FF&C	(130,299,100)	(39,105,000)	(83,089,700)	(3,978,000)	-	(3,978,000)
372100 - LTD Premium	-	(2,832,710)	-	-	-	-
380001 - Xfer City-wide OH Govt	(5,673,400)	(2,810,900)	(2,836,700)	(5,051,000)	(5,051,000)	(10,102,000)
380004 - Xfer City-wide OH Ent	(2,195,800)	(1,088,500)	(1,097,900)	(3,772,600)	(3,772,600)	(7,545,200)
380005 - Xfer City-wide OH IntServ	(4,195,000)	(2,097,500)	(2,097,500)	(4,988,800)	(4,988,800)	(9,977,600)
383100 - Xfer Special Purp from GF	(1,221,900)	(329,541)	(1,264,200)	(1,495,100)	(1,554,800)	(3,049,900)
383125 - Xfer Special Purp from ARPA	-	(658,820)	-	-	-	-
383126 - Xfer Special Purp from Housles	(1,876,400)	(74,298)	(908,200)	(140,000)	(140,000)	(280,000)
383420 - Xfer Special Purp from WA	(31,500)	(33,296)	-	-	-	-
383430 - Xfer Special Purp from WR	(31,500)	(33,296)	-	-	-	-
383440 - Xfer Special Purp from SW	(7,000)	(7,399)	-	-	-	-
Personnel Services	3,160,200	1,458,101	1,490,500	1,710,700	1,805,700	3,516,400
401000 - Salaries Regular	1,872,200	877,429	921,300	999,300	1,035,800	2,035,100
401100 - Salaries OthPayouts	29,700	21,944	5,000	14,100	14,800	28,900
401120 - Salaries OthPayoutsComptoVEBA	4,500	2,672	600	1,700	1,800	3,500
401130 - Salaries OthPayoutsWorkComp	4,100	-	-	-	-	-
401200 - Salaries Overtime	64,100	21,957	23,600	28,500	29,600	58,100
411001 - Benefits Taxes Social Security	122,400	56,440	58,500	63,700	66,000	129,700
411002 - Benefits Taxes Medicare	28,700	13,199	13,600	14,900	15,500	30,400
411003 - Benefits Taxes Unemployment	1,900	933	900	1,000	1,000	2,000
411004 - Benefits AssessWorkCompHrly	400	386	400	500	600	1,100
411006 - Benefits Taxes OR Paid Leave	6,800	3,597	3,800	4,100	4,300	8,400
412001 - Benefits PERS IAP	118,600	53,937	56,000	61,700	63,900	125,600
412003 - Benefits PERS OPSRP	289,500	131,785	136,800	199,600	207,000	406,600
412004 - Benefits PERS Debt Service	34,500	23,649	16,400	18,000	18,600	36,600
413010 - Benefits Insurance WkCompPrem	48,600	24,335	19,900	21,200	22,400	43,600
413020 - Benefits Insurance Disability	5,200	2,154	2,300	2,800	2,900	5,700
413021 - Benefits Insurance AD&D	-	136	200	200	200	400
413030 - Benefits Insurance Life	1,600	1,232	800	1,000	1,000	2,000
413040 - Benefits InsuranceHDHealthPrem	332,200	137,431	141,900	179,200	215,000	394,200
413041 - Benefits InsuranceHDHealthDedu	70,400	33,272	33,100	35,200	35,200	70,400
413042 - Benefits InsuranceHDHealthCoin	11,500	1,765	3,600	3,200	3,800	7,000
413050 - Benefits Insurance DentalPrem	24,400	13,401	14,500	17,100	17,900	35,000
413060 - Benefits Telemed	800	481	400	400	400	800
414010 - Benefits OPEB LongTermFunding	34,800	11,183	11,000	14,200	17,000	31,200
414020 - Benefits OPEB PERS Supplement	13,400	6,313	6,800	8,200	9,800	18,000
414030 - Benefits City Paid Def Comp	15,500	5,938	6,300	7,500	7,700	15,200
415010 - Benefits Other EmployeeParking	2,200	812	900	1,000	1,000	2,000
415011 - Benefits Other CellPhone Allow	13,200	7,400	7,600	7,800	7,800	15,600
415012 - Benefits Other Clothing Allow	6,400	3,180	3,200	3,300	3,400	6,700
415020 - Benefits Other 125BenefitsAdm	2,600	1,080	1,100	1,300	1,300	2,600
415030 - Benefits Other AltModesIncent	-	60	-	-	-	-
Materials & Services	7,399,800	2,154,954	4,122,500	2,907,700	2,790,400	5,698,100
432000 - PurchServ Consulting	168,000	109,557	81,000	-	-	-
433300 - PurchServ Financial Bond Sale	2,397,400	190,396	1,693,100	78,000	-	78,000
433310 - PurchServ Financial BondRegist	1,200	-	300	300	-	300
434100 - PurchServ TechSoftware&HostSol	15,000	4,800	7,500	20,100	20,300	40,400
434200 - PurchServ TechSoftware Maint	11,500	1,099	5,600	5,600	5,700	11,300
434400 - PurchServ Tech Consulting	90,000	570	50,000	-	-	-

2025-2027 Proposed Budget

Facilities Management

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
435000 - PurchServ R&M	37,100	3,781	12,000	15,000	15,000	30,000
435100 - PurchServ R&M Equipment	354,400	98,416	179,300	257,500	244,500	502,000
435300 - PurchServ R&M Buildings&Struct	916,200	283,969	326,700	548,500	593,100	1,141,600
436010 - PurchServ UT Electricity	685,200	202,175	184,900	242,300	229,300	471,600
436020 - PurchServ UT Gas	172,700	75,323	61,500	52,800	44,100	96,900
436040 - PurchServ UT Waste Disposal	83,900	38,162	30,700	43,400	40,400	83,800
436050 - PurchServ TelephoneDirectLine	600	-	-	-	-	-
436060 - PurchServ UT IDB	122,900	60,611	46,700	40,500	34,400	74,900
437000 - PurchServ Other	82,000	3,140	390,000	-	-	-
437001 - PurchServ Other Postage	7,200	3,857	3,600	3,900	3,900	7,800
437002 - PurchServ Other Advertising	-	1,131	-	-	-	-
437003 - PurchServ Other Copiers	21,500	4,290	10,000	300	300	600
437004 - PurchServ Other Mobile Devices	1,000	920	500	500	500	1,000
437010 - PurchServ Other Temporary Help	10,000	-	-	5,000	5,000	10,000
437101 - PurchServ Other Janitorial	1,085,400	522,600	568,000	971,000	949,400	1,920,400
437116 - PurchServ Other Vehicle Tows	2,800	-	-	-	-	-
440000 - Equipment <Cap Threshold	35,300	15,149	10,000	10,000	10,000	20,000
440100 - Equipment <CapThresh Safety	-	1,373	1,300	1,200	1,200	2,400
440201 - Equipment <CapThresh BldgFurn	242,000	138,384	56,000	192,500	167,500	360,000
442000 - Equipment <CapThresh Tech	4,000	20	2,000	2,000	2,000	4,000
451000 - ConsumSupp&Mat Office Supplies	2,000	421	500	500	500	1,000
460000 - Employee Costs	7,000	5,146	4,000	3,800	4,000	7,800
461100 - Emp Costs Prof Dev & Train Req	2,000	1,847	500	-	-	-
461200 - Emp Costs Prof Dev & Train Opt	16,000	6,618	9,000	15,000	10,000	25,000
462040 - Employee Costs Licenses & Dues	2,000	-	700	500	500	1,000
463020 - Employee Costs Medical	1,000	584	-	-	-	-
463030 - Emp Costs WearingApparel&Maint	6,500	1,295	1,500	2,500	2,500	5,000
490010 - Leases Building	816,000	379,320	385,600	395,000	406,300	801,300
Capital Outlay	115,258,900	26,734,272	63,111,200	41,649,500	655,000	42,304,500
600100 - Land Acquisition	2,166,600	371,017	-	-	-	-
620100 - Equipment >Cap Threshold	10,000	-	-	419,500	-	419,500
630100 - Buildings&Struct Acquisition	6,157,000	511,062	3,500,000	-	-	-
630210 - Buildings&Struct New Construct	104,231,300	24,457,827	58,203,400	40,310,000	530,000	40,840,000
630220 - Buildings&Struct TenantImprove	2,600,000	1,394,366	1,362,800	920,000	125,000	1,045,000
630230 - Buildings&Struct Repair&Replac	44,000	-	45,000	-	-	-
650200 - Infrastructure CapImprove	50,000	-	-	-	-	-
Transfers Out - OH	277,800	138,900	138,900	356,100	356,100	712,200
705004 - Xfer City-wide OH FacilityMgmt	-	-	-	5,900	5,900	11,800
705016 - Xfer City-wide OH JR PW Campus	277,800	138,900	138,900	230,300	230,300	460,600
715105 - Xfer Dept OH Warehouse	-	-	-	60,600	60,600	121,200
715106 - Xfer Dept OH PW Admin	-	-	-	18,700	18,700	37,400
715107 - Xfer Dept OH Fleet	-	-	-	40,600	40,600	81,200
Transfers Out	376,500	267,786	518,400	149,900	105,000	254,900
731001 - Xfer Special Purp to GFStab	294,300	234,811	461,600	124,200	79,200	203,400
735106 - Xfer Special Purp to GAFleetRs	600	300	300	400	400	800
741240 - Xfer InterfundChg to EID	3,000	1,467	1,700	1,800	1,900	3,700
745110 - Xfer InterfundChg to GAR&M	48,200	24,100	24,100	3,900	3,900	7,800
745111 - Xfer InterfundChg to GAParts	17,200	3,962	25,100	14,200	14,200	28,400
745112 - Xfer InterfundChg to GAFuel	13,200	3,146	5,600	5,400	5,400	10,800
Debt Service	8,050,200	1,828,440	4,683,900	10,718,300	11,013,100	21,731,400
801021 - LTDPr Future Debt	1,272,000	-	-	1,051,000	1,101,000	2,152,000
801026 - LTDPrFF&C 2020 Ameresco	18,300	8,941	9,300	9,600	10,200	19,800
801032 - LTDPrFF&C 2021A Ref 2016 FF&C	570,500	280,900	289,600	292,200	296,300	588,500
801035 - LTDPrFF&C 2021B Ref 2012 FF&C	736,700	363,800	372,800	371,100	378,900	750,000
801045 - LTDPrFF&C 2022	355,000	177,000	174,000	180,000	186,200	366,200
801046 - LTDPrFF&C 2023	-	159,400	189,400	199,100	212,500	411,600
801047 - LTDPrFF&C 2024 DP	140,500	-	280,200	301,100	321,300	622,400
801048 - LTDPrFF&C 2024	-	-	430,000	440,000	460,000	900,000
811021 - LTDIn Future Debt	4,133,000	-	-	4,986,000	5,225,000	10,211,000
811026 - LTDInFF&C 2020 Ameresco	21,800	11,054	10,700	10,400	9,900	20,300
811032 - LTDInFF&C 2021A Ref 2016 FF&C	61,600	32,659	28,900	24,900	20,900	45,800

2025-2027 Proposed Budget

Facilities Management

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
811035 - LTDInFF&C 2021B Ref 2012 FF&C	20,400	11,718	8,500	5,200	1,800	7,000
811045 - LTDInFF&C 2022	298,900	152,541	146,400	140,400	134,200	274,600
811046 - LTDInFF&C 2023	-	630,427	597,300	587,800	577,900	1,165,700
811047 - LTDInFF&C 2024	421,500	-	771,900	750,700	730,200	1,480,900
811048 - LTDInFF&C 2024	-	-	1,374,900	1,368,800	1,346,800	2,715,600
Contingency	888,200	-	-	3,309,600	(888,100)	2,421,500
910000 - Contingency	888,200	-	-	3,309,600	(888,100)	2,421,500
Reserves	21,701,200	-	-	-	-	-
900200 - Reserves Future Construction	19,350,800	-	-	-	-	-
900810 - Reserves	2,350,400	-	-	-	-	-
Grand Total	**-**	**(22,385,494)**	**(40,961,300)**	**-**	**-**	**-**

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Internal Service Fund - Departmental Administration
Fleet Management

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 318,200	$ 292,058	$ (245,300)	$ 41,700	$ -	$ 41,700
Miscellaneous	103,400	151,155	164,100	32,600	3,000	35,600
Interfund transfers	11,312,400	4,909,326	5,867,300	7,724,200	7,724,200	15,448,400
TOTAL RESOURCES	$ 11,734,000	$ 5,352,539	$ 5,786,100	$ 7,798,500	$ 7,727,200	$ 15,525,700

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Admin. & Central Serv. Program						
Personnel services	$ 4,167,400	$ 1,918,974	$ 2,033,900	$ 2,358,800	$ 2,501,600	$ 4,860,400
Materials & services	4,728,700	2,290,927	2,379,400	2,571,800	2,684,100	5,255,900
Capital outlay	135,000	87,712	-	65,000	50,000	115,000
Total Admin. & Central Serv. Program	9,031,100	4,297,613	4,413,300	4,995,600	5,235,700	10,231,300
Interfund Transfers	2,600,500	1,300,313	1,331,100	2,604,400	2,589,600	5,194,000
Contingency	102,400	-	-	198,500	(98,100)	100,400
TOTAL REQUIREMENTS	$ 11,734,000	$ 5,597,926	$ 5,744,400	$ 7,798,500	$ 7,727,200	$ 15,525,700

Authorized Full Time Equivalents	13.00	14.00	14.00
Allocated Full Time Equivalents	13.00	14.00	14.00

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

ADMINISTRATION & CENTRAL SERVICES
Fleet Management

Overview

The Fleet Management Program is accounted for as a division of the Internal Service Fund – Departmental Administration and provides maintenance and services for all City-owned vehicles and heavy equipment. Revenue is generated by billing the departments and/or funds served at the time maintenance is performed. Major expenditures are for personnel, fuel and parts.

Goals & Objectives for the 2025–2027 Biennial Budget

- Prepare Fleet team and facility for the November 2025 move to the Juniper Ridge Public Works Campus. Normalize operations at new location and adjust as required
- Continue fleet electrification efforts by acquiring the most economical vehicles that will show positive return on investment to the city
- Use telematics data gathered from sensors, GPS, and cellular networks (e.g. harsh braking and acceleration, idle time, diagnostic trouble code reporting, real-time and historical asset tracking) to make smart, data-based fleet decisions
- Ensure staff receive quality training that keeps their skills current with industry standards

Major Accomplishments during the 2023–2025 Biennium

- Completed 5,500 work orders, 8,700 repair tasks, 15,000 labor hours on 800+ city-wide assets
- Supported 3,100,000 total miles driven and 100,000 hours asset operating time of city-owned assets
- Secured contract (one-year with 4 option years) for city-wide, vehicle and equipment pressure washing contract, saved countless employee hours while upholding fleet appearance/condition
- Partnered with city's fuel vendor to provide R99 (renewable diesel fuel) locally. The City used 29,000 total gallons resulting in 75% less Greenhouse Gas (GHG) emissions than traditional petroleum diesel

Significant Changes from the 2023–2025 Biennial Budget

- Added one (1.0) Equipment Technician FTE and renewed Equipment Service Technician LTE

ADMINISTRATION & CENTRAL SERVICES
Fleet Management

FIVE YEAR VEHICLE & EQUIPMENT PLAN

	2025-26	2026-27	2027-28	2028-29	2029-30
Vehicles:					
Two (2) Ford Escapes	$ 50,000	$ 50,000	$ -	$ -	$ -
Subtotal Vehicles	**$ 50,000**	**$ 50,000**	**$ -**	**$ -**	**$ -**
Equipment:					
One (1) Mobile Fuel Reader	$ 15,000	$ -	$ -	$ -	$ -
Subtotal Equipment	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ -**
Total	**$ 65,000**	**$ 50,000**	**$ -**	**$ -**	**$ -**

2025-2027 Proposed Budget

Fleet Management

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
4300 - Fleet Management	-	245,387	(41,700)	-	-	-
BeginWorkingCapital	(318,200)	(292,058)	245,300	(41,700)	-	(41,700)
301000 - Beginning Working Capital	(318,200)	(292,058)	245,300	(41,700)	-	(41,700)
Resources	(11,415,800)	(5,060,481)	(6,031,400)	(7,756,800)	(7,727,200)	(15,484,000)
360000 - Investment Income	(103,400)	(89,626)	(113,400)	(32,600)	(3,000)	(35,600)
363000 - Sale of Asset Proceeds	-	(25,598)	(9,000)	-	-	-
366000 - Miscellaneous Revenue	-	(35,931)	(41,700)	-	-	-
381001 - XferDept OH Govt	-	-	-	(52,700)	(52,700)	(105,400)
381004 - XferDept OH Ent	-	-	-	(3,919,200)	(3,919,200)	(7,838,400)
381005 - XferDept OH IntServ	-	-	-	(1,343,600)	(1,343,600)	(2,687,200)
383007 - Xfer Special PurpGAFleetRes	(100,000)	(50,000)	(50,000)	(50,000)	(50,000)	(100,000)
384001 - Xfer InterfundChg Govt	(8,374,400)	(3,661,179)	(4,325,800)	(1,741,900)	(1,741,900)	(3,483,800)
384004 - Xfer InterfundChg Ent	(2,626,200)	(1,115,545)	(1,374,800)	(530,700)	(530,700)	(1,061,400)
384005 - Xfer InterfundChg IntServ	(211,800)	(82,602)	(116,700)	(86,100)	(86,100)	(172,200)
Personnel Services	4,167,400	1,918,974	2,033,900	2,358,800	2,501,600	4,860,400
401000 - Salaries Regular	2,385,300	1,045,186	1,155,300	1,278,900	1,328,400	2,607,300
401100 - Salaries OthPayouts	8,800	14,043	5,100	10,100	10,600	20,700
401120 - Salaries OthPayoutsComptoVEBA	600	22,068	20,400	22,300	23,400	45,700
401130 - Salaries OthPayoutsWorkComp	23,400	462	-	200	200	400
401200 - Salaries Overtime	178,900	117,628	90,500	93,400	97,100	190,500
411001 - Benefits Taxes Social Security	161,100	71,287	76,800	85,100	88,400	173,500
411002 - Benefits Taxes Medicare	37,600	16,672	18,000	19,900	20,700	40,600
411003 - Benefits Taxes Unemployment	2,600	1,191	1,300	1,400	1,400	2,800
411004 - Benefits AssessWorkCompHrly	600	500	600	700	700	1,400
411006 - Benefits Taxes OR Paid Leave	10,400	4,591	5,000	5,500	5,700	11,200
412001 - Benefits PERS IAP	149,100	70,410	74,900	82,300	85,500	167,800
412002 - Benefits PERS Tier 1/Tier 2	46,100	26,815	24,500	28,800	29,300	58,100
412003 - Benefits PERS OPSRP	333,200	155,784	166,300	244,800	254,700	499,500
412004 - Benefits PERS Debt Service	43,500	30,566	21,700	24,000	24,900	48,900
413010 - Benefits Insurance WkCompPrem	56,300	23,373	24,800	29,400	31,100	60,500
413020 - Benefits Insurance Disability	7,000	2,541	3,200	3,700	3,800	7,500
413021 - Benefits Insurance AD&D	-	175	300	400	400	800
413030 - Benefits Insurance Life	1,800	1,443	1,100	1,400	1,400	2,800
413040 - Benefits InsuranceHDHealthPrem	475,000	200,960	216,000	282,400	338,900	621,300
413041 - Benefits InsuranceHDHealthDedu	100,000	47,504	49,700	54,000	54,000	108,000
413042 - Benefits InsuranceHDHealthCoin	15,400	5,853	10,000	9,500	11,400	20,900
413050 - Benefits Insurance DentalPrem	34,800	16,159	19,200	23,200	24,300	47,500
413060 - Benefits Telemed	1,400	600	600	700	700	1,400
414010 - Benefits OPEB LongTermFunding	42,800	11,976	12,800	16,600	19,900	36,500
414020 - Benefits OPEB PERS Supplement	16,900	14,524	18,300	22,000	26,400	48,400
414030 - Benefits City Paid Def Comp	8,200	1,626	1,700	1,800	1,800	3,600
415010 - Benefits Other EmployeeParking	-	100	200	200	200	400
415011 - Benefits Other CellPhone Allow	14,600	8,545	8,200	8,200	8,200	16,400
415012 - Benefits Other Clothing Allow	8,400	4,770	5,900	6,100	6,300	12,400
415020 - Benefits Other 125BenefitsAdm	3,600	1,622	1,500	1,800	1,800	3,600
Materials & Services	4,728,700	2,290,927	2,379,400	2,571,800	2,684,100	5,255,900
434100 - PurchServ TechSoftware&HostSol	12,800	6,448	9,300	13,300	13,600	26,900
434200 - PurchServ TechSoftware Maint	178,800	84,209	88,600	108,500	114,000	222,500
435100 - PurchServ R&M Equipment	140,000	110,513	150,000	110,000	115,000	225,000
435200 - PurchServ R&M Vehicles	100,000	106,699	250,000	190,000	195,000	385,000
437001 - PurchServ Other Postage	-	732	800	700	700	1,400
437002 - PurchServ Other Advertising	-	534	100	500	500	1,000
437003 - PurchServ Other Copiers	10,000	1,933	3,100	200	300	500
437004 - PurchServ Other Mobile Devices	5,000	3,285	2,500	3,500	3,500	7,000
437116 - PurchServ Other Vehicle Tows	13,500	8,050	6,000	5,000	6,000	11,000
440000 - Equipment <Cap Threshold	100,000	48,531	60,000	40,000	42,000	82,000
440100 - Equipment <CapThresh Safety	15,500	4,931	-	-	-	-
442000 - Equipment <CapThresh Tech	18,900	2,057	15,000	8,000	8,000	16,000
451000 - ConsumSupp&Mat Office Supplies	6,000	3,207	3,000	3,000	3,000	6,000

2025-2027 Proposed Budget

Fleet Management

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
452010 - ConsumSupp&Mat Veh Fuel	1,831,500	804,677	675,000	850,000	875,000	1,725,000
452020 - ConsumSupp&Mat Veh Oil&Lubrica	80,000	34,866	40,000	40,000	45,000	85,000
452030 - ConsumSupp&Mat Veh Tires	410,000	207,450	250,000	230,000	250,000	480,000
452040 - ConsumSupp&Mat Veh Parts	1,602,500	753,502	725,000	850,000	900,000	1,750,000
453000 - ConsumSupp&Mat Other Op	94,000	57,259	42,000	50,000	50,000	100,000
460000 - Employee Costs	-	1,268	100	100	100	200
461100 - Emp Costs Prof Dev & Train Req	83,000	39,573	40,000	42,800	42,800	85,600
462010 - Employee Costs Recruitment	-	-	500	300	-	300
462020 - Employee Costs Educational Mat	-	2,299	300	-	-	-
462040 - Employee Costs Licenses & Dues	4,000	641	2,000	7,400	1,000	8,400
463020 - Employee Costs Medical	1,200	1,095	600	500	600	1,100
463030 - Emp Costs WearingApparel&Maint	22,000	4,524	10,000	10,000	10,000	20,000
463060 - Emp Costs WkCompensationClaims	-	552	-	-	-	-
521020 - Other Fees&Permits	-	2,092	5,500	8,000	8,000	16,000
Capital Outlay	135,000	87,712	-	65,000	50,000	115,000
610100 - Vehicles & Trucks	66,500	66,419	-	50,000	50,000	100,000
620100 - Equipment >Cap Threshold	68,500	21,293	-	15,000	-	15,000
Transfers Out - OH	2,548,800	1,255,500	1,274,400	2,588,100	2,588,100	5,176,200
705003 - Xfer City-wide OH IT	234,400	117,200	117,200	168,200	168,200	336,400
705004 - Xfer City-wide OH FacilityMgmt	240,800	120,400	120,400	126,200	126,200	252,400
705005 - Xfer City-wide OH Admin & HR	312,600	147,400	156,300	159,200	159,200	318,400
705006 - Xfer City-wide OH Finance	96,800	41,600	48,400	57,400	57,400	114,800
705007 - Xfer City-wide OH Purchasing	48,200	20,900	24,100	25,700	25,700	51,400
705008 - Xfer City-wide OH Insurance	72,200	36,100	36,100	20,100	20,100	40,200
705013 - Xfer City-wide OH Perf Mgmt	-	-	-	11,100	11,100	22,200
705014 - Xfer City-wide OH Proj Mgmt	107,200	53,600	53,600	78,200	78,200	156,400
705016 - Xfer City-wide OH JR PW Campus	1,436,600	718,300	718,300	1,942,000	1,942,000	3,884,000
Transfers Out	51,700	44,813	56,700	16,300	1,500	17,800
731001 - Xfer Special Purp to GFStab	51,700	44,813	56,700	16,300	1,500	17,800
Contingency	102,400	-	-	198,500	(98,100)	100,400
910000 - Contingency	102,400	-	-	198,500	(98,100)	100,400
Grand Total	**-**	**245,387**	**(41,700)**	**-**	**-**	**-**

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PERS Debt Service Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 325,200	$ 530,844	$ 951,400	$ 778,100	$ -	$ 778,100
Miscellaneous	50,500	36,380	51,000	12,600	10,300	22,900
Interfund transfers	3,030,500	2,019,563	1,501,400	1,640,600	1,704,900	3,345,500
TOTAL RESOURCES	$ 3,406,200	$ 2,586,787	$ 2,503,800	$ 2,431,300	$ 1,715,200	$ 4,146,500

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Interfund Transfers	$ 60,500	$ 14,200	$ 33,500	$ 14,300	$ 13,200	$ 27,500
Debt Service	3,313,500	1,621,232	1,692,200	1,764,300	1,837,000	3,601,300
Reserves	32,200	-	-	652,700	(135,000)	517,700
TOTAL REQUIREMENTS	$ 3,406,200	$ 1,635,432	$ 1,725,700	$ 2,431,300	$ 1,715,200	$ 4,146,500

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

ADMINISTRATION & CENTRAL SERVICES
PERS Debt Service Fund

Overview

The PERS Debt Service fund accounts for the payment of debt issued to fund a portion of the City's unfunded pension liability under the Oregon Public Employees' Retirement System (PERS) and the Oregon Public Service Retirement Plan. The City issued $13,725,000 of pension obligation bonds during fiscal year 2003-04 and made a $13,122,795 lump sum contribution towards its unfunded actuarial liability which was determined to be at a fair value of $17,497,060 on June 1, 2004. The lump sum contribution is being amortized through June 1, 2028 to provide employer contribution rate relief.

Due to decisions made during 2013-2015, 2017-2019, and 2019-2021 Budget Committee deliberations, a portion of personnel cost savings in department operating budgets were transferred to the PERS Debt Service Fund to increase reserves to offset the financial impact of future PERS increases.

The City used those reserve funds during the 2019-2021 biennium, when the Oregon Legislature established The Employer Incentive Fund. Moneys in the State's Employer Incentive Fund were used to match contributions made by public employers participating in the Oregon Public Employees Retirement System (PERS), as a way to reduce future employer PERS contribution rates. In fiscal year 2020-21, the City made an $11 million contribution to the Employer Incentive Fund, which was the amount the City could contribute to receive the 25% maximum of matching funds from the State.

This $11.3 million contribution was made possible by use of $4.3 million in reserves in the PERS Debt Service Fund, as well as a transfer of $7 million from the Other Post-Employment Benefits Internal Service Fund. The City's contribution resulted in matching funds from the State of $2.8 million, which brought the total deposit in to the Employer Incentive Fund of approximately $14.1 million. Based on a forecasting tool developed by the State, that $14.1 million initial deposit could reduce the City's future PERS contributions by approximately $24.3 million over a 10-year period.

Significant Changes from the 2023-2025 Biennium

- Debt service payments in the 2025-2027 biennial budget increased by $287,800. Principal debt service increased by $620,000 and interest debt service decreased by $332,200

2025-2027 Proposed Budget

PERS Debt Service Fund

CITY OF BEND

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
2200 - PERS Debt Service Fund	-	(951,355)	(778,100)	-	-	-
BeginWorkingCapital	(325,200)	(530,844)	(951,400)	(778,100)	-	(778,100)
301000 - Beginning Working Capital	(325,200)	(530,844)	(951,400)	(778,100)	-	(778,100)
Resources	(3,081,000)	(2,055,943)	(1,552,400)	(1,653,200)	(1,715,200)	(3,368,400)
360000 - Investment Income	(50,500)	(36,380)	(51,000)	(12,600)	(10,300)	(22,900)
383001 - Xfer Special PurpGovt	(1,873,900)	(1,276,986)	(936,900)	(1,035,900)	(1,076,500)	(2,112,400)
383004 - Xfer Special PurpEnt	(440,300)	(272,350)	(204,400)	(208,400)	(217,500)	(425,900)
383005 - Xfer Special PurpIntServ	(716,300)	(470,227)	(360,100)	(396,300)	(410,900)	(807,200)
Transfers Out	60,500	14,200	33,500	14,300	13,200	27,500
731001 - Xfer Special Purp to GFStab	44,500	6,200	25,500	6,300	5,200	11,500
735006 - Xfer Special Purp to FN	16,000	8,000	8,000	8,000	8,000	16,000
Debt Service	3,313,500	1,621,232	1,692,200	1,764,300	1,837,000	3,601,300
801001 - LTDPrFF&C 2004 PERS Pool Oblig	2,575,000	1,215,000	1,360,000	1,515,000	1,680,000	3,195,000
811001 - LTDInFF&C 2004 PERS Pool Oblig	738,500	406,232	332,200	249,300	157,000	406,300
Reserves	32,200	-	-	652,700	(135,000)	517,700
900100 - Reserves Debt Service	32,200	-	-	652,700	(135,000)	517,700
Grand Total	**-**	**(951,355)**	**(778,100)**	**-**	**-**	**-**

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Other Post-employment Benefits (OPEB) Fund

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
RESOURCES						
Beginning working capital*	$ 8,533,700	$ 8,507,369	$ 9,714,100	$ 10,992,900	$ -	$ 10,992,900
Charges for services	3,193,200	1,035,146	1,089,300	1,408,700	1,691,600	3,100,300
Miscellaneous	428,200	251,875	379,100	238,800	270,500	509,300
TOTAL RESOURCES	$ 12,155,100	$ 9,794,390	$ 11,182,500	$ 12,640,400	$ 1,962,100	$ 14,602,500

	ADJUSTED BUDGET 2023-2025	ACTUALS 2023-24	ESTIMATE 2024-25	PROPOSED BUDGET 2025-26	PROPOSED BUDGET 2026-27	PROPOSED BUDGET 2025-2027
REQUIREMENTS						
By Category:						
Interfund Transfers	$ 348,000	$ 80,300	$ 189,600	$ 119,400	$ 135,300	$ 254,700
Reserves	11,807,100	-	-	12,521,000	1,826,800	14,347,800
TOTAL REQUIREMENTS	$ 12,155,100	$ 80,300	$ 189,600	$ 12,640,400	$ 1,962,100	$ 14,602,500

* Estimate of 2024-25 Beginning Working Capital is presented for illustrative purposes, as beginning working capital is only budgeted for in the 1st year of the biennium.

ADMINISTRATION & CENTRAL SERVICES
Other Post-employment Benefits (OPEB) Fund

Overview

The City currently participates in three separate Other Post-employment Benefits (OPEB) plans which are discussed below.

1. Implicit rate subsidy for retiree Health Insurance Continuation premiums:
   Per ORS 243.303, the City provides a single-employer plan to provide retirees with group health and dental insurance from the date of retirement to age 65. Retirees pay the full premium for coverage, unless the premium is charged under the stand-alone plan, discussed in plan 3 below. As the premiums cannot be separately rated from the group of active employees, there is an implicit rate subsidy paid by the City in its premiums paid for active employees.

2. Contribution to the Oregon PERS (OPERS) cost-sharing multiple-employer defined benefit plan:
   The City also contributes to the OPERS Retirement Health Insurance Account. This plan is a multiple-employer defined benefit plan that provides retirees with a monthly contribution toward the cost of Medicare companion health insurance. Rates are assessed each year by OPERS based on a rate actuarially determined to finance the costs of benefits earned by employees during the year.

3. Stand-alone plan for employees meeting certain eligibility requirements:
   The third plan is a stand-alone plan where the City provides retiree health benefits to employees with at least 15 years of service prior to retirement. The City pays the premium for retiree coverage until age 62 as long as the retiree maintains insurance coverage. The City will also pay the OPERS sponsored supplement to Medicare insurance beginning at age 65 if continuous coverage is maintained. The City is not responsible for any costs associated with retiree health care insurance, including Medicare and supplement to Medicare for non-represented employees hired after December 31, 2010, for COBEA members hired after August 31, 2011, for Fire Association employees hired after June 30, 2012, or for Police Association employees hired after June 30, 2013.

In response to changes in accounting for OPEB costs required by generally accepted accounting principles, the City started setting aside resources starting in fiscal year ending June 30, 2012. At the end of fiscal year ending June 30, 2018, the City created a new Internal Service Fund to account for these resources and to provide greater transparency for the intended use of these funds.

Revenues are received from user departments through a monthly charge based on the number of employees in each department. Charges are based on anticipated benefit costs for OPEB as calculated in the biennial actuarial valuation prepared for financial reporting purposes.

Management has considered the creation of a trust for the OPEB plan, however, costs are prohibitive until such a time as the plan resources are large enough to warrant the expense (at the end of the biennium there will be approximately $14.3 million in the fund; this amount needs to be approximately $50 million to achieve the economies of scale needed to create a separate legal trust). Until then, management continues to look for opportunities to invest OPEB funds in accordance with the City's investment policies as well as identify opportunities to keep OPEB and other personnel costs as low as

possible which keeps future liabilities and costs low. As part of these efforts, during the 2019-2021 biennium, $7 million was transferred from the OPEB Fund to the PERS Debt Service Fund to take advantage of the State's Employer Incentive Fund, which allowed local governments to reduce their future PERS contribution rates. Additional details on this program are available in the PERS Debt Service Fund narrative.

2025-2027 Proposed Budget

Other Post-employment Benefits (OPEB) Fund

	2023-2025 Current Outlook			2025-2027 Proposed Budget		
	Adjusted Budget 2023-2025	Actuals 2023-24	Year End Projection 2024-25	Proposed Budget 2025-26	Proposed Budget 2026-27	Total 2025-2027
5200 - ISF-OPEB Administration	-	(9,714,090)	(10,992,900)	-	-	-
BeginWorkingCapital	(8,533,700)	(8,507,369)	(9,714,100)	(10,992,900)	-	(10,992,900)
301000 - Beginning Working Capital	(8,533,700)	(8,507,369)	(9,714,100)	(10,992,900)	-	(10,992,900)
Resources	(3,621,400)	(1,287,021)	(1,468,400)	(1,647,500)	(1,962,100)	(3,609,600)
346000 - Charges&Fees Other	(3,193,200)	(1,035,146)	(1,089,300)	(1,408,700)	(1,691,600)	(3,100,300)
360000 - Investment Income	(428,200)	(251,875)	(379,100)	(238,800)	(270,500)	(509,300)
Transfers Out	348,000	80,300	189,600	119,400	135,300	254,700
731001 - Xfer Special Purp to GFStab	348,000	80,300	189,600	119,400	135,300	254,700
Reserves	11,807,100	-	-	12,521,000	1,826,800	14,347,800
900310 - Reserves for Future Liability	11,807,100	-	-	12,521,000	1,826,800	14,347,800
Grand Total	**-**	**(9,714,090)**	**(10,992,900)**	**-**	**-**	**-**

Capital Improvement Program

Overview

The Capital Improvement Program (CIP) identifies infrastructure improvement projects within a 5-year period which are necessary to enhance service levels, address existing deficiencies, and provide for future growth. The 5-year CIP is updated annually and is coordinated with departments within the City.

The City continues to refine its CIP process as a means to enhance both financial planning and management decisions. Construction, repair, replacement and additions that will cost over $10,000 were considered as departments developed lists of proposed projects. Population changes, land-use patterns and operational impacts are all considered when assessing future demands and needs. The City also looks at both staffing resources needed to complete the projects identified and considers financial impacts to utility rates along with available funds to pay for projects.

A number of CIP projects were identified for funding in the 2026-2030 CIP. Many of the projects outlined in the CIP are complex, multi-year projects involving improvements to water, water reclamation, stormwater and transportation infrastructure. The City of Bend looks for synergy opportunities to align multiple projects to achieve economies of scale and lessen the impacts to the community.

This CIP includes projects in the Water, Water Reclamation, Stormwater, Transportation Construction, Accessibility Construction, 2020 General Obligation Bond, BURA Juniper Ridge, BURA Core Area, Airport and Parking Funds as well as the Facilities Management division of the Internal Service Fund – City Wide Administration.

The Capital Improvement Program process provides the City with documentation of the selection process and timing of capital projects, thus allowing enhanced public accountability and communication. The CIP provides sound financial planning and management of projects which:

- Preserve existing publicly owned property and infrastructure.
- Provide new facilities and infrastructure to accommodate an orderly and well-planned expansion of the community consistent with Statewide Planning Goals.
- Enhance livability within the community.

The 2026-2030 CIP is an integral part of the overall City financial program and is included in the capital outlay category of the City's budget. A schedule that summarizes infrastructure projects by program shows total estimated cost of the project and the annual budgeted costs.

Water Capital Budget

The City completed an update to the Water System Master Plan that identified $84.7 million over the next five years in system improvements to the surface and groundwater distribution system and repair

and replacement improvements to reservoirs, groundwater wells, pipelines, power and security. The proposed budget includes $27.1 million in projects identified in the Water System Master Plan, and future budget adjustments and Capital Improvement Programs will reflect further implementation of the plan.

The Water Capital Program is primarily focused on providing for the City's current needs as well as address future growth. User fees, system development charges, and long-term debt all provide potential sources of revenue to address these projects. There are no proposed long-term debt issuances in the 2025-2027 biennium for CIP work.

Water Reclamation Capital Budget

The Water Reclamation Program includes projects for the water reclamation facility as well as the collection systems that expand current capacity and extend service within the urban growth boundary.

The capital improvement schedule for Water Reclamation for the next five years calls for expenditures of $99.1 million for sewer collection system improvements. This includes completing a master plan for the Southeast area, capacity improvements, solids handling and dewatering system upgrades at the water reclamation facility, and several sewer mains, gravity mains and pump station decommissions. User fees, system development charges, and long-term debt all provide potential sources of revenues to address these projects. The budget includes $21.5 million of debt proceeds related to draw down of DEQ loan proceeds. User rates, system development charges or other revenues of the sewer system will be used for debt service payments of these bonds.

Stormwater Capital Budget

The Stormwater CIP schedule calls for an investment of $30.6 million over the next five years for a pipe replacement project, system improvements, an update of the Stormwater Master Plan and other projects. The Stormwater Program provides for the maintenance and repair of stormwater infrastructure, including pipe and catch basin repair, drill hole reconditioning, water quality controls, and system cleaning. This program pays for system operation, including emergency response during flooding events.

The most significant challenge facing the Stormwater Capital Program in this budget is financing the significant infrastructure needs. The City maintains a 30-year stormwater model to project the financial needs of the Stormwater Utility Program. Rate projections for the next five years will be subject to discussion as a result of the Stormwater Master Plan Update. The budget includes $9.5 million in full faith and credit debt proceeds. User rates or other revenues of the stormwater system will be used for debt service payments of these bonds.

Transportation Capital Budgets

Transportation Construction Fund: provides for improvements to the transportation system, including multi-modal projects, funded primarily through system development charges and franchise fees.

2020 General Obligation Bond Construction Fund: includes projects that improve traffic flow, east-west connections, safety, mobility and access on major street corridors and intersections.

Accessibility Construction Fund: includes projects for the development of the City's right-of-way infrastructure from design through construction.

Parking Services Fund: includes projects for the development of City parking facilities.

The current Transportation Construction schedule emphasizes the completion of CIP projects in design as well as projects to relieve congestion, improve connectivity and safety. The five-year Transportation Construction CIP includes $46.3 million of projects, many which have synergy opportunities across water, sewer, stormwater, accessibility and 2020 GO Bond.

The 2020 General Obligation (GO) Bond Construction fund five-year CIP schedule includes $147.4 million in projects. Projects are reviewed and prioritized by the Transportation Bond Oversight Committee (TBOC) including improvements to roads, intersections, and key east-west corridors, neighborhood safety improvement projects, a connected cross-town bicycle network, sidewalks and safe crossings for access to schools, parks, and jobs, sidewalk infill on key routes, and transit infrastructure improvements.

The Accessibility Construction Fund includes projects for the development of the City's right-of-way infrastructure from design through construction. Progress continues to improve infrastructure, commensurate with the Americans with Disabilities Act (ADA) through the city's *ADA Transition Plan for Curb Ramps in Public Rights-of-Way*. The five-year Accessibility Construction CIP includes $3.0 million of projects.

The Parking Services Fund includes projects for the development and maintenance of parking districts and public parking facilities. The five-year CIP will be evaluated and updated based on direction and polices from the Transportation System Plan, Citywide Parking Study, and Downtown Parking Study. The five-year CIP includes conceptual design of enhancements and renovations of the North Mirror Pond Lot for $200,000.

BURA Capital Budget

BURA Juniper Ridge Construction Fund: includes projects for the Juniper Ridge Urban Renewal Area located in northeast Bend.

BURA Core Area Construction Fund: includes projects for the Core Area located in Bend Central District, KorPine, East Downtown, and Inner Highway 20/Greenwood.

The BURA Juniper Ridge Construction Fund includes projects that were identified after years of study of the Juniper Ridge Urban Renewal Area where access and circulation have been negatively affected

by the absence of roads. The Plan contains goals, objectives and projects for the development of the ("Area"). The Area consists of approximately 500 acres of industrial land in northeast Bend. The five-year Juniper Ridge Construction CIP includes $230,000 of projects.

The BURA Core Area Construction Fund includes projects in Opportunity Areas that were identified in the 2016 Comprehensive Plan. The Plan contains goals, objectives and projects for the development of the "Area". The Area consists of 637 acres within the City of Bend where more intense development and redevelopment should occur to meet the City of Bend's housing and employment needs. The five-year BURA Core Area Construction Fund includes $4.0 million of projects.

Airport Capital Budget

The Airport capital budget reflects the continued efforts to meet existing and near-term demand, increase safety and enhance the efficiency of operations. The Airport Master Plan Update process that began in 2019 has been completed. The update process included an extensive, satellite-based, survey and analysis of the airport's ground and airspace features to identify capital improvement needs. Final stages of construction of the Air Traffic Control Tower are in included in the first year of the biennium. The five-year Airport CIP includes $16.2 million of projects.

Facilities Management Budget

The Facilities Management capital budget accounts for maintenance, repair, small construction and capital improvement projects related to City-owned facilities. The Public Works Campus and City Hall Replacement projects are programmed to address facilities needs of a growing City and staff. The five-year Facilities Management Construction CIP includes $63.8 million of projects.

Impacts on Annual Operating Budgets

The individual project summaries on the following pages indicate the impact the completed project will have on the operating budget (i.e. additional staffing, maintenance, debt service and operating costs). Financial impacts are determined using the following definitions and criteria:

- **Positive -** The project will result in annual operating cost savings or generate additional revenue
- **None -** The project will not result in additional annual operating expenditures
- **Negligible -** The project will increase annual operating expenditures by less than $10,000 annually
- **Minimal -** The project will increase annual operating expenditures by more than $10,000, but less than $50,000
- **Moderate -** The project will increase annual operating expenditures by more than $50,000, but less than $100,000
- **High -** The project will increase operating expenditures by more than $100,000 annually
- **Unknown –** The impacts of the project are unknown at this time

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Summary of Infrastructure Capital Projects

Project by Primary Fund (alphabetical)	Total Contribution by Fund: Accessibility Construction	Transportation Construction	Water	Water Reclamation	Stormwater	2020 GO Bond	Other	Total Project Estimate Across Funds	Capital Outlay 2025-2027 Biennium	Project Detail on Page #s
Accessibility Construction Fund										
1AADA - Accessibility Opportunity Projects	$ 2,603,300	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,603,300	$ 467,000	448
BURA Juniper Ridge Construction Fund										
1BCTL - Cooley Road / Talus Road Improvements	-	-	-	300,000	-	-	3,427,000	3,727,000	230,000	450
BURA Core Area Construction Fund										
1BBCD - Bend Central District Improvements	-	-	-	-	-	-	2,500,000	2,500,000	2,500,000	452
2020 General Obligation Bond Construction Fund										
1GABB - Archie Briggs Improvements	-	-	-	-	-	43,500	-	43,500	20,000	454
1GAEE - Aune Street Extension	-	-	-	-	-	13,850,000	-	13,850,000	5,850,000	456
1GB27 - Bear Creek Road and 27th Street Improvements	-	-	336,300	349,200	-	11,400,000	-	12,085,500	7,518,000	458
1GBBA - Butler Market and Boyd Acres Improvements	-	645,000	-	-	-	6,842,700	-	7,487,700	6,133,000	460
1GCAC - Colorado Avenue Capacity Improvements	-	-	-	-	-	7,119,400	-	7,119,400	-	462
1GDOT - ODOT Contribution Projects	-	-	-	-	-	7,170,000	-	7,170,000	-	464
1GEAI - Empire Avenue Interchange	-	-	-	-	-	1,450,000	-	1,450,000	-	466
1GEAT - Enhanced Access to Transit	-	-	-	-	-	5,000,000	-	5,000,000	1,400,000	468
1GEOB - Empire & OB Riley Intersection	-	-	-	-	-	3,500,000	-	3,500,000	-	470
1GFAI - Franklin Avenue Corridor Improvements	-	1,485,900	-	-	-	12,027,900	1,990,000	15,503,800	12,565,000	472
1GHAO - Hawthorne Avenue Overcrossing	-	-	-	-	-	2,147,600	-	2,147,600	888,100	474
1GITS - Intelligent Information Systems	-	-	-	-	-	5,000,000	-	5,000,000	1,500,000	476
1GKKR - Key Routes River West Neighborhood	-	-	-	-	-	101,200	-	101,200	40,000	478
1GLRS - Neighborhood Street Safety Improvements	-	-	-	-	-	8,000,000	-	8,000,000	2,500,000	480
1GMPR - Murphy Parkway Ramps Project	-	-	-	-	-	10,000,000	-	10,000,000	2,000,000	482
1GNCI - Neff Corridor Improvements	-	-	-	-	-	4,071,000	-	4,071,000	3,795,000	484
1GOPB - Olney Pedestrian and Bike Improvements	-	1,650,100	3,350,000	3,600,000	150,000	5,450,000	-	14,200,100	5,848,500	486
1GOPI - Olney Corridor Improvements	-	-	-	-	-	7,000,000	-	7,000,000	4,000,000	488
1GPCB - Powers, Parrell and Chase Intersections	-	-	-	-	-	3,500,000	-	3,500,000	-	490
1GPCI - Portland Avenue Corridor Improvements	-	-	-	-	-	3,500,000	-	3,500,000	2,009,000	492
1GRMC - Reed Market Corridor	-	1,000,000	-	-	-	39,930,000	-	40,930,000	12,964,000	494
1GRRI - Revere Intersection Improvements	-	-	-	-	-	7,000,000	-	7,000,000	4,000,000	496
1GWAC - Wilson Avenue Corridor Improvements	-	10,557,500	1,400,000	-	197,200	16,493,300	-	28,648,000	1,400,000	498
Parking Services Fund										
1PNMP - North Mirror Pond Parking & Brooks Promenade Enhancements	-	-	-	-	-	-	237,800	237,800	50,000	500
Stormwater Fund										
1RCAP - Stormwater Capital Repair and Replacement Program	-	-	-	-	9,850,000	-	-	9,850,000	1,500,000	502
1RDHD - Drill Hole Decommissioning	-	-	-	-	1,000,000	-	-	1,000,000	-	504
1RFGU - Franklin & Greenwood Underpass	-	-	5,799,400	-	4,096,700	-	-	9,896,100	7,400,000	506
1RMP1 - Stormwater Master Plan Update	-	-	-	-	501,000	-	-	501,000	25,000	508
1ROTI - Outfall Improvements	-	-	-	-	4,500,000	-	-	4,500,000	-	510
1RSAB - South Awbrey Butte Drainage Improvements	30,000	-	2,114,000	-	15,817,000	-	-	17,961,000	11,030,000	512

Project by Primary Fund (alphabetical)	Total Contribution by Fund							Total Project Estimate Across Funds	Capital Outlay 2025-2027 Biennium	Project Detail on Page #s
	Accessibility Construction	Transportation Construction	Water	Water Reclamation	Stormwater	2020 GO Bond	Other			
Water Reclamation Fund										
1SAAI - Addison & Butler Market Gravity Improvement	$ -	$ -	$ -	$ 3,680,000	$ -	$ -	$ -	$ 3,680,000	$ 360,000	514
1SECS - Emerging Contaminants Study - WRF	-	-	-	500,000	-	-	-	500,000	500,000	516
1SEMP - SE Area Master Plan	-	-	-	26,121,500	-	-	-	26,121,500	3,915,000	518
1SFPU - WRF Facilities Plan Update	-	-	-	1,700,700	-	-	-	1,700,700	800,000	520
1SIP1 - Future Interceptor Project (Central or East)	-	-	-	22,000,000	-	-	-	22,000,000	-	522
1SMP1 - Collection System Master Plan Update	-	-	-	2,252,900	-	-	-	2,252,900	880,000	524
1SN07 - Westview Newberry Parkwood	-	-	-	3,866,400	-	-	-	3,866,400	1,900,000	526
1SN08 - Azalia and Windsor Sewer Project	-	-	-	3,425,000	-	-	-	3,425,000	3,310,000	528
1SN09 - King Hezekiah and Fargo Sewer Project	-	-	-	2,875,000	-	-	-	2,875,000	2,750,000	530
1SNEP - Bend Sewer Neighborhood Extension Program	-	-	-	14,900,500	-	-	-	14,900,500	900,000	532
1SPGA - Large Gravity Pipe Condition Assessment	-	-	-	400,000	-	-	-	400,000	200,000	534
1SPS1 - Awbrey Glen and Westside Pump Station Improvements	-	-	-	7,787,400	-	-	-	7,787,400	5,375,000	536
1SPS2 - Phoenix Pump Station Decommissioning	-	-	-	2,300,000	-	-	-	2,300,000	2,300,000	538
1SPSX - Pump Station Program Funding	-	-	-	10,220,000	-	-	-	10,220,000	220,000	540
1SRRR - Water Reclamation Capital Repair and Replacement Projects	-	-	-	15,257,200	-	-	-	15,257,200	5,000,000	542
1SSFU - Support Facilities Upgrade	-	-	-	1,000,000	-	-	-	1,000,000	500,000	544
1SSW3 - SW Sewer Basin Improvements Phase 3	-	-	-	13,323,700	500,000	-	-	13,823,700	6,925,000	546
1SWGR - WRF Grit Removal	-	-	-	5,750,000	-	-	-	5,750,000	3,750,000	548
Transporation Construction Fund										
1T3IN - 3rd & Reed Market Intersection	-	5,000,000	-	-	-	-	-	5,000,000	-	550
1T3ML - 3rd & Miller Intersection Improvements	-	3,100,000	-	-	-	-	-	3,100,000	2,900,000	552
1TABB - Archie Briggs Bridge Replacement	-	2,000,000	1,000,000	1,500,000	-	-	-	4,500,000	2,400,000	554
1TABP- Archie Briggs Improvements (Pedestrian Connections)	-	1,000,000	-	-	-	-	-	1,000,000	500,000	556
1TACB - Tetherow and Century Drive (RAB)	-	4,250,000	-	-	-	-	-	4,250,000	-	558
1TBKE - Bicycle Greenways	1,302,900	11,419,500	-	-	-	2,334,000	-	15,056,400	13,600,100	560
1TBMW - Butler Market & Wells Acres Improvements	-	3,634,500	-	3,000,000	-	3,100	-	6,637,600	4,725,000	562
1TBRB - Bond & Reed Market Roundabout	-	4,250,000	-	-	-	-	-	4,250,000	-	564
1TCHI - Brosterhous & Chase Intersection	-	4,250,000	-	-	-	-	-	4,250,000	750,000	566
1TCHK - China Hat and Knott (RAB)	-	4,250,000	-	-	-	-	-	4,250,000	-	568
1TCKR - Country Club Road / Knott Road Intersection Improvements	-	4,250,000	-	-	-	-	-	4,250,000	-	570
1TCON - 27th & Conners Intersection	-	4,250,000	-	-	-	-	-	4,250,000	750,000	572
1TDPB - Drake Park Bridge	-	3,000,000	-	-	-	-	-	3,000,000	500,000	574
1TFWS - Franklin, Wall & Bond Signals	-	640,000	-	-	-	-	-	640,000	640,000	576
1TGCI - Galveston Corridor Improvements	-	2,370,100	-	-	-	-	-	2,370,100	2,149,000	578
1TWAC - 27th & Wells Acres Intersection Improvements	-	4,250,000	-	-	-	-	-	4,250,000	-	580
Water Fund										
1WAHD - Awbrey In-Conduit Hydropower	-	-	1,000,000	-	-	-	-	1,000,000	1,000,000	582
1WFRB - Fire Rock Bridge	-	-	549,900	-	-	-	-	549,900	357,100	584
1WFRR - Water Capital Repair and Replacement Program	-	-	5,866,600	-	-	-	-	5,866,600	1,500,000	586
1WLWC - Lafayette Waterline Connection	-	-	3,780,000	-	-	-	-	3,780,000	480,000	588
1WMCP - Water Management Conservation Plan Update	-	-	200,000	-	-	-	-	200,000	-	590
1WOFI - Outback Facility Improvements	-	-	63,254,400	-	-	-	-	63,254,400	11,300,000	592
1WOFP - Outback Facility Plan	-	-	619,000	-	-	-	-	619,000	144,000	594
1WWCM - Well Capital Maintenance	-	-	5,126,000	-	-	-	-	5,126,000	4,676,000	596
1WWMP - Water Master Plan Update	-	-	1,000,000	-	-	-	-	1,000,000	-	598
Airport Fund										
AP22B - Air Traffic Control Tower	-	-	-	-	-	-	14,087,900	14,087,900	6,427,000	600
AP25A - Taxiway A & B Rehabilitation & Lighting	-	-	-	-	-	-	4,087,900	4,087,900	3,736,800	602
AP26A - Taxilane Rehabilitation	-	-	-	-	-	-	2,447,600	2,447,600	2,100,000	604
AP27A - West Apron Rehabilitation	-	-	-	-	-	-	3,777,800	3,777,800	300,000	606
AP28A - Perimeter Fence (Enviornmental, Design, and Construction)	-	-	-	-	-	-	166,700	166,700	-	608
Facilities Management										
City Hall Replacement	-	-	-	-	-	-	134,400,000	134,400,000	900,000	610
Public Works Campus	-	-	-	-	-	-	130,000,000	130,000,000	39,940,000	612
TOTAL PROJECTS	**$ 3,936,200**	**$ 77,252,600**	**$ 95,395,600**	**$ 146,109,500**	**$ 36,611,900**	**$ 182,933,700**	**$ 297,122,700**	**$ 839,362,200**	**$ 238,992,600**	

Capital Improvement Program (CIP) by Fund

Fund / Project	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP	Project Detail on Page #s
Accessibility Construction Fund								
1AADA - Accessibility Opportunity Projects	5	$ 217,000	$ 250,000	$ 500,000	$ 500,000	$ 500,000	$ 1,967,000	448
1RSAB - South Awbrey Butte Drainage Improvements	5	30,000	-	-	-	-	30,000	512
1TBKE - Bicycle Greenways	3	800,000	250,000	-	-	-	1,050,000	560
Total for Accessibility Construction Fund		**$ 1,047,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 3,047,000**	
BURA Juniper Ridge Construction Fund								
1BCTL - Cooley Road / Talus Road Improvements	2	$ 230,000	$ -	$ -	$ -	$ -	$ 230,000	450
Total for BURA Juniper Ridge Construction Fund		**$ 230,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 230,000**	
BURA Core Area Construction Fund								
1BBCD - Bend Central District Improvements	5	$ 2,500,000	$ -	$ -	$ -	$ -	$ 2,500,000	452
1GFAI - Franklin Avenue Corridor Improvements	4	1,490,000	-	-	-	-	1,490,000	472
Total for BURA Core Area Construction Fund		**$ 3,990,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,990,000**	
2020 General Obligation Bond Construction Fund								
1GABB - Archie Briggs Improvements	5	$ 20,000	$ -	$ -	$ -	$ -	$ 20,000	454
1GAEE - Aune Street Extension	5	850,000	5,000,000	7,560,000	-	-	13,410,000	456
1GB27 - Bear Creek Road and 27th Street Improvements	2	7,168,000	250,000	-	-	-	7,418,000	458
1GBBA - Butler Market and Boyd Acres Improvements	3	2,920,000	3,213,000	-	-	-	6,133,000	460
1GCAC - Colorado Avenue Capacity Improvements	5	-	-	350,000	500,000	3,500,000	4,350,000	462
1GDOT - ODOT Contribution Projects	5	-	-	-	3,000,000	4,170,000	7,170,000	464
1GEAI - Empire Avenue Interchange	5	-	-	1,450,000	-	-	1,450,000	466
1GEAT - Enhanced Access to Transit	5	400,000	1,000,000	1,593,000	1,000,000	1,000,000	4,993,000	468
1GEOB - Empire & OB Riley Intersection	5	-	-	-	650,000	1,450,000	2,100,000	470
1GFAI - Franklin Avenue Corridor Improvements	4	4,360,000	6,715,000	-	-	-	11,075,000	472
1GHAO - Hawthorne Avenue Overcrossing	4	-	888,100	-	-	-	888,100	474
1GITS - Intelligent Information Systems	5	750,000	750,000	500,000	1,500,000	1,300,000	4,800,000	476
1GKKR - Key Routes River West Neighborhood	1	40,000	-	-	-	-	40,000	478
1GLRS - Neighborhood Street Safety Improvements	2	1,500,000	1,000,000	1,000,000	381,500	-	3,881,500	480
1GMPR - Murphy Parkway Ramps Project	5	500,000	1,500,000	4,000,000	4,000,000	-	10,000,000	482
1GNCI - Neff Corridor Improvements	4	1,300,000	2,495,000	-	-	-	3,795,000	484
1GOPB - Olney Pedestrian and Bike Improvements	2	3,396,000	-	-	-	-	3,396,000	486
1GOPI - Olney Corridor Improvements	5	500,000	3,500,000	3,000,000	-	-	7,000,000	488
1GPCB - Powers, Parrell and Chase Intersections	5	-	-	250,000	1,500,000	1,750,000	3,500,000	490
1GPCI - Portland Avenue Corridor Improvements	4	1,009,000	1,000,000	-	-	-	2,009,000	492
1GRMC - Reed Market Corridor	4	3,000,000	9,464,000	12,300,000	10,716,000	3,600,000	39,080,000	494
1GRRI - Revere Intersection Improvements	5	500,000	3,500,000	3,000,000	-	-	7,000,000	496
1GWAC - Wilson Avenue Corridor Improvements	1	1,400,000	-	-	-	-	1,400,000	498
1TBKE - Bicycle Greenways	4	1,850,100	-	-	-	-	1,850,100	560
Total for 2020 General Obligation Bond Construction Fund		**$ 31,463,100**	**$ 40,275,100**	**$ 35,003,000**	**$ 23,247,500**	**$ 16,770,000**	**$ 146,758,700**	
Parking Services Fund								
1PNMP - North Mirror Pond Parking & Brooks Promenade Enhancements	5	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	500
Total for Parking Services Fund		**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**	
Stormwater Fund								
1GOPB - Olney Pedestrian and Bike Improvements	1	$ 62,500	$ -	$ -	$ -	$ -	$ 62,500	486
1RCAP - Stormwater Capital Repair and Replacement Program	5	500,000	1,000,000	2,000,000	2,000,000	2,000,000	7,500,000	502
1RDHD - Drill Hole Decommissioning	5	-	-	-	500,000	500,000	1,000,000	504
1RFGU - Franklin & Greenwood Underpass	3	3,000,000	-	-	-	-	3,000,000	506
1RMP1 - Stormwater Master Plan Update	1	25,000	-	-	-	-	25,000	508
1ROTI - Outfall Improvements	5	-	-	-	1,500,000	1,500,000	3,000,000	510
1RSAB - South Awbrey Butte Drainage Improvements	4	3,000,000	6,500,000	5,000,000	1,000,000	-	15,500,000	512
1SSW3 - SW Sewer Basin Improvements Phase 3	5	100,000	400,000	-	-	-	500,000	546
Total for Stormwater Fund		**$ 6,687,500**	**$ 7,900,000**	**$ 7,000,000**	**$ 5,000,000**	**$ 4,000,000**	**$ 30,587,500**	
Water Reclamation								
1GB27 - Bear Creek Road and 27th Street Improvements	2	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	458
1GOPB - Olney Pedestrian and Bike Improvements	1	1,190,000	-	-	-	-	1,190,000	486
1SAAI - Addison & Butler Market Gravity Improvement	5	-	360,000	1,720,000	1,600,000	-	3,680,000	514
1SECS - Emerging Contaminants Study - WRF	5	-	500,000	-	-	-	500,000	516
1SEMP - SE Area Master Plan	1	3,915,000	-	-	-	-	3,915,000	518
1SFPU - WRF Facilities Plan Update	1	800,000	-	-	-	-	800,000	520
1SIP1 - Future Interceptor Project (Central or East)	5	-	-	2,000,000	10,000,000	10,000,000	22,000,000	522
1SMP1 - Collection System Master Plan Update	1	880,000	-	-	-	-	880,000	524
1SN07 - Westview Newberry Parkwood	1	1,900,000	-	-	-	-	1,900,000	526
1SN08 - Azalia and Windsor Sewer Project	3	1,700,000	1,610,000	-	-	-	3,310,000	528
1SN09 - King Hezekiah and Fargo Sewer Project	3	1,440,000	1,310,000	-	-	-	2,750,000	530
1SNEP - Bend Sewer Neighborhood Extension Program	5	150,000	750,000	3,500,000	3,500,000	3,500,000	11,400,000	532
1SPGA - Large Gravity Pipe Condition Assessment	5	-	200,000	200,000	-	-	400,000	534
1SPS1 - Awbrey Glen and Westside Pump Station Improvements	1	5,095,000	280,000	-	-	-	5,375,000	536
1SPS2 - Phoenix Pump Station Decommissioning	5	300,000	2,000,000	-	-	-	2,300,000	538
1SPSX - Pump Station Program Funding	5	-	220,000	2,500,000	2,500,000	2,500,000	7,720,000	540
1SRRR - Water Reclamation Capital Repair and Replacement Projects	5	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	12,500,000	542
1SSFU - Support Facilities Upgrade	5	-	500,000	500,000	-	-	1,000,000	544
1SSW3 - SW Sewer Basin Improvements Phase 3	5	1,325,000	5,100,000	1,700,000	-	-	8,125,000	546
1SWGR - WRF Grit Removal	5	750,000	3,000,000	2,000,000	-	-	5,750,000	548
1TABB - Archie Briggs Bridge Replacement	5	-	500,000	950,000	50,000	-	1,500,000	554
1TBMW - Butler Market & Wells Acres Improvements	2	2,100,000	-	-	-	-	2,100,000	562
Total for Water Reclamation		**$ 24,095,000**	**$ 18,830,000**	**$ 17,570,000**	**$ 20,150,000**	**$ 18,500,000**	**$ 99,145,000**	

Fund / Project	Cost Estimate Classification*	2025-26	2026-27	2027-28	2028-29	2029-30	Total CIP	Project Detail on Page #s
Transportation Construction Fund								
1GRMC - Reed Market Corridor	4	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000	494
1T3IN - 3rd & Reed Market Intersection	5	-	-	-	150,000	500,000	650,000	550
1T3ML - 3rd & Miller Intersection Improvements	5	250,000	2,650,000	-	-	-	2,900,000	552
1TABB - Archie Briggs Bridge Replacement	5	400,000	1,000,000	-	-	-	1,400,000	554
1TABP- Archie Briggs Improvements (Pedestrian Connections)	5	-	500,000	500,000	-	-	1,000,000	556
1TACB - Tetherow and Century Drive (RAB)	5	-	-	-	-	750,000	750,000	558
1TBKE - Bicycle Greenways	2	7,200,000	3,500,000	-	-	-	10,700,000	560
1TBMW - Butler Market & Wells Acres Improvements	2	1,355,000	1,270,000	-	-	-	2,625,000	562
1TBRB - Bond & Reed Market Roundabout	5	-	-	-	750,000	3,500,000	4,250,000	564
1TCHI - Brosterhous & Chase Intersection	5	-	750,000	3,500,000	-	-	4,250,000	566
1TCHK - China Hat and Knott (RAB)	5	-	-	-	-	750,000	750,000	568
1TCKR - Country Club Road / Knott Road Intersection Improvements	5	-	-	-	750,000	3,500,000	4,250,000	570
1TCON - 27th & Conners Intersection	5	-	750,000	3,500,000	-	-	4,250,000	572
1TDPB - Drake Park Bridge	5	-	500,000	500,000	-	-	1,000,000	574
1TFWS - Franklin, Wall & Bond Signals	5	200,000	440,000	-	-	-	640,000	576
1TGCI - Galveston Corridor Improvements	3	1,649,000	500,000	-	-	-	2,149,000	578
1TWAC - 27th & Wells Acres Intersection Improvements	5	-	-	750,000	3,500,000	-	4,250,000	580
Total for Transportation Construction Fund		**$ 11,554,000**	**$ 11,860,000**	**$ 8,750,000**	**$ 5,150,000**	**$ 9,000,000**	**$ 46,314,000**	
Water Fund								
1GB27 - Bear Creek Road and 27th Street Improvements	2	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	458
1GOPB - Olney Pedestrian and Bike Improvements	1	1,200,000	-	-	-	-	1,200,000	486
1RFGU - Franklin & Greenwood Underpass	3	1,700,000	2,700,000	-	-	-	4,400,000	506
1RSAB - South Awbrey Butte Drainage Improvements	4	500,000	1,000,000	500,000	-	-	2,000,000	512
1TABB - Archie Briggs Bridge Replacement	5	-	500,000	450,000	50,000	-	1,000,000	554
1WAHD - Awbrey In-Conduit Hydropower	5	500,000	500,000	-	-	-	1,000,000	582
1WFRB - Fire Rock Bridge	5	70,000	287,100	-	-	-	357,100	584
1WFRR - Water Capital Repair and Replacement Program	5	1,500,000	-	-	-	1,350,000	2,850,000	586
1WLWC - Lafayette Waterline Connection	5	-	480,000	1,650,000	1,650,000	-	3,780,000	588
1WMCP - Water Management Conservation Plan Update	5	-	-	-	-	200,000	200,000	590
1WOFI - Outback Facility Improvements	5	1,800,000	9,500,000	16,250,000	15,100,000	19,850,000	62,500,000	592
1WOFP - Outback Facility Plan	4	144,000	-	-	-	-	144,000	594
1WWCM - Well Capital Maintenance	5	4,676,000	-	-	-	-	4,676,000	596
1WWMP - Water Master Plan Update	5	-	-	-	-	500,000	500,000	598
Total for Water Fund		**$ 12,140,000**	**$ 14,967,100**	**$ 18,850,000**	**$ 16,800,000**	**$ 21,900,000**	**$ 84,657,100**	
Airport Fund								
AP22B - Air Traffic Control Tower	5	$ 6,427,000	$ -	$ -	$ -	$ -	$ 6,427,000	600
AP25A - Taxiway A & B Rehabilitation & Lighting	5	3,736,800	-	-	-	-	3,736,800	602
AP26A - Taxilane Rehabilitation	5	2,100,000	-	-	-	-	2,100,000	604
AP27A - West Apron Rehabilitation	5	-	300,000	3,477,800	-	-	3,777,800	606
AP28A - Perimeter Fence (Enviornmental, Design, and Construction)	5	-	-	-	-	166,700	166,700	608
Total for Airport Fund		**$ 12,263,800**	**$ 300,000**	**$ 3,477,800**	**$ -**	**$ 166,700**	**$ 16,208,300**	
Facilities Management								
City Hall Replacement	5	$ 450,000	$ 450,000	$ 3,000,000	$ 10,000,000	$ 10,000,000	$ 23,900,000	610
Public Works Campus	1	39,860,000	80,000	-	-	-	39,940,000	612
Total for Facilities Management		**$ 40,310,000**	**$ 530,000**	**$ 3,000,000**	**$ 10,000,000**	**$ 10,000,000**	**$ 63,840,000**	

*The City's cost estimate classification system is based on standards developed by the AACE International Recommended Practice No. 18R-97

Estimate Class	Purpose	Project Definition Level Expressed as % of completion definition	Cost Estimate Range Typical variation in high & low range
Class 5	Concept or Feasibility	0% to 2%	+ 100% / -50%
Class 4	Preliminary Engineering	1% to 15%	+ 50% / -30%
Class 3	Semi-Detailed (30%-60% Design)	10% to 40%	+ 30% / -20%
Class 2	Detailed (60%-100% Design)	30% to 75%	+ 20% / -15%
Class 1	Final (100% Design/Bid Opening)	65% to 100%	+ 10% / -10%
N/A	Not Applicable		

1AADA Accessibility Opportunity Projects

Primary Fund: Accessibility Construction
Project Manager: Ryan Oster | **Project Status:** N/A | **Project Phase:** N/A
Cost Estimate Classification: 5 | **Est. Start Date:** Ongoing | **Est. End Date:** Ongoing

Description & Background

Design and construct accessibility improvements that are not federally required as part of an alteration to an existing road by another project. It addresses various Barrier Removal. Requests (BRRs) that are smaller and/or easier to resolve and are not part of another planned CIP project. The Accessibility Opportunity Projects will also design and construct accessibility improvements when such opportunities arise via other CIP projects, such as water, sewer, or transportation projects.

Need/Justification

Every year project opportunities come up that are not a part of a larger, planned project. These opportunities can include resolving Barrier Removal Requests (BRRs) or enhancing work to be done via other planned CIP projects. The Accessibility Opportunity Projects will resolve several stand-alone BRRs annually that are not part of other planned CIP projects as well as seek to partner with other projects to improve accessibility in Bend.

Project Related to Council Goal: Transportation & Infrastructure

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ 2,603,300	The City faces some legal liability if it does not continue making timely progress on addressing Barrier Removal Requests per the requirements of the ADA, associated federal regulations, the City's own ADA Transition Plan and previous legal settlements.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Minimal		

Method of Financing: Water/Sewer Franchise Fees

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 126,300	$ 10,000	$ 217,000	$ 250,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000
						Total Project Cost Estimate:	**$2,603,300**

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1BCTL Cooley Rd. / Talus Rd. Improvements

Primary Fund: BURA Juniper Ridge
Project Manager: Kevin Howard | **Project Status:** Active | **Project Phase:** Design
Cost Estimate Classification: 2 | **Est. Start Date:** Dec 2024 | **Est. End Date:** Oct 2025

Description & Background

This project is intended to complete construction of full pavement sections on NE 18th Street & NE Talus Place, decommission the Juniper Ridge Lift Station and abandon existing pressure sewer infrastructure from the project area once it becomes obsolete. Road construction is funded by item 1BCTL the Bend Urban Renewal Agency's (BURA) Juniper Ridge Construction fund and pressure sewer removal work is funded by item 1SJRS on the Water Reclamation fund.

Need/Justification

Full pavement sections were not completed previously due to the potential recognized during past projects to optimize the final quality of the asphalt wearing course by slightly delaying its placement. This delay would allow time for upcoming private projects to complete off-site work in the public right-of-way and to allow time for an upcoming public gravity sewer connection to be completed, which would then obsolete the existing pressure sewer infrastructure in the area. Allowing these projects to complete work within the roadway would provide a more seamless and longer lasting asphalt wearing course on these roads that serve as entrances to the City owned 500-acre Juniper Ridge industrial and business park which is being leveraged by the City to increase opportunities for industrial development and housing.

Project Related to Council Goal: Economic Prosperity, Housing, Transportation & Infrastructure

Financial Summary

Total Project Spending by Fund		
Accessibility Construction	$	-
Transportation Construction	$	-
Water	$	-
Water Reclamation	$	300,000
Stormwater	$	-
General Obligation Bond	$	-
Other (see below)	$	3,427,000
Impact on Operating Budget:		

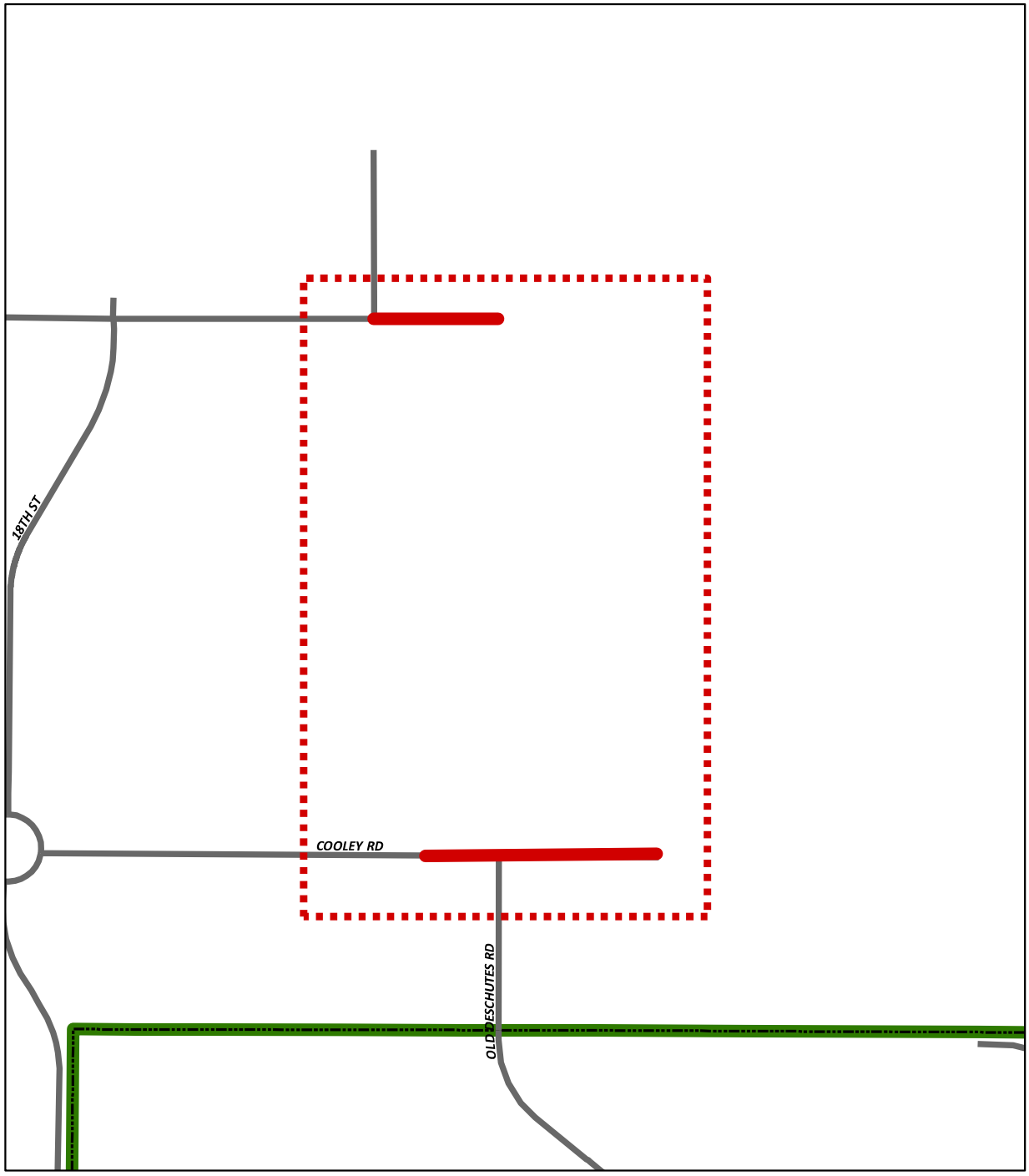
Consequences of Delaying or Eliminating

Elimination or delay of this project will impact future development potential of the Juniper Ridge area and could risk damaging existing roads if they remain in place too long without completing the design pavement section, especially as loading on the road is expected to increase substantially upon completion of the Juniper Ridge Public Works Campus.

Method of Financing: Synergy projects partially funded by Water Reclamation and the Bend Urban Renewal Agency's (BURA) Juniper Ridge Construction fund.

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 2,967,000	$ 530,000	$ 230,000	$ -	$ -	$ -	$ -	$ -
				Total Project Cost Estimate:			**$3,727,000**



CITY OF BEND

1BCTL

Cooley Rd. / Talus Rd. Improvements

NOT TO SCALE

1BBCD Bend Central District Improvements

Primary Fund: BURA Core Area Construction
Project Manager: Jonathan Taylor | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** TBD | **Est. End Date:** TBD

Description & Background

Full roadway, water, and sewer improvements for realignment of 1st Street to support Bend Central Business District and Core Area Tax Increment Finance Area development.

Need/Justification

Core Area land development/urban renewal project. The City of Bend needs an additional 8,500 housing units by 2030 (Oregon Housing Needs Assessment). The Core Area TIF Plan identifies housing and walkability as guiding principles. This infrastructure is required for subarea improvements and will also be a building block to further area development of 1st Street and Franklin Avenues.

Project Related to Council Goal: Economic Prosperity, Housing, Transportation & Infrastructure

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	The area will continue to lag in the redevelopment further hindering Core Area Redevelopment.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ 2,500,000	
Impact on Operating Budget: None		

Method of Financing: 100% Urban Renewal Property Taxes, Bend Urban Renewal Agency (BURA) Core Area Construction Fund

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ 2,500,000	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: $2,500,000

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1GABB Archie Briggs Improvements

Primary Fund: 2020 General Obligation Bond
Project Manager: Christian Williams | **Project Status:** Active | **Project Phase:** Construction
Cost Estimate Classification: 5 | **Est. Start Date:** TBD | **Est. End Date:** TBD

Description & Background

Improve crossing safety per the Transportation System Plan and related to safety improvements. Project M-11 as identified in the Transportation System Plan

Need/Justification

This project will create a safer crossing of the Deschutes River Trail at Archie Briggs Road by removing visibility obstructions, like trees, and providing enhanced signage.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 43,500
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

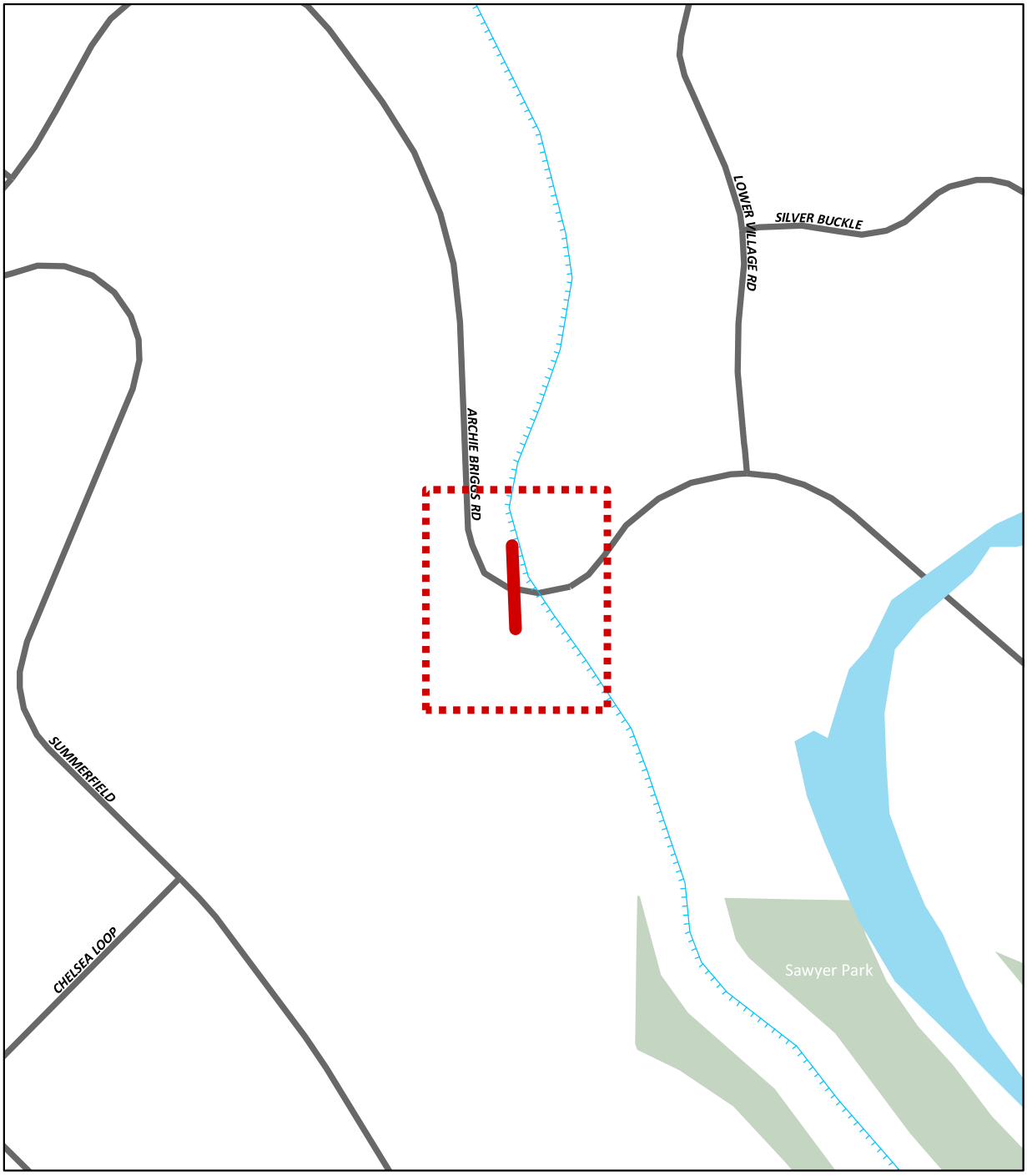
The trail crossing is at a sharp curve on Archie Briggs Road. This portion of the trail has tight sightlines that make it difficult to see trail users. Delaying or eliminating this project would result in a lack of safety improvements at this location.

Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 13,500	$ 10,000	$ 20,000	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: $43,500



CITY OF BEND

1GABB

Archie Briggs Improvements

NOT TO SCALE

1GAEE Aune Street Extension

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Active | **Project Phase:** Design
Cost Estimate Classification: 5 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2027-28

Description & Background

This project will design and construct an extension of Aune Street from approximately the Parkway undercrossing to Third Street. Improvements include treatment to the intersection of Miller Avenue and Third Street. Additional improvements include key route crossing treatments of third street using islands and rectangular rapid flashing beacons, and improvements to the sidewalk at the Third Street underpass. A key intersection project is also combined, associated with key route project R7-B.

This project will be combined with the '3rd & Miller Intersection' project (1T3ML), a Transportation Construction Fund project, as they directly overlap. TSP projects S-5 and S-6.

Need/Justification

Identified in the Transportation System Plan (TSP) as projects C-5, R7-A, R7-B, R7-C, S-5, M-7 and S-6.

Part of a near-term project to construct a two-lane extension of Aune Street to connect 3rd Street and Bond Street and improve east-west connectivity. Key routes and key intersection projects to mitigate a portion of the barrier that Third Street presents between Wilson Avenue and Franklin Avenue.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

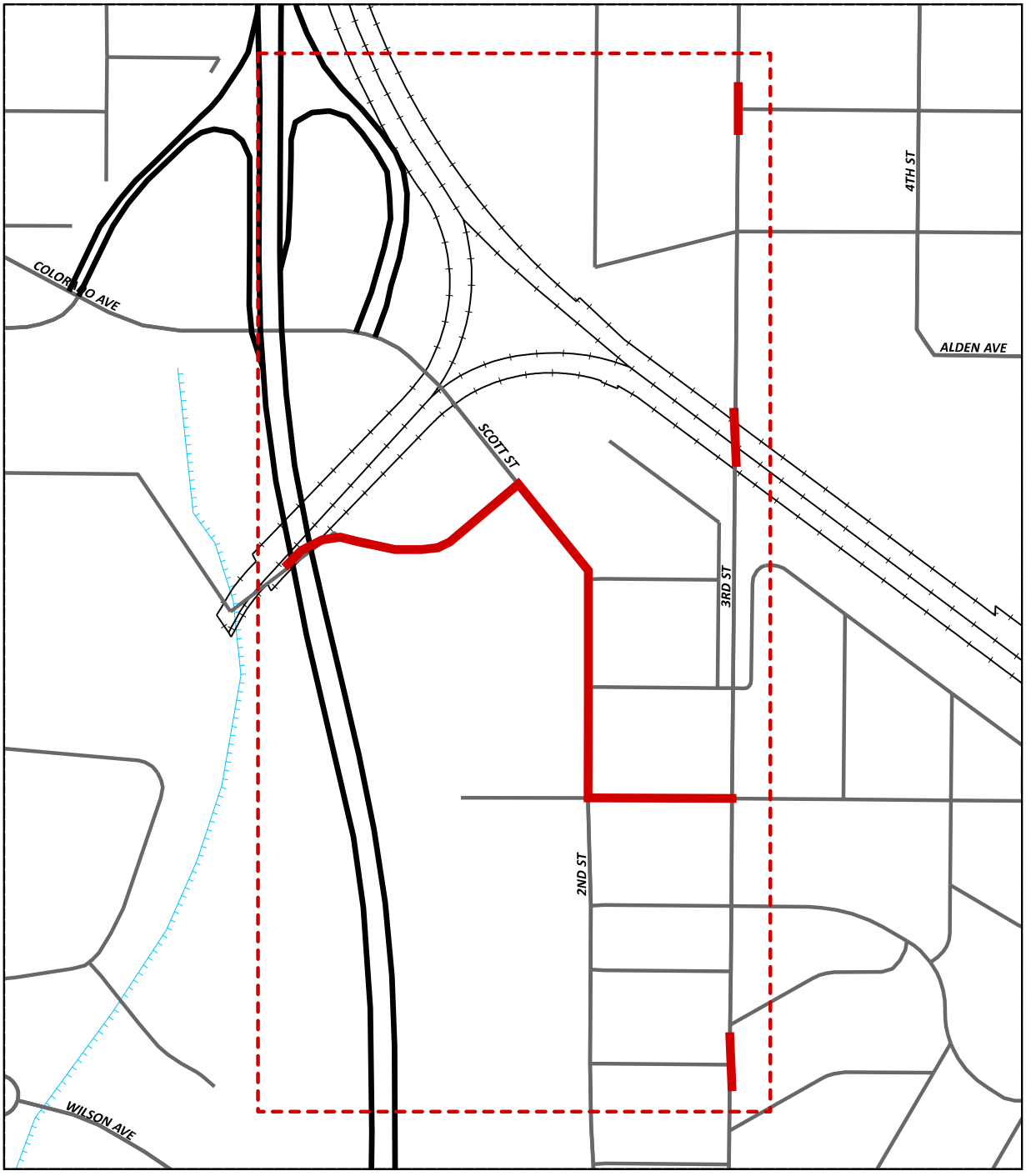
Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	City Council adopted resolution 3218 which declared Council's commitment to allocate GO Bond revenues toward a project list and established a bond oversight committee (TBOC), which established the sequencing of GO Bond projects. Elimination or delay of Bond projects would require coordination with City Council and/or TBOC to modify the project list and sequencing with additional consideration given to staff resourcing and budget.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ 13,850,000	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 143,900	$ 296,100	$ 850,000	$ 5,000,000	$ 7,560,000	$ -	$ -	$ -

Total Project Cost Estimate: **$13,850,000**



CITY OF BEND

1GAEE

Aune Street Extension

NOT TO SCALE

1GB27 Bear Creek Road and 27th Street Improvements

Primary Fund: 2020 General Obligation Bond
Project Manager: Sinclair Burr | **Project Status:** Active | **Project Phase:** Construction
Cost Estimate Classification: 2 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2026-27

Description & Background

This project will design and construct a single-lane roundabout at the intersection of Bear Creek Road, Pettigrew Road and Purcell Boulevard. Key route projects have been combined with the roundabout project to construct a shared-use path on Bear Creek Road from Cessna Avenue to the east Urban Growth Boundary, and on 27th Street from Highway 20 to Reed Market Road. The project will include coordination with the School District to connect the key route between the Coyner and Larkspur trails adjacent to Bear Creek Road.

Includes funding for Water Reclamation and Water distribution upgrades as identified in the corresponding masterplan and CIP.

Need/Justification

Identified in the Transportation System Plan as projects S-3, R2-D, R2-E and R8-A

Near-term project to improve safety at the intersection of Bear Creek Road, Pettigrew Road, and Purcell Boulevard by constructing a single-lane roundabout. Key route projects to improve connectivity and transportation options along both 27th Street and Bear Creek Road.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund		
Accessibility Construction	$	-
Transportation Construction	$	-
Water	$	336,300
Water Reclamation	$	349,200
Stormwater	$	-
General Obligation Bond	$	11,400,000
Other (see below)	$	-

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

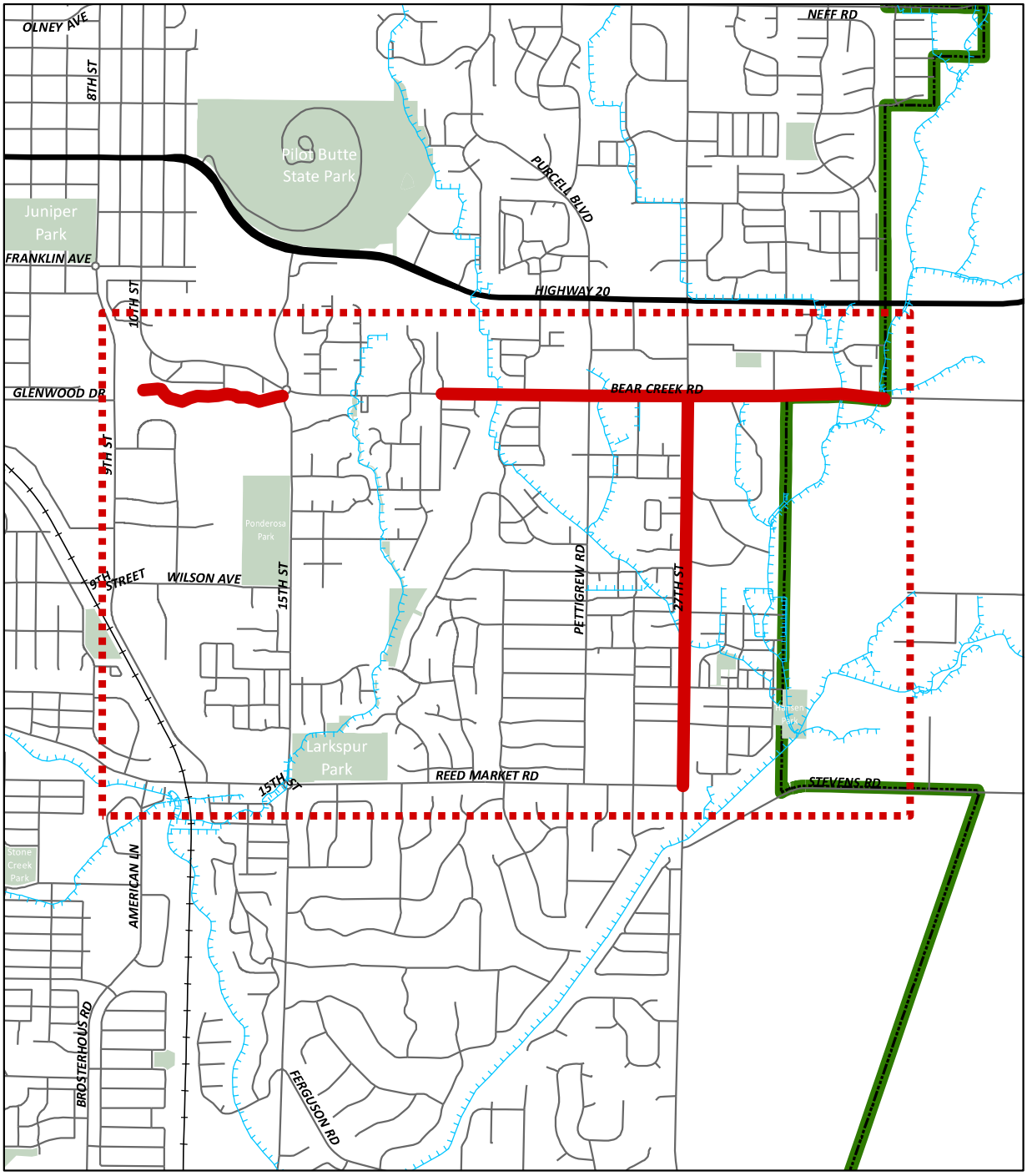
City Council adopted resolution 3218 which declared Council's commitment to allocate GO Bond revenues toward a project list and established a bond oversight committee (TBOC), which established the sequencing of GO Bond projects. Elimination or delay of Bond projects would require coordination with City Council and/or TBOC to modify the project list and sequencing with additional consideration given to staff resourcing and budget.

Method of Financing: 2020 General Obligation Bond, Water & Water Reclamation Rates / SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 1,037,900	$ 3,529,600	$ 7,268,000	$ 250,000	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **$12,085,500**



CITY OF BEND

1GB27

Bear Creek Road and 27th Street Improvements

NOT TO SCALE

1GBBA Butler Market and Boyd Acres Improvements

Primary Fund: 2020 General Obligation Bond
Project Manager: Matt Jaroslawski | **Project Status:** Active | **Project Phase:** Design
Cost Estimate Classification: 3 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2026-27

Description & Background

This project conducted an alternatives analysis to select improvements for walking and biking along Butler Market Road (between Boyd Acres Road and Brinson Boulevard) and along Boyd Acres Road (between Butler Market Road and Empire Avenue). Due to the cost differential when compared to available funding, the Boyd Acres section was delayed. The Butler Market Improvements maintain the original limits from Boyd Acres to Brinson Blvd including, and funded through the transportation fund, the Butler Market/Wells Acres RAB. This corridor will be improved with protected bike lanes, a shared-use path on the north side and a sidewalk on the south side providing nearly a mile long modern multi-modal facility. The Butler Market corridor was first identified and prioritized by the Citywide Transportation Advisory Committee (CTAC) during the Transportation System Plan update and then as part of the 2020 GO Bond. The project design is being coordinated with the Butler Market Road and Wells Acres Road roundabout project (1TBMW).

Need/Justification

Project was identified in the 2020 Transportation System Plan as a near-term Key Walking and Bicycling Route R5-A. The proposed roundabout at Butler Market Rd and Wells Acres Rd was identified in the 2020 Transportation system plan as a City of Bend Transportation Capital Improvement Project.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund		
Accessibility Construction	$	-
Transportation Construction	$	645,000
Water	$	-
Water Reclamation	$	-
Stormwater	$	-
General Obligation Bond	$	6,842,700
Other (see below)	$	-

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

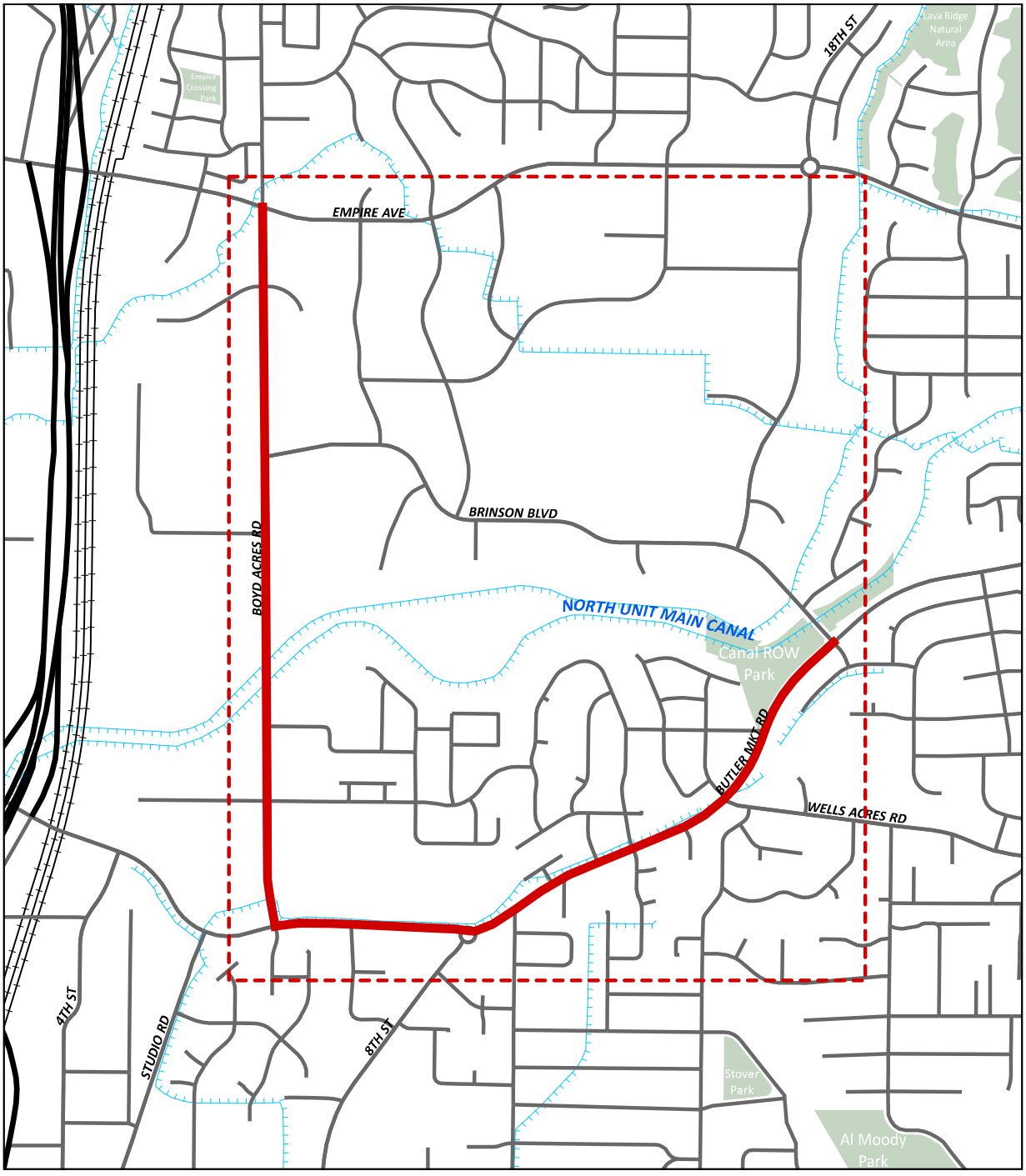
City Council adopted resolution 3218 which declared Council's commitment to allocate GO Bond revenues toward a project list and established a bond oversight committee (TBOC), which established the sequencing of GO Bond projects. Elimination or delay of Bond projects would require coordination with City Council and/or TBOC to modify the project list and sequencing with additional consideration given to staff resourcing and budget.

Method of Financing: 2020 General Obligation Bond, Transportation SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 409,700	$ 945,000	$ 2,920,000	$ 3,213,000	$ -	$ -	$ -	$ -

Total Project Cost Estimate: $7,487,700



CITY OF BEND

1GBBA

Butler Market Road and Boyd Acres Road Improvements

NOT TO SCALE

1GCAC Colorado Avenue Capacity Improvements

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Inactive | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2027-28 | **Est. End Date:** FY2031-32

Description & Background

This project will include an incremental approach to widening Colorado Avenue, including right-of-way acquisition and monitoring if/when widening is appropriate. Implement alternate mobility targets and identify smaller projects to incrementally improve mobility, reliability, and safety. Includes intersection capacity improvements at Colorado Avenue/Simpson Avenue roundabout and Colorado Avenue/Industrial Way.

Need/Justification

Identified in the Transportation System Plan (TSP) as project C-6.

Near-term project to capacity and connectivity along mid-town river crossing

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

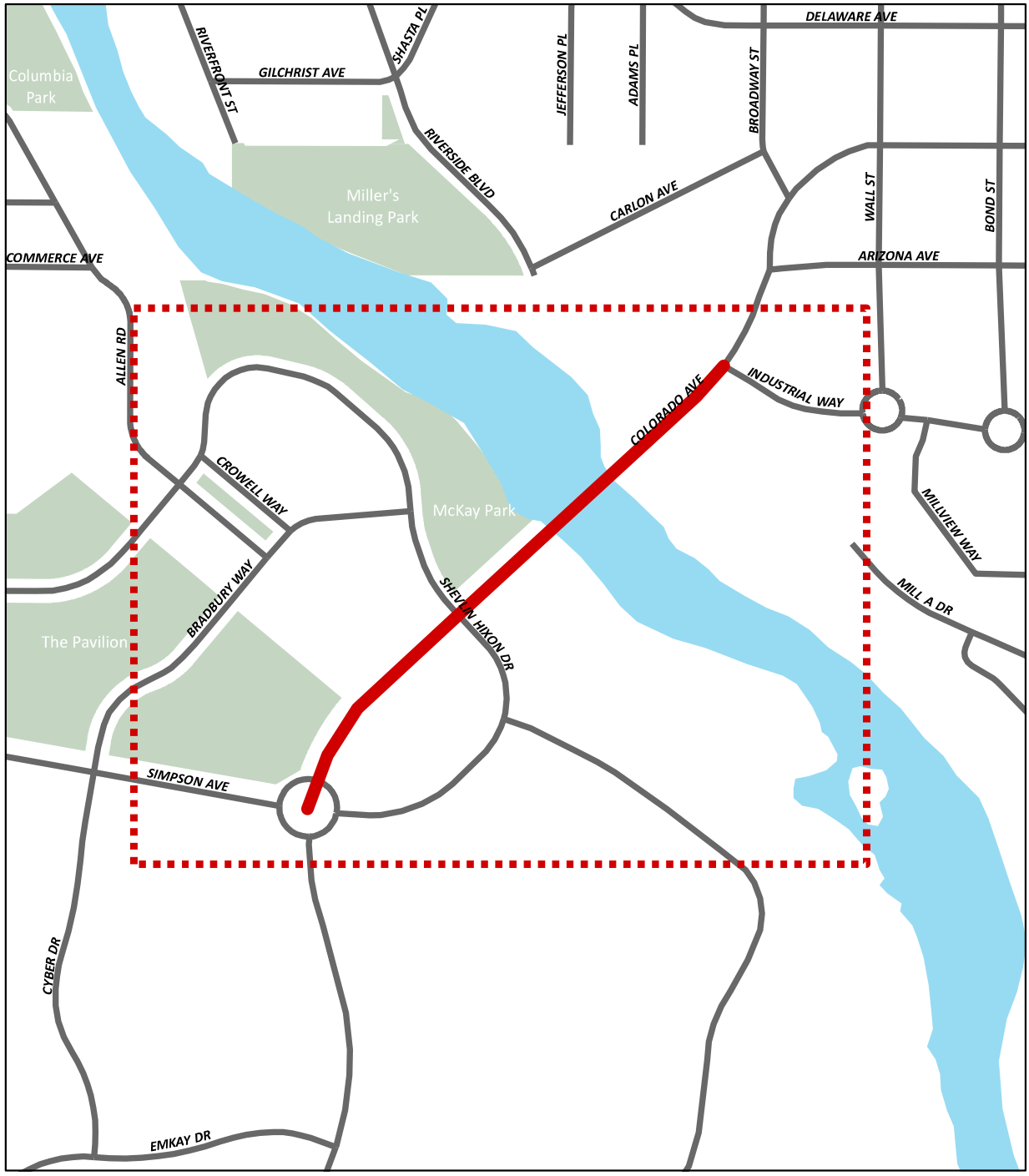
Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	City Council adopted resolution 3218 which declared Council's commitment to allocate GO Bond revenues toward a project list and established a bond oversight committee (TBOC), which established the sequencing of GO Bond projects. Elimination or delay of Bond projects would require coordination with City Council and/or TBOC to modify the project list and sequencing with additional consideration given to staff resourcing and budget.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ 7,119,400	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ 350,000	$ 500,000	$ 3,500,000	$ 2,769,400

Total Project Cost Estimate: **$7,119,400**



CITY OF BEND

1GCAC

Colorado Avenue Capacity Improvements

NOT TO SCALE

1GDOT ODOT Contribution Projects (Powers, Reed, Colorado, Butler)

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Inactive | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** TBD | **Est. End Date:** TBD

Description & Background

Bond contribution to leverage Oregon Department of Transportation (ODOT) funding to construct higher capacity connections at several Bend Parkway interchanges. Additional coordination with ODOT is required to program State funds, schedule and administer projects.

Need/Justification

Projects will include City of Bend funding contributions to ODOT state highway projects

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 7,170,000
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

City Council adopted resolution 3218 which declared Council's commitment to allocate GO Bond revenues toward a project list and established a bond oversight committee (TBOC), which established the sequencing of GO Bond projects. Elimination or delay of Bond projects would require coordination with City Council and/or TBOC to modify the project list and sequencing with additional consideration given to staff resourcing and budget.

Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ -	$ 3,000,000	$ 4,170,000	$ -

Total Project Cost Estimate: $7,170,000

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1GEAI Empire Avenue Interchange

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Inactive | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2027-28 | **Est. End Date:** TBD

Description & Background

This project includes an improvement to the 'Parkway Connection' at the Empire Interchange. Bond funding will leverage Oregon Department of Transportation (ODOT) funding to construct a higher capacity connection to include intersection improvements, signal, or roundabout. The improvement is part of the State Highway system and improvements would require administration by the Oregon Department of Transportation; therefore, the available Bond funds would be a contribution with the state providing additional funds to complete improvements.

Need/Justification

Identified in the Transportation System Plan (TSP) as project C-13.

Near-term project to improve safety, connectivity, and capacity at the connection to the Parkway and Empire Avenue.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 1,450,000
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

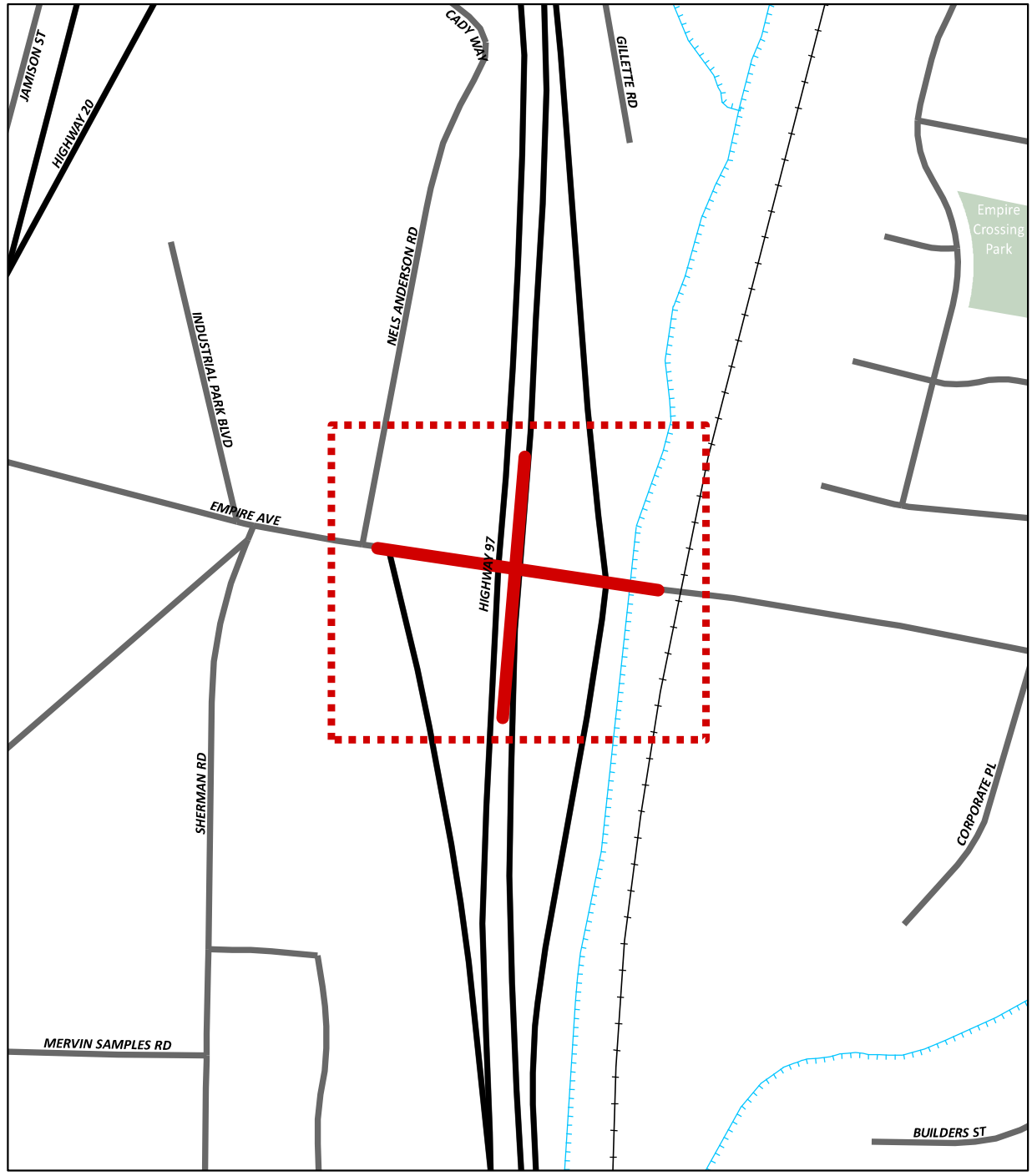
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Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ 1,450,000	$ -	$ -	$ -

Total Project Cost Estimate: $1,450,000



CITY OF BEND

1GEAI

Empire Avenue Interchange

NOT TO SCALE

1GEAT Enhanced Access to Transit

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Active | **Project Phase:** Study
Cost Estimate Classification: 5 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2029-30

Description & Background

The project list established by City Council included this program to assist in leveraging Cascade East Transit's (CET) plans for implementing mobility hubs as identified in the TSP. The funding is currently allocated with the anticipated completion of CET's initial study to identify a program schedule. The City will establish a memorandum of understanding with CET to outline the spending of funds in support of enhancing the City's transportation system.

Need/Justification

Identified in the Transportation System Plan as project T-3

Near-term program to include citywide implementation of mobility hubs in coordination with CET and HTC routes. Leverages CET funding for capital projects like mobility hubs, shelters, and bus pull outs.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 5,000,000
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

City Council adopted resolution 3218 which declared Council's commitment to allocate GO Bond revenues toward a project list and established a bond oversight committee (TBOC), which established the sequencing of GO Bond projects. Elimination or delay of Bond projects would require coordination with City Council and/or TBOC to modify the project list and sequencing with additional consideration given to staff resourcing and budget.

Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 1,200	$ 5,800	$ 400,000	$ 1,000,000	$ 1,593,000	$ 1,000,000	$ 1,000,000	$ -

Total Project Cost Estimate: $5,000,000

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1GEOB Empire & OB Riley Intersection

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Inactive | **Project Phase:** Funded
Cost Estimate Classification: 5 | **Est. Start Date:** FY2028-29 | **Est. End Date:** FY2030-31

Description & Background

This project will design and construct a roundabout at the intersection of Empire Avenue and OB Riley, addressing safety and capacity needs.

Need/Justification

Identified in the Transportation System Plan (TSP) as project C-45.

Mid-term project in the TSP to address intersection safety and capacity.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 3,500,000
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

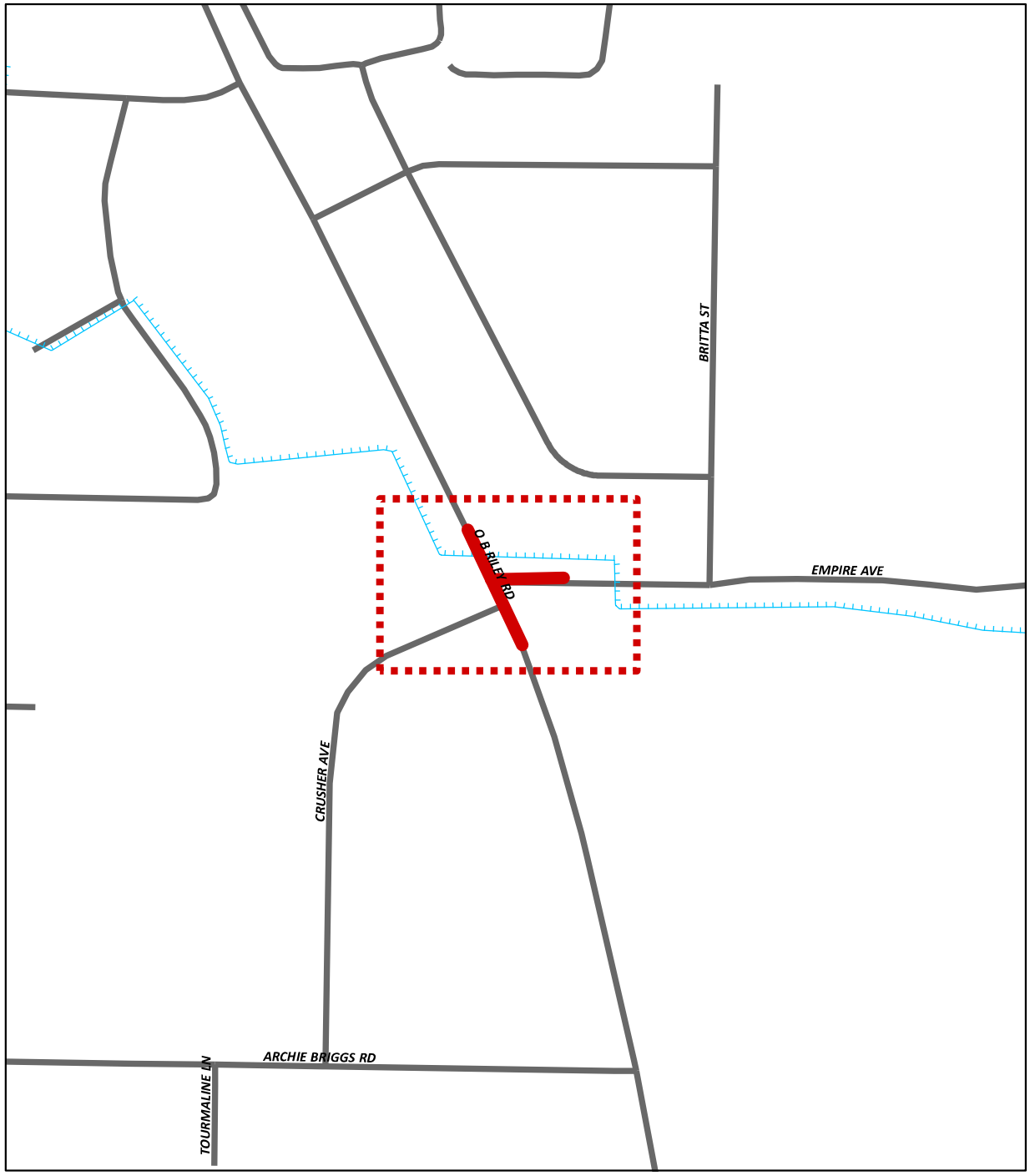
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Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ -	$ 650,000	$ 1,450,000	$ 1,400,000

Total Project Cost Estimate: $3,500,000



CITY OF BEND

1GEOB

Empire and OB Riley Intersection

NOT TO SCALE

1GFAI Franklin Avenue Corridor Improvements

Primary Fund: 2020 General Obligation Bond
Project Manager: Todd Johnson | **Project Status:** Active | **Project Phase:** Design
Cost Estimate Classification: 4 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2026-27

Description & Background

A study was conducted in 2022 identifying improvement options at the Franklin Undercrossing of BNSF railway, and to develop concepts for roadway improvements between NW Harriman St and 4th St. This project includes two key intersection projects at 2nd and 4th Streets, as well as a key route enhancement to create a safe crossing at Harriman, manage the conflicts between right turns at Hill Street, provide buffered bike lanes, and enhance signal timing at 3rd Street. Additionally, All Roads Transportation Safety Program (ARTS) grant funds are dedicated to this project to address illumination deficiencies.

There are two utility projects identified in the Water Fund and Stormwater Fund Capital Improvement Programs to make improvements to the underpass drainage and aging water infrastructure along the corridor. There is a portion of the Neighborhood Greenways project which will be leveraged in this area to complete key route and greenway connections. The project will additionally include CORE Construction Funding as a contribution based on a recommendation from the advisory board and as approved in the 5-year CIP by City Council.

Need/Justification

Identified in the Transportation System Plan as projects M-5, M-6, M-8, M-9, R2-A and R2-C.

Near-term and Key Route projects identified to address safety and connectivity for pedestrians, bicyclists, and the traveling public. Corridor improvements provided to support CORE area development, improve access across Bend Parkway and BNSF Railway, as well as provide enhanced safety and mobility at critical crossing locations. Stormwater improvements to address long-term flooding issue of underpass and water improvements to upgrade aging cast iron pipe within project limits.

Project Related to Council Goal: Transportation & Infrastructure- Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund		
Accessibility Construction	$	-
Transportation Construction	$	1,485,900
Water	$	-
Water Reclamation	$	-
Stormwater	$	-
General Obligation Bond	$	12,027,900
Other (see below)	$	1,990,000
Impact on Operating Budget: Negligible		

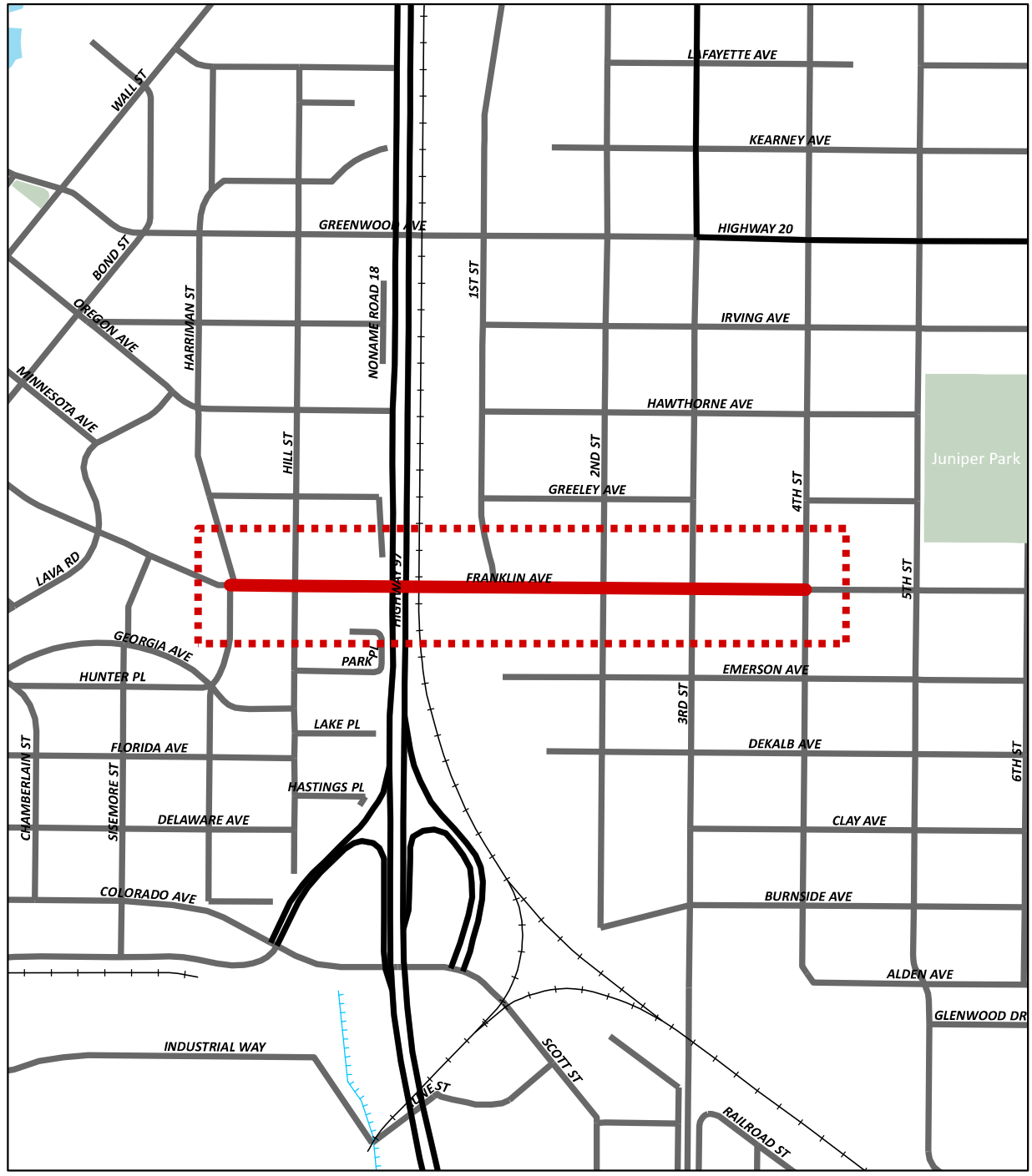
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Method of Financing: 2020 General Obligation Bond, Urban Renewal Property Taxes (BURA CORE Area), State directed American Rescue Plan Act (ARPA) funds (Transportation Construction)

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 585,500	$ 2,400,300	$ 5,850,000	$ 6,715,000	$ -	$ -	$ -	$ -
				Total Project Cost Estimate:			**$15,503,800**


LAFAYETTE AVE
KEARNEY AVE
HIGHWAY 20
GREENWOOD AVE
IRVING AVE
HAWTHORNE AVE
GREELEY AVE
FRANKLIN AVE
EMERSON AVE
DEKALB AVE
CLAY AVE
BURNSIDE AVE
ALDEN AVE
GLENWOOD DR
WALL ST
BOND ST
OREGON AVE
MINNESOTA AVE
HARRIMAN ST
HILL ST
NONAME ROAD 18
1ST ST
2ND ST
3RD ST
4TH ST
5TH ST
6TH ST
HIGHWAY 97
Juniper Park
LAVA RD
GEORGIA AVE
HUNTER PL
PARK PL
LAKE PL
FLORIDA AVE
HASTINGS PL
DELAWARE AVE
COLORADO AVE
CHAMBERLAIN ST
SKEMORE ST
INDUSTRIAL WAY
SCOTT ST
LOLE ST
RAILROAD ST
1GFAI
Midtown - Franklin Corridor Improvements
CITY OF BEND
NOT TO SCALE

1GHAO Hawthorne Avenue Overcrossing

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Active | **Project Phase:** Design
Cost Estimate Classification: 4 | **Est. Start Date:** FY2022-23 | **Est. End Date:** TBD

Description & Background

The initial study phase for this project was conducted as the Midtown Crossing Study, concluding in October 2022. The Midtown Study included evaluation of crossing opportunities of the Bend Parkway and BNSF Railway at existing Franklin and Greenwood undercrossing, as well as a future Hawthorne pedestrian and bike overcrossing. Additional grant funds have been received and the project is being actively managed by ODOT on behalf of the City due to the funding requirements. The 2020 GO Bond CIP includes local matching funds for this project. The remainder are state and federal funds.

Need/Justification

Identified in the Transportation System Plan as projects M-8 and M-9.

Near-term and Key Route projects identified to address safety and connectivity for pedestrians, bicyclists, and the traveling public. Corridor improvements provided to support CORE area development, improve access across Bend Parkway and BNSF Railway, as well as provide enhanced safety and mobility at critical crossing locations.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 2,147,600
Other (see below)	$ -

Impact on Operating Budget: Negligible

Consequences of Delaying or Eliminating

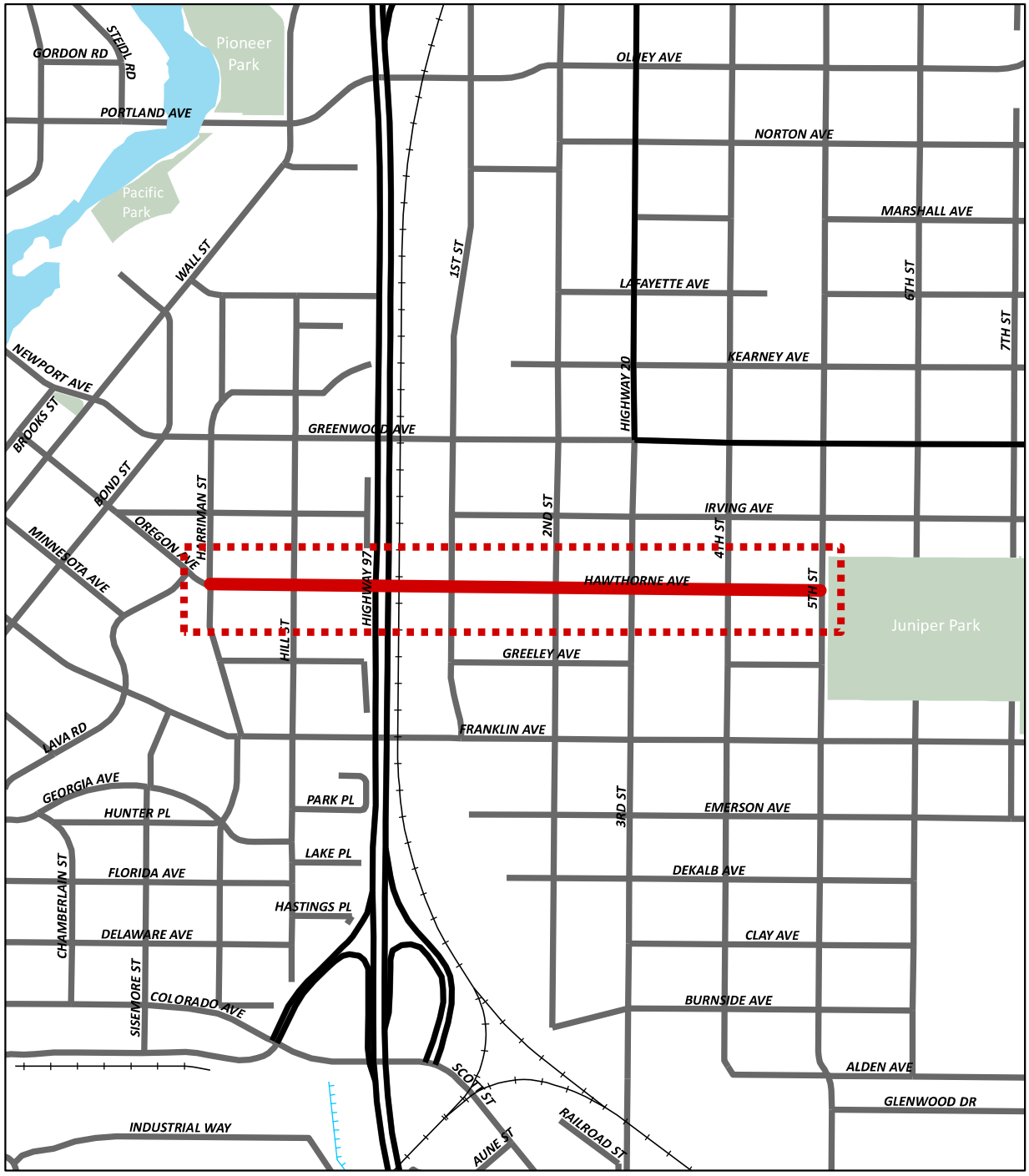
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Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 1,255,900	$ 3,600	$ -	$ 888,100	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **$2,147,600**



CITY OF BEND

1GHAO

Hawthorne Avenue Overcrossing

NOT TO SCALE

1GITS Intelligent Information Systems

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 5 | **Est. Start Date:** FY2023-24 | **Est. End Date:** FY2029-30

Description & Background

The Bond provided $5 million in general allocation for ITS improvements to align with implementation of the Deschutes County ITS plan, which was developed in parallel with the Transportation System Plan (TSP) update. The ITS plan was developed in collaboration with a technical advisory committee made up of members from the City of Bend, Cascades East Transit, ODOT Region 4 and the Bend MPO. Following the allocation of Bond funds, the project team identified projects within the ITS plan and presented them to the Transportation Bond Oversight Committee (TBOC) for consideration. Projects will include the following; however, the list may be modified if additional priorities or efficiencies are identified through execution of the Bond: 27th Street fiber optic install and signal upgrades (Butler Mkt to Bear Creek), Neff Road Fiber Communications (Purcell Blvd to 27th St), Transit Signal Priority, Railroad Delay Information (South 3rd St)

Need/Justification

Identified in the TSP as project P-8

Near-term program to provide partial implementation of Deschutes County ITS Plan, including traffic signal coordination improvements along signalized corridors, including freight and transit signal priority

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 5,000,000
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

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Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 68,700	$ 131,300	$ 750,000	$ 750,000	$ 500,000	$ 1,500,000	$ 1,300,000	$ -

Total Project Cost Estimate: $5,000,000

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1GKKR Key Routes River West Neighborhood

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 1 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2025-26

Description & Background

The project includes an extension of two key route segments on the west side of Bend to connect an existing greenway on 15th Street to a key route on Portland Avenue. City staff is self-performing the work due to budget limitations and ease of construction improvements.

Need/Justification

Identified in the Transportation System Plan as projects R4-A and R4-B.

Near-term project to improve connectivity between Lexington and Portland near 14th Street. (Alignment may be adjusted due to steep topography and funding limitations)

Project Related to Council Goal: Transportation & Infrastructure

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 101,200
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

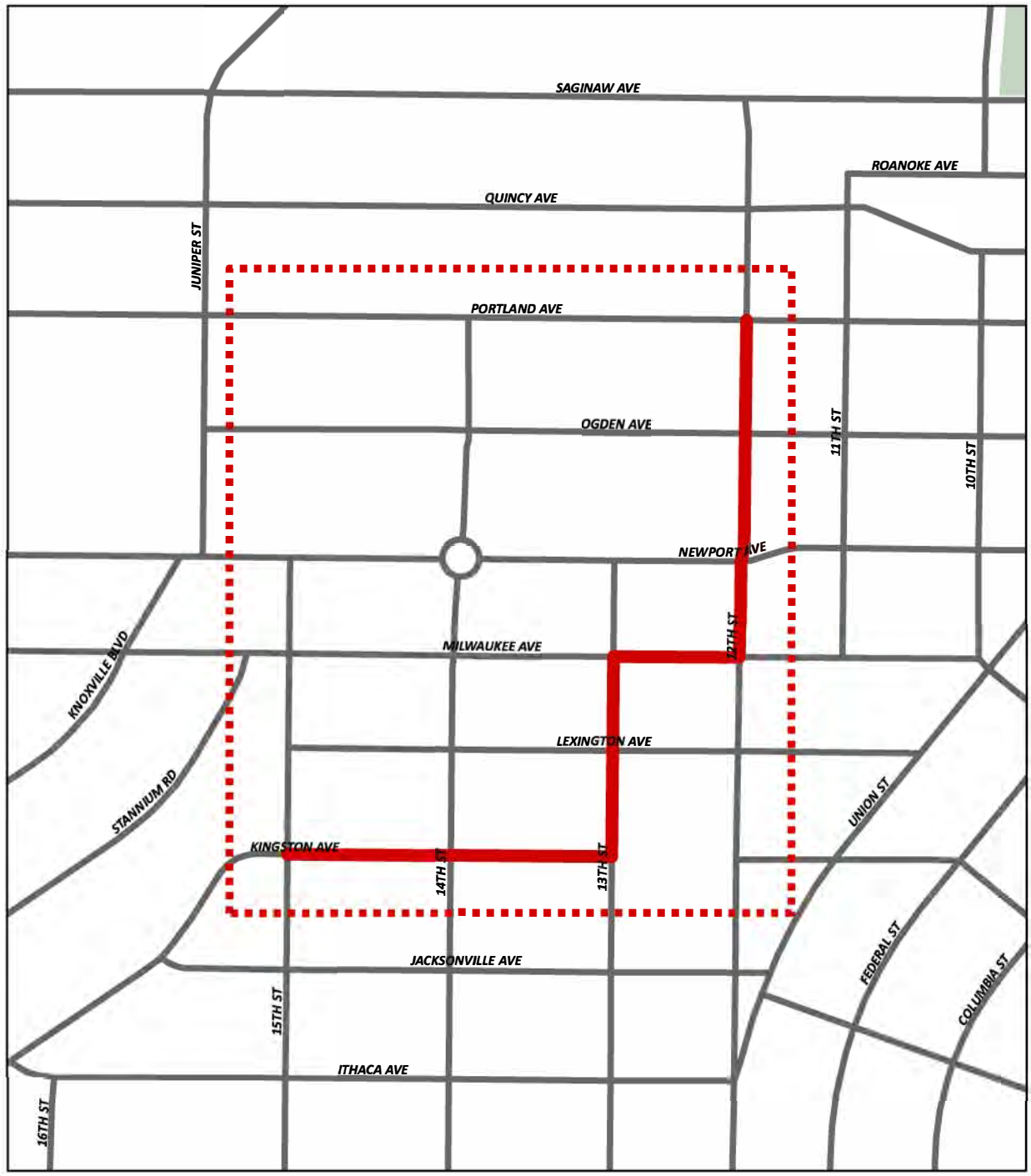
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Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 41,200	$ 20,000	$ 40,000	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: $101,200



CITY OF BEND

1GKKR

Key Routes River West Neighborhood

NOT TO SCALE

1GLRS Neighborhood Street Safety Improvements

Primary Fund: 2020 General Obligation Bond
Project Manager: Christian Williams | **Project Status:** Active | **Project Phase:** Design
Cost Estimate Classification: 2 | **Est. Start Date:** FY2020-21 | **Est. End Date:** FY2028-29

Description & Background

The local residential street safety program builds upon the success of the neighborhood street safety program that has been delivered over the past several years. The program provides funding for capital projects (infill sidewalk construction, lighting, safe routes to schools) to improve safety projects in neighborhoods near schools and parks. The initial project list was developed in a coordinated effort with the City's neighborhood associations and will be completed in 2024. A second list of projects was prioritized in 2024 to utilize the remaining funds after the completion of the first list of projects. This program has $8M in funding allocated from the 2020 General Obligation Bond. This funding will be allocated to a group of projects annually until funding is exhausted.

Need/Justification

Approved by City of Bend voters on the November 2020 ballot with a project list adopted by City Council and prioritized by the Transportation Bond Oversight Committee.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 8,000,000
Other (see below)	$ -

Impact on Operating Budget: Negligible

Consequences of Delaying or Eliminating

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Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 2,844,300	$ 1,274,200	$ 1,500,000	$ 1,000,000	$ 1,000,000	$ 381,500	$ -	$ -

Total Project Cost Estimate: **$8,000,000**

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1GMPR Murphy Parkway Ramps Project

Primary Fund: 2020 General Obligation Bond
Project Manager: Ryan Oster | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 5 | **Est. Start Date:** FY2024-25 | **Est. End Date:** FY2028-29

Description & Background

This is a project to construct the US 97 northbound on-ramp and southbound off-ramp at Murphy Road to improve traffic flow and east/west connectivity at the south end of Bend. The improvement is part of the State Highway system and improvements would require administration by the Oregon Department of Transportation; therefore, the available Bond funds would be a contribution with the state providing additional funds to complete improvements. ODOT is currently selling a neighboring property and proceeds will be dedicated towards project improvements.

Need/Justification

Identified in the Transportation System Plan (TSP) as project C-18.

Near-term project to improve capacity and connectivity at the Murphy Road interchange with the Bend Parkway/US 97.

Project Related to Council Goal: Transportation & Infrastructure

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 10,000,000
Other (see below)	$ -

Impact on Operating Budget: Negligible

Consequences of Delaying or Eliminating

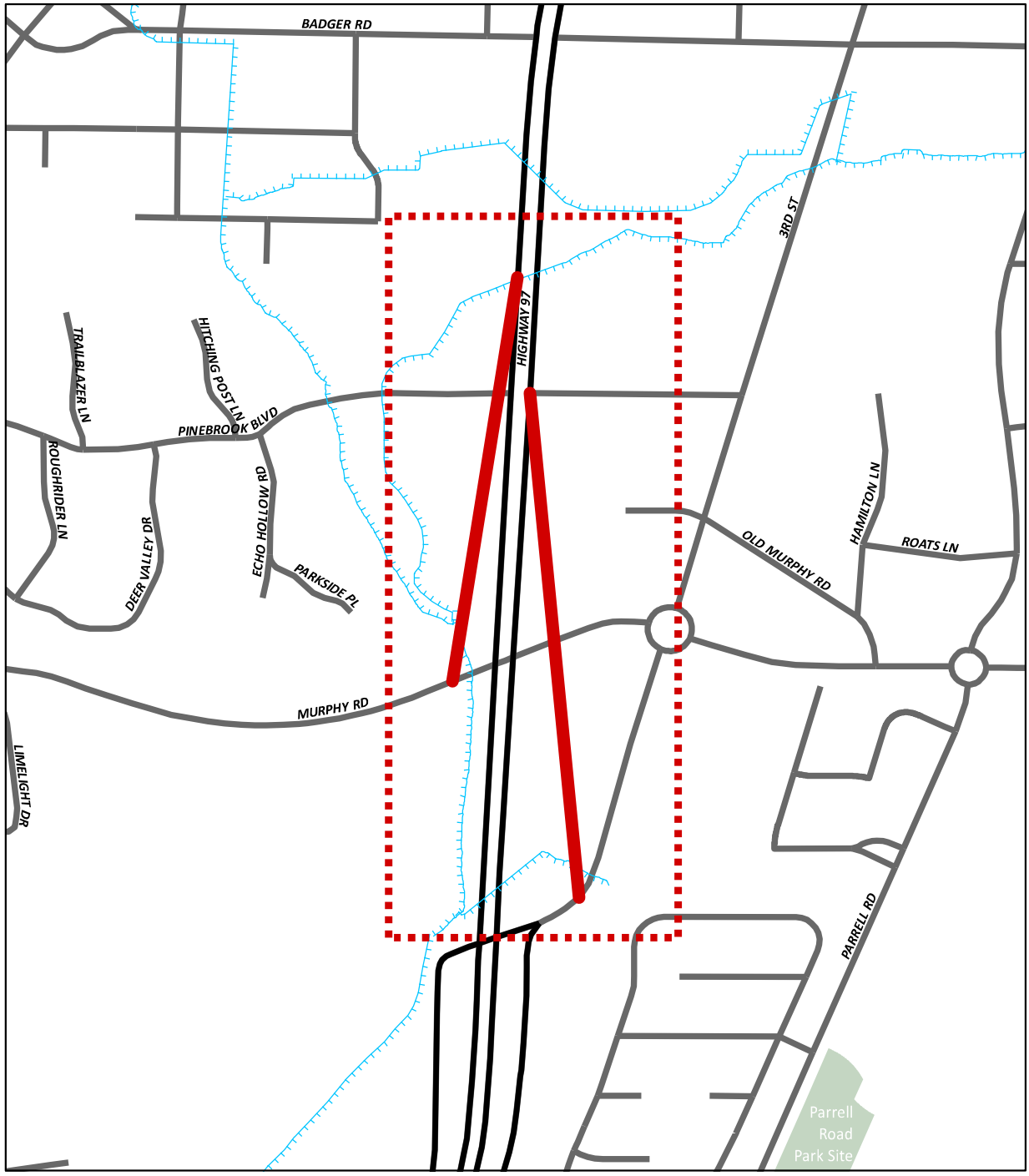
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Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ 500,000	$ 1,500,000	$ 4,000,000	$ 4,000,000	$ -	$ -

Total Project Cost Estimate: $10,000,000



CITY OF BEND

1GMPR

Murphy Parkway Ramps Project

NOT TO SCALE

1GNCI Neff Corridor Improvements

Primary Fund: 2020 General Obligation Bond
Project Manager: Todd Johnson | **Project Status:** Active | **Project Phase:** Design
Cost Estimate Classification: 4 | **Est. Start Date:** FY2023-24 | **Est. End Date:** FY2026-27

Description & Background

This project combines three (3) contiguous key route projects extending from Norton Avenue at 6th Street to Big Sky Park at the east end of Neff Road and the Urban Growth Boundary. Respective key route improvements include:

1. Neighborhood Greenway project to construct a low-stress bikeway on Norton Avenue, 6th to 12th Street
2. Close a sidewalk gap and provide a switchback shared use path from 12th Street to Neff Road

Provide a shared use path to close sidewalk gaps and create a low stress bikeway along Neff Road, 12th Street to Big Sky Park

Need/Justification

Identified in the Transportation System Plan (TSP) as projects R3-A, R3-B and R3-C

Near-term TSP projects to improve connectivity and transportation options along Norton Avenue, 12th Street and Neff Road.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 4,071,000
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

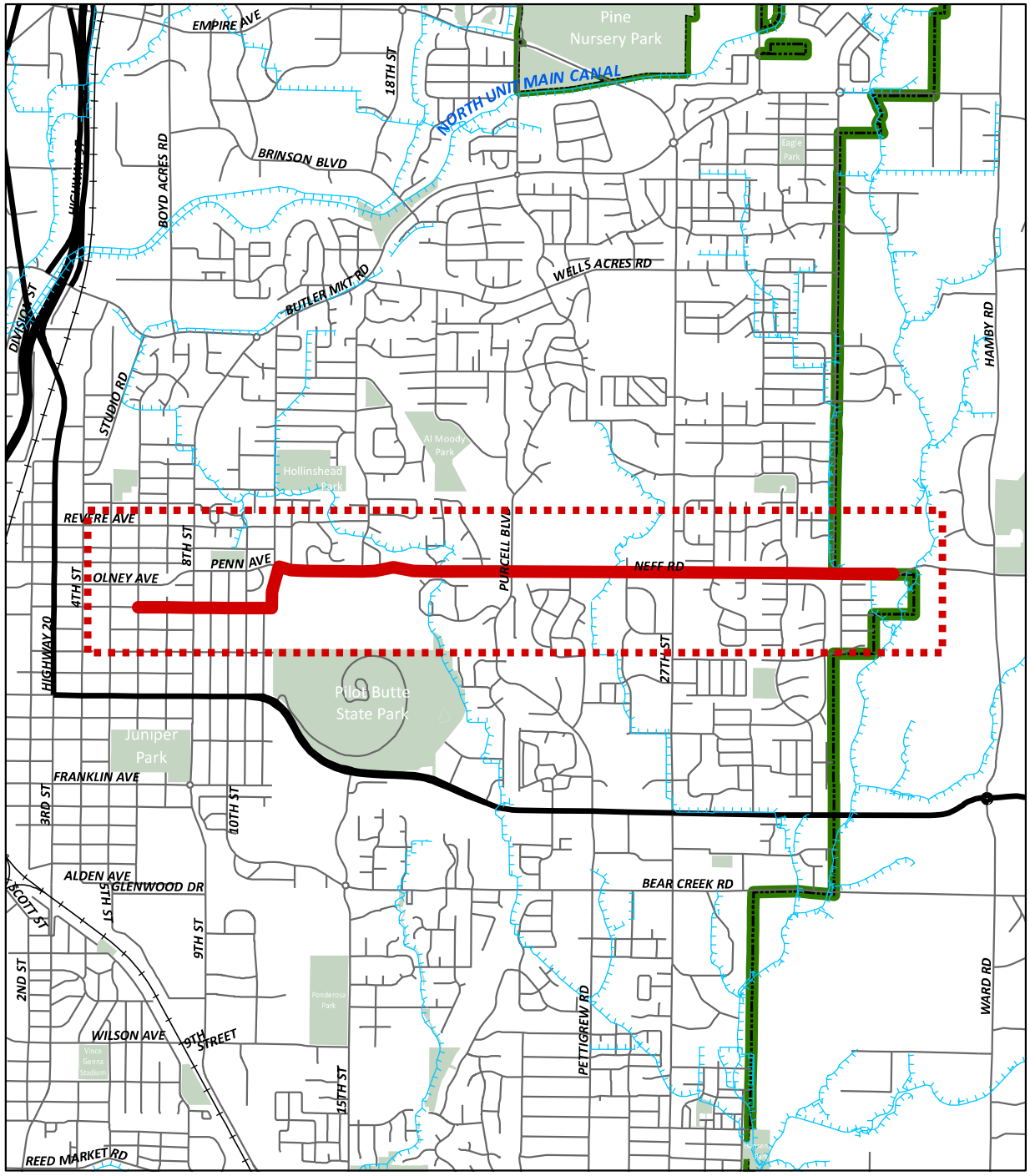
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Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 900	$ 275,100	$ 1,300,000	$ 2,495,000	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **$4,071,000**



CITY OF BEND

1GNCI

Neff Corridor Improvements

NOT TO SCALE

1GOPB Olney Pedestrian and Bike Improvements

Primary Fund: 2020 General Obligation Bond
Project Manager: Carrie Harris | **Project Status:** Active | **Project Phase:** Construction
Cost Estimate Classification: 1 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2025-26

Description & Background

This project combines several projects aimed at improving bicycle and pedestrian infrastructure along Olney Avenue. The improvements include a safe crossing at the intersection of 2nd Street and Olney Avenue, protected bike lanes on Olney Avenue at the Parkway undercrossing, and a shared use path from Wall Street to the Railroad. The shared-use path will close the sidewalk gap, remove barrier to east-west bicycle connectivity, and mitigate right-turn hook crashes at the Wall Street intersection.

Additional Water and Water Reclamation funds are included with this project. Water funds are to address aging water distribution pipes running parallel to the project limits and Water Reclamation funds are to address capacity upgrades as identified in the current collection system masterplan.

Need/Justification

Identified in the Transportation System Plan (TSP) as projects M-3, M-12 and R3-E.

Near-term projects to improve bicycle and pedestrian safety along Olney Avenue between Wall Street and 2nd Street.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund		
Accessibility Construction	$	-
Transportation Construction	$	1,650,100
Water	$	3,350,000
Water Reclamation	$	3,600,000
Stormwater	$	150,000
General Obligation Bond	$	5,450,000
Other (see below)	$	-

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

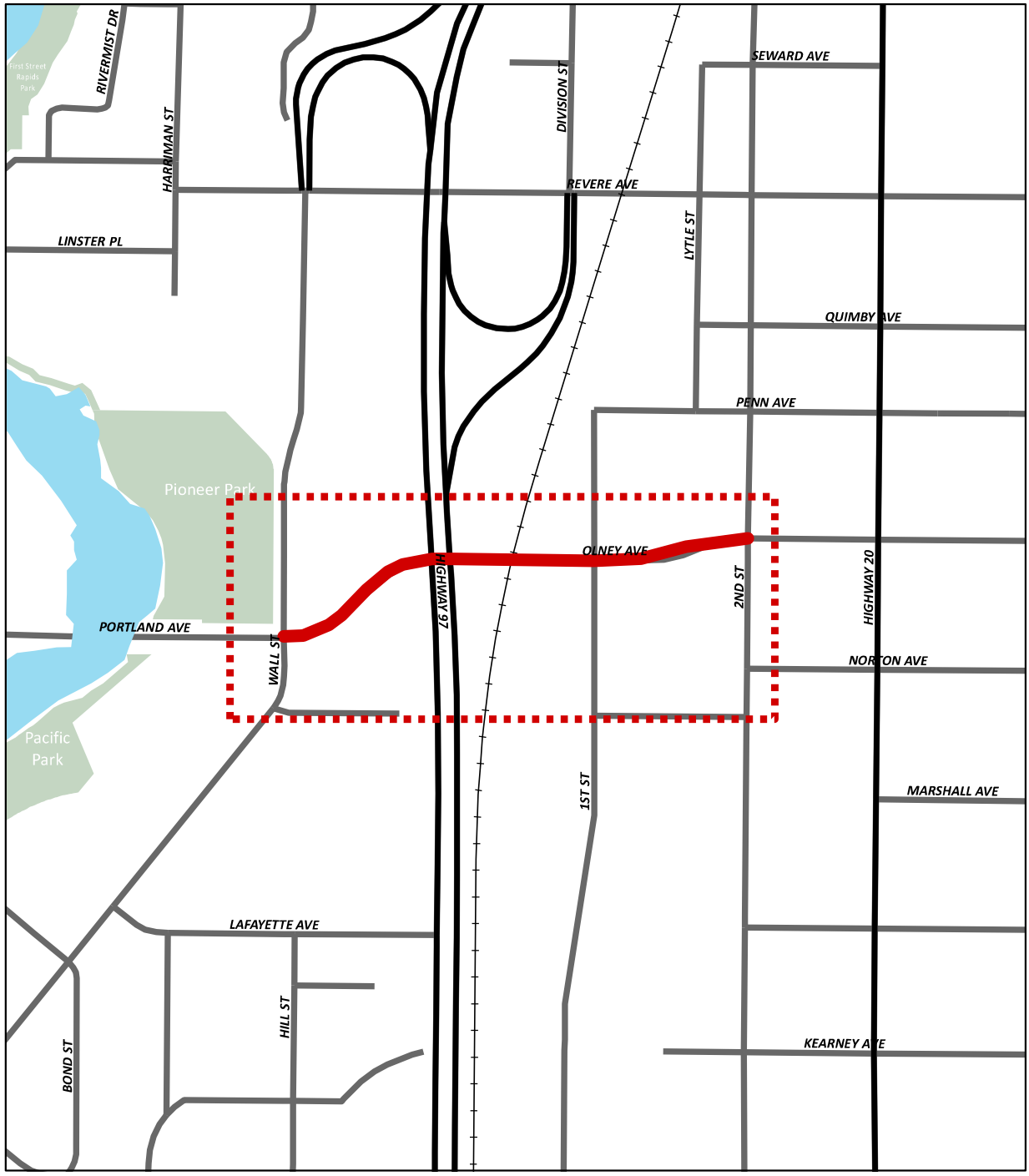
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Method of Financing: Synergy projects partially funded by Water, Water Reclamation, Stormwater, 2020 General Obligation Bond and/or Transportation Construction

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 1,095,900	$ 7,255,700	$ 5,848,500	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: $14,200,100



CITY OF BEND

1GOPB

Olney Pedestrian and Bike Improvements

NOT TO SCALE

1GOPI Olney Corridor Improvements

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Inactive | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2025-26 | **Est. End Date:** FY2027-28

Description & Background

This project will design and construct intersection improvements at 4th and 8th St along Olney Avenue. Early traffic and site analysis suggest a signalized intersection at 4th Street and a roundabout at 8th Street. This project will be closely coordinated with improvements on Revere Avenue at the same intersecting streets as well as close coordination with Oregon Department of Transportation, due to signals on 3rd Street.

Need/Justification

Identified in the Transportation System Plan (TSP) as projects C-15 and C-29.

Near and mid-term improvements to improve intersection safety and capacity.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 7,000,000
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

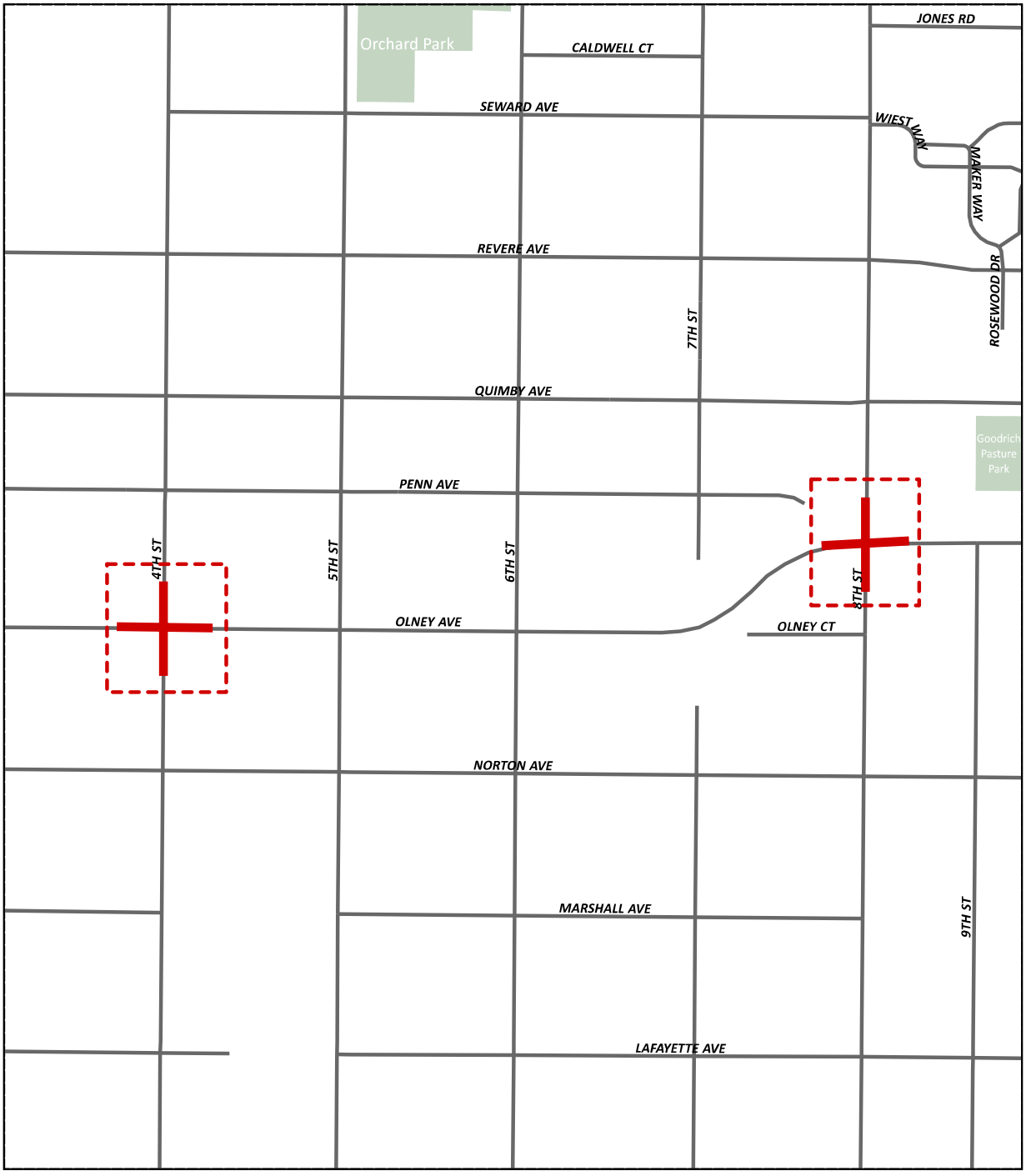
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Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ 500,000	$ 3,500,000	$ 3,000,000	$ -	$ -	$ -

Total Project Cost Estimate: **$7,000,000**



CITY OF BEND

1GOPI

Olney Corridor Improvements

NOT TO SCALE

1GPCB Powers, Parrell, and Chase Intersections

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Inactive | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2027-28 | **Est. End Date:** FY2029-30

Description & Background

This is a project to design and construct a roundabout at the intersection of Chase Road and Powers Road at Parrell Road. This project is combined with a transportation construction fund project to construct a roundabout at the intersection of Chase Road and Brosterhous Road. Improvements to Chase Road between the two new roundabouts are also expected.

Need/Justification

Identified in the Transportation System Plan as a portion of project M-2. The roundabout at the intersection Chase Road and Brosterhous Road is included in the Transportation CIP.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 3,500,000
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

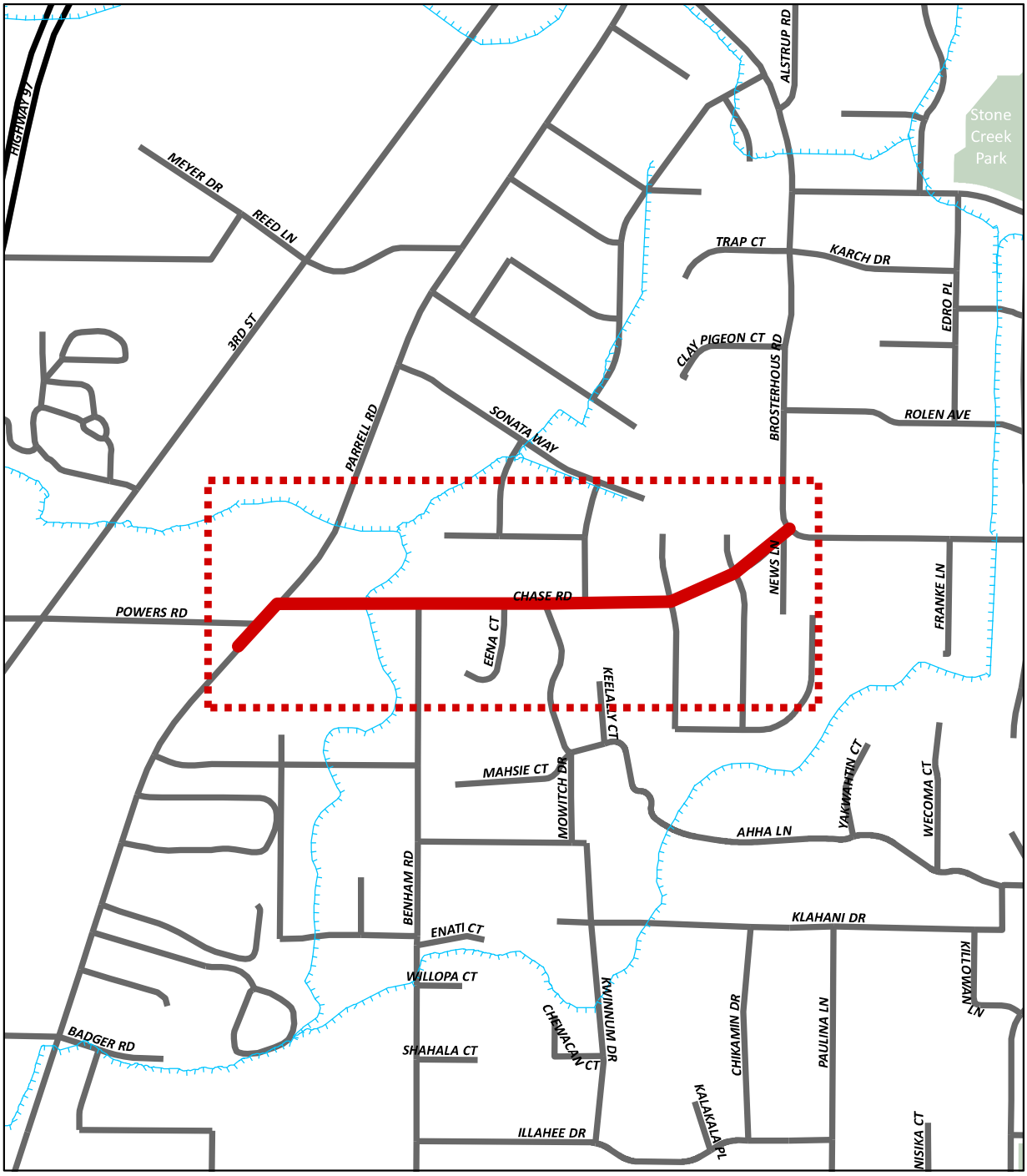
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Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ 250,000	$ 1,500,000	$ 1,750,000	$ -

Total Project Cost Estimate: $3,500,000



CITY OF BEND

1GPCB

Powers, Parrell, and Chase Intersections

NOT TO SCALE

1GPCI Portland Avenue Corridor Improvements

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Active | **Project Phase:** Design
Cost Estimate Classification: 4 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2026-27

Description & Background

This is a project to design and construct a multi-modal transportation facility and safety improvements to enhance pedestrian, bicycle, and vehicular connectivity, including two intersection improvements on Portland Avenue, as may be performed within funding limitations. This project is combined with a major water infrastructure project to improve water distribution on Awbrey Butte and executed concurrently for synergy and efficiencies.

Need/Justification

Identified in the Transportation System Plan as project C-8. The Awbrey Butte Distribution project (1WABD) is in the Water Capital Improvement Program.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 3,500,000
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

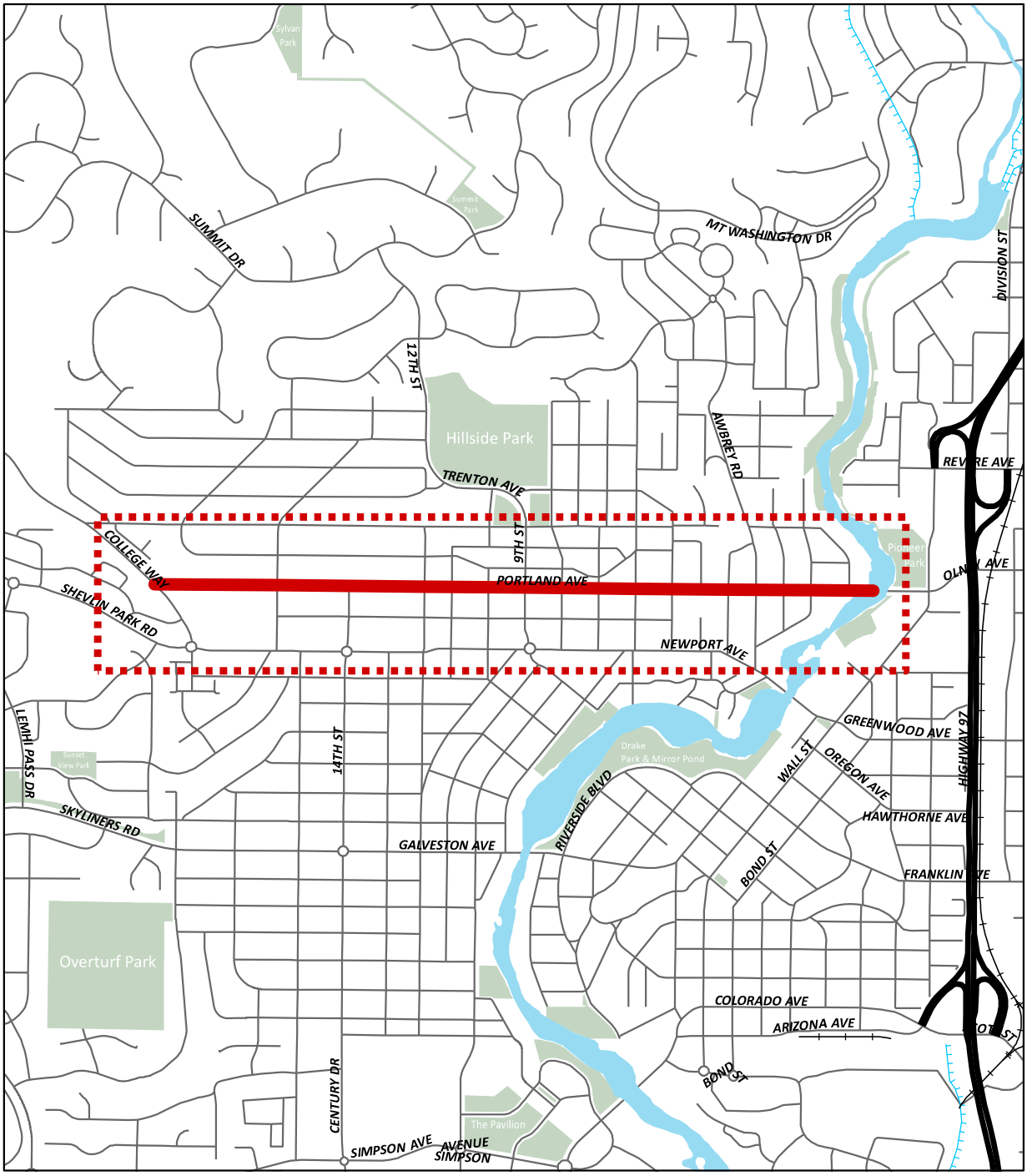
City Council adopted resolution 3218 which declared Council's commitment to allocate GO Bond revenues toward a project list and established a bond oversight committee (TBOC), which established the sequencing of GO Bond projects. Elimination or delay of Bond projects would require coordination with City Council and/or TBOC to modify the project list and sequencing with additional consideration given to staff resourcing and budget.

Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 290,700	$ 1,200,300	$ 1,009,000	$ 1,000,000	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **$3,500,000**



CITY OF BEND

1GPCI

Portland Avenue Corridor Improvements

NOT TO SCALE

1GRMC Reed Market Corridor

Primary Fund: 2020 General Obligation Bond
Project Manager: Sinclair Burr | **Project Status:** Active | **Project Phase:** Study
Cost Estimate Classification: 4 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2029-30

Description & Background

The primary project includes a new overcrossing of the BNSF railway; several additional projects have been combined for efficiency and planning coordination, including:

- Widen the 15th St and Reed Mkt roundabout
- Roundabout at 15th St and Ferguson
- Improve pedestrian safety at the 3rd St COID canal crossing

Reed Mkt Interchange study and improvement contribution to state DOT ($1.05M)

Project is being delivered as multiple projects in phases due to the award of federal funding for the railroad bridge.

Need/Justification

Identified in the Transportation System Plan as projects S-1, C-14, C-19, C-20, C-34, C-44 and R1-D.

Near and mid-term TSP projects to improve safety, capacity, and connectivity along and nearby the Reed Market Road corridor

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund		
Accessibility Construction	$	-
Transportation Construction	$	1,000,000
Water	$	-
Water Reclamation	$	-
Stormwater	$	-
General Obligation Bond	$	39,930,000
Other (see below)	$	-

Impact on Operating Budget: Negligible

Consequences of Delaying or Eliminating

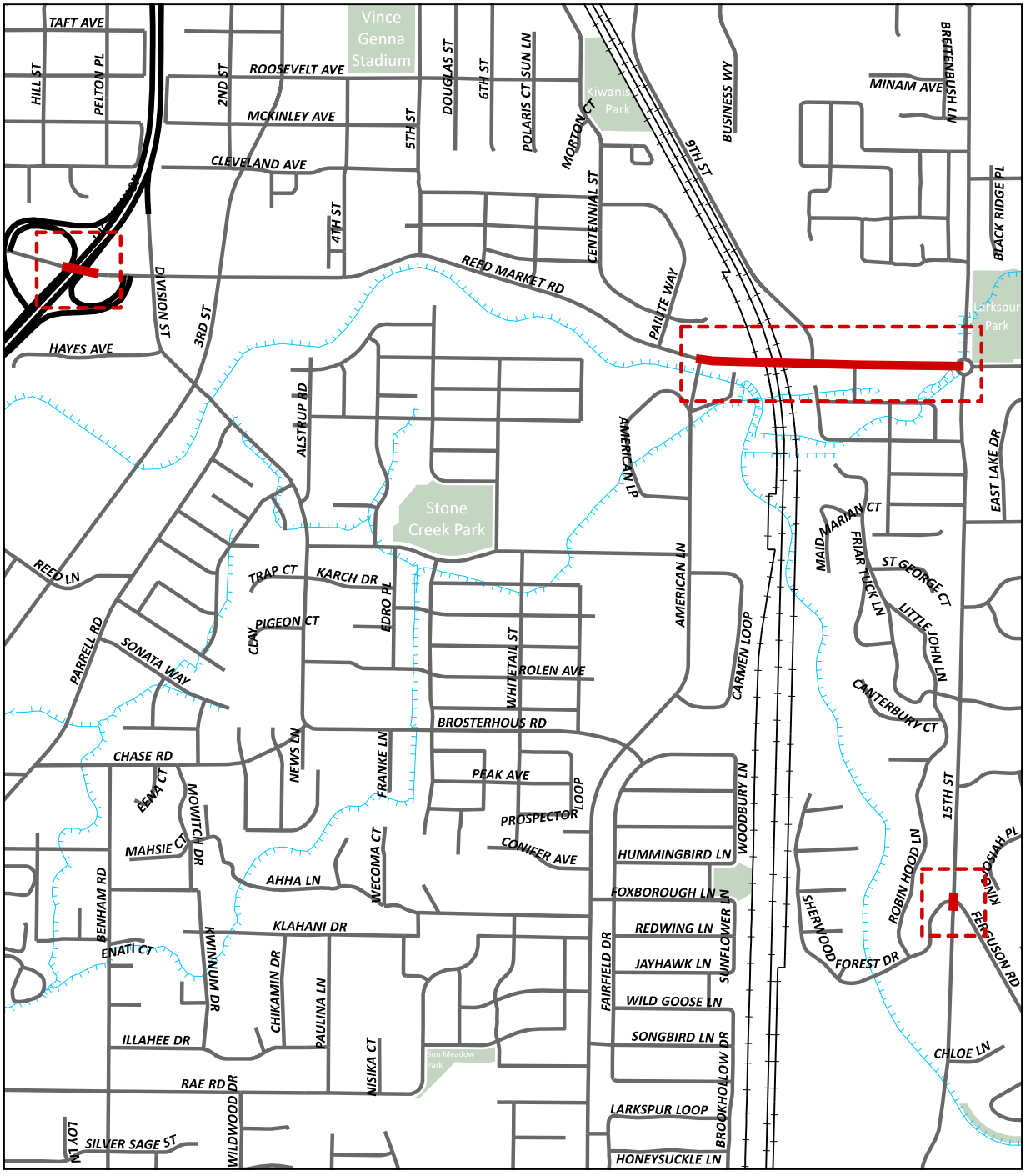
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Method of Financing: 2020 General Obligation Bond, Federal Railroad Administration (FRA) Grant (Transportation Construction)

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 50,000	$ 1,300,000	$ 3,500,000	$ 9,464,000	$ 12,300,000	$ 10,716,000	$ 3,600,000	$ -

Total Project Cost Estimate: **$40,930,000**



CITY OF BEND

1GRMC

Reed Market Corridor

NOT TO SCALE

1GRRI Revere Intersection Improvements

Primary Fund: 2020 General Obligation Bond
Project Manager: Garrett Sabourin | **Project Status:** Inactive | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2025-26 | **Est. End Date:** FY2027-28

Description & Background

This project will design and construct intersection improvements at 4th and 8th St along Revere Avenue. Early traffic and site analysis suggest a signalized intersection at 4th Street and a roundabout at 8th Street. This project will be closely coordinated with improvements on Revere Avenue at the same intersecting streets as well as close coordination with Oregon Department of Transportation, due to signals on 3rd Street.

Need/Justification

Identified in the Transportation System Plan (TSP) as projects C-16 and C-28

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ 7,000,000
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

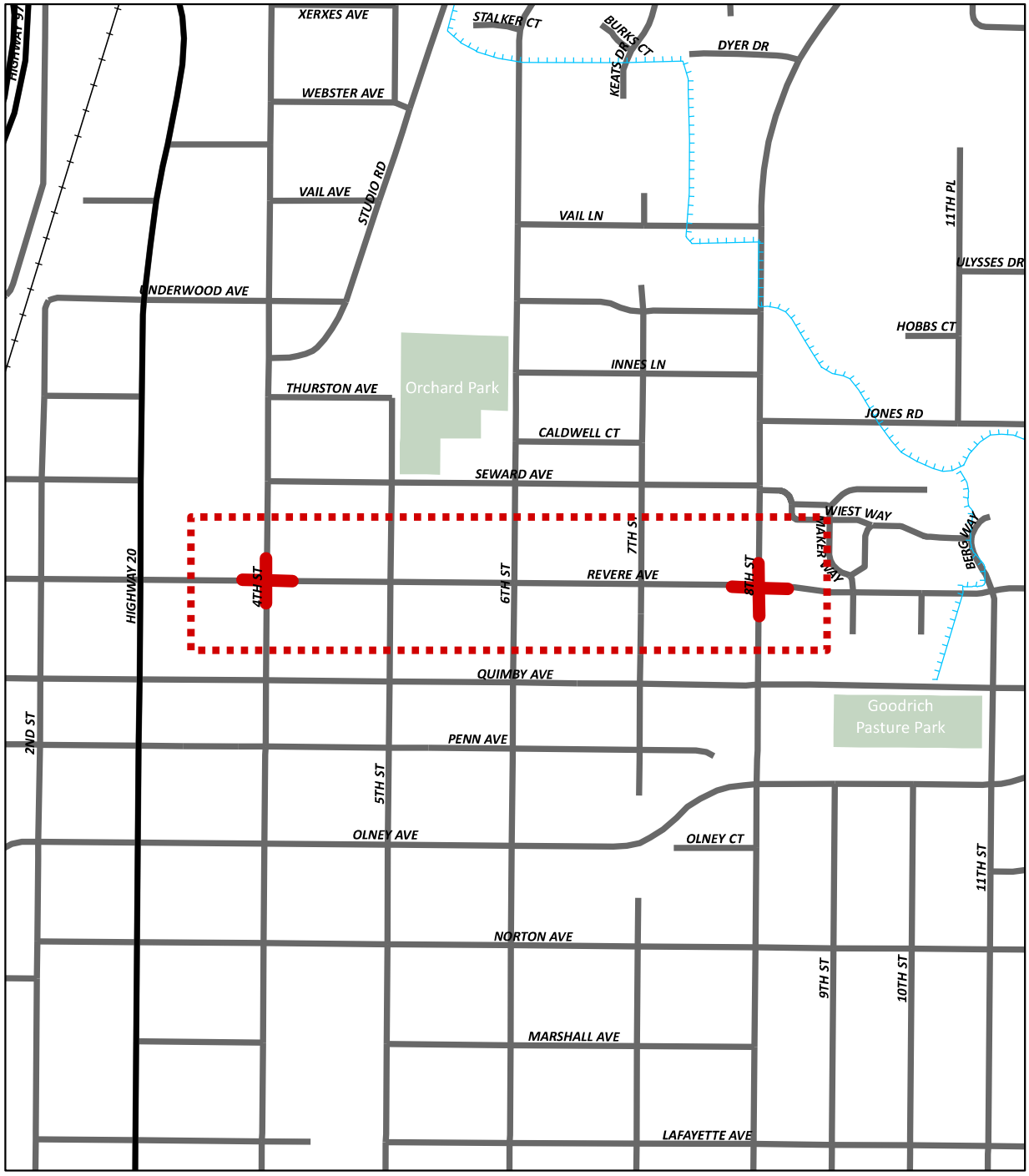
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Method of Financing: 2020 General Obligation Bond

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ 500,000	$ 3,500,000	$ 3,000,000	$ -	$ -	$ -

Total Project Cost Estimate: **$7,000,000**



CITY OF BEND

1GRRI

Revere Intersection Improvements

NOT TO SCALE

1GWAC Wilson Avenue Corridor Improvements

Primary Fund: 2020 General Obligation Bond
Project Manager: Sinclair Burr | **Project Status:** Active | **Project Phase:** Construction
Cost Estimate Classification: 1 | **Est. Start Date:** FY2020-21 | **Est. End Date:** FY2025-26

Description & Background

Work under this project includes improvements to three major intersections along Wilson Avenue – Third Street, Ninth Street and 15th Street. The project also includes improvements to the 2nd Street and Wilson Avenue intersection and multimodal improvements along the corridor from Second Street to 15th Street along with multimodal improvements to Ninth Street from Reed Market Road to Glenwood Drive.

Includes improvements to aging water distribution infrastructure as identified in the Water masterplan and CIP. Also includes Transportation Construction funds for improvements at the 9th/Wilson intersection.

Need/Justification

Work under this project includes improvements to three major intersections along Wilson Avenue – Third Street, Ninth Street and 15th Street. The project also includes improvements to the 2nd Street and Wilson Avenue intersection and multimodal improvements along the corridor from Second Street to 15th Street along with multimodal improvements to Ninth Street from Reed Market Road to Glenwood Drive.

Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund		
Accessibility Construction	$	-
Transportation Construction	$	10,557,500
Water	$	1,400,000
Water Reclamation	$	-
Stormwater	$	197,200
General Obligation Bond	$	16,493,300
Other (see below)	$	-

Impact on Operating Budget: Negligible

Consequences of Delaying or Eliminating

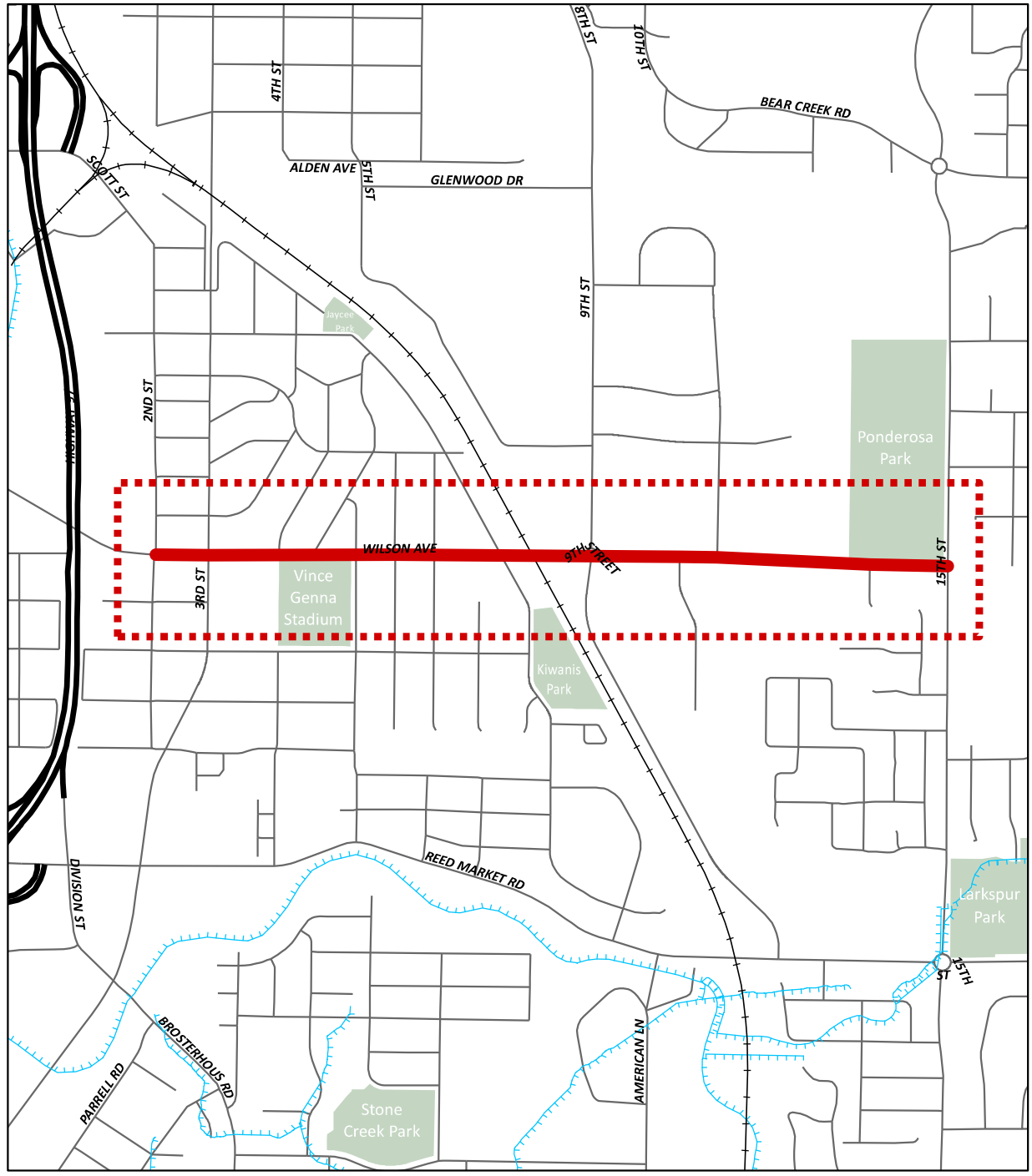
City Council adopted resolution 3218 which declared Council's commitment to allocate GO Bond revenues toward a project list and established a bond oversight committee (TBOC), which established the sequencing of GO Bond projects. Elimination or delay of Bond projects would require coordination with City Council and/or TBOC to modify the project list and sequencing with additional consideration given to staff resourcing and budget.

Method of Financing: Synergy projects partially funded by Water, Stormwater, Accessibility Construction, 2020 General Obligation Bond and/or Transportation Construction

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 25,998,000	$ 1,250,000	$ 1,400,000	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: $28,648,000



CITY OF BEND

1GWAC

Wilson Avenue Corridor Improvements

NOT TO SCALE

1PNMP North Mirror Pond Parking & Brooks Promenade Enhancements

Primary Fund: Parking Services
Project Manager: John Condon | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 5 | **Est. Start Date:** FY2022-23 | **Est. End Date:** TBD

Description & Background

This project seeks to leverage restricted tourism funds to expand gathering space for events along the Brooks Promenade and in the adjacent plaza. Considerations during the design phase include potential alley widening to accommodate events, an expansion of the plaza area, and the option to construct public restrooms. The project may be constructed at the same time as a proposed renewal of the North Mirror Pond Lot to address traffic flow and safety issues along the Promenade.

The estimate below includes only the current concept design contract. Project design and construction costs will be added after concept determination.

Need/Justification

Tourism funds for new construction projects must meet state law for tourism related facilities. The high demand for events within the downtown core and lack of available public space to accommodate new or expanding events aimed at tourists and residents, resulted in Council direction to prioritize this project for investment of these one-time funds.

Financial Summary

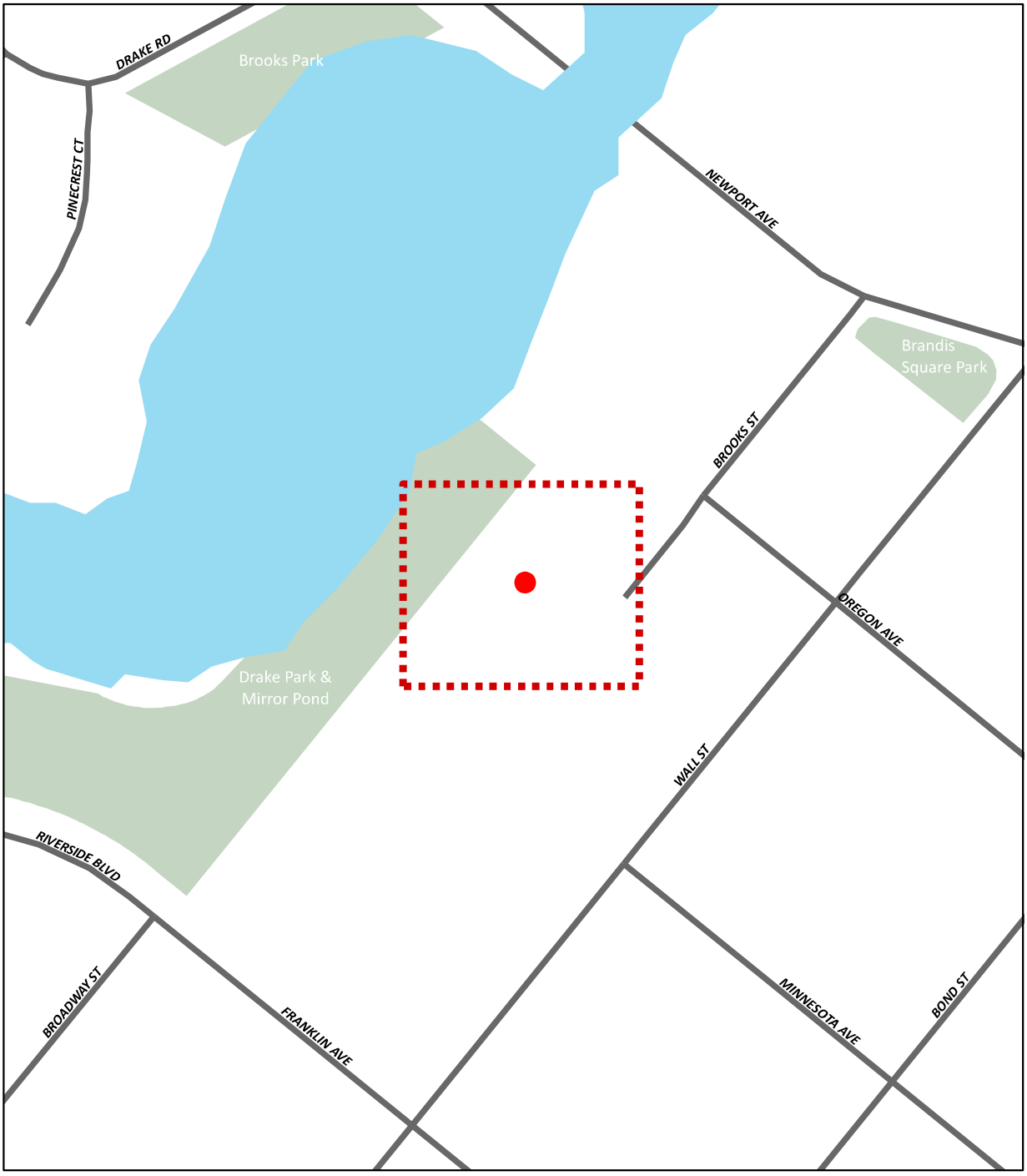
Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	These funds accrued during a series of legal challenges between 2017 and 2021. They must be deployed in a manner that aligns with state law. Council has directed staff to pursue a project that meets state guidelines in the Brooks Promenade area within a timeline that satisfies tourism industry and downtown stakeholders.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ 237,800	
Impact on Operating Budget: Negligible		

Method of Financing: Restricted Tourism Funding

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 37,800	$ 150,000	$ 50,000	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **$237,800**



CITY OF BEND

1PNMP

North Mirror Pond Parking & Brooks Promenade Enhancements

NOT TO SCALE

1RCAP Stormwater Capital Repair and Replacement Program

Primary Fund: Stormwater
Project Manager: Nicholas Barnhardt | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 5 | **Est. Start Date:** FY2024-25 | **Est. End Date:** Ongoing

Description & Background

The current CIP list from the 2014 Stormwater Master Plan is outdated. Currently, the Stormwater Capital Repair & Replacement Program provides flexibility to complete stormwater improvements annually through synergy opportunities. Upon completion of the Stormwater Master Plan Update Project (1RMP1), projected in fiscal year 2025-26, this program may evolve to address pipe replacement segments identified in the CIP.

Need/Justification

There is limited funding available for stormwater replacement synergy opportunities through the end of fiscal year 2026-27 while prioritization software and an implementation strategy are being evaluated. Beginning in fiscal year 2027-28, the City will launch a $1.5 million annual program to replace the prioritized pipe segments and increase reliability of the system. $500,000 of the budget annually will remain for synergy opportunities not yet defined or budgeted. This program will continue until the existing identified pipe segments have been replaced.

Project Related to Council Goal: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Compounding stormwater issues, resulting in the need for a larger scale and more costly solution in the future.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ 9,850,000	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		

Method of Financing: 100% Stormwater Rates

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ 350,000	$ 500,000	$ 1,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000
					Total Project Cost Estimate:		**$9,850,000**

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1RDHD Drill Hole Decommissioning

Primary Fund: Stormwater
Project Manager: Austin Somhegyi | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2027-28 | **Est. End Date:** FY2029-30

Description & Background

A drillhole is a 6" diameter open hole, typically completed with 20 feet of surface casing, that varies in depth from 10 feet to over 100 feet deep. Drillholes have not been allowed in the City's Standards and Specifications for several years, in part because they require frequent maintenance, are characterized by a lack of pretreatment, and they can be difficult and expensive to retrofit. This project aims to provide drillhole retrofits and/or replacements to meet the City's goal of efficiently managing stormwater by infiltration in a manner that is protective of groundwater quality.

Need/Justification

The Oregon Department of Environmental Quality (DEQ) has specific requirements for pretreatment related to Underground Injection Control (UIC) systems under the Water Pollution Control Facilities (WPCF) permits, which the City holds. Pretreatment is required to protect groundwater from contamination by removing pollutants from stormwater or other fluids before they are injected into the ground.

Project Related to Council Goal: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Failure to perform the Drill Hole Decommissioning program would put the City at risk of falling out of compliance with the WPCF permit. Noncompliance with the WPCF permit can result in daily fines and/or Corrective Actions imposed by the DEQ and EPA.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ 1,000,000	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		

Method of Financing: 100% Stormwater Rates

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000	$ -

Total Project Cost Estimate: $1,000,000

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1RFGU Franklin & Greenwood Underpass

Primary Fund: Stormwater
Project Manager: Madeline Allen-Sandoz | **Project Status:** Active | **Project Phase:** Design
Cost Estimate Classification: 3 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2026-27

Description & Background

This project is being combined with 1TMTC Midtown Crossings project and executed concurrently for synergy and efficiencies. A stormwater study has been completed for both the Greenwood and Franklin underpasses. The Franklin underpass is expected to be reconstructed with stormwater improvements incorporated. The Greenwood underpass will not have stormwater improvements included until full resolution is reached on Greenwood improvements.

Need/Justification

The Franklin and Greenwood Underpasses were identified in the 2014 Stormwater Master plan as projects MB18A and MB18B. The Greenwood Avenue Undercrossing project (1GGAU) and the Franklin Avenue Corridor Improvements project (1GFAI) are being synergized with the GO Bond Program and will address the long-term flooding issue of the Bend Parkway underpasses.

Both Franklin Ave and Greenwood Ave are vital east-west corridors providing access to downtown and the west side. The underpasses close during moderate rainfall events blocking all traffic. Flooding of the underpasses create a barrier for emergency vehicles and the public as well as creates a public safety hazard and burden for City Staff to respond.

Project Related to Council Goal: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth.

Financial Summary

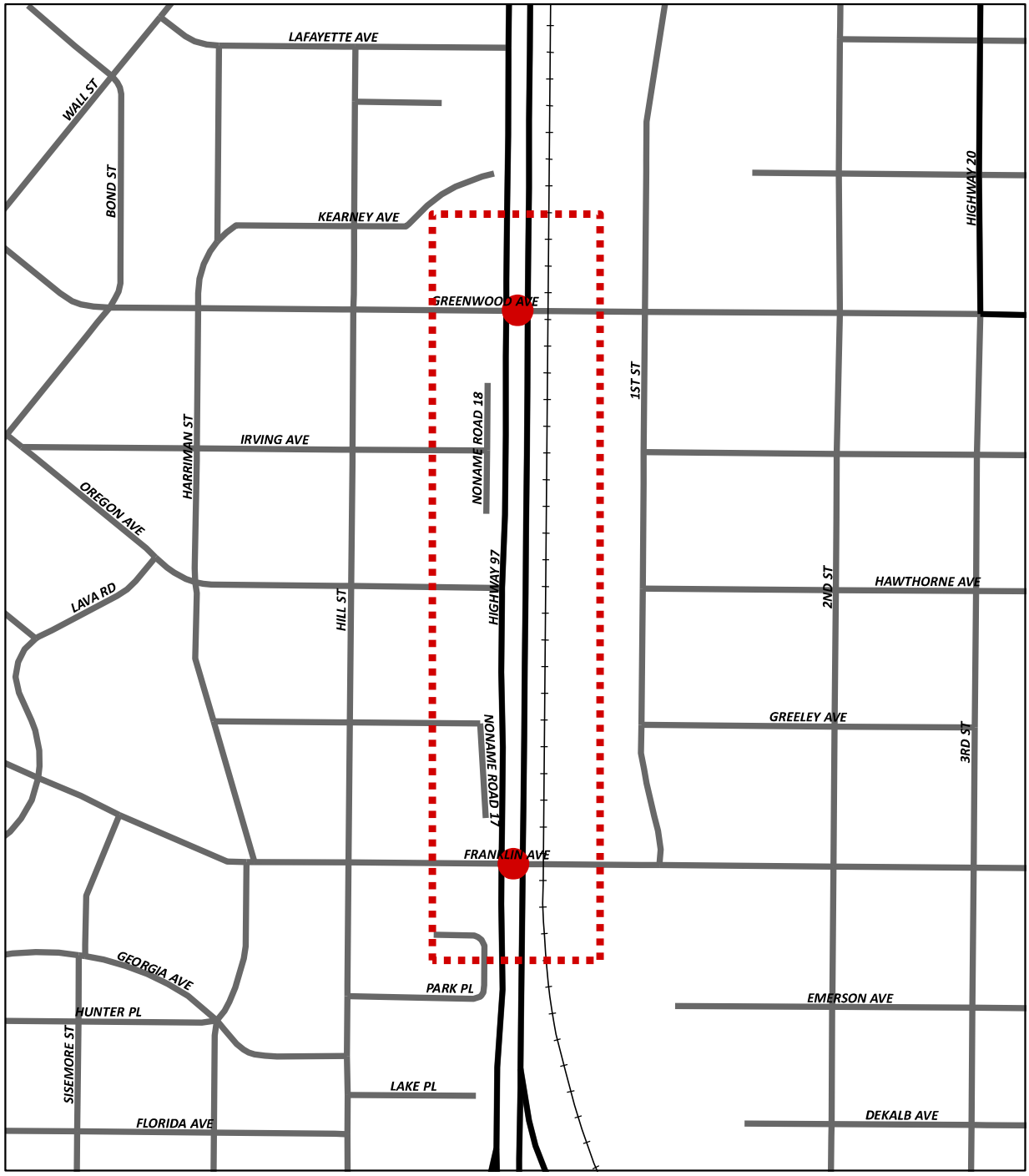
Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Higher potential for system overflows, longer emergency response times, and increased project costs due to cost escalation.
Transportation Construction	$ -	
Water	$ 5,799,400	
Water Reclamation	$ -	
Stormwater	$ 4,096,700	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		

Method of Financing: Water Rates / Stormwater Rates

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 112,100	$ 2,384,000	$ 4,700,000	$ 2,700,000	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **$9,896,100**



CITY OF BEND

1RFGU

Franklin & Greenwood Underpass

NOT TO SCALE

1RMP1 Stormwater Master Plan Update

Primary Fund: Stormwater
Project Manager: Austin Somhegyi | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 1 | **Est. Start Date:** FY2023-24 | **Est. End Date:** FY2025-26

Description & Background

The City of Bend brought consultant Otak under contract in January 2024 to provide professional services to prepare an update to the 2014 City of Bend Stormwater Master Plan (SMP). The updated master plan will provide direction for the City's stormwater operations, maintenance, system upgrades and development; provide long-term stormwater management strategies necessary to remain compliant with regulatory requirements; create a basis for potential rate structure changes and serve the City of Bend's stormwater needs over the next 20 years.

Need/Justification

In 2014, the Stormwater Master Plan was last adopted. The recommendation is to update these plans every 10 years. The SWP will provide long-term stormwater management strategies with a Capital Improvement Program (CIP) list generated.

Project Related to Council Goal: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth.

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ 501,000
General Obligation Bond	$ -
Other (see below)	$ -
Impact on Operating Budget: None	

Consequences of Delaying or Eliminating

Noncompliance with the two stormwater permits (MS4 & WPCF), risk contamination to above- and below-ground water due to improper stormwater management, and risk private and public property damage due to flooding.

Method of Financing: Stormwater Rates / Oregon Department of Environmental Quality (DEQ) Loan

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 131,000	$ 345,000	$ 25,000	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **$501,000**

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1ROTI Outfall Improvements

Primary Fund: Stormwater
Project Manager: Austin Somhegyi | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 4 | **Est. Start Date:** FY2027-28 | **Est. End Date:** FY2030-31

Description & Background

The City of Bend is updating its Stormwater Master Plan (SMP) and is reviewing its existing stormwater outfalls to identify retrofit needs and opportunities. Stormwater in the City of Bend discharges predominantly into underground injection controls (UICs). However, the area around the Deschutes River north of Farewell Bend Park discharges to the river itself. There are 31 outfalls owned by the City of Bend. An outfall is a point discharge from the City's Municipal Separate Storm Sewer System (MS4) into the river. A majority of these outfalls are not located on City-owned property and are located either on Bend Park and Recreation Department (BRPD) properties or other private properties. The City aims to improve these outfalls with adequate pretreatment to remain compliant with the MS4 permit.

Need/Justification

To remain complaint with the City's Municipal Separate Storm Sewer System (MS4) permit, adequate pretreatment of stormwater runoff needs to be implemented prior to discharge into Waters of the State.

Project Related to Council Goal: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Failure to perform the Outfall Improvements would put the City at risk of falling out of compliance with the MS4 permit. Noncompliance with the MS4 permit can result in daily fines and/or Corrective Actions imposed by the DEQ and EPA.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ 4,500,000	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		

Method of Financing: 100% Stormwater Rates

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$	$	$	$	$ 1,500,000	$ 1,500,000	$ 1,500,000

Total Project Cost Estimate: $4,500,000

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1RSAB South Awbrey Butte Drainage Improvements

Primary Fund: Stormwater
Project Manager: Brittany Barker | **Project Status:** Active | **Project Phase:** Design
Cost Estimate Classification: 4 | **Est. Start Date:** FY2024-25 | **Est. End Date:** FY2028-29

Description & Background

The 2017 South Awbrey Butte Drainage Study identified seven Preferred Improvement Areas (PIAs) with replacement of the Newport Avenue trunk line identified as the highest priority project in the drainage basin. The Newport Avenue trunk line was constructed under a separate CIP Project 1RNPR.

The remaining six associated projects that would mitigate flooding and/or improve water quality in the basin will be constructed under the South Awbrey Butte Drainage Improvements project. Additionally, there are some water and GO Bond synergy opportunities that have added value with work taking place in the same general vicinity.

Need/Justification

The Newport Avenue trunk line was designed with the understanding that upstream improvements would be implemented to reduce the quantity and increase the quality of water going into the river. With construction of the Newport Avenue trunk line completed, designing and constructing the upstream improvements are necessary to ensure the overall stormwater system operates as designed and doesn't overwhelm the system below. This project will include design and ultimately construction of upstream stormwater improvements throughout South Awbrey Butte.

Project Related to Council Goal: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth.

Financial Summary

Total Project Spending by Fund		
Accessibility Construction	$	30,000
Transportation Construction	$	-
Water	$	2,114,000
Water Reclamation	$	-
Stormwater	$	15,817,000
General Obligation Bond	$	-
Other (see below)	$	-

Impact on Operating Budget: Negligible

Consequences of Delaying or Eliminating

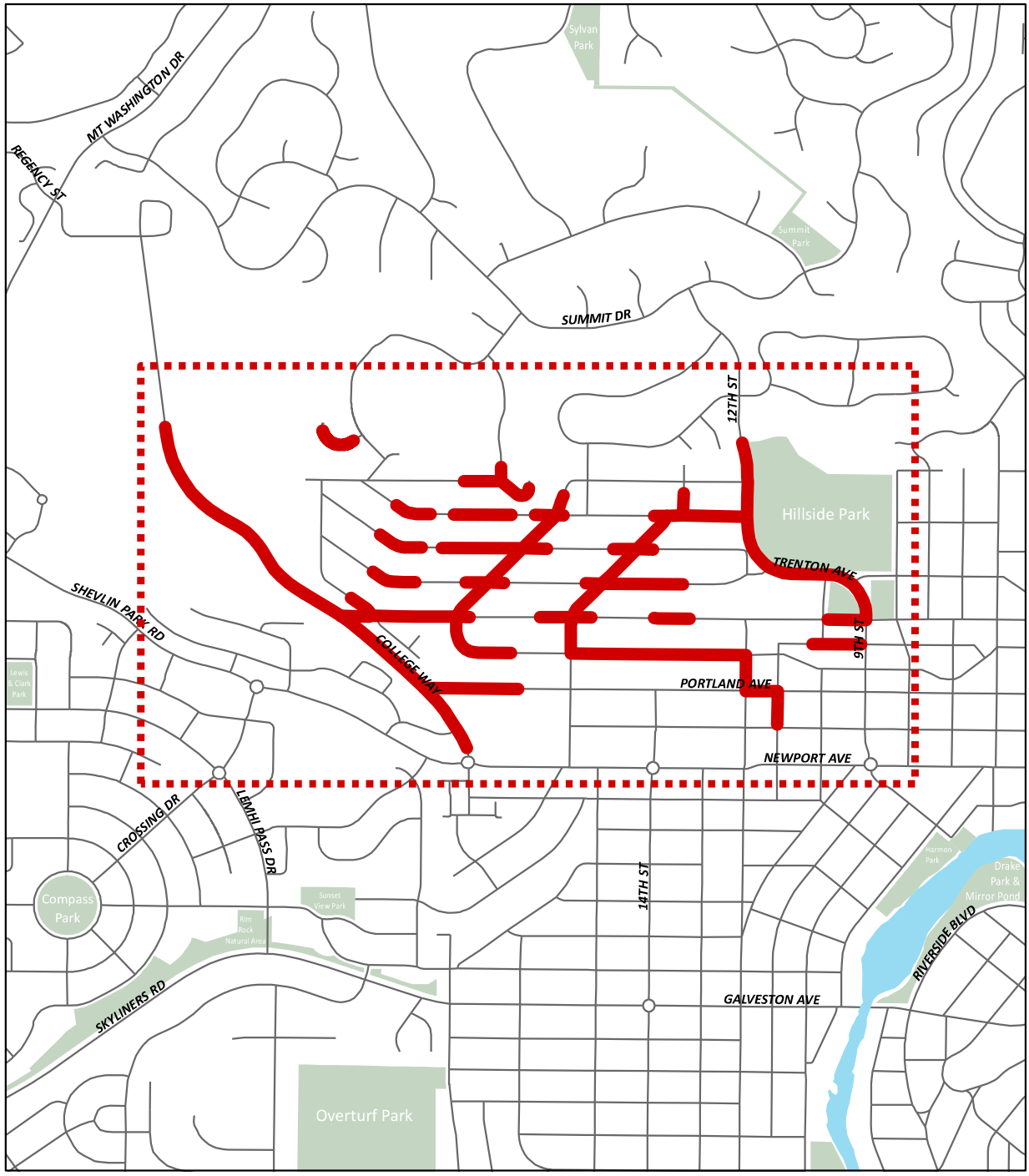
This project will install pretreatment to improve water quality prior to infiltration into the ground or discharging to the river. Delaying may result in permit non-compliance and increased flood risk to adjacent residential properties, increasing liability for the City.

Method of Financing: Stormwater Rates, Oregon Department of Environmental Quality (DEQ) Loan

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ 431,000	$ 3,530,000	$ 7,500,000	$ 5,500,000	$ 1,000,000	$ -	$ -

Total Project Cost Estimate: $17,961,000


MT WASHINGTON DR
REGENCY ST
Sylvan Park
Summit Park
SUMMIT DR
12TH ST
Hillside Park
TRENTON AVE
14TH ST
SHEVLIN PARK RD
COLLEGE WAY
PORTLAND AVE
NEWPORT AVE
CROSSING DR
LEMHI PASS DR
Compass Park
Sunset View Park
Rim Rock Natural Area
14TH ST
Harmon Park
Drake Park & Mirror Pond
RIVERSIDE BLVD
SKYLINERS RD
GALVESTON AVE
Overturf Park
CITY OF BEND
1RSAB
South Awbrey Butte Drainage Improvements
NOT TO SCALE

1SAAI Addison & Butler Market Gravity Improvement

Primary Fund: Water Reclamation
Project Manager: Jason Suhr | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2026-27 | **Est. End Date:** FY2028-29

Description & Background

New 12-inch gravity line along Addison Avenue between 4th Street and Butler Market Road, then new 18-inch line along Butler Market Road to 8th Street, connecting to existing 24-inch line. Total pipeline length is approximately 3,200-lineal feet.

Need/Justification

System in this location currently operates in a manner that requires inflow to surcharge the collections system until enough volume has accumulated before being discharged at a higher elevation and continuing into the downstream network. This results in increased maintenance of the pipe network through more frequent cleaning activities and implementation of odor control measures. The solution will eliminate this inefficient form of operation while also increasing the hydraulic conveyance capacity of the local sewer system to accommodate existing and future flows.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

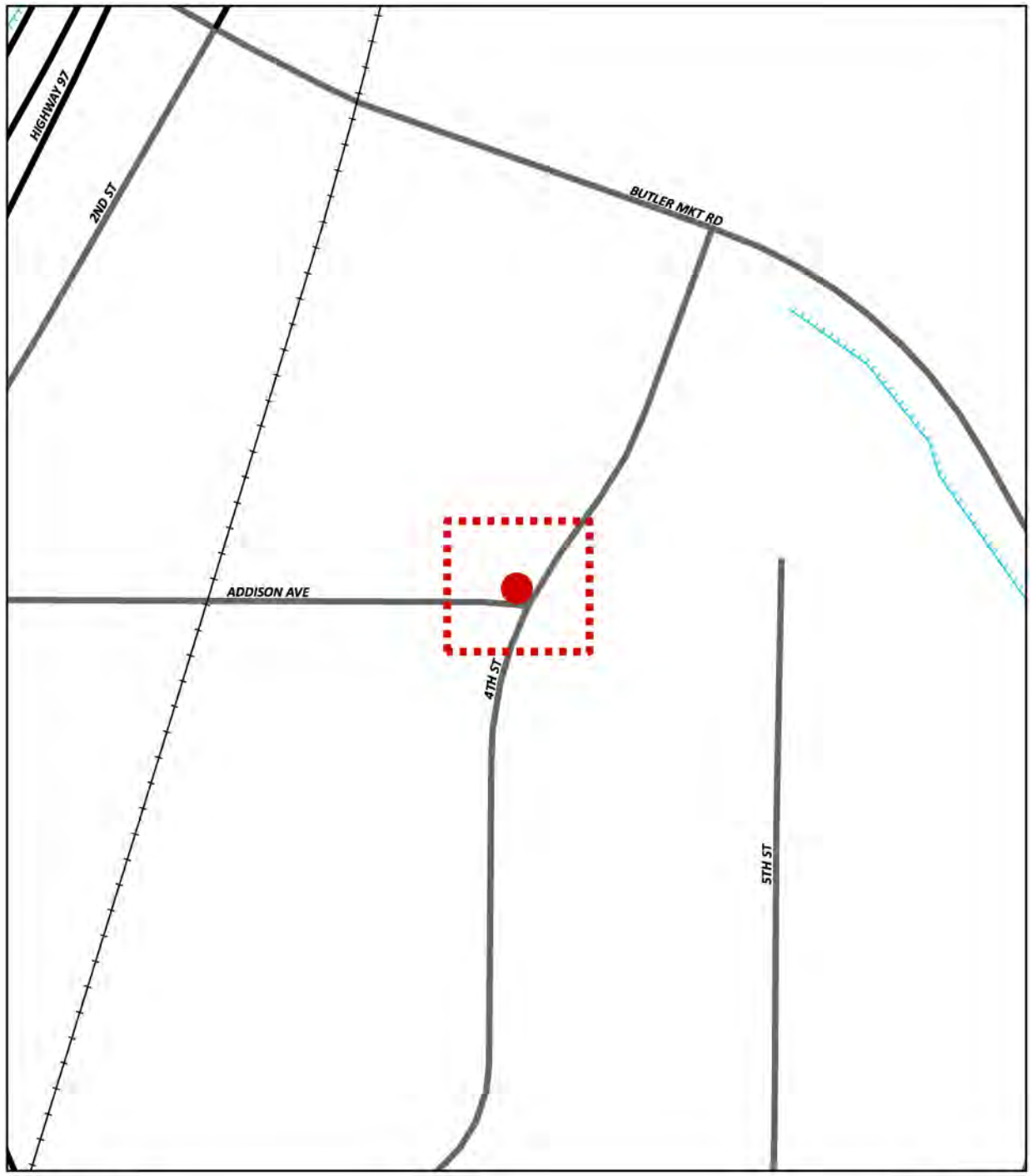
Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Maintenance of the collection system in this location is already higher than other locations due to the method of conveyance described above. Existing maintenance frequency will remain necessary until a long-term solution can be implemented.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 3,680,000	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Unknown		

Method of Financing: Water Reclamation Rates / SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$	$ -	$ -	$ 360,000	$ 1,720,000	$ 1,600,000	$ -	$ -
				Total Project Cost Estimate:			**$3,680,000**



CITY OF BEND

1SAAI

Addison & Butler Market Gravity Improvement

NOT TO SCALE

1SECS Emerging Contaminants Study - WRF

Primary Fund: Water Reclamation
Project Manager: Jason Suhr | **Project Status:** Inactive | **Project Phase:** Inactive
Cost Estimate Classification: 5 | **Est. Start Date:** FY2026-27 | **Est. End Date:** FY2026-27

Description & Background

Study of emerging contaminants and other pollutants that may be present within the City's primary sludge.

Need/Justification

Identification of any potential emerging contaminants and/or other pollutants would provide the City with knowledge of what may be present, and resultingly allow for treatment practices to be modified to treat or remove contaminant.

Project Related to Council Goal: Environment and Climate; Transportation and Infrastructure

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	City would continue treating sludge with current practices unbeknownst of the presence of emerging contaminants or other pollutants.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 500,000	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: 100% Water Reclamation Rates

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ 500,000	$ -	$ -	$ -	$ -

Total Project Cost Estimate: $500,000

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1SEMP SE Area Master Plan

Primary Fund: Water Reclamation
Project Manager: Alex Doza | **Project Status:** Active | **Project Phase:** Construction
Cost Estimate Classification: 1 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2025-26

Description & Background

The purpose of this project is to increase sanitary sewer system capacity, efficiency and serviceability within the City and the Southeast Area of the City's UGB. The project will provide future sewer service to properties within the SEAP and adjacent developments. The Southeast Area Master Plan includes installing a regional pump station, force main, and gravity mains in the southeast expansion area known as "The Elbow". The project will construct approximately 8,200 lineal feet (LF) of gravity sewer ranging from 6" to 18" in diameter and approximately 5,500 LF of parallel 10" and 4" diameter force main sewer. The peak flow buildout capacity of the pump station is 2.24 million gallons per day.

Need/Justification

"The Elbow" was included within the City's 2016 UGB expansion. To bring the area into City limits, which allows for development, a sewer solution needs to be implemented. Due to the number of property owners in the area, along with the ultimate sewer solution being a regional pump station, the City is taking the lead to install the necessary facilities. Upon completion, the individual properties will be able to proceed with land use.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Without the regional pump station, the area is without an optimal sewer solution. Should each property develop independently, there is potential for numerous local pump stations that would be owned and operated by the City.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 26,121,500	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Minimal		
Method of Financing: Water Reclamation Rates / SDCs		

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 2,051,500	$ 20,155,000	$ 3,915,000	$ -	$ -	$ -	$ -	$ -
					Total Project Cost Estimate:		**$26,121,500**

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1SFPU WRF Facility Plan Update

Primary Fund: Water Reclamation
Project Manager: Dade Pettinger | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 1 | **Est. Start Date:** FY2023-24 | **Est. End Date:** FY2025-26

Description & Background

Update the current facilities plan to reflect current operations and forecasted flow projections through the 2045 planning year at the Water Reclamation Facility (WRF). The current facilities plan was most recently completed in 2008 with a 2030 plan year horizon. Since that time, several factors which influence the operation of the WRF have changed including increased flow, increased waste loading, a major system expansion, revised biological treatment process, and discharge permit requirements. It is typical for facilities plans to be updated every 5 to 10 years depending on overall collection and treatment system dynamics. Project will coordinate with the Collection System Master Plan project to produce a single, 20-year, sewer CIP.

Need/Justification

The City's water reclamation facility (WRF) treats all the sewage generated within the City of Bend. The WRF Plan is a facility planning document that summarizes existing, near-term, and anticipated long-term flow, loading, and process conditions. The plan is a useful tool for planning necessary facilities upgrades and improvements to the plant which are necessitated to meet the demands of growth in the community as well as federal/state regulatory requirements.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Future capital improvement project prioritization and operations of the treatment plant will be based on limited and potentially outdated data which can lead to unideal operations and permit violations.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 1,700,700	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: Water Reclamation Rates, Oregon Department of Environmental Quality (DEQ) Loan

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 700	$ 900,000	$ 800,000	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: $1,700,700

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1SIP1 Future Interceptor Project (Central or East)

Primary Fund: Water Reclamation
Project Manager: Jason Suhr | **Project Status:** Inactive | **Project Phase:** Inactive
Cost Estimate Classification: 5 | **Est. Start Date:** FY2027-28 | **Est. End Date:** TBD

Description & Background

The Collection System Master Plan (CSMP) update in progress will provide the City with guidance for timing and project needs for the next 20 years. It is anticipated that the document will identify a priority that either the existing Central Interceptor will require upsizing or that construction of a future East Interceptor will be required to alleviate system capacity constraints as the largest needs within the collection system.

Need/Justification

Project is needed to alleviate collection system capacity constraints that could otherwise prohibit the ability of the system to adequately convey additional wastewater flow that would be discharged through development or re-development of properties.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Restriction for new developments or re-developments to discharge additional wastewater into the system.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 22,000,000	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Unknown		

Method of Financing: Water Reclamation Rates, SDCs, Debt

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ 2,000,000	$ 10,000,000	$ 10,000,000	$ TBD

Total Project Cost Estimate: $22,000,000

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1SMP1 Collection System Master Plan Update

Primary Fund: Water Reclamation
Project Manager: Lisa Cameli | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 1 | **Est. Start Date:** FY2023-24 | **Est. End Date:** FY2025-26

Description & Background

Update the City's Collection System Master Plan to reflect current and future build-out conditions, population and employment forecasts and buildable and development types. Major project deliverables include a 20-year Capital Improvement Plan (CIP) and an updated Sewer Public Facilities Plan for the sewer fund, utilizing a 2045 planning year. The project will coordinate with the Water Reclamation Facility (WRF) Facility Plan Update project to produce a single, 20-year sewer CIP.

Need/Justification

The City's sewer collection system model provides an important measure for development approval and capital improvement project prioritization. The current model is based upon a limited amount of data and it does not meet its objectives in a manner that provides optimal accuracy. Additional field data and model calibration are needed in order to have a reliable and accurate system model. Provides an invaluable tool in determining existing and future capacity constraints. Enhances ability to provide sound private development decisions and effectively prioritize City capital projects.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ 2,252,900
Stormwater	$ -
General Obligation Bond	$ -
Other (see below)	$ -

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

Private development decisions and capital improvement project prioritization will be based on limited data which can lead to less-than-optimal use of both public and private resources.

Method of Financing: Water Reclamation Rates, SDCs, Oregon Department of Environmental Quality (DEQ) Loan

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 27,900	$ 1,345,000	$ 880,000	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **$2,252,900**

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1SN07 Westview Newberry Parkwood

Primary Fund: Water Reclamation
Project Manager: Drew Wells | **Project Status:** Active | **Project Phase:** Planning/Design
Cost Estimate Classification: 1 | **Est. Start Date:** FY2023-24 | **Est. End Date:** FY2025-26

Description & Background

This neighborhood extension program (NEP) project was selected in 2023 as part of the sixth selection within the Septic to Sewer Conversion Program. It includes the applications known as West View East, Newberry & Twin Lakes, and Parkwood. The project includes construction of approximately 4,300 linear feet of sewer main and provides service laterals to 64 properties.

Need/Justification

Meets Collection System Master Plan (CSMP), Public Facilities Plan (PFP), and Septic to Sewer Conversion Program goals to eliminate on-site septic systems and install sewer collection systems

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ 3,866,400
Stormwater	$ -
General Obligation Bond	$ -
Other (see below)	$ -

Impact on Operating Budget: Negligible

Consequences of Delaying or Eliminating

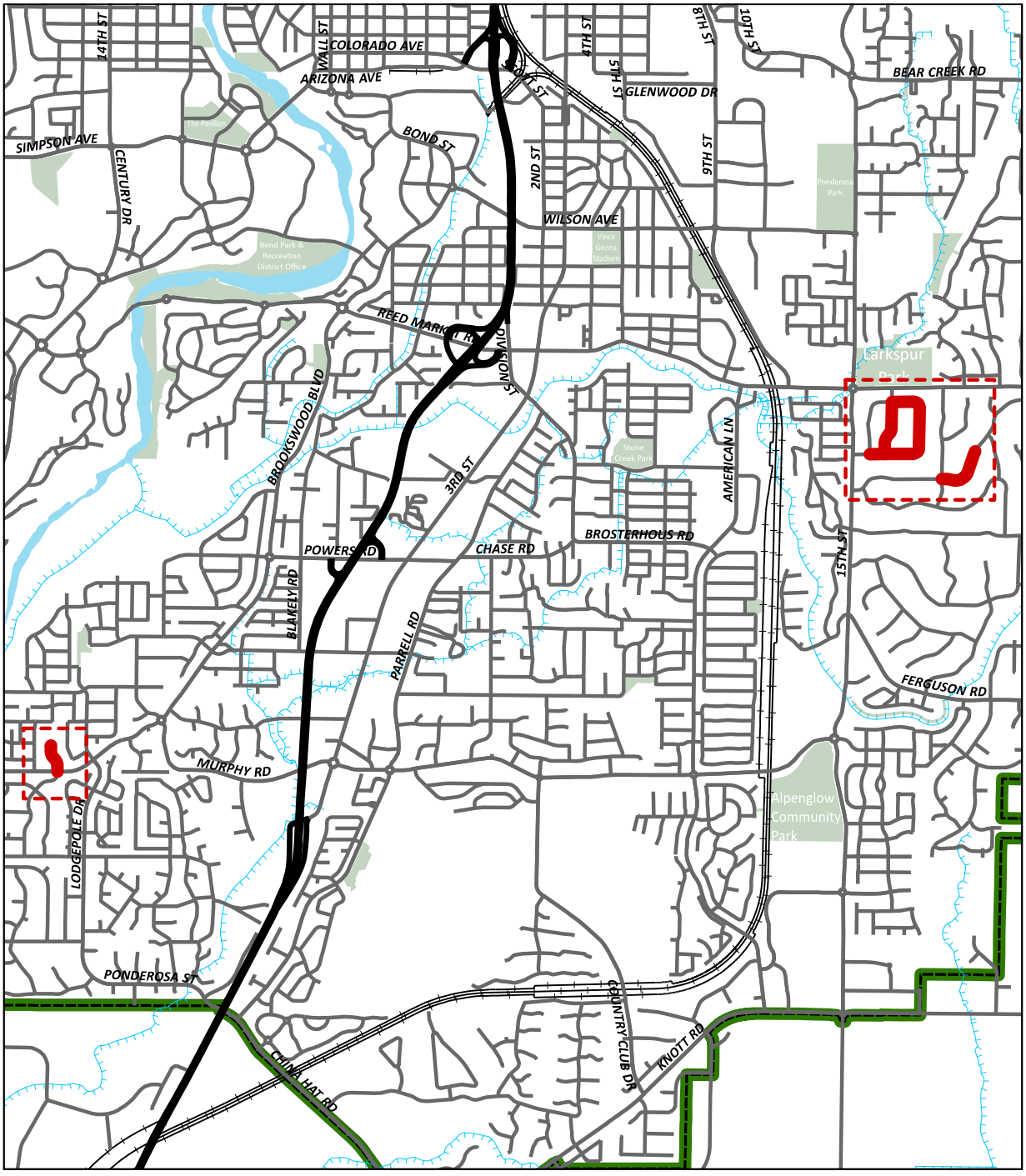
Connection to City sewer increases treatment reliability and groundwater quality. If a property's septic system fails, and City sewer is not physically available, the property is eligible to obtain a septic system repair permit. Once repaired, the likelihood of the owner participating in the conversion program to connect to City sewer is minimal.

Method of Financing: Water Reclamation Rates, Oregon Department of Environmental Quality (DEQ) Loan

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 66,400	$ 1,900,000	$ 1,900,000	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: $3,866,400



CITY OF BEND

1SN07

Westview Newberry Parkwood

NOT TO SCALE

1SN08 Azalia and Windsor Sewer Project

Primary Fund: Water Reclamation
Project Manager: Drew Wells | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 3 | **Est. Start Date:** FY2024-25 | **Est. End Date:** FY2026-27

Description & Background

This neighborhood extension program (NEP) project was selected in 2024 as part of the seventh selection within the Septic to Sewer Conversion Program. It includes the applications known as Azalia Drive and Windsor Drive. The project includes construction of approximately 2,345 linear feet of gravity sewer main for the Windsor application area and approximately 1,650 linear feet of pressure sewer main for the Azalia application area. The project will provide sewer service laterals to total of 52 properties.

Need/Justification

Meets Collection System Master Plan (CSMP), Public Facilities Plan (PFP), and Septic to Sewer Conversion Program goals to eliminate on-site septic systems and install sewer collection systems.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

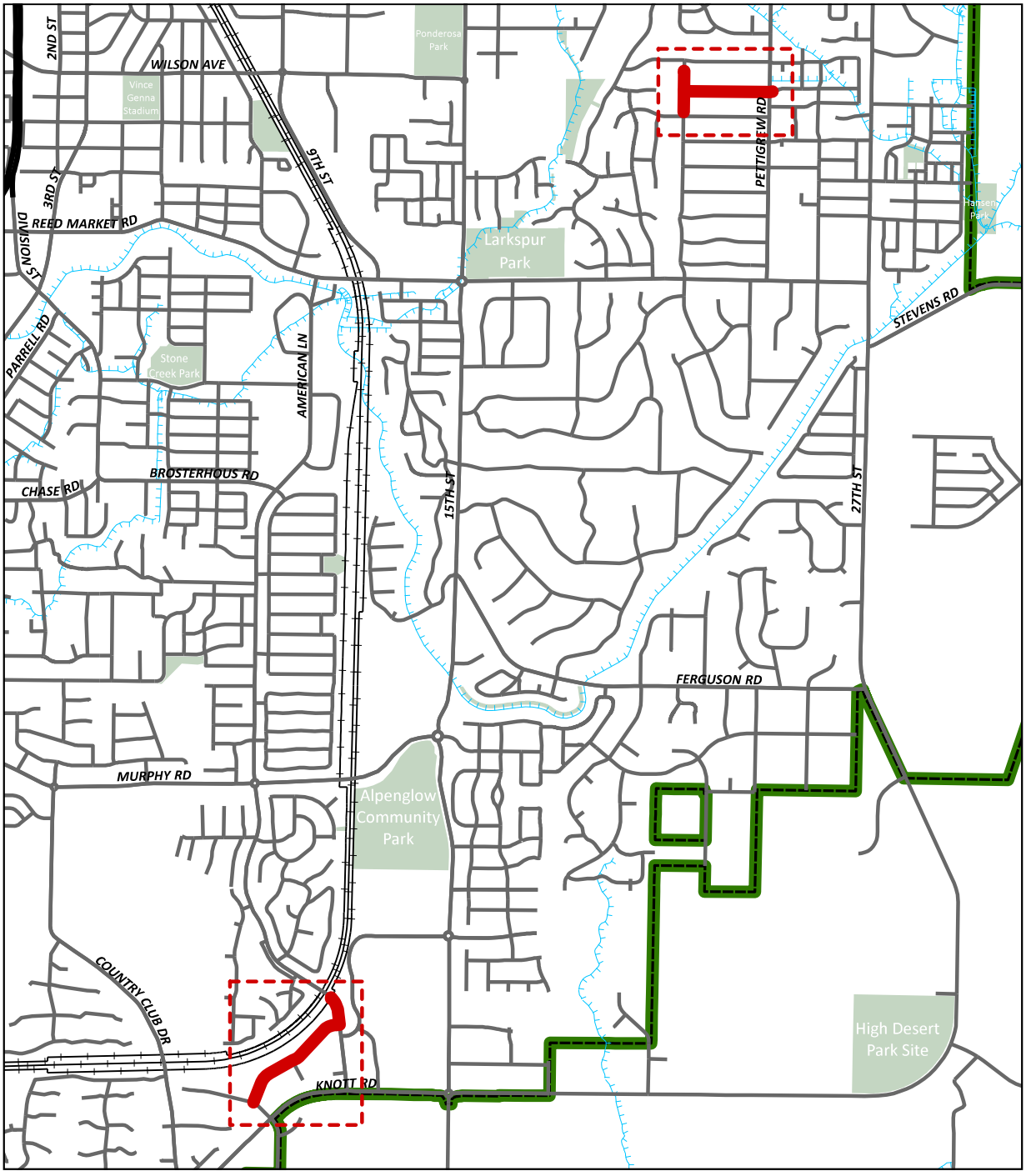
Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Connection to City sewer increases treatment reliability and groundwater quality. If a property's septic system fails, and City sewer is not physically available, the property is eligible to obtain a septic system repair permit. Once repaired, the likelihood of the owner participating in the conversion program to connect to City sewer is minimal. Delay or elimination of the Windsor portion of this project would delay the development of the affordable housing Obsidian Heights subdivision planned upstream of the proposed sewer mainline to be installed with this project.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 3,425,000	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		

Method of Financing: Water Reclamation Rates, Oregon Department of Environmental Quality (DEQ) Loan

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ 115,000	$ 1,700,000	$ 1,610,000	$ -	$ -	$ -	$ -
					Total Project Cost Estimate:		**$3,425,000**



CITY OF BEND

1SN08

Azalia and Windsor Sewer Project

NOT TO SCALE

1SN09 King Hezekiah and Fargo Sewer Project

Primary Fund: Water Reclamation
Project Manager: Drew Wells | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 3 | **Est. Start Date:** FY2024-25 | **Est. End Date:** FY2026-27

Description & Background

This neighborhood extension program (NEP) project was selected in 2024 as part of the seventh selection within the Septic to Sewer Conversion Program. It includes the applications known as King Hezekiah and Fargo Lane #2 (South). The project includes construction of approximately 2,925 linear feet of gravity sewer main and provides service laterals to 42 properties.

Need/Justification

Meets Collection System Master Plan (CSMP), Public Facilities Plan (PFP), and Septic to Sewer Conversion Program goals to eliminate on-site septic systems and install sewer collection systems.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

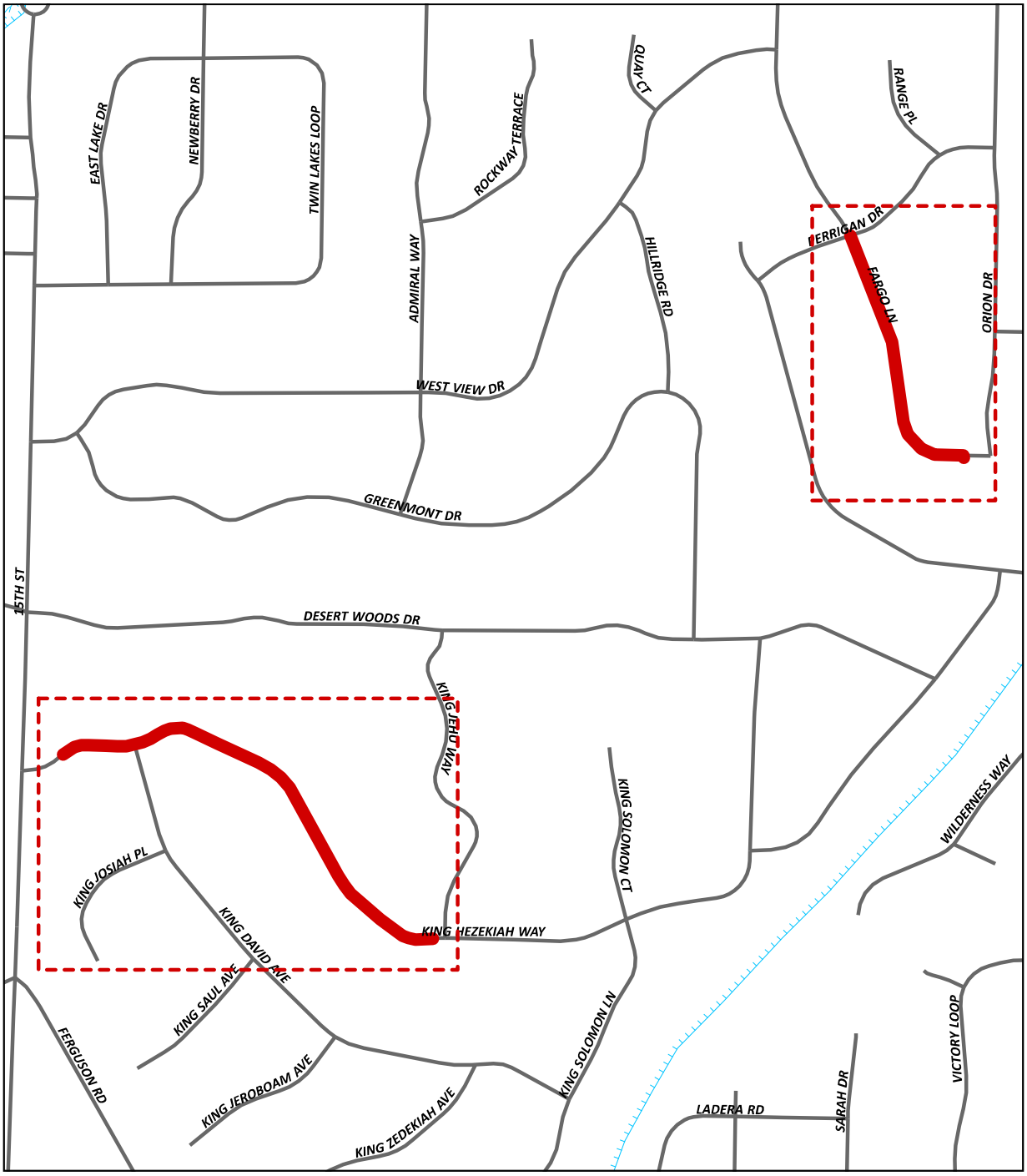
Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Connection to City sewer increases treatment reliability and groundwater quality. If a property's septic system fails, and City sewer is not physically available, the property is eligible to obtain a septic system repair permit. Once repaired, the likelihood of the owner participating in the conversion program to connect to City sewer is minimal.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 2,875,000	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		

Method of Financing: Water Reclamation Rates, Oregon Department of Environmental Quality (DEQ) Loan

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ 125,000	$ 1,440,000	$ 1,310,000	$ -	$ -	$ -	$ -
			Total Project Cost Estimate:				**$2,875,000**



CITY OF BEND

1SN09

King Hezekiah and Fargo Sewer Project

NOT TO SCALE

1SNEP Bend Sewer Neighborhood Extension Program

Primary Fund: Water Reclamation
Project Manager: Jason Suhr / Teresa Findley | **Project Status:** Active | **Project Phase:** Active
Cost Estimate Classification: 5 | **Est. Start Date:** Ongoing | **Est. End Date:** Ongoing

Description & Background

This program allows property owners to apply for City construction of gravity and pressure sewers in neighborhoods currently served by private septic systems. As of 2022, $3.5 million per year has been budgeted for Septic to Sewer Conversion Projects. Given the annual funding, the City estimates installing approximately 4,000-lf of mainline per year.

Need/Justification

Meets Collection System Master Plan (CSMP), Public Facilities Plan (PFP), and Septic to Sewer Conversion Program goals to eliminate on-site septic systems and install sewer collection systems. Current and upcoming projects include: 1SN07, 1SN08, and 1SN09.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Connection to City sewer increases treatment reliability and groundwater quality. If a property's septic system fails, and City sewer is not physically available, the property is eligible to obtain a septic system repair permit. Once repaired, the likelihood of the owner participating in the conversation program to connect to City sewer is minimal.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 14,900,500	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Minimal		

Method of Financing: Water Reclamation Rates, Oregon Department of Environmental Quality (DEQ) Loans

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 500	$ -	$ 150,000	$ 750,000	$ 3,500,000	$ 3,500,000	$ 3,500,000	$ 3,500,000
						Total Project Cost Estimate:	**$14,900,500**

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1SPGA Large Gravity Pipe Condition Assessment

Primary Fund: Water Reclamation
Project Manager: Jason Suhr | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2026-27 | **Est. End Date:** FY2027-28

Description & Background

Establish a program to inspect the condition of existing gravity trunk collection system with diameters greater than 15 inches (approximately 4% of the collection system), grade the trunk system components, evaluate rehabilitation options and recommend the most effective solution.

Need/Justification

Needed for continued repair and replacement of the major collection system gravity pipes. This type of inspection requires specialized equipment not currently owned by the O&M Department so the City will hire a consultant to assist with this project.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Potential increase to O&M costs and increased risk exposure due to irregular maintenance of the collection system.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 400,000	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: Water Reclamation Rates

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ 200,000	$ 200,000	$ -	$ -	$ -
				Total Project Cost Estimate:			**$400,000**

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1SPS1 Awbrey Glen and Westside Pump Station Improvements

Primary Fund: Water Reclamation
Project Manager: Lisa Cameli | **Project Status:** Active | **Project Phase:** Design/Construction
Cost Estimate Classification: 1 | **Est. Start Date:** FY2021-22 | **Est. End Date:** FY2026-27

Description & Background

The Awbrey Glen and Westside Pump Station Improvements project includes electrical, instrumentation, mechanical, and controls upgrades at both the Awbrey Glen and Westside Pump Stations. Site circulation and safety will also be improved with this project. Improvements will address important safety, operational and maintenance issues at these aging pump stations. Several additional work items have been included in the scope to accommodate shortening of the WS force main and increased serviceability of the FM. Added bypass manhole at Westside PS for ease of construction and potential future bypass.

Need/Justification

The Awbrey Glen and Westside Pump Stations are nearing the end of their useful lives and upgrades are needed to continue to run these pump stations efficiently and safely.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

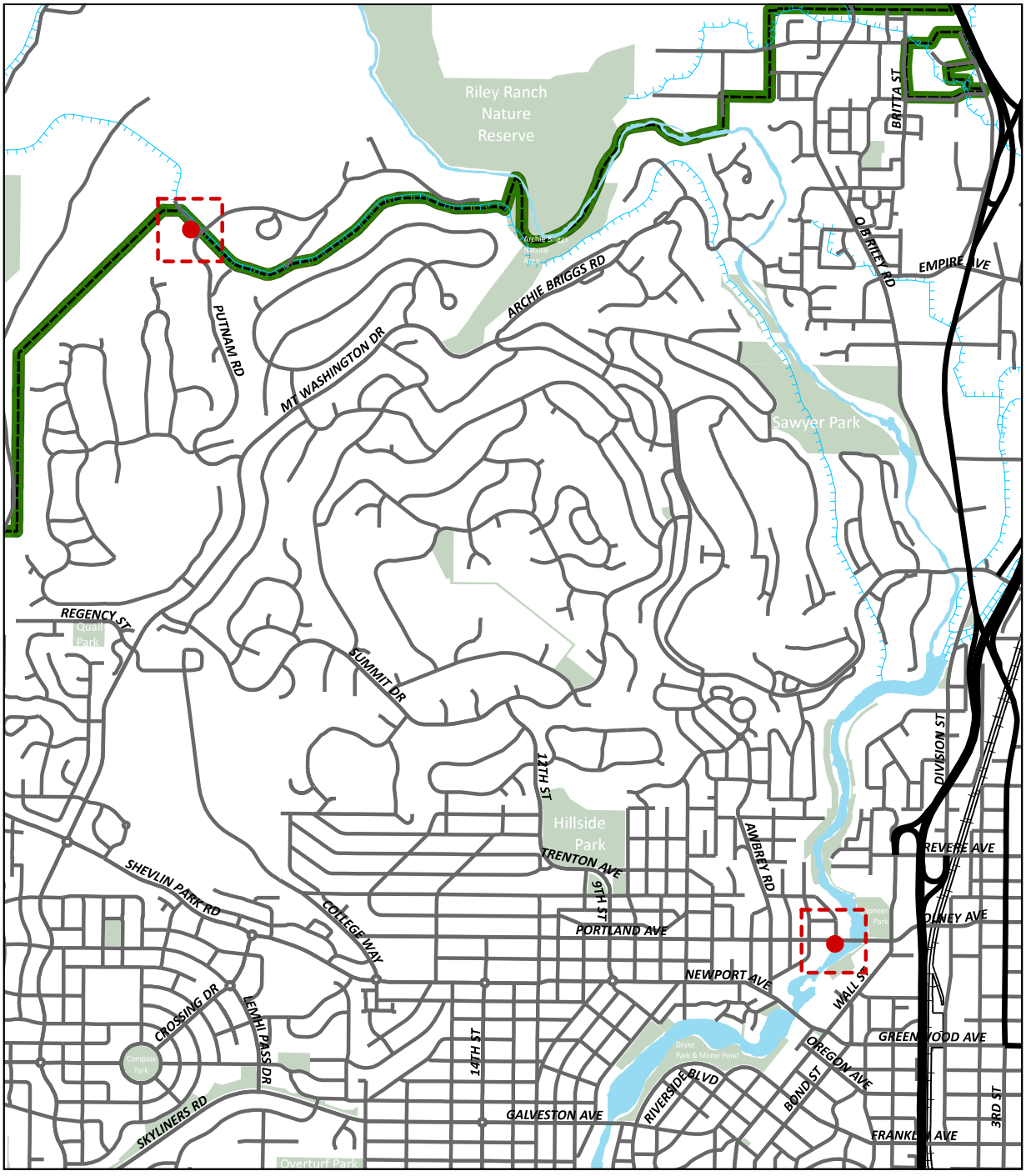
Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Failure at either station would result in damages to the surrounding area and would require emergency response.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 7,787,400	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: Water Reclamation Rates, Oregon Department of Environmental Quality (DEQ) Loan

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 895,400	$ 1,517,000	$ 5,095,000	$ 280,000	$ -	$ -	$ -	$ -
				Total Project Cost Estimate:			**$7,787,400**



CITY OF BEND

1SPS1

Awbrey Glen and Westside Pump Station Improvements

NOT TO SCALE

1SPS2 Phoenix Pump Station Decommissioning

Primary Fund: Water Reclamation
Project Manager: Jason Suhr | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2025-26 | **Est. End Date:** FY2026-27

Description & Background

New 8-inch gravity line along Ranch Village Drive from Phoenix Lift Station to Cooley Road, then east along Cooley Road, connecting to existing 8-inch line west of Cooley Road and 18th Street intersection. The decommissioning of Phoenix Lift Station includes the removal of the existing lift station facility and all associated appurtenances except for the force main, which will be abandoned in place.

Need/Justification

This improvement allows the contributing area of Phoenix Lift Station to be served by gravity through build-out, increases the reliability of the local system and results in a lower long-term life cycle cost compared to a pumped system.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Potential of additional sunk costs to keep station operational before it can be properly decommissioned. System failures and overflow events are also possible. Without a gravity mainline, septic to sewer conversions in this area are unavailable.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 2,300,000	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: Water Reclamation Rates, SDCs, Oregon Department of Environmental Quality (DEQ) Loan

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ 300,000	$ 2,000,000	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **$2,300,000**


RANCH VILLAGE CT
COOLEY RD
RANCH VILLAGE DR
ST CLOUD CT
CITY OF BEND
1SPS2
Phoenix Pump Station Decommissioning
NOT TO SCALE

1SPSX Pump Station Program Funding

Primary Fund: Water Reclamation
Project Manager: Jason Suhr | **Project Status:** Active | **Project Phase:** Active
Cost Estimate Classification: N/A | **Est. Start Date:** Ongoing | **Est. End Date:** Ongoing

Description & Background

This program includes capital repair and replacement or decommissioning of pump stations as part of a routine maintenance program. Total cost estimates reflect only the projects scheduled for completion in the 5-year CIP period.

Need/Justification

This program manages the repair and or replacement or decommissioning of systems identified along with mitigation of outdated and potentially undersized or oversized systems. Projects related to prior, current, and future; 1CSMP Collection System Master Plan Update, 1XNIP North Interceptor Projects, 1XSE Southeast Interceptor Projects, 1SBSS/1SNEP Septic to Sewer Program, 1SPS2 Phoenix Pump Station Decommissioning.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Potential of additional sunk cost to keep stations operational before they can be properly rehabilitated or decommissioned. System failures and overflow events are also possible.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 10,220,000	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: Water Reclamation Rates, SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ 220,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000

Total Project Cost Estimate: $10,220,000

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1SRRR Water Reclamation Capital Repair and Replacement Projects

Primary Fund: Water Reclamation
Project Manager: Jason Suhr | **Project Status:** Active | **Project Phase:** Active
Cost Estimate Classification: N/A | **Est. Start Date:** Ongoing | **Est. End Date:** Ongoing

Description & Background

Program funding is allocated to rehabilitation projects to address the aging collection system and enables synergy opportunities with other projects to address sewer system deficiencies or expansions.

Need/Justification

A significant portion of the City's collection system has been in operation for close to its design life and needs rehabilitation to ensure reliable operation. Initiating rehabilitation projects and/or contributing sewer funds to other projects allows sewer improvements to be completed in a synergistic manner, reducing the overall cost that a fund would incur as a stand-alone project.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Not addressing collection system needs puts the City at risk of a future system failure and the need to return to the same area and address previously known deficiencies. Addressing the aging infrastructure in a planned approach reduces construction costs that would result from performing the same improvements in an emergency scenario.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 15,257,200	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: Water Reclamation Rates

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 7,200	$ 250,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000

Total Project Cost Estimate: $15,257,200

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1SSFU Support Facilities Upgrade

Primary Fund: Water Reclamation
Project Manager: Jason Suhr | **Project Status:** Inactive | **Project Phase:** Inactive
Cost Estimate Classification: 5 | **Est. Start Date:** FY2026-27 | **Est. End Date:** FY2027-28

Description & Background

Upgrades to the Water Reclamation Facility (WRF) support facilities including administration buildings, the laboratory, and various operations and maintenance building to house staff, materials and equipment.

Need/Justification

Several existing buildings were constructed as part of the original plant in 1980 and need upgrades and/or remodeling. New buildings are also needed to meet the demands of a growing plant. The objective of the facility upgrade is to ensure the adequacy of support facilities at the plant to meet current and future needs.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

Financial Summary

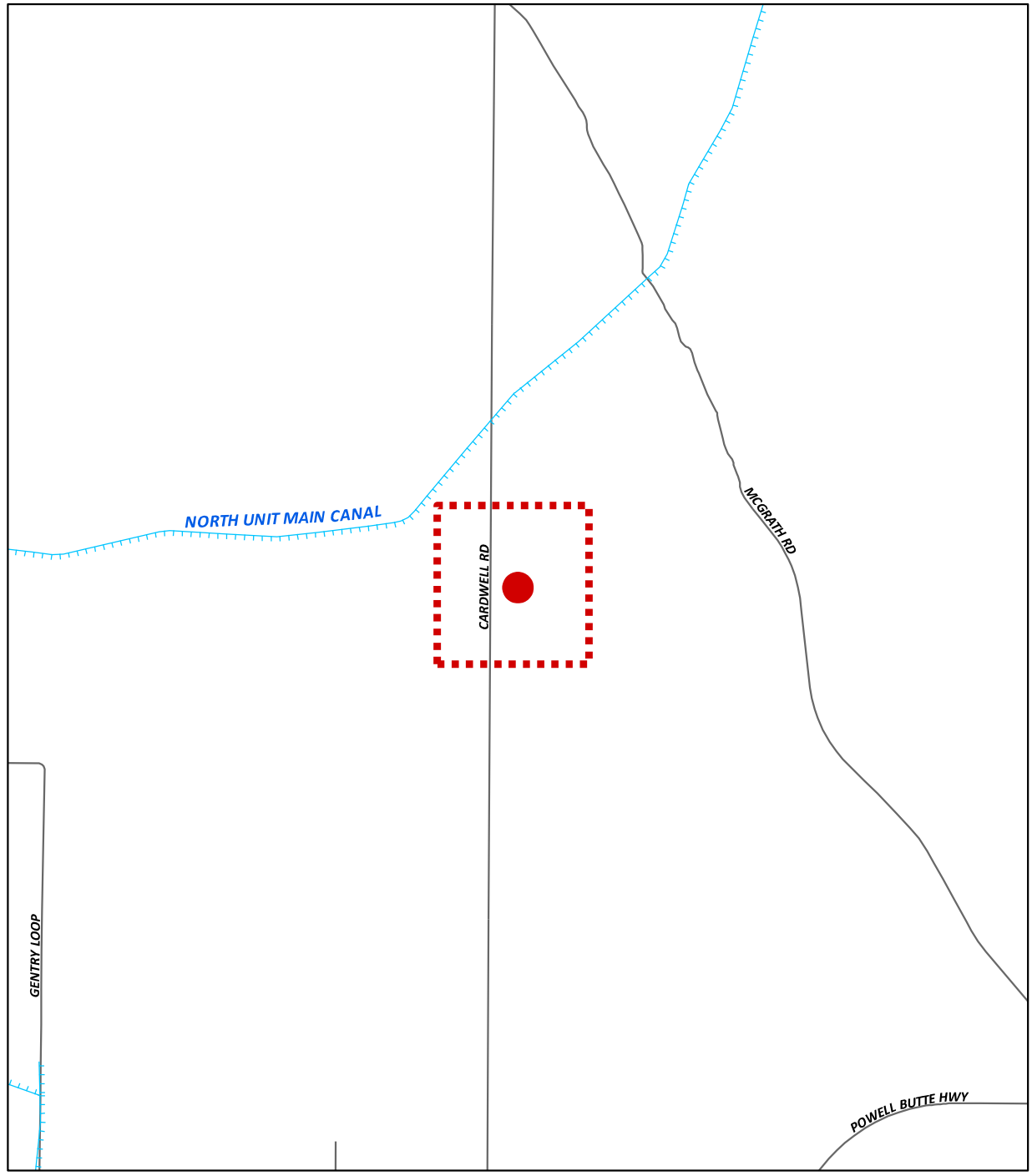
Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Decreased efficiencies in treatment plant operations.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 1,000,000	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: 100% Water Reclamation Rates, SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ 500,000	$ 500,000	$ -	$ -	$ -

Total Project Cost Estimate: **$1,000,000**



CITY OF BEND

1SSFU

Support Facilities Upgrade

NOT TO SCALE

1SSW3 SW Sewer Basin Improvements Phase 3

Primary Fund: Water Reclamation
Project Manager: Alex Doza | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 5 | **Est. Start Date:** FY2024-25 | **Est. End Date:** FY2027-28

Description & Background

Gravity sewer line in SW Bend that provides additional capacity to the City's existing infrastructure and new service to currently unserved areas. Phase 3 is a continuation of previous phases (under project number 1SAMM) extending the sewer trunkline approximately 5,800 lineal feet to further serve the entire SW Basin. The project will decommission the Poplar Park pump station as well as City-owned and maintained residential pump stations that serve one to three lots in the Romaine Village neighborhood that are directly adjacent to the sewer alignment.

Need/Justification

The project will extend a "backbone" trunk sewer to currently unsewered areas, thus facilitating the future capability of properties to convert off of septic and onto public sewer. Additional deficiencies have been identified regarding the City-owned sewer pressure system that includes numerous individual pumps in the Romaine Village area. According to staff, these smaller pumping units have harsh wastewater environments, which leads to hydrogen sulfide generation and corrosion. Furthermore, the existing electrical components for these pumps are outdated. The alignment passes through residential parcels within the Romaine Village Area which will provide the opportunity to decommission many of the individual pumping stations.

Project Related to Council Goal: Transportation and Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city.

Financial Summary

Total Project Spending by Fund		
Accessibility Construction	$	-
Transportation Construction	$	-
Water	$	-
Water Reclamation	$	13,323,700
Stormwater	$	500,000
General Obligation Bond	$	-
Other (see below)	$	-

Impact on Operating Budget: Minimal

Consequences of Delaying or Eliminating

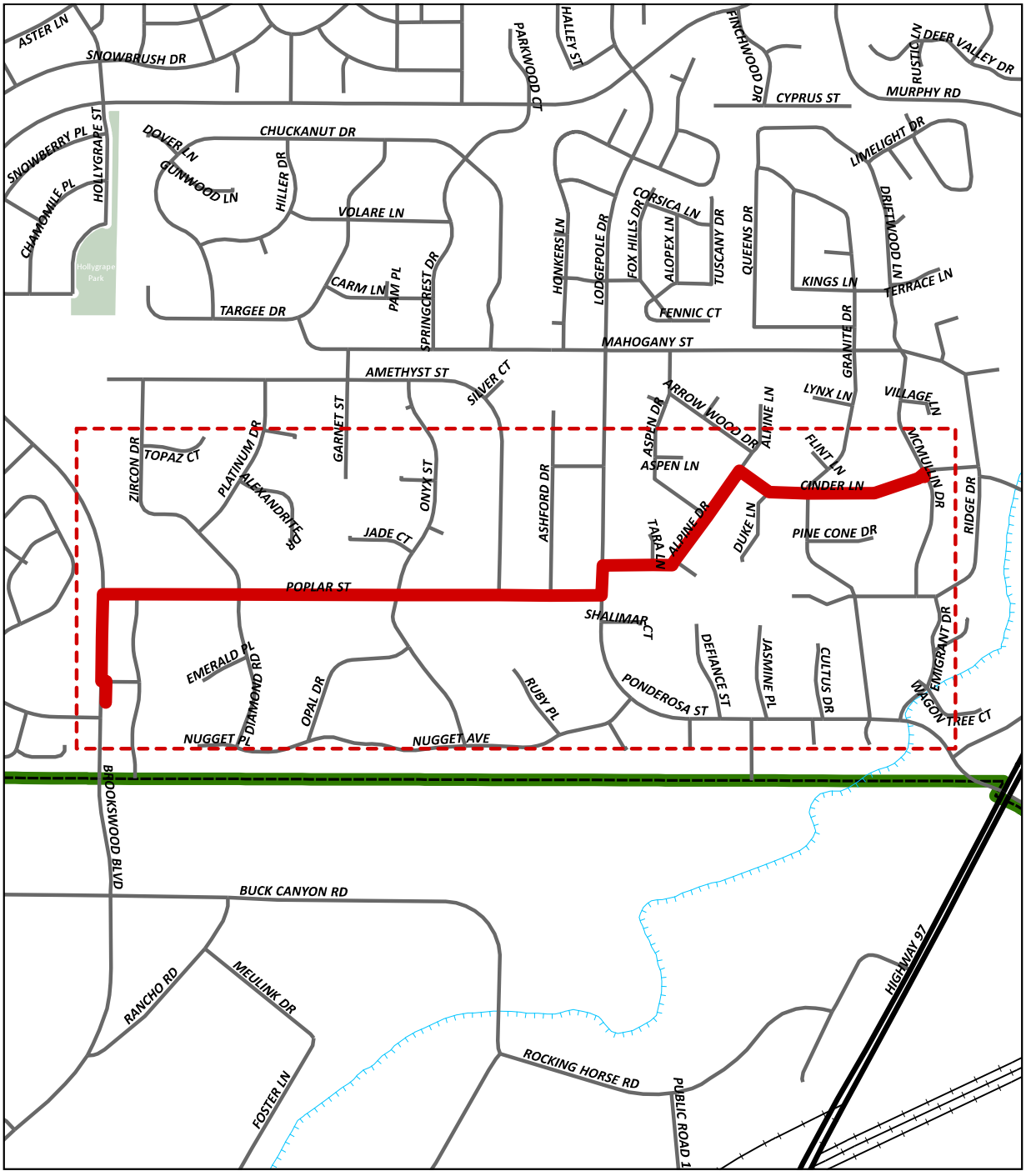
Without providing City trunkline sewer to an on-site septic area, development within the area and the ability for homes to convert to public sewer via the septic to sewer program are hindered.

Method of Financing: Water Reclamation Rates / SDCs, Stormwater Rates, Oregon Department of Environmental Quality (DEQ) Loan

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 5,148,700	$ 50,000	$ 1,425,000	$ 5,500,000	$ 1,700,000	$ -	$ -	$ -

Total Project Cost Estimate: $13,823,700



CITY OF BEND

1SSW3

SW Sewer Basin Improvements Phase 3

NOT TO SCALE

1SWGR WRF Grit Removal

Primary Fund: Water Reclamation
Project Manager: Dade Pettinger | **Project Status:** Inactive | **Project Phase:** Inactive
Cost Estimate Classification: 5 | **Est. Start Date:** FY2025-26 | **Est. End Date:** FY2027-28

Description & Background

The Water Reclamation Facility (WRF) does not include grit removal, which is unusual for municipal wastewater treatment facilities. Grit removal is a preliminary treatment process that removes sand, gravel, eggshells, coffee grounds, etc. from influent sludge by gravity or centrifugal methods. If this material is not removed, it can damage downstream equipment or potentially block pipes and pump inlets resulting in overflows and increased equipment maintenance and/or replacement. This project will be based on an alternative analysis being implemented as a priority initiative under the Water Reclamation Facility – Facility Plan Update. The recommendation from the analysis will be designed and implemented as this capital project.

Need/Justification

Grit removal will protect downstream equipment from damage and blockages. It also can mitigate frequent maintenance of the Influent Pump Station, which currently requires the stoppage of live sewage flow. Stoppage of live sewage flow introduces the risk of potential sewage overflows. Damage to equipment results in ongoing maintenance costs and can shorten equipment lifecycle, which results in premature replacement.

Project Related to Council Goal: Environment and Climate; Transportation and Infrastructure

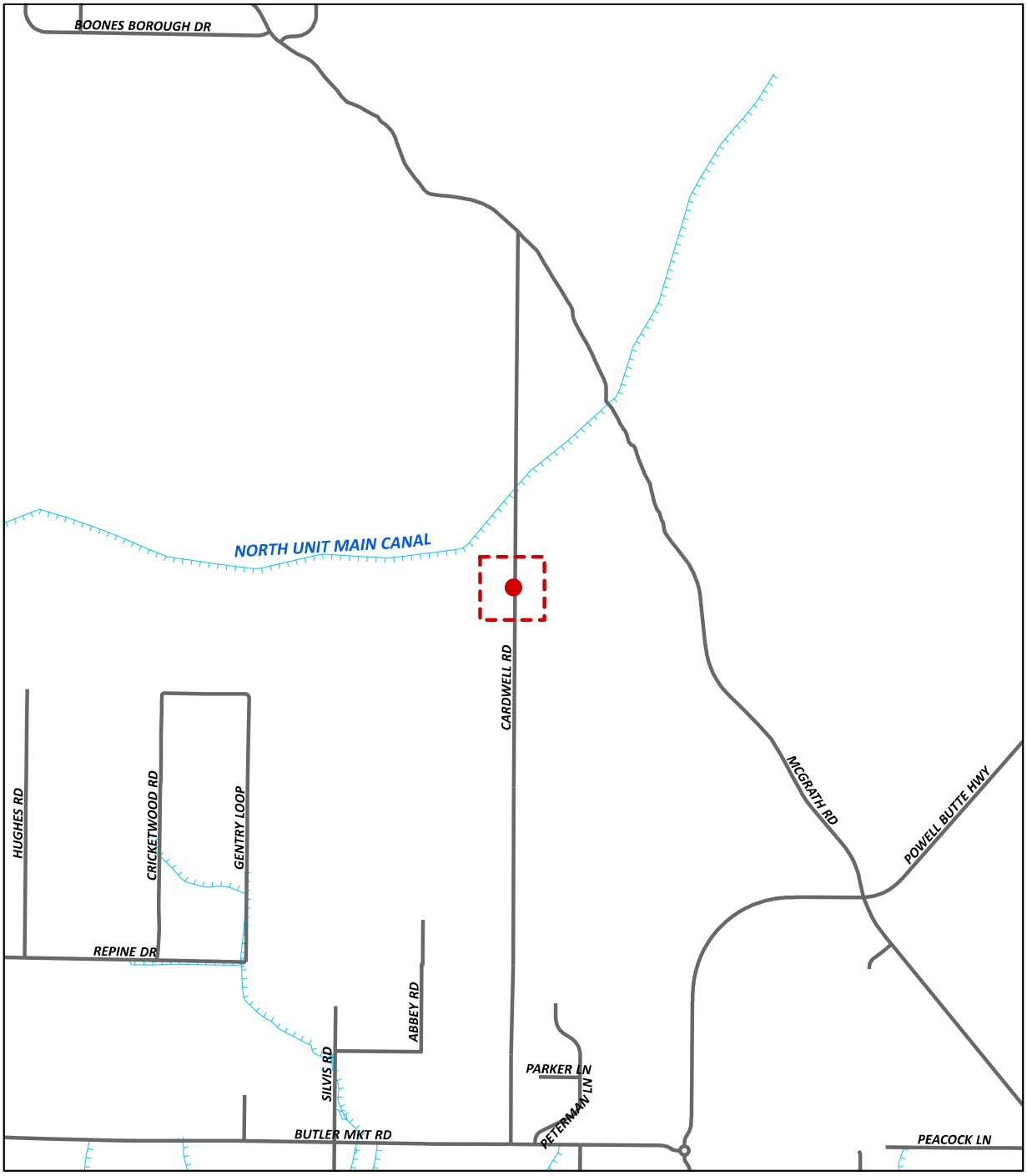
Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Risk of sewage overflows, costs associated with unnecessary maintenance and replacement.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ 5,750,000	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: 100% Water Reclamation Rates

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ 750,000	$ 3,000,000	$ 2,000,000	$ -	$ -	$ -
				Total Project Cost Estimate:			**$5,750,000**


BOONES BOROUGH DR
NORTH UNIT MAIN CANAL
CARDWELL RD
MCGRATH RD
POWELL BUTTE HWY
HUGHES RD
CRICKETWOOD RD
GENTRY LOOP
REPINE DR
ABBEY RD
SILVIS RD
PARKER LN
PETERMAN LN
BUTLER MKT RD
PEACOCK LN
CITY OF BEND
1SWGR
WRF Grit Removal
NOT TO SCALE

1T3IN 3rd & Reed Market Intersection

Primary Fund: Transportation Construction
Project Manager: Ryan Oster | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2028-29 | **Est. End Date:** TBD

Description & Background

Improve intersection for all modes and safety; coordinate with ODOT for Reed Market/Hwy 97.

Synergy opportunity with ODOT interchange and Streets & Operations overlay for Reed Market.

Need/Justification

The intersection is reaching capacity as a primary hub for both east/west and north/south travel in the City. The project needs to be connected to the larger ODOT Reed Market Interchange efforts that are currently unfunded.

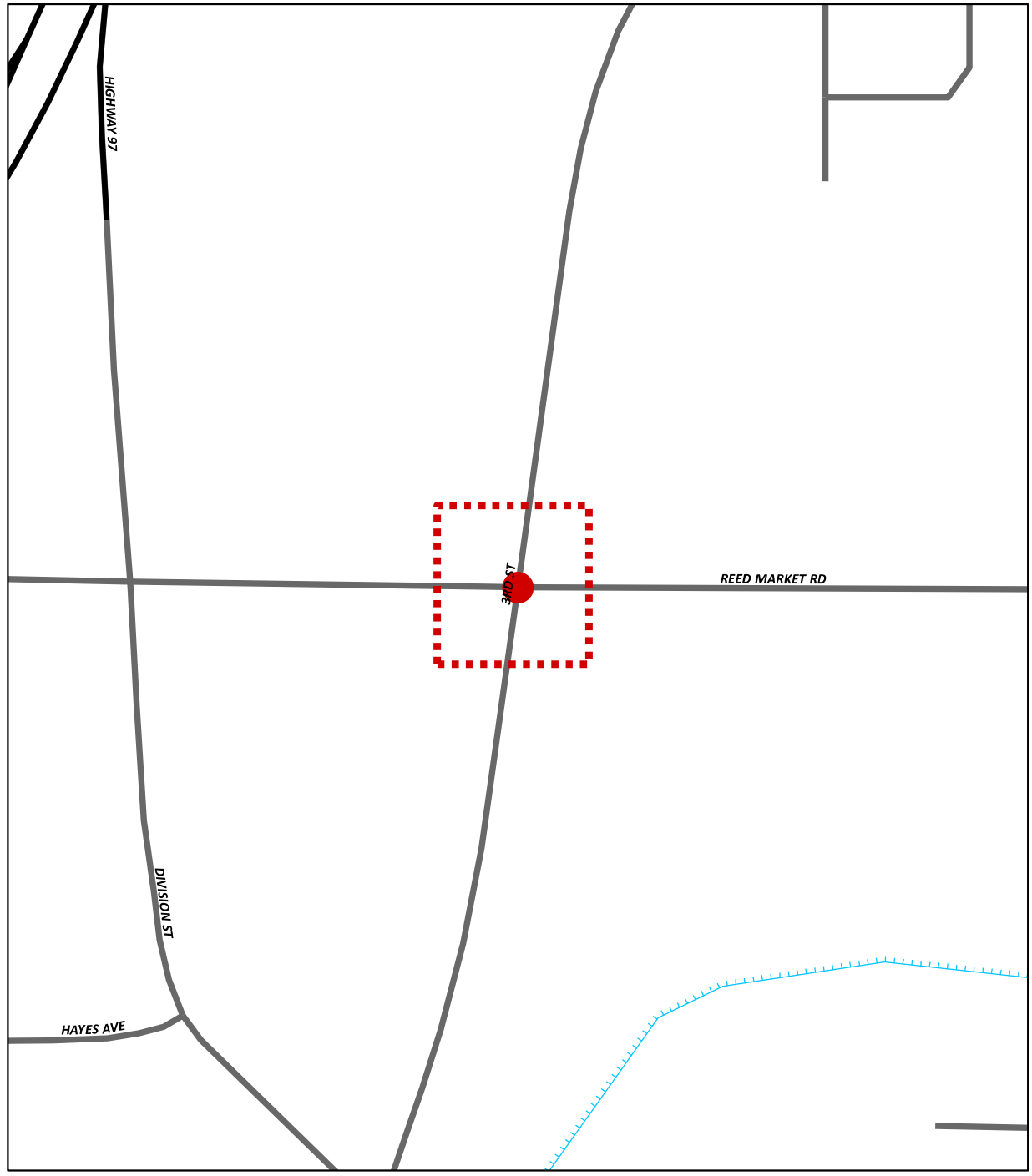
Project Related to Council Goal: Transportation & Infrastructure – Enhance safety and accessibility for all modes of travel.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Increased travel times, delays and possible missed synergy opportunity with ODOT and the Streets & Operations Division overlay program.
Transportation Construction	$ 5,000,000	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		
Method of Financing: Transportation SDCs		

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ -	$ 150,000	$ 500,000	$ 4,350,000
				Total Project Cost Estimate:			**$5,000,000**



CITY OF BEND

1T3IN

3rd & Reed Market Intersection

NOT TO SCALE

1T3ML 3rd & Miller Intersection Improvements

Primary Fund: Transportation Construction
Project Manager: Ryan Oster | **Project Status:** Active | **Project Phase:** Study
Cost Estimate Classification: 5 | **Est. Start Date:** FY2024-25 | **Est. End Date:** FY2026-27

Description & Background

Study of intersection improvements and 3rd Street modifications, per the City of Bend Transportation System Plan (TSP) project S-5. Phase two will construct intersection improvements and 3rd Street modifications, project S-6.

Need/Justification

The left turn movement from Miller to 3rd Street creates a safety hazard. High speeds and limited sight lines create issues with the high volume of vehicles attempting to use any of the related side streets to turn north onto 3rd Street.

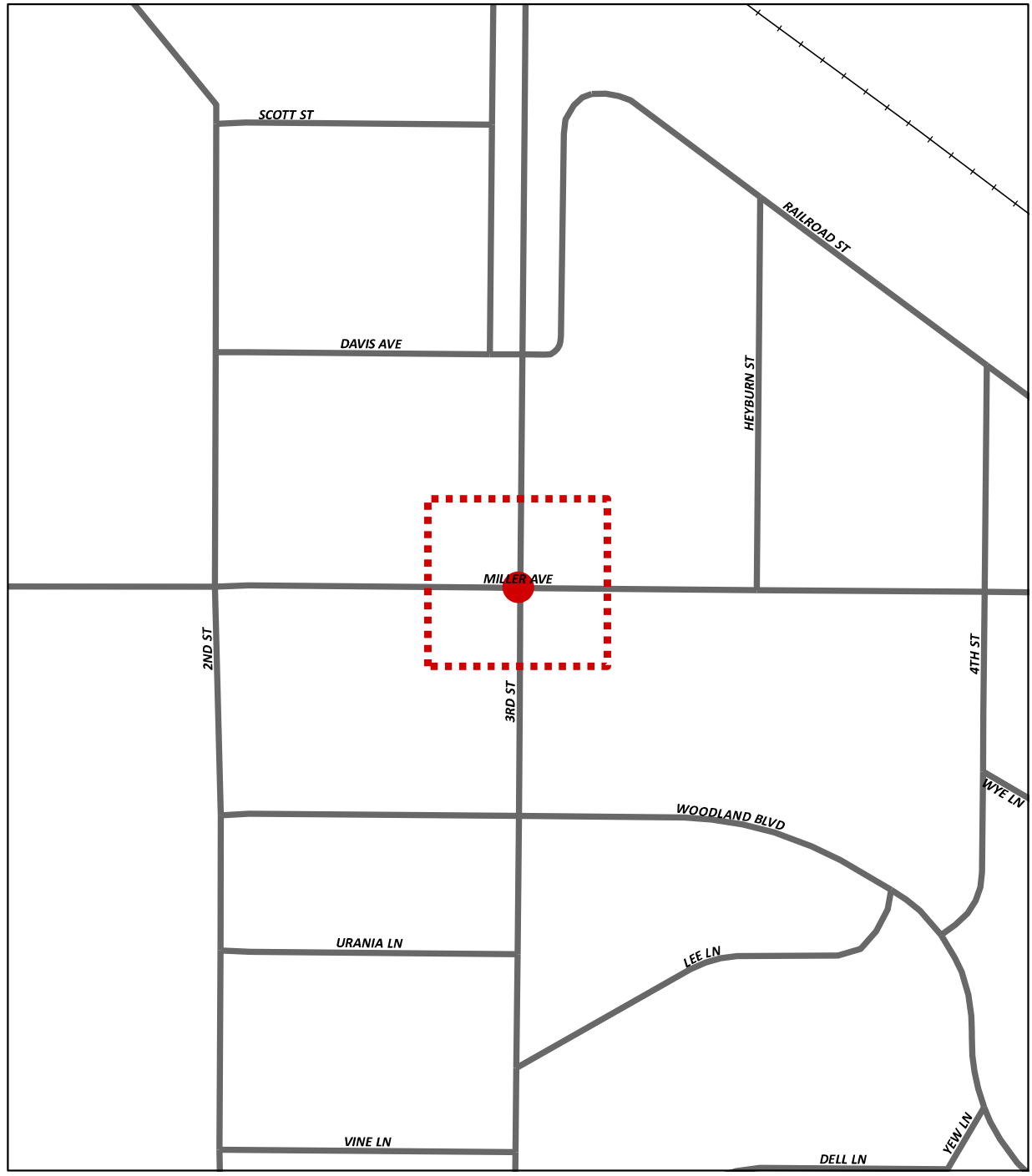
Project Related to Council Goal: Transportation & Infrastructure - Enhance safety and accessibility for all modes of travel.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Diminishing safety at the bike and pedestrian crossing of 3rd Street. Missed opportunity with both private development housing and the Aune Key Route GO Bond projects.
Transportation Construction	$ 3,100,000	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		
Method of Financing: Transportation SDCs		

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ 200,000	$ 250,000	$ 2,650,000	$ -	$ -	$ -	$ -
				Total Project Cost Estimate:			**$3,100,000**



CITY OF BEND

1T3ML

3rd & Miller Intersection Improvements

NOT TO SCALE

1TABB Archie Briggs Bridge Replacement

Primary Fund: Transportation Construction
Project Manager: Janet Hruby | **Project Status:** Active | **Project Phase:** Active
Cost Estimate Classification: 5 | **Est. Start Date:** FY2024-25 | **Est. End Date:** FY2028-29

Description & Background

This project combines the replacement of two adjacent bridges (#17CO5 and #17C040). The existing bridges were installed in 1973 using non-standard construction with rail cars of unknown age. The bridges are load restricted which limits heavy loads of some service vehicles, including larger emergency vehicles. Also, there is no sidewalk or bike lane, and the low guardrails are shorter than required for walking and biking. The city obtained a grant for design and construction of a new bridge (or bridges).

This bridge replacement project includes a new bridge (or bridges) that can support projected traffic volumes, heavy vehicles, a sidewalk, bike lanes, utility relocations, (including City water and sewer) and a shared-use path on one side of the street from the Deschutes River Trail to Caddis Fly Way.

Need/Justification

The pre-1980s bridges were constructed from old rail cars and do not meet standards for current vehicles so they are restricted to lighter loads. The bridge conditions have deteriorated over the past two inspections to poor sufficiency ratings below 30. Bridge ratings of 60 – 100 are considered good and below 30 require replacement rather than repair. The city has an opportunity to leverage funding awarded by a local bridge program grant to fund the majority of the bridge replacement cost.

Project Related to Council Goal: Transportation & Infrastructure – Develop solutions to improve safety, maintenance, and capital needs, with a focus on pedestrian and bike infrastructure.

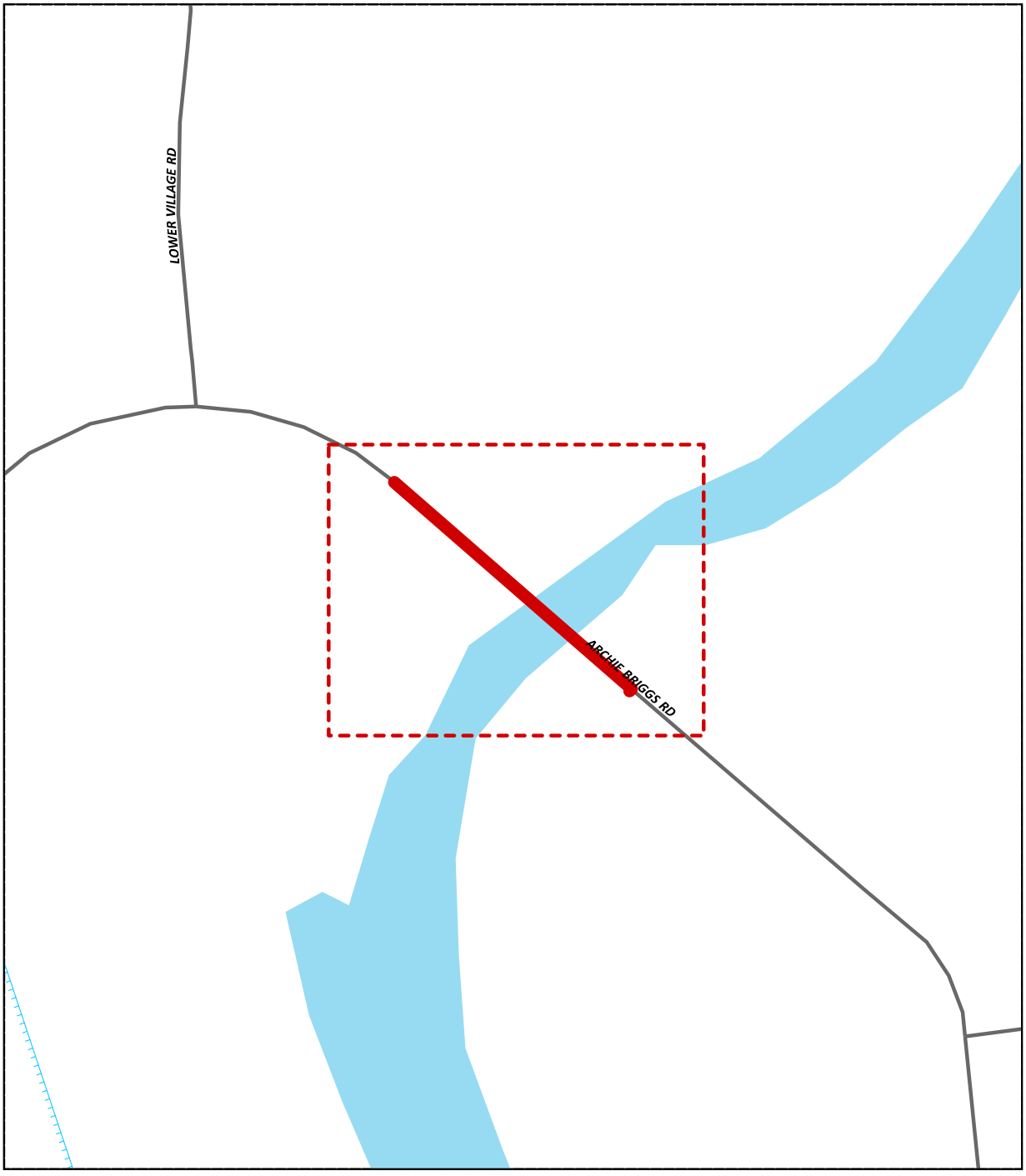
Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	City funding is for utility relocation work and a match for the local bridge program grant of $7 million. Delaying or eliminating the project will likely result in the loss of bridge grant funding due to high needs across the state on higher volume crossings.
Transportation Construction	$ 2,000,000	
Water	$ 1,000,000	
Water Reclamation	$ 1,500,000	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		

Method of Financing: Transportation SDCs, Water Rates, Water Reclamation Rates

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ 600,000	$ 400,000	$ 2,000,000	$ 1,400,000	$ 100,000	$ -	$ -
				Total Project Cost Estimate:			**$4,500,000**



CITY OF BEND

1TABB

Archie Briggs Bridge Replacement

NOT TO SCALE

1TABP Archie Briggs Improvements (Pedestrian Connections)

Primary Fund: Transportation Construction
Project Manager: Janet Hruby | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2026-27 | **Est. End Date:** FY2027-28

Description & Background

Construction of a path on one side of Archie Briggs Road from Caddis Fly Way to the Deschutes River Trail.

Need/Justification

Archie Briggs Road is an unimproved rural road and there is no sidewalk or bike lanes on the narrow, hilly, 2-lane section. Connecting this pedestrian/bike network gap will provide a comfortable, safe travel route between residences and businesses in the north end of town and the Deschutes River Trail. There are limited alternate travel options due to the constraints of the butte, river, and highway.

Project Related to Council Goal: Transportation & Infrastructure – Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ 1,000,000
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ -
Other (see below)	$ -
Impact on Operating Budget: Negligible	

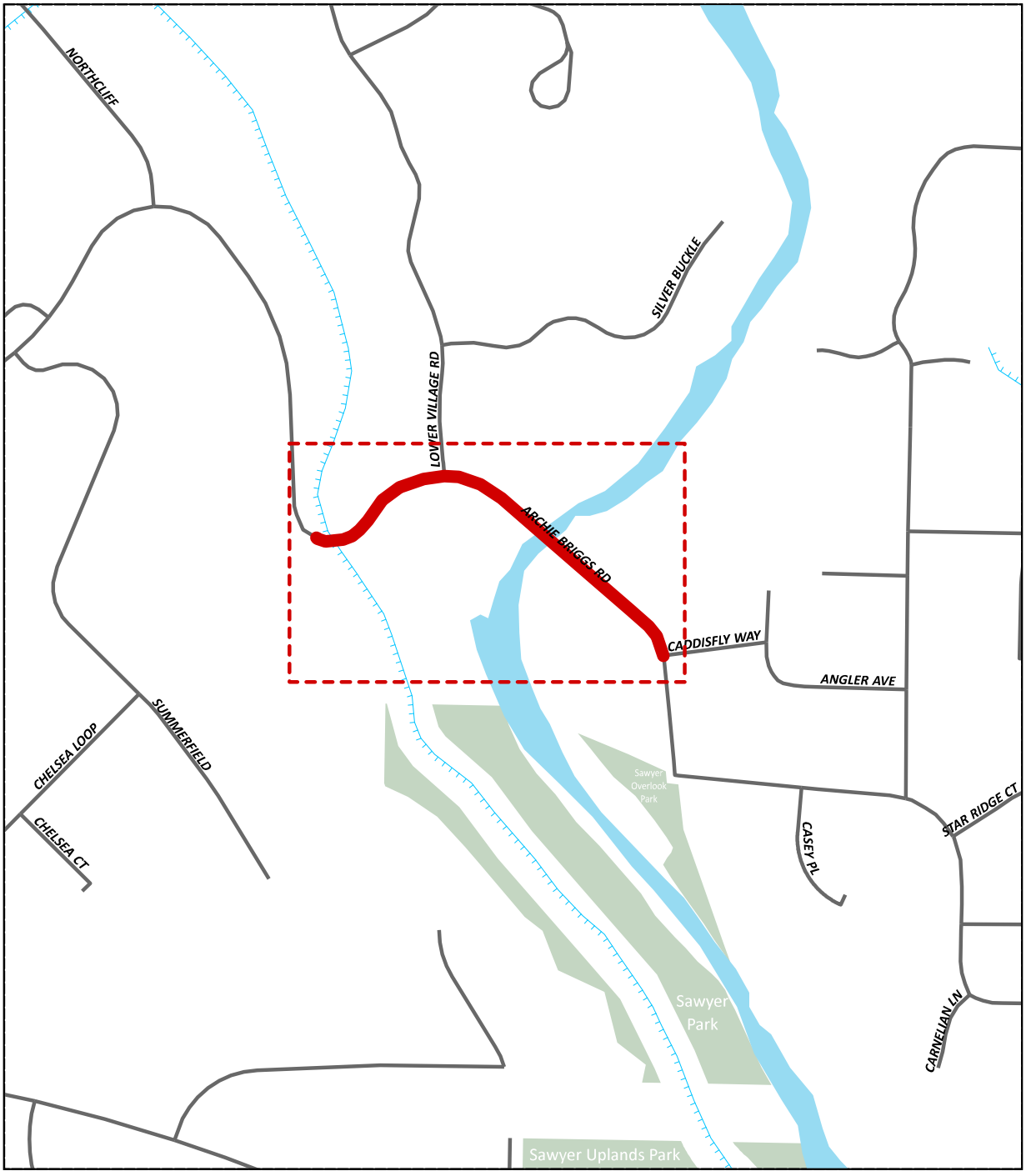
Consequences of Delaying or Eliminating

This project connects a pedestrian and bike network gap to provide a comfortable commuting and recreation route between the residences and business in the north end of town and our primary north-south trail corridor – the Deschutes River trail. Without this project, there is no designated alternative to vehicular travel and bike and pedestrians would continue to share the narrow travel lane, increasing the safety risk for all travel modes. The project is planned in conjunction with the Archie Briggs Bridge Replacement (1TABB).

Method of Financing: Transportation SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ 500,000	$ 500,000	$ -	$ -	$ -
				Total Project Cost Estimate:			**$1,000,000**



CITY OF BEND

1TABP

Archie Briggs Improvements

NOT TO SCALE

1TACB Tetherow and Century Drive (RAB)

Primary Fund: Transportation Construction
Project Manager: Ryan Oster | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2029-30 | **Est. End Date:** FY2030-31

Description & Background

A large increase in housing has created an influx of traffic on Century Drive at Tetherow.

Need/Justification

Safety concerns are growing with a higher demand of traffic volume due to additional housing. This is also a key crossing for pedestrians and bicycles across Century Drive.

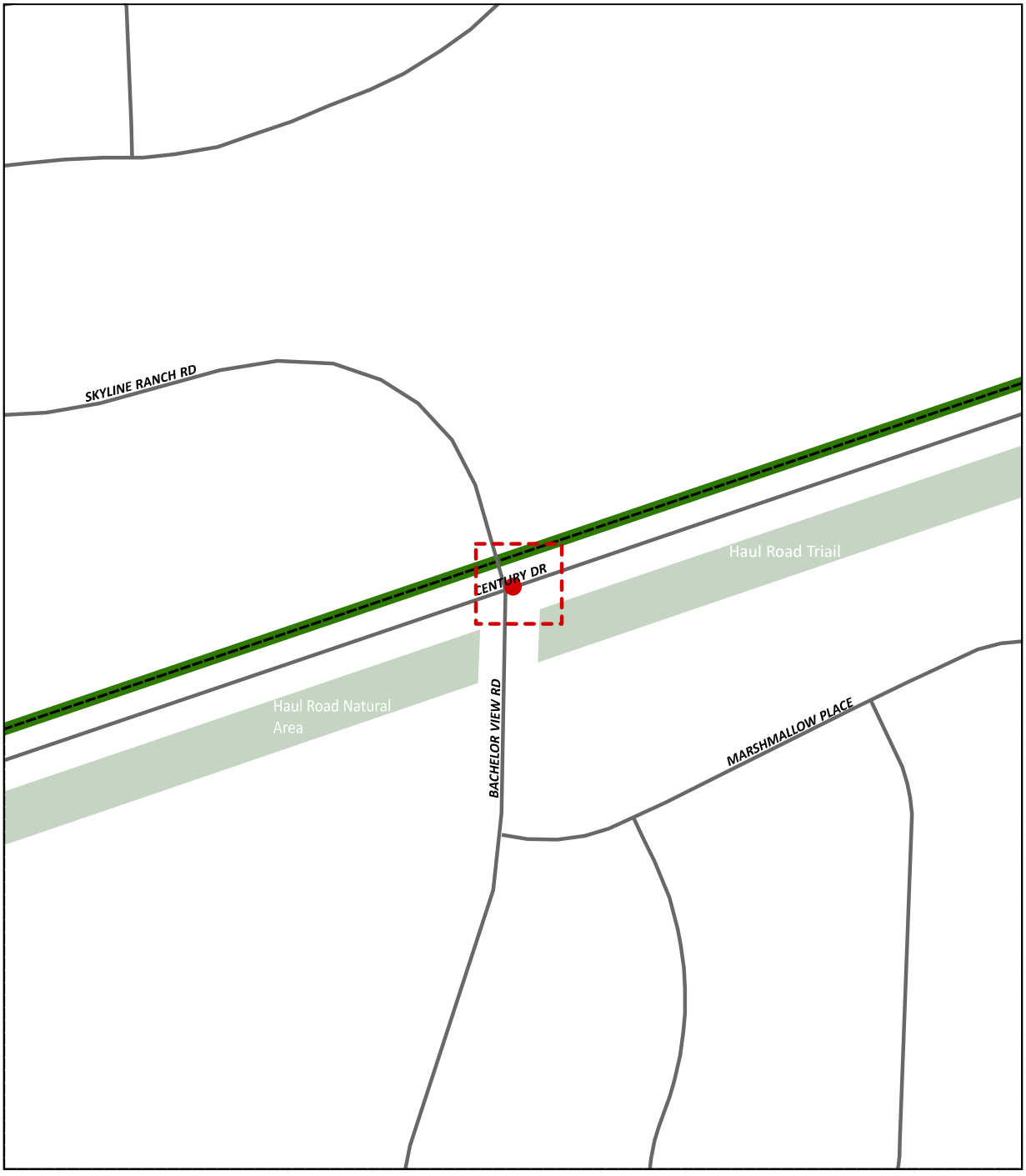
Project Related to Council Goal: Transportation & Infrastructure – Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Congestion and delay will worsen, as will safety risk with turning movements.
Transportation Construction	$ 4,250,000	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		
Method of Financing: Transportation SDCs		

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ -	$ -	$ 750,000	$ 3,500,000
					Total Project Cost Estimate:		**$4,250,000**



CITY OF BEND

1TACB

Tetherow and Century Drive (RAB)

NOT TO SCALE

1TBKE Bicycle Greenways

Primary Fund: Transportation Construction
Project Manager: Kevin Howard | **Project Status:** Active | **Project Phase:** Design
Cost Estimate Classification: 2 | **Est. Start Date:** FY2023-24 | **Est. End Date:** FY2026-27

Description & Background

The Bend Bikeway project was developed in 2023 to help reach City Council's goal of constructing continuous North-South and East-West key walking and bicycling routes by June of 2027. This project will identify, select, design and construct bike and pedestrian improvements that are continuous, easy to navigate and as separated from traffic as feasible along the routes selected.

Pedestrian and biking improvements on the crosstown routes are included in project 1TBKE in the Transportation Construction and Accessibility Construction funds. Additionally, shared-use paths will be constructed adjacent to 9th Street between Reed Market Road and Wilson Avenue, and adjacent to 15th Street between Ferguson Road and Reed Market Road by project 1TBKE on the 2020 General Obligation Bond Construction CIP.

Need/Justification

The projects were identified as a priority in the 2014 Bike and Walking Priority Process. Council gave direction to staff to include projects in the CIP at the March 22, 2017, Council Financial Strategy session.

Project Related to Council Goal: Transportation & Infrastructure – Enhance safety and accessibility for all modes of travel.

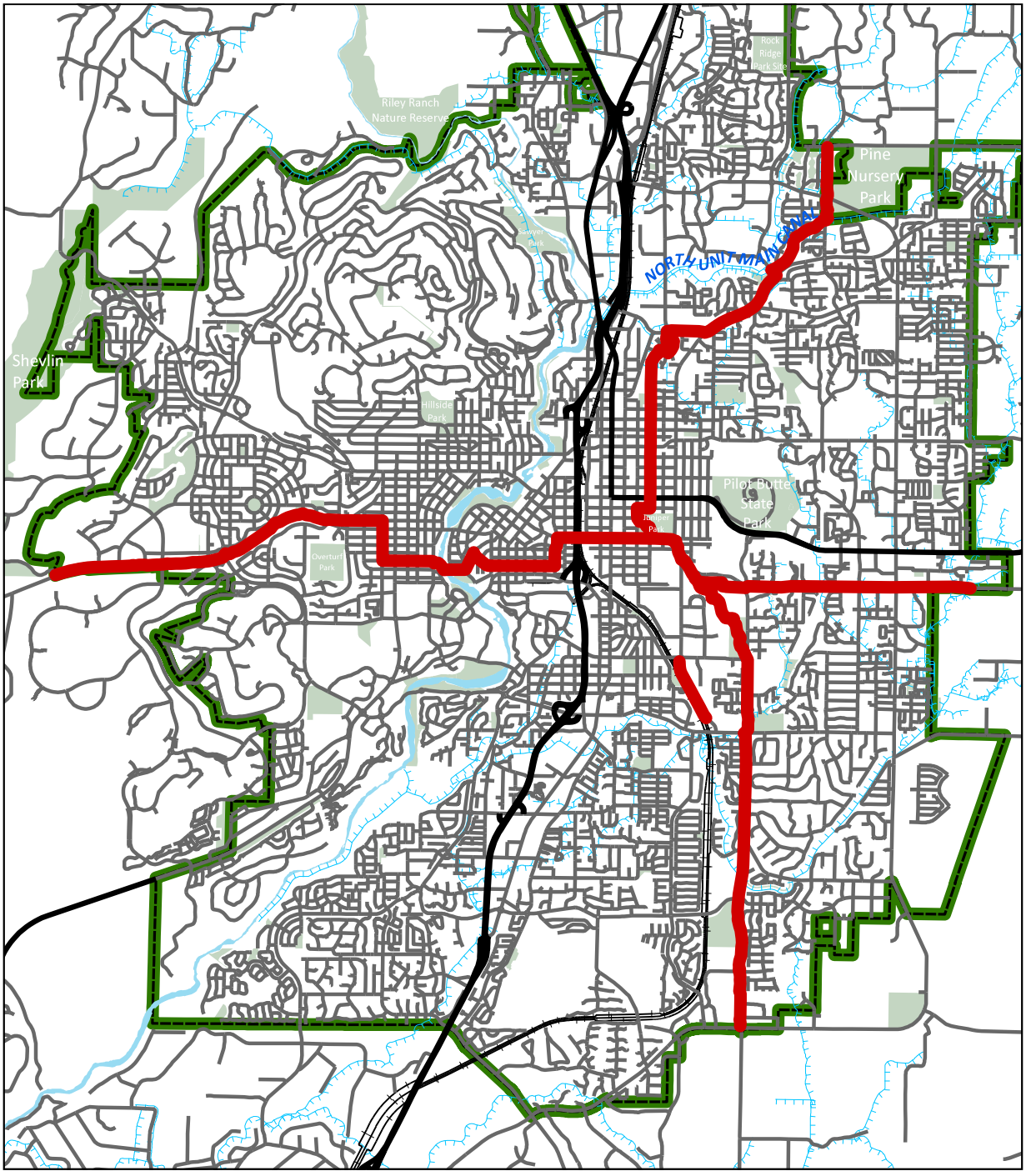
Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ 1,302,900	Leaves the existing streets vulnerable to fast moving cut through traffic, causing a public loss of confidence in the City.
Transportation Construction	$ 11,419,500	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ 2,334,000	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		

Method of Financing: Synergy projects partially funded by Accessibility Construction, General Obligation Bond and/or Transportation Construction

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 406,300	$ 1,050,000	$ 9,850,100	$ 3,750,000	$ -	$ -	$ -	$ -
				Total Project Cost Estimate:			**$15,056,400**



CITY OF BEND

1TBKE

Bicycle Greenways

NOT TO SCALE

1TBMW Butler Market & Wells Acres Improvements

Primary Fund: Transportation Construction
Project Manager: Matthew Jaroslawski | **Project Status:** Active | **Project Phase:** Planning/Design
Cost Estimate Classification: 2 | **Est. Start Date:** FY2023-24 | **Est. End Date:** FY2026-27

Description & Background

This is a synergy project funded by the Transportation Construction, Water Reclamation, and 2020 GO Bond Construction funds. The scope of the project includes intersection improvements on Butler Market Road and Wells Acres Road; a single lane roundabout will be constructed through the intersection and a 36" interceptor will be installed beneath the roundabout to facilitate the future sewer interceptor improvements beneath Butler Market Road. As part of the north/south key pedestrian and bicyclist route, the Butler Market Road corridor will receive pedestrian and bicyclist improvements to bring traffic stress to a level 1 or 2. With the addition of the Boyd Acres and Butler Market intersection from the Bend Bikeways project, this construction has been split into 2 construction solicitations. Phase 1 construction solicitation will include the Butler Market Road and Wells Acres Road Roundabout, 36" sewer interceptor from Sandy Drive to Canal Park, and Key Routes improvements along Butler Market Road from 8th St to Brinson Blvd. Phase 2 construction solicitation will include Key Routes improvements along Butler Market Rd from Boyd Acres Rd to 8th St and Boyd Acres Rd and Butler Market Rd intersection improvements.

Need/Justification

Project was identified in the 2020 Transportation System Plan (TSP) as near term Key Walking and Bicycling Route R5-A. The proposed roundabout at Butler Market Rd and Wells Acres Rd was identified in the TSP as a Transportation Capital Improvement Project.

Project Related to Council Goal: Transportation & Infrastructure – Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund		
Accessibility Construction	$	-
Transportation Construction	$	3,634,500
Water	$	-
Water Reclamation	$	3,000,000
Stormwater	$	-
General Obligation Bond	$	3,100
Other (see below)	$	-
Impact on Operating Budget: Negligible		

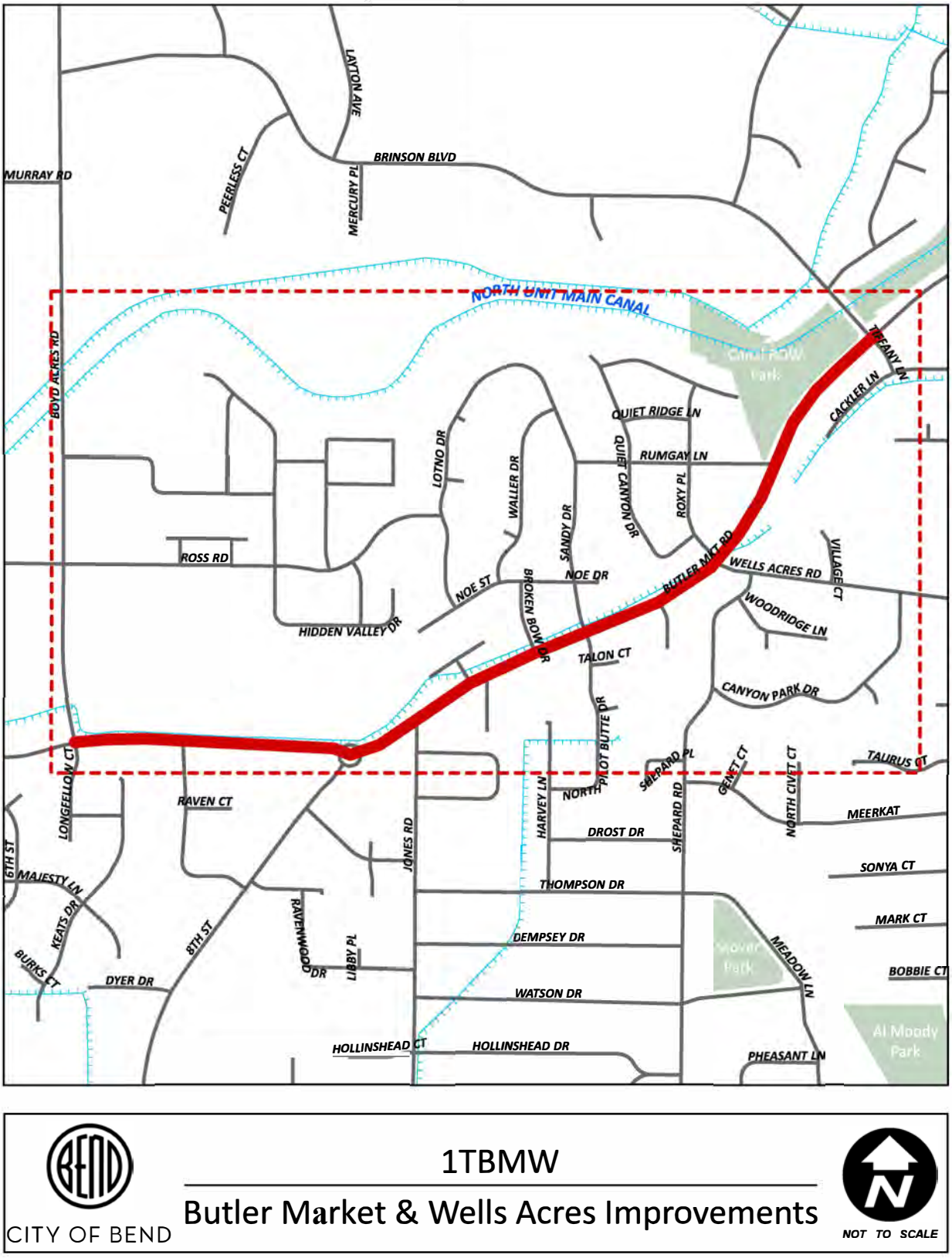
Consequences of Delaying or Eliminating

Congestion and delay will worsen, as will safety with turning movements. Safety consequences of incomplete pedestrian and bicyclist connections north and south of project site.

Method of Financing: Synergy projects partially funded by Water Reclamation, General Obligation Bond and Transportation Construction

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 662,600	$ 1,250,000	$ 3,455,000	$ 1,270,000	$ -	$ -	$ -	$ -
				Total Project Cost Estimate:			**$6,637,600**



CITY OF BEND

1TBMW

Butler Market & Wells Acres Improvements

NOT TO SCALE

1TBRB Bond & Reed Market Roundabout

Primary Fund: Transportation Construction
Project Manager: Ryan Oster | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2028-29 | **Est. End Date:** FY2029-30

Description & Background

Determine short- and long-range improvements; improve, monitor and manage short term demonstration project to modify and improve traffic flow.

Need/Justification

The Bond and Reed Market Roundabout is nearing its operational capacity at peak hour. The City initially investigated doing a signaled roundabout approach but has since determined to do modifications of the roundabout to potentially install slip lanes with dedicated turning movements.

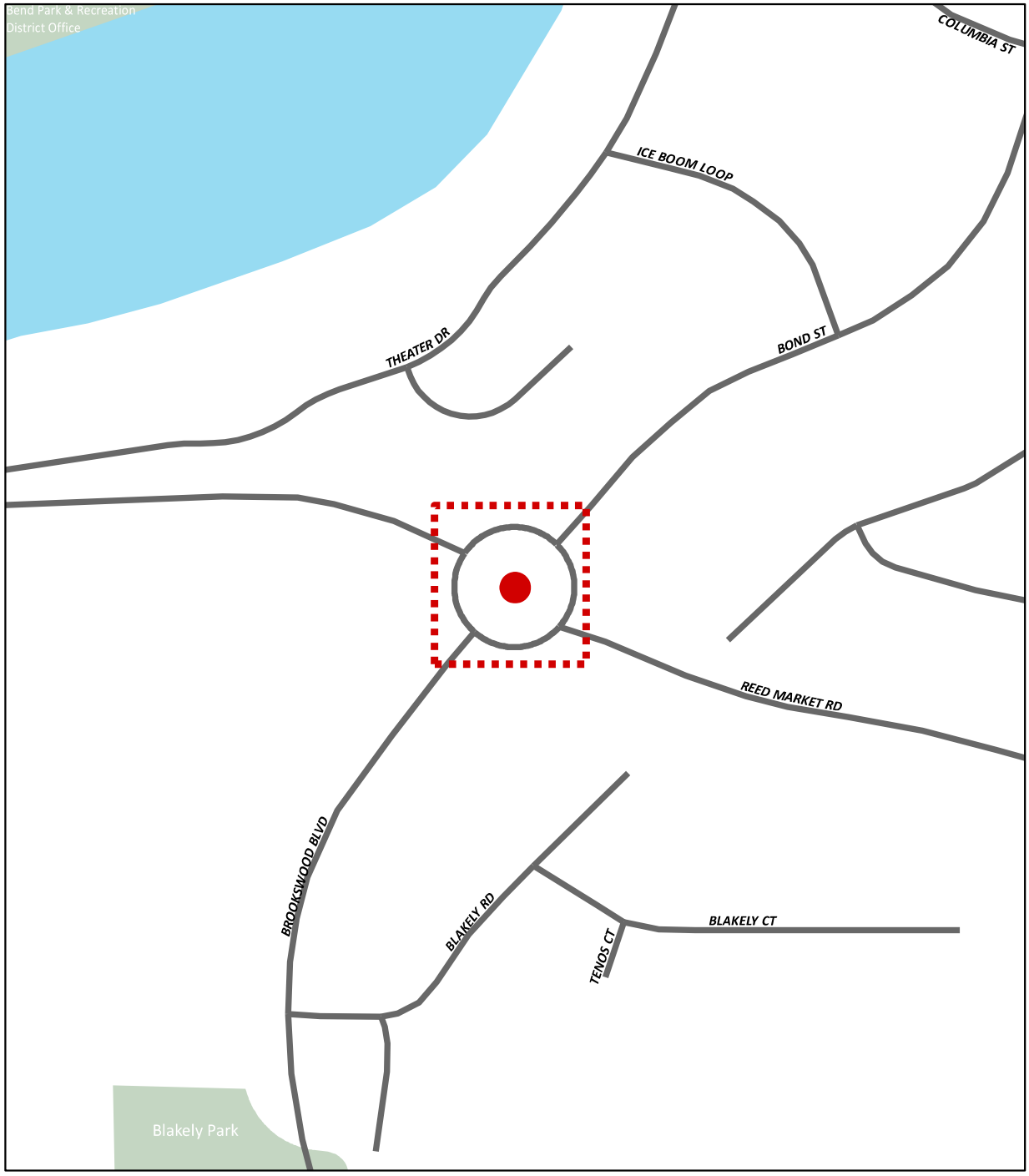
Project Related to Council Goal: Transportation & Infrastructure – Enhance safety and accessibility for all modes of travel.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Congestion and delay will worsen, as will safety risks.
Transportation Construction	$ 4,250,000	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		
Method of Financing: Transportation SDCs		

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ -	$ 750,000	$ 3,500,000	$ -
				Total Project Cost Estimate:			**$4,250,000**



CITY OF BEND

1TBRB

Bond & Reed Market Roundabout

NOT TO SCALE

1TCHI Brosterhous & Chase Intersection

Primary Fund: Transportation Construction
Project Manager: Ryan Oster | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2026-27 | **Est. End Date:** FY2027-28

Description & Background

Inlay/overlay Brosterhous Road from 3rd Street to SE Brosterhous Road.

Need/Justification

This intersection improvement provides an additional connection from Brosterhous Road to Chase Road, which connects to 3rd Street closer to the Powers Interchange. This improvement will alleviate congestion along Reed Market and at the Reed Market Interchange.

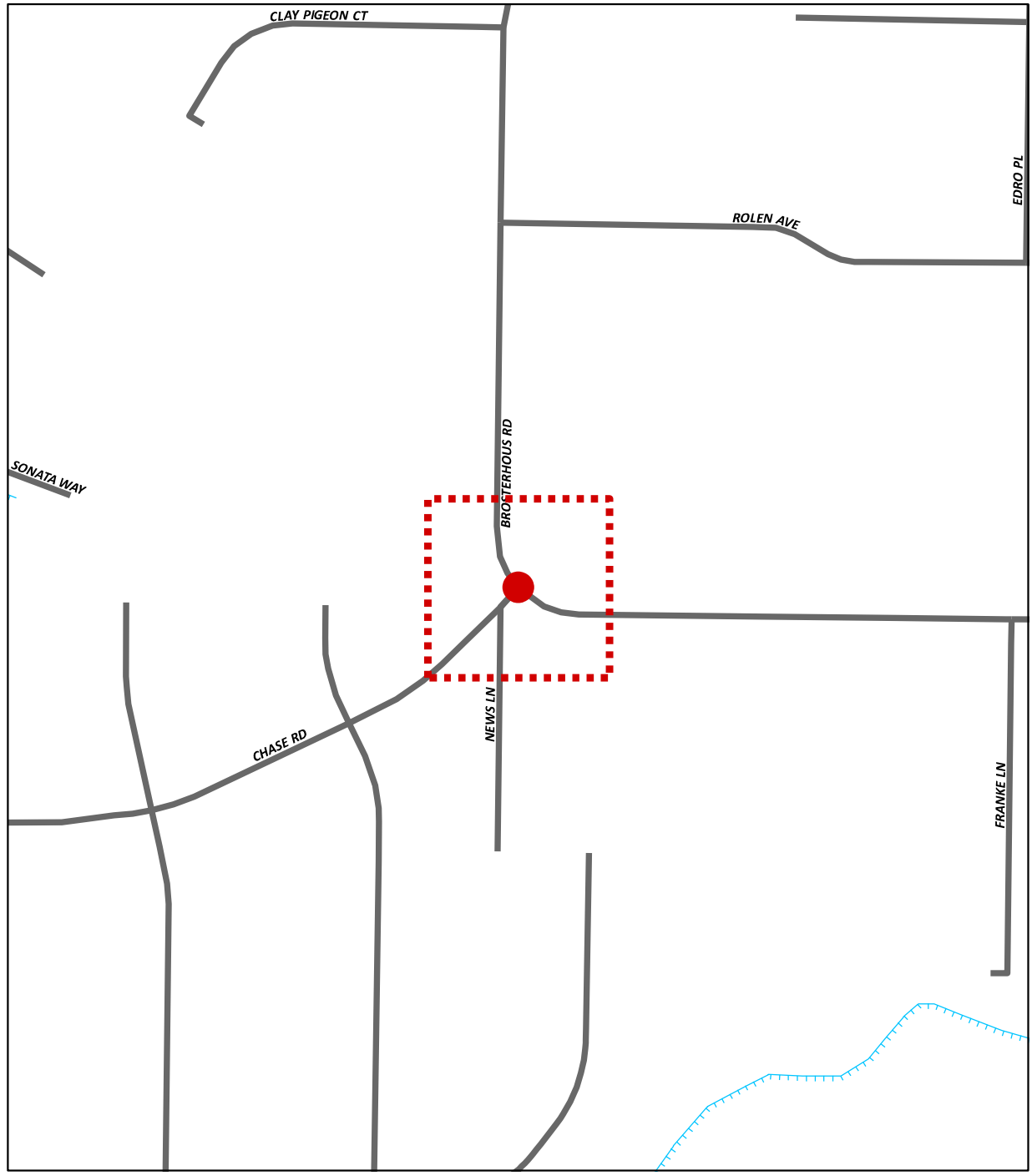
Project Related to Council Goal: Transportation & Infrastructure – Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Congestion and delay will worsen, as will safety risks.
Transportation Construction	$ 4,250,000	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		
Method of Financing: Transportation SDCs		

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ 750,000	$ 3,500,000	$ -	$ -	$ -
				Total Project Cost Estimate:			**$4,250,000**



CITY OF BEND

1TCHI

Brosterhaus & Chase Intersection

NOT TO SCALE

1TCHK China Hat and Knott (RAB)

Primary Fund: Transportation Construction
Project Manager: Ryan Oster | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2029-30 | **Est. End Date:** FY2030-31

Description & Background

Documented safety issues at this intersection, which is partially within City limits and partially under Deschutes County control.

Need/Justification

Documented safety concerns are growing with a higher demand of traffic volume due to additional housing.

Project Related to Council Goal: Transportation & Infrastructure – Enhance safety and accessibility for all modes of travel

Financial Summary

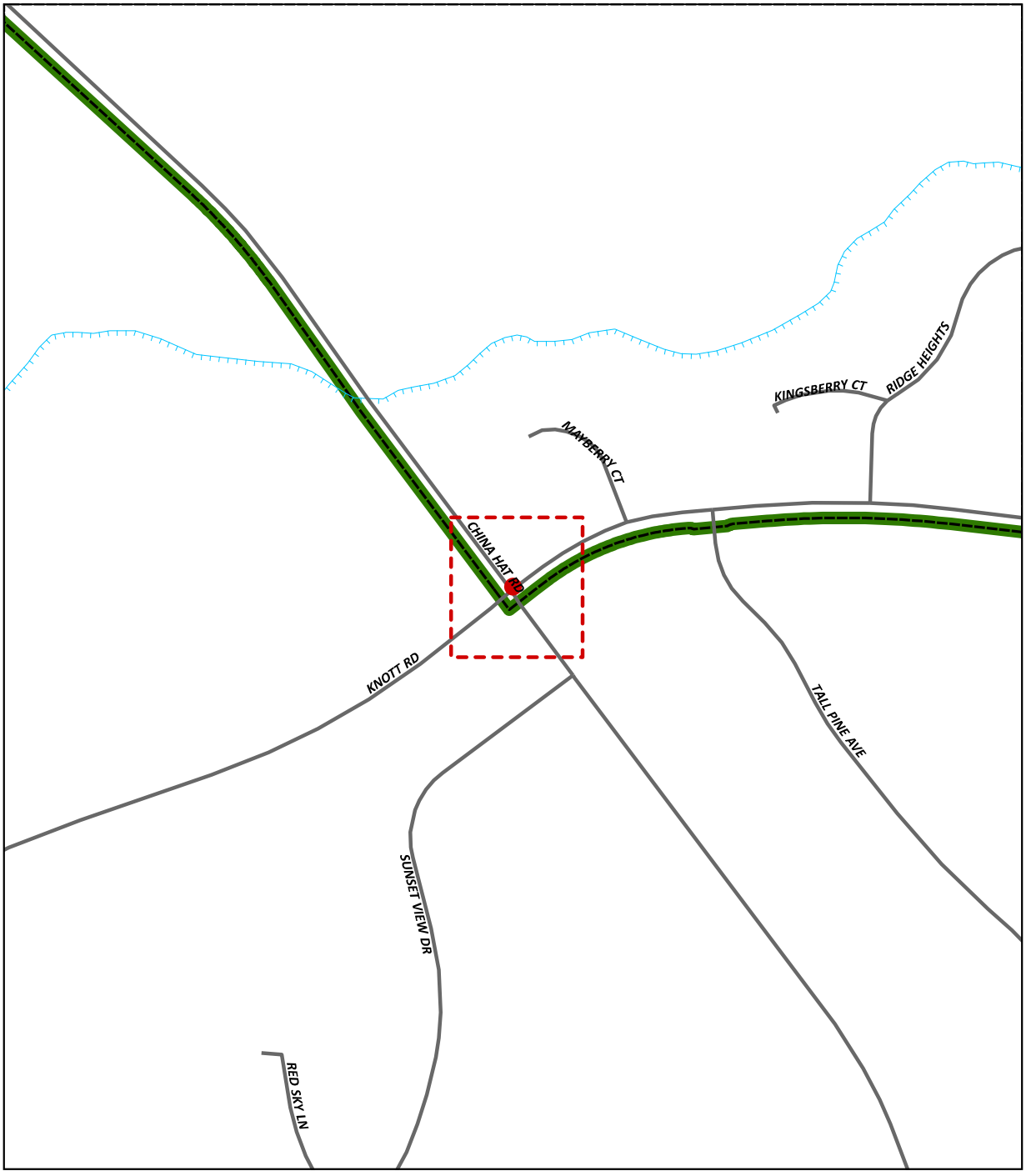
Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Congestion and delay will worsen, as will safety risk with turning movements.
Transportation Construction	$ 4,250,000	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		

Method of Financing: Transportation SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ -	$ -	$ 750,000	$ 3,500,000

Total Project Cost Estimate: $4,250,000



CITY OF BEND

1TCHK

China Hat and Knott (RAB)

NOT TO SCALE

1TCKR Country Club Road / Knott Road Intersection Improvements

Primary Fund: Transportation Construction
Project Manager: Ryan Oster | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2028-29 | **Est. End Date:** FY2029-30

Description & Background

Improve intersection capacity and safety per the Transportation System Plan (TSP) and related connectivity and capacity improvements. TSP Project C-33.

Need/Justification

This project will improve intersection capacity and safety at the Country Club Road & Knott Intersection.

Project Related to Council Goal: Transportation & Infrastructure – Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ 4,250,000
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ -
Other (see below)	$ -
Impact on Operating Budget: Negligible	

Consequences of Delaying or Eliminating

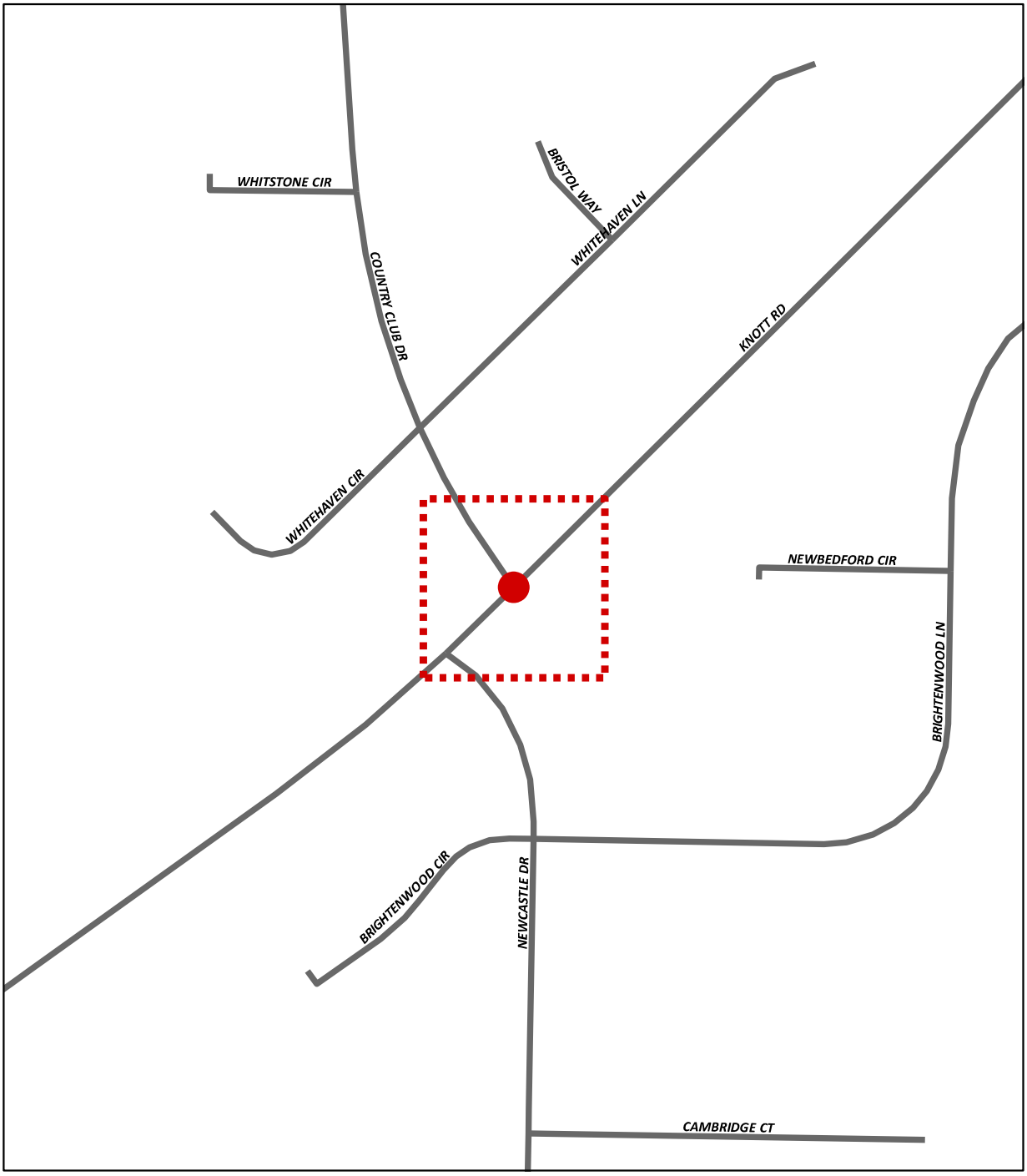
Congestion and delay will worsen, as will safety risks with turning movements. Housing will be delayed, and opportunity will be missed with private development housing.

Method of Financing: Transportation SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ -	$ 750,000	$ 3,500,000	$ -

Total Project Cost Estimate: $4,250,000



CITY OF BEND

1TCKR

Country Club Road / Knott Road Intersection Improvements

NOT TO SCALE

1TCON 27th & Conners Intersection

Primary Fund: Transportation Construction
Project Manager: Ryan Oster | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2026-27 | **Est. End Date:** FY2027-28

Description & Background

Construction of a roundabout at 27th and Conners intersection.

Need/Justification

This intersection is a vital piece of the transportation network. North/South movement on 27th is often hindered to the East/West and needs connecting to the hospital, new housing and medical developments to the East.

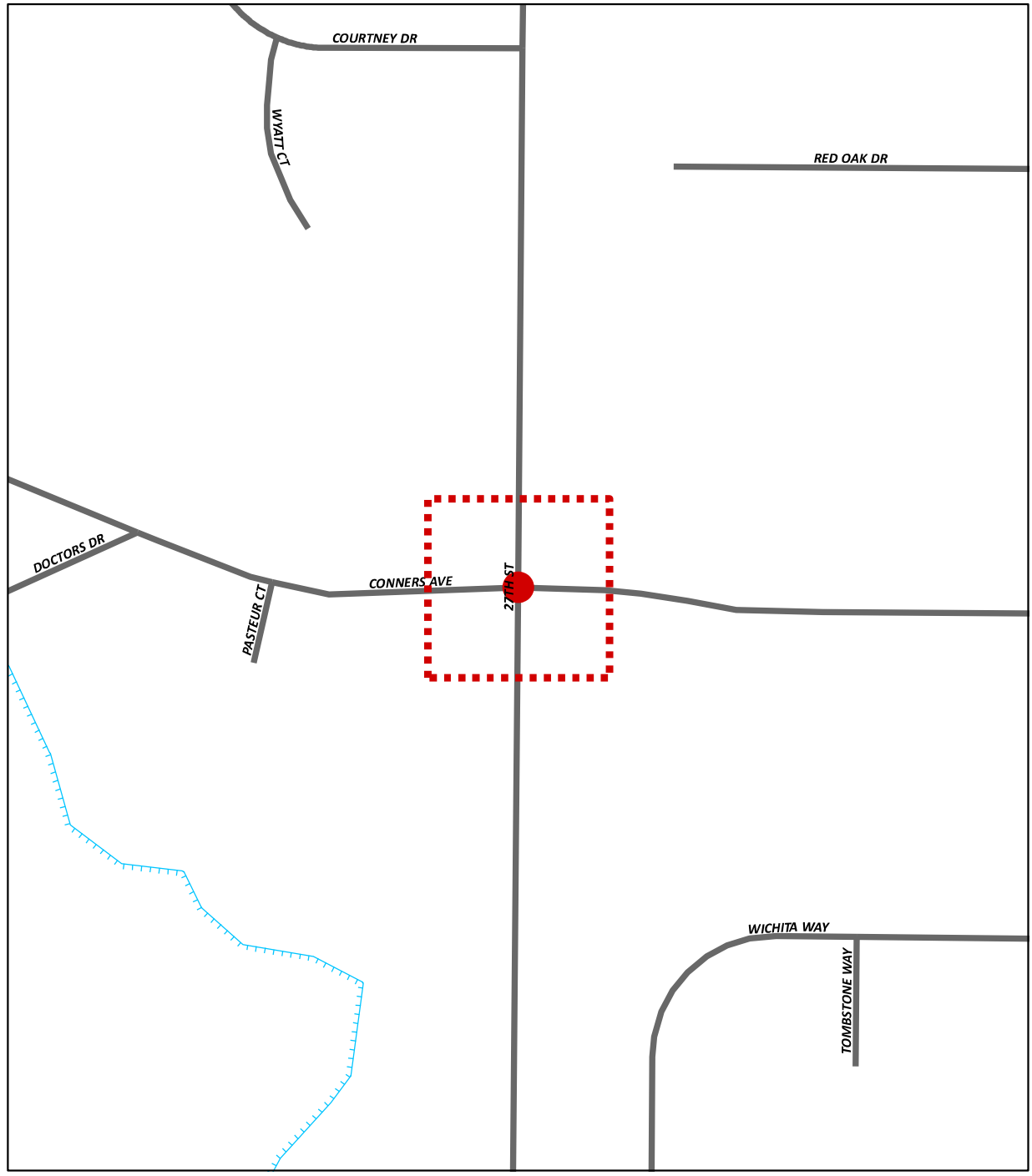
Project Related to Council Goal: Transportation & Infrastructure – Enhanced safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Congestion and delay will worsen, as will safety risks with turning movements. Housing will be delayed, and opportunity will be missed with private development housing.
Transportation Construction	$ 4,250,000	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		
Method of Financing: Transportation SDCs		

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ 750,000	$ 3,500,000	$ -	$ -	$ -
				Total Project Cost Estimate:			**$4,250,000**



CITY OF BEND

1TCON

27th & Conners Intersection

NOT TO SCALE

1TDPB Drake Park Bridge

Primary Fund: Transportation Construction
Project Manager: Ryan Oster | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2026-27 | **Est. End Date:** FY2027-28

Description & Background

Existing Drake Park Bridge has reached the end of its useful life. This project would provide initial funding for potential design and allow for the pursuance of state and/or federal grant funding.

Need/Justification

Existing Drake Park Bridge is failing and needs to be replaced.

Project Related to Council Goal: Transportation & Infrastructure – Develop solutions to improve safety, maintenance, and capital needs, with a focus on pedestrian and bike infrastructure.

Financial Summary

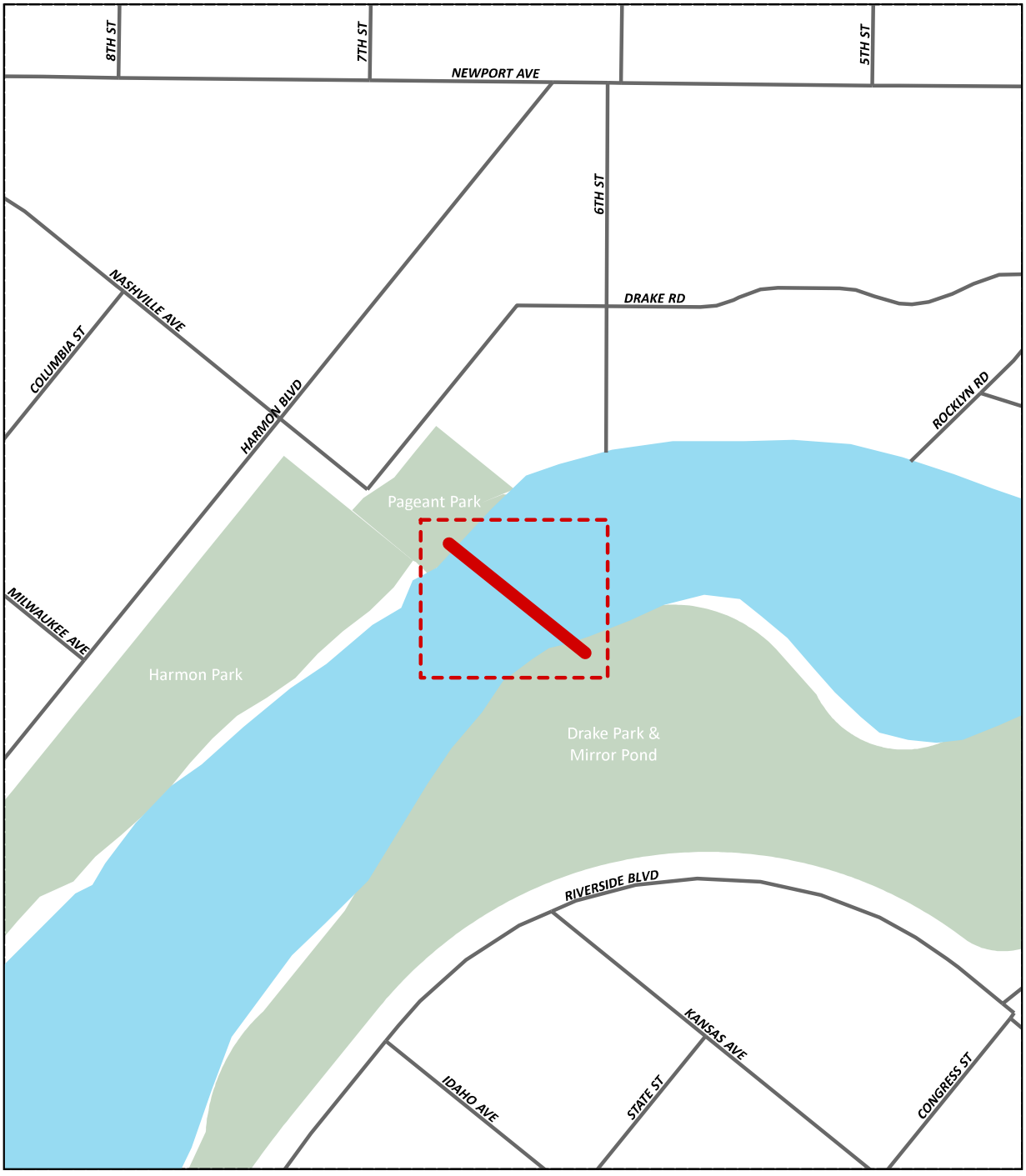
Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Bridge would be required to close until it can be replaced.
Transportation Construction	$ 3,000,000	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		

Method of Financing: Transportation SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ 500,000	$ 500,000	$ -	$ -	$ 2,000,000

Total Project Cost Estimate: $3,000,000



CITY OF BEND

1TDPB

Drake Park Bridge

NOT TO SCALE

1TFWS Franklin, Wall & Bond Signals

Primary Fund: Transportation Construction
Project Manager: Janet Hruby | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2025-26 | **Est. End Date:** FY2026-27

Description & Background

Design new traffic signals on Franklin at Wall and Bond. The design within the existing right of way includes replacing the existing traffic signals at the end of their lifecycle, resolving operational limitations, improving the intersections for all modes, managing access at the Mirror Pond parking lot, and identifying concept options to add an eastbound bike facility from Broadway St to Tin Pan alley.

Need/Justification

These signals are 2 of the 8 traffic signals (out of the City's 34 traffic signals) that are identified in the Signal Master Plan as needing replacement based on age and condition. The City was awarded a Surface Transportation Block Grant (STBG) to fund this project.

Project Related to Council Goal: Transportation Goal for Funding Sources and Implementing Plans

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ 640,000
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ -
Other (see below)	$ -

Impact on Operating Budget: Negligible

Consequences of Delaying or Eliminating

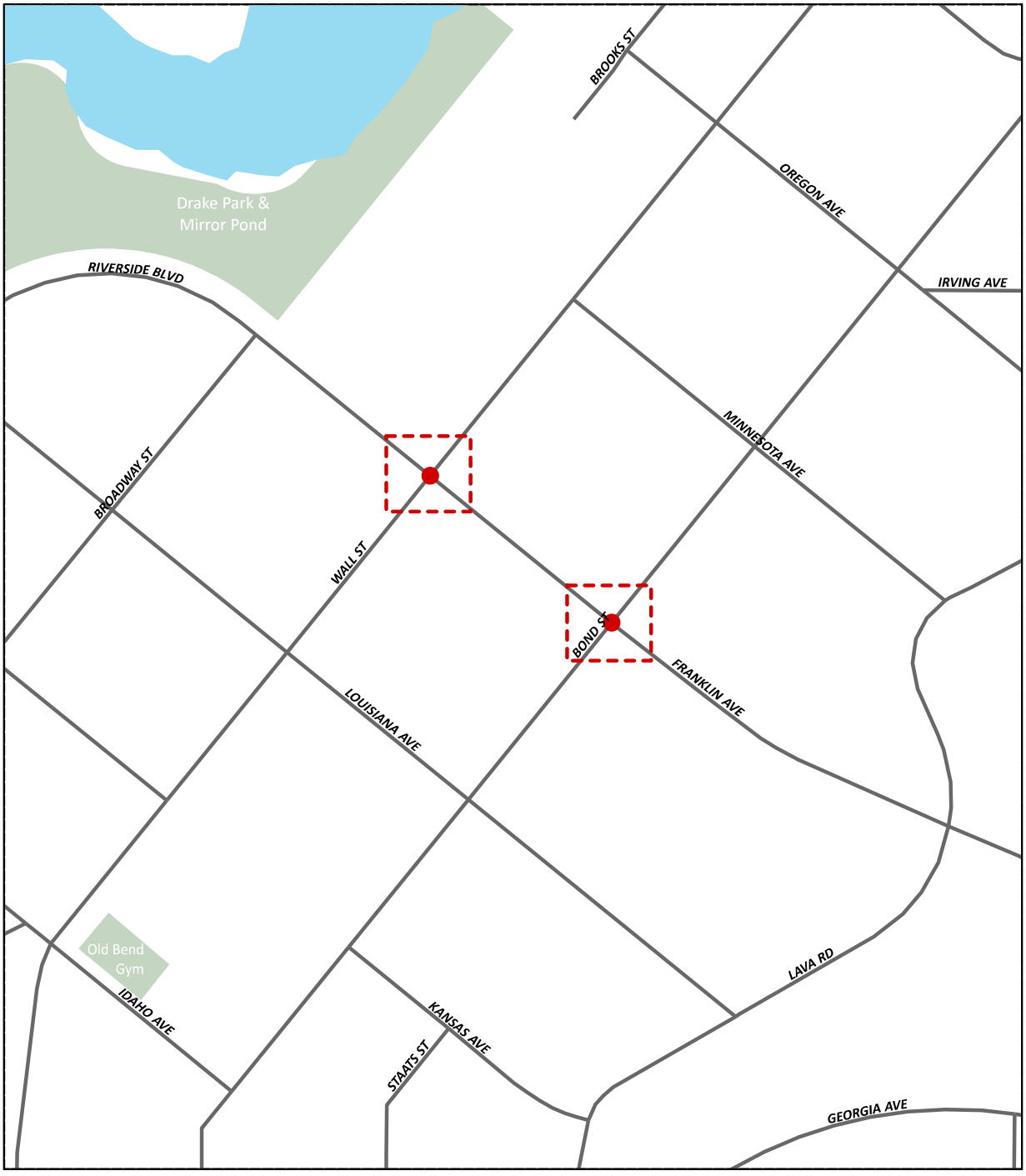
Delaying or eliminating this project will forego the opportunity to utilize grant funding and require the City to reallocate capital funding. As the equipment continues to age, it puts the signals at higher risk of deterioration that may limit operations in this high visibility corridor or require emergency replacement.

Method of Financing: Transportation SDCs, STBG

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ 200,000	$ 440,000	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **$640,000**



CITY OF BEND

1TFWS

Franklin, Wall & Bond Signals

NOT TO SCALE

1TGCI Galveston Corridor Improvements

Primary Fund: Transportation Construction
Project Manager: Ryan Oster | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 3 | **Est. Start Date:** FY2023-24 | **Est. End Date:** FY2026-27

Description & Background

In July 2015, City Council approved the recommended 3-lane hybrid concept, with minimal median treatment and authorized the project to proceed to 30% design. The 3-lane hybrid includes the reconstruction of the Galveston Ave right of way, 14th Street to Deschutes River. Improvements include buffered bike lanes, accessible crossings, sidewalks, transit facilities, on-street parking, and several aesthetic improvements. Improvements are reflective of a typical complete street transportation project approach.

Need/Justification

Galveston Avenue, from 14th Street to the Deschutes River, has long been a priority arterial for improvement as identified by the Traffic Safety Advisory Committee (TSAC) during the evaluation of arterial and collector street safety projects. The safety criteria rated projects based on crashes, pedestrian and bicycle use estimates, speeds, volumes, and missing sidewalks. The sidewalks, storm drainage and general street infrastructure are currently substandard.

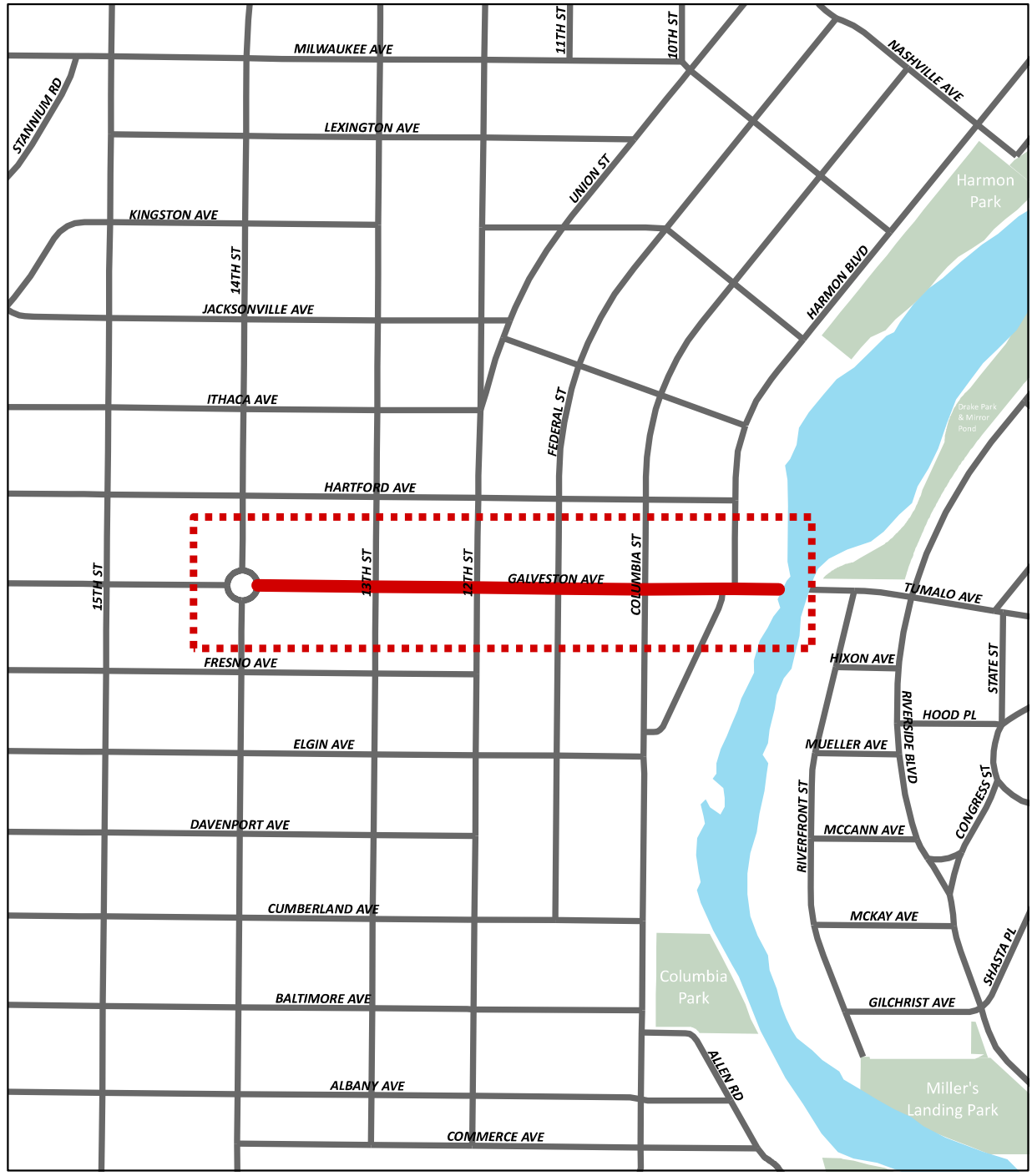
Project Related to Council Goal: Transportation & Infrastructure – Enhance safety and accessibility for all modes of travel.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Potential for continued crashes resulting in serious injuries.
Transportation Construction	$ 2,370,100	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		
Method of Financing: Transportation SDCs		

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 211,100	$ 10,000	$ 1,649,900	$ 500,000	$ -	$ -	$ -	$ -
					Total Project Cost Estimate:		**$2,370,100**



CITY OF BEND

1TGCI

Galveston Corridor Improvements

NOT TO SCALE

1TWAC 27th & Wells Acres Intersection Improvements

Primary Fund: Transportation Construction
Project Manager: Ryan Oster | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2027-28 | **Est. End Date:** FY2028-29

Description & Background

Improve intersection capacity and safety per the Transportation System Plan (TSP) and related to connectivity and capacity improvements. TSP project C-35.

Need/Justification

This project will improve intersection capacity and safety at 27th Street and Wells Acres Road, at a key intersection near Mountain View High School.

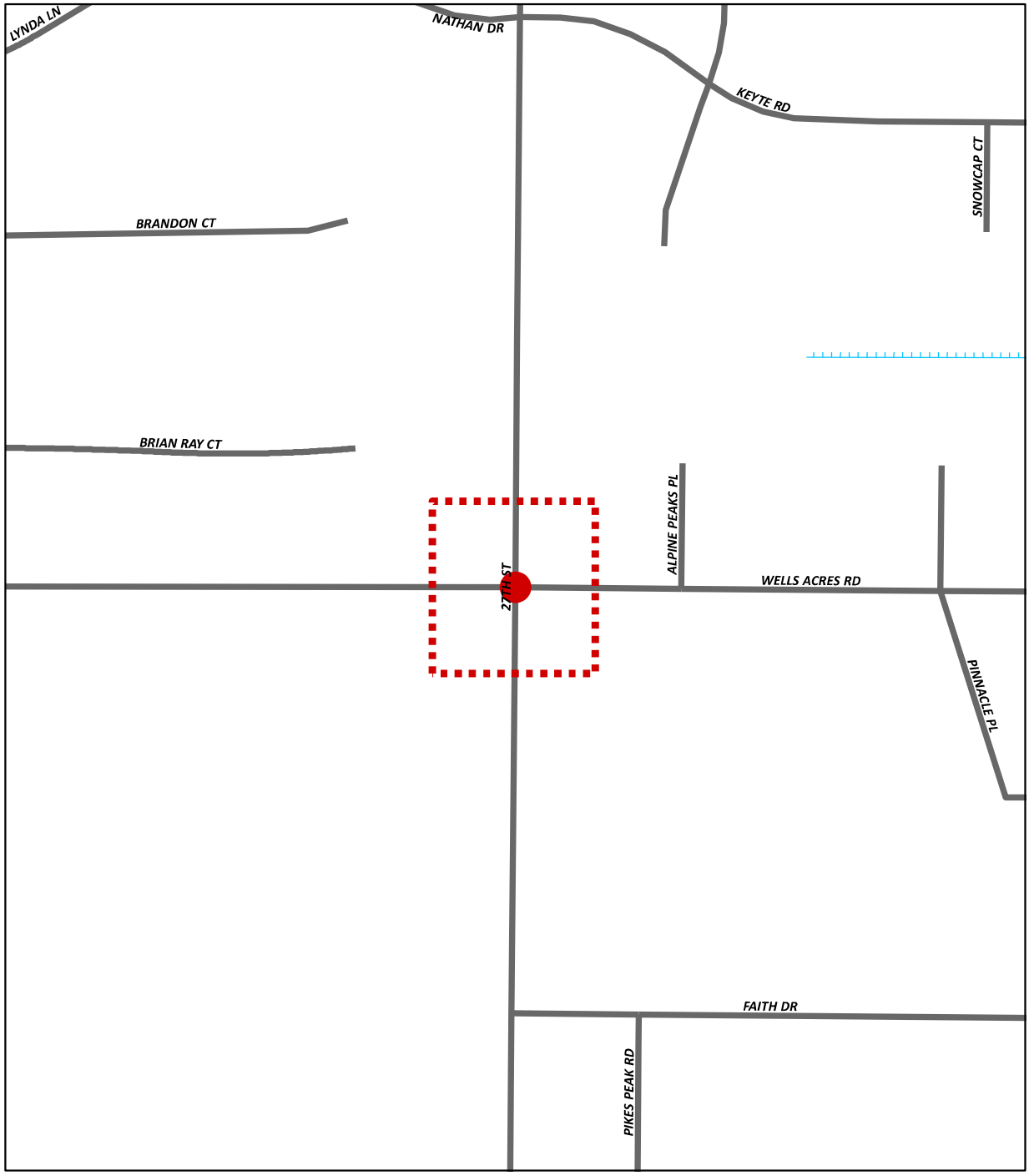
Project Related to Council Goal: Transportation & Infrastructure – Enhance safety and accessibility for all modes of travel

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Congestion and delay will worsen, as will safety risks with turning movements. Housing will be delayed, and opportunity will be missed with private development housing.
Transportation Construction	$ 4,250,000	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		
Method of Financing: Transportation SDCs		

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ 750,000	$ 3,500,000	$ -	$ -
				Total Project Cost Estimate:			**$4,250,000**



CITY OF BEND

1TWAC

27th Street & Wells Acres Road Intersection Improvements

NOT TO SCALE

1WAHD Awbrey In-Conduit Hydropower

Primary Fund: Water
Project Manager: Austin Somhegyi | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 5 | **Est. Start Date:** FY2025-26 | **Est. End Date:** FY2026-27

Description & Background

The 2024 In-Conduit Hydropower Feasibility Study evaluated potential locations for in-conduit hydropower generation within the City of Bend's municipal water system. The study identified the Awbrey Reservoir Pressure Reducing Valve (PRV) site as an area of opportunity for implementation of in-conduit hydropower for energy recovery. As part of the Awbrey Butte Waterline Project, a new valve building with electrical upgrades was constructed with consideration to housing a future in-conduit hydropower system.

Need/Justification

On December 4, 2019, City Council approved the Bend Community Climate Action Plan (CCAP) and appointed an Environmental and Climate Committee (ECC) to advise City Council and oversee and guide the implementation of the CCAP. The intent of the CCAP is to bring community members together to preserve Bend's natural environment while promoting economic opportunity and resilience for current and future generations. Specifically, it sets a goal to achieve a 40% decrease in fossil fuel use emissions by 2030 and a 70% decrease by 2050 (from a baseline year of 2016). In order to achieve the target fossil fuel reduction, ECC identified five specific Energy Supply Goals: 1) demonstrate leadership in the state in accelerating the transition to renewable energy; 2) identify options, develop projects, and grow a market-driven, renewable energy economy in Bend; 3) improve access to renewable energy for all Bend residents; 4) optimize the energy portfolio in Bend to balance carbon intensity, cost and reliability; and 5) invest in local infrastructure and technology to meet energy supply goals.

Project Related to Council Goal: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth; Climate Resiliency – Advance the Community Climate Action Plan (CCAP) and encourage sustainable development.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Not meeting Community Climate Action Plan goals and reduced resiliency for the City.
Transportation Construction	$ -	
Water	$ 1,000,000	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Unknown		

Method of Financing: Water Rates, SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ 500,000	$ 500,000	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **$1,000,000**



CITY OF BEND

1WAHD

Awbrey In-Conduit Hydropower

NOT TO SCALE

1WFRB Fire Rock Bridge

Primary Fund: Water
Project Manager: Carter Lawrence | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 5 | **Est. Start Date:** FY2023-24 | **Est. End Date:** FY2026-27

Description & Background

The Fire Rock footbridge is a pedestrian bridge that spans the Deschutes River approximately 1,400-lineal feet downstream of the Archie Briggs vehicular bridge. The bridge connects privately-owned land in the Rimrock West neighborhood on the west side of the river and a publicly owned parcel in the Rimrock Village Subdivision on the east side of the river. The project will remove the non-compliant, structurally deficient, derelict bridge and associated staircase on the east side of the river. Additionally, the project will include the rebuilding of the associated staircase on the east side of the river, as well as restoration of the riverbank and land effected by bridge removal processes.

Need/Justification

The footbridge previously supported a waterline that conveyed water across the river. That main is longer is use and beyond repairable. The bridge has been closed to the public since 2015 due to concerns regarding the structural integrity.

Project Related to Council Goal: Transportation & Infrastructure – Enhance Safety and accessibility for all modes of travel

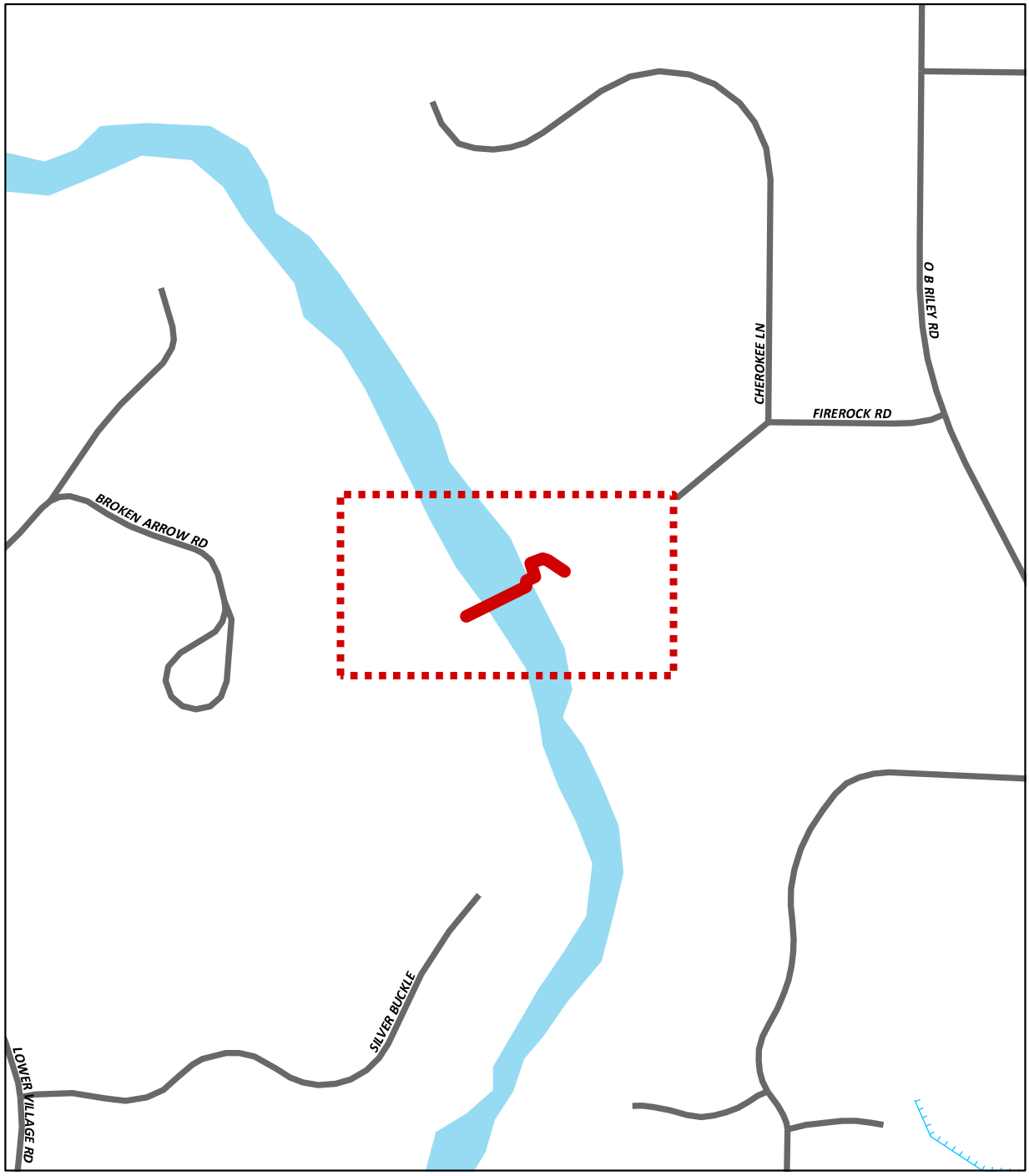
Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	The bridge and staircase are non-compliant and a safety risk. The risk will remain until the structures have physically been removed.
Transportation Construction	$ -	
Water	$ 549,900	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: Water Rates

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 162,800	$ 30,000	$ 70,000	$ 287,100	$ -	$ -	$ -	$ -
					Total Project Cost Estimate:		**$549,900**



CITY OF BEND

1WFRB

Firerock Bridge

NOT TO SCALE

1WFRR Water Capital Repair and Replacement Program

Primary Fund: Water
Project Manager: Nicholas Barnhardt | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 5 | **Est. Start Date:** FY2024-25 | **Est. End Date:** Ongoing

Description & Background

In 2021, the City of Bend adopted the Integrated Water System Master Plan (iWSMP), which evaluates the ability of the City's water distribution system to meet level of service standards under both current and future demand conditions. The iWSMP identified a need to address deteriorating water distribution pipe infrastructure through a Repair and Replacement Program to mitigate main breaks and leaks. There was limited funding available for waterline replacement synergy opportunities through the end of fiscal year 2023-24, while prioritization software and an implementation strategy were being evaluated. This program will continue until the existing identified pipe segments have been replaced.

The City's current replacement rate is 1 mile per year, but with the start of this program, the City will look to double this rate while prioritizing replacement decisions based on objective data.

Need/Justification

The City has 485 miles of pipe for water distribution, some reaching or exceeding its useful life. The iWSMP, assigns replacement ratings to the pipe within the system based on pipe material, diameter, valve frequency, and break history. This program will provide the City with a strategy to proactively address pipe failure to prevent the need for more costly repairs in the future.

Project Related to Council Goal: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Aging infrastructure results in line breaks that pose a high risk to public health, private property damage, and higher repair costs.
Transportation Construction	$ -	
Water	$ 5,886,600	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: Negligible		

Method of Financing: Water Rates, SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 6,600	$ 10,000	$ 1,500,000	$ -	$ -	$ -	$ 1,350,000	$ 3,000,000

Total Project Cost Estimate: $5,886,600

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1WLWC Lafayette Waterline Connection

Primary Fund: Water
Project Manager: Brittany Barker | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 5 | **Est. Start Date:** FY2025-26 | **Est. End Date:** FY2027-28

Description & Background

The Awbrey Waterline Project installed an upsized pipe from the Awbrey Reservoir south to 9th Street and traveling eastbound along Portland Avenue. The Olney Pedestrian & Bike Project will install an upsized pipe from where the Awbrey Waterline Project left off along Olney to 2nd Street. An upcoming Waterline Repair & Replacement Project will install an upsized pipe where the Olney Project left off along 2nd Street south to Lafayette and stub out just west of 3rd Street. This project will pick up where that project left off and install an upsized pipe all the way along Lafayette Avenue to the Pilot Butte Reservoir.

Need/Justification

The City of Bend's water system has limited east-west transmission lines. With Bend experiencing rapid growth and expanding Urban Growth Boundaries on the east side, this upsized line connecting the Awbrey Reservoir to the Pilot Butte Reservoir will provide the water system with additional resiliency to transmit water across town to serve customers on the east side.

Project Related to Council Goal: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth.

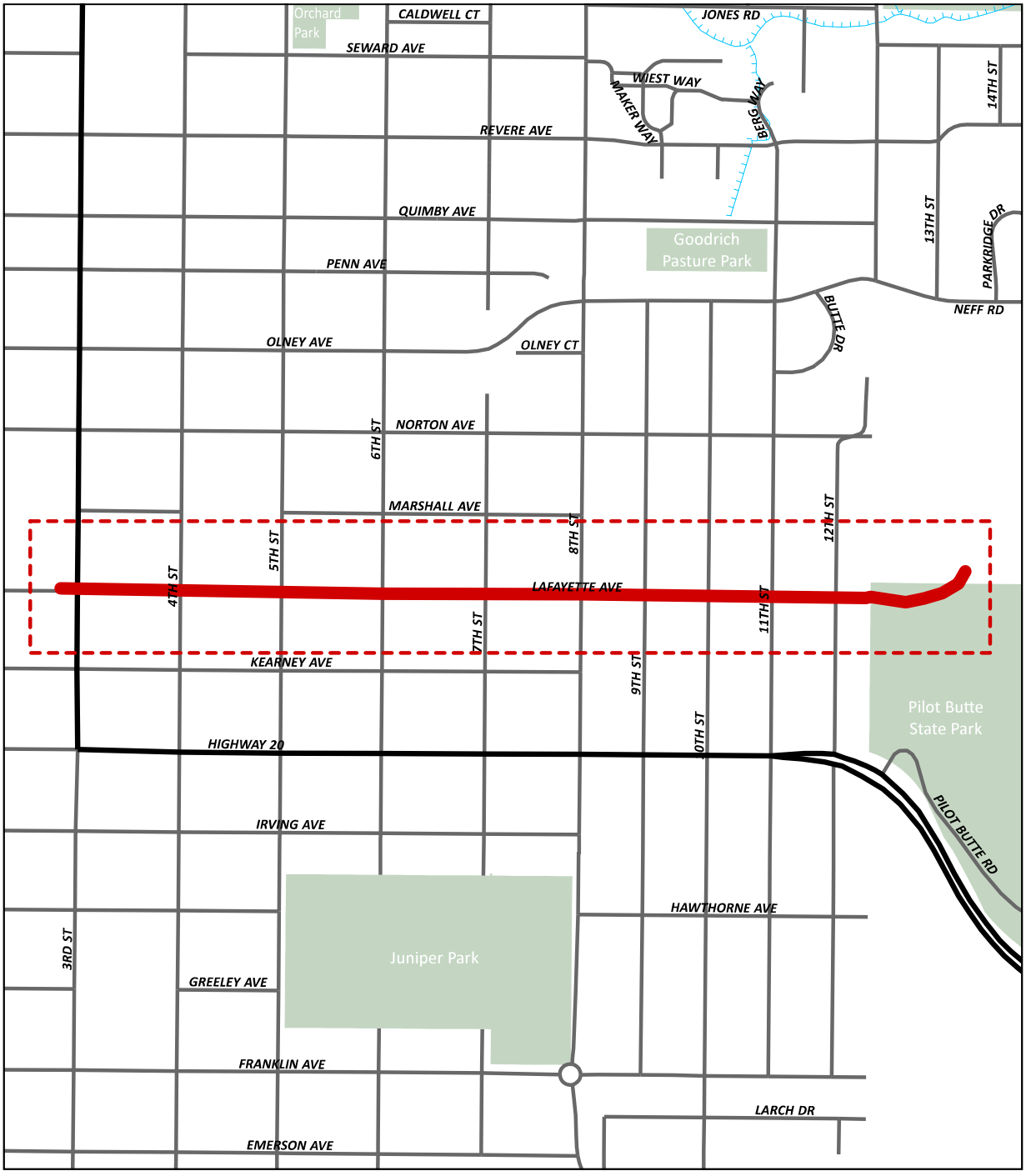
Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	This project addresses the critical need to convey water from the west to the east side of the river. Aging infrastructure requires replacement and upsizing to meet customer demand and fire flow needs. A delay may result in not meeting Water Services' level of service goals and a possible localized water curtailment.
Transportation Construction	$ -	
Water	$ 3,780,000	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: Water Rates, SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$	$ -	$ -	$ 480,000	$ 1,650,000	$ 1,650,000	$ -	$ -
				Total Project Cost Estimate:			**$3,780,000**



CITY OF BEND

1WLWC

Lafayette Waterline Connection

NOT TO SCALE

1WMCP Water Management Conservation Plan Update

Primary Fund: Water
Project Manager: Brittany Barker | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2029-30 | **Est. End Date:** FY2029-30

Description & Background

In 2021, the Water Management Conservation Plan (WMCP) was last adopted. This planning activity is done simultaneously with a Water Master Plan Update. The recommendation is to update these plans every 10 years. The WMCP will explore integrated conservation, energy reduction, and water management practices into long-term planning.

Need/Justification

The WMCP Update will advance strategies identified in the Community Climate Action Plan (CCAP) and implementation of conservation goals.

Project Related to Council Goal: Environment & Climate – Protect our watershed through conservation and water stewardship.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Not meeting Community Climate Action Plan goals.
Transportation Construction	$ -	
Water	$ 200,000	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		
Method of Financing: Water Rates		

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ -	$ -	$ 200,000	$ -
					Total Project Cost Estimate:		**$200,000**

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1WOFI Outback Facility Improvements

Primary Fund: Water
Project Manager: Brittany Barker | **Project Status:** Active | **Project Phase:** Active
Cost Estimate Classification: 5 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2029-30

Description & Background

The adopted Integrated Water System Master Plan 2021 (iWSMP) identified a need to expand the City-owned 15-acre Outback site with an additional 48-acres of adjacent Forest Service (FS) land to serve the growing community over the next 20 years and beyond. The Outback site has nearly reached its development capacity with both above- and below-ground infrastructure. Expanding the Outback site will help the City meet several key needs identified in the master plan. The first step needed to complete essential infrastructure improvements, accommodate future needs of the community, and provide greater protections and resiliency of the City's water supply for both drinking and emergency response, requires acquiring the adjacent 48-acres of FS land through a process called the Townsite Act. Future projects include creating an Outback Facility Plan and phasing of CIP improvements starting with the most critical fire resiliency projects, Pretreatment & In-Conduit Hydropower.

Need/Justification

The City's Water Filtration Facility (WFF), located at the Outback Site, treats all surface water generated within the City of Bend. Pretreatment serves as a first step in settling out sediment resulting from water quality events (i.e. rain, snow melt, etc.) before reaching the filters. Pretreatment will help sustain the current water supply during normal operations and help mitigate water quality degradation in the case of a turbidity event, wildfire, or other catastrophic event. In-Conduit Hydropower would offset the City's energy consumption with carbon-free energy and reduce greenhouse gases to align with the City's Community Climate Action Plan and Council goals. More space for additional reservoirs would allow operational flexibility to perform required maintenance and upgrades to existing reservoirs and related facilities, as new wells are added and existing wells are refurbished and upgraded.

Project Related to Council Goals: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing City; Climate Resiliency – Advance the Community Climate Action Plan (CCAP) and encourage sustainable development.

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ 63,254,400
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ -
Other (see below)	$ -

Consequences of Delaying or Eliminating: Without the resiliency of a pretreatment system, a fire in the watershed or a major water quality event could require the Water Filtration Facility (WFF) to be shut down. Without surface water, Water Services cannot meet peak demand and city-wide water curtailment may be necessary.

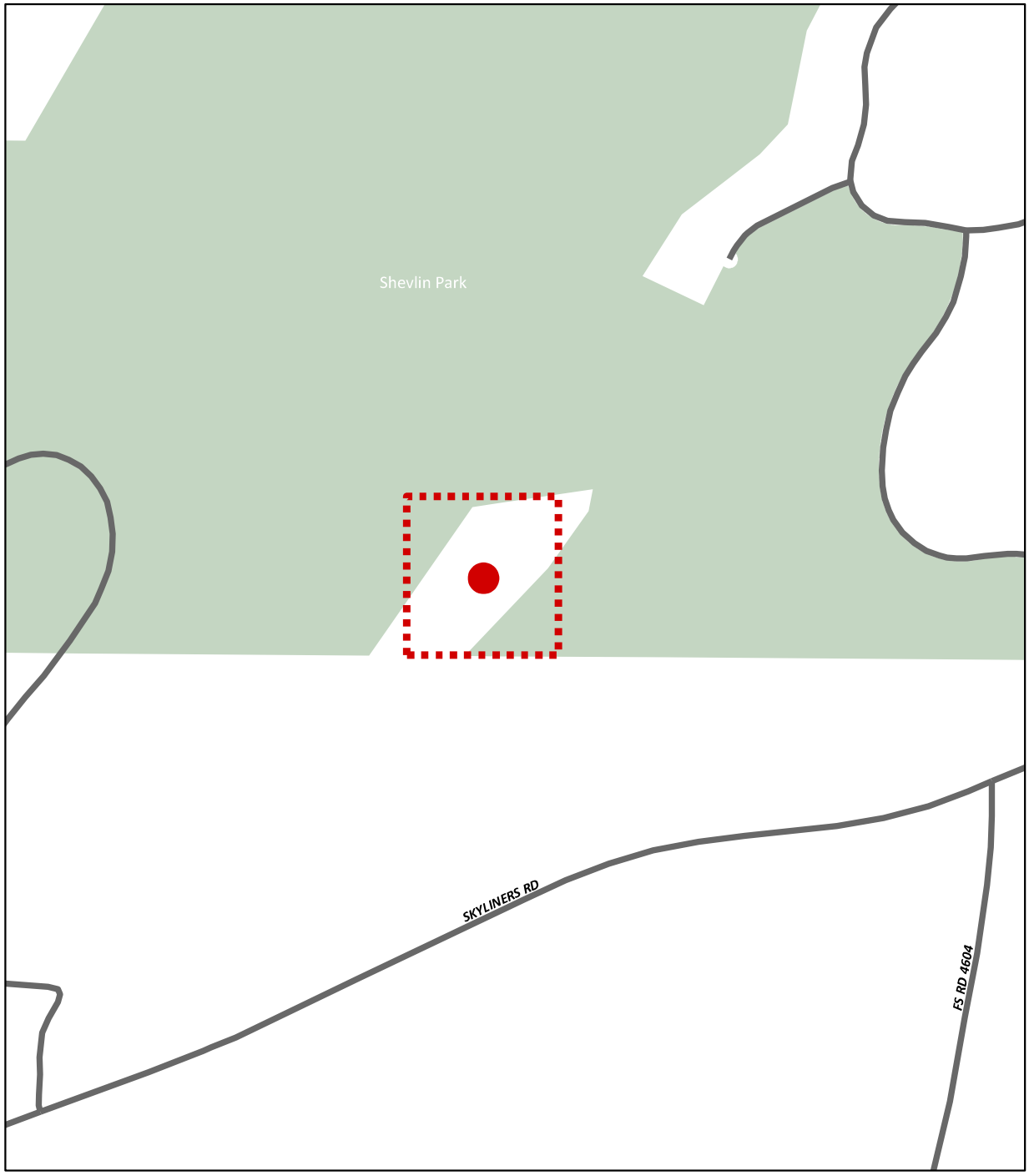
Impact on Operating Budget: Unknown

Method of Financing: Water Rates, SDCs, Debt

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 154,400	$ 600,000	$ 1,800,000	$ 9,500,000	$ 16,250,000	$ 15,100,000	$ 19,850,000	$ -

Total Project Cost Estimate: **$63,254,400**



CITY OF BEND

1WOFI

Outback Facility Improvements

NOT TO SCALE

1WOFP Outback Facility Plan

Primary Fund: Water
Project Manager: Ramsey Krieps | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 4 | **Est. Start Date:** FY2024-25 | **Est. End Date:** FY2025-26

Description & Background

The purpose of this project is to engage the professional services of a consultant to develop and evaluate a comprehensive plan for the facilities and processes at the Outback Site. The Outback Facility Plan will build off the previously prepared Integrated Water System Master Plan (iWSMP), Outback Siting Study, and In-Conduit Hydropower Feasibility Study to develop and evaluate a comprehensive plan for the facilities and processes at the Outback Site.

Need/Justification

The City's Water Filtration Facility (WFF), located at the Outback Site, treats all surface water generated within the Municipal Watershed and distributes water to the rest of the water system within City limits. The Outback Facility Plan is a planning document that summarizes existing, near-term, and anticipated long-term improvements, maintenance, hydraulic impacts of improvements, and permitting needs of improvements. The Facility Plan is a useful tool for planning necessary facility upgrades and improvements to the water system which are needed to provide system resilience and meet the demands of a growing community, as well as federal/state regulatory requirements.

Project Related to Council Goal: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth.

Financial Summary

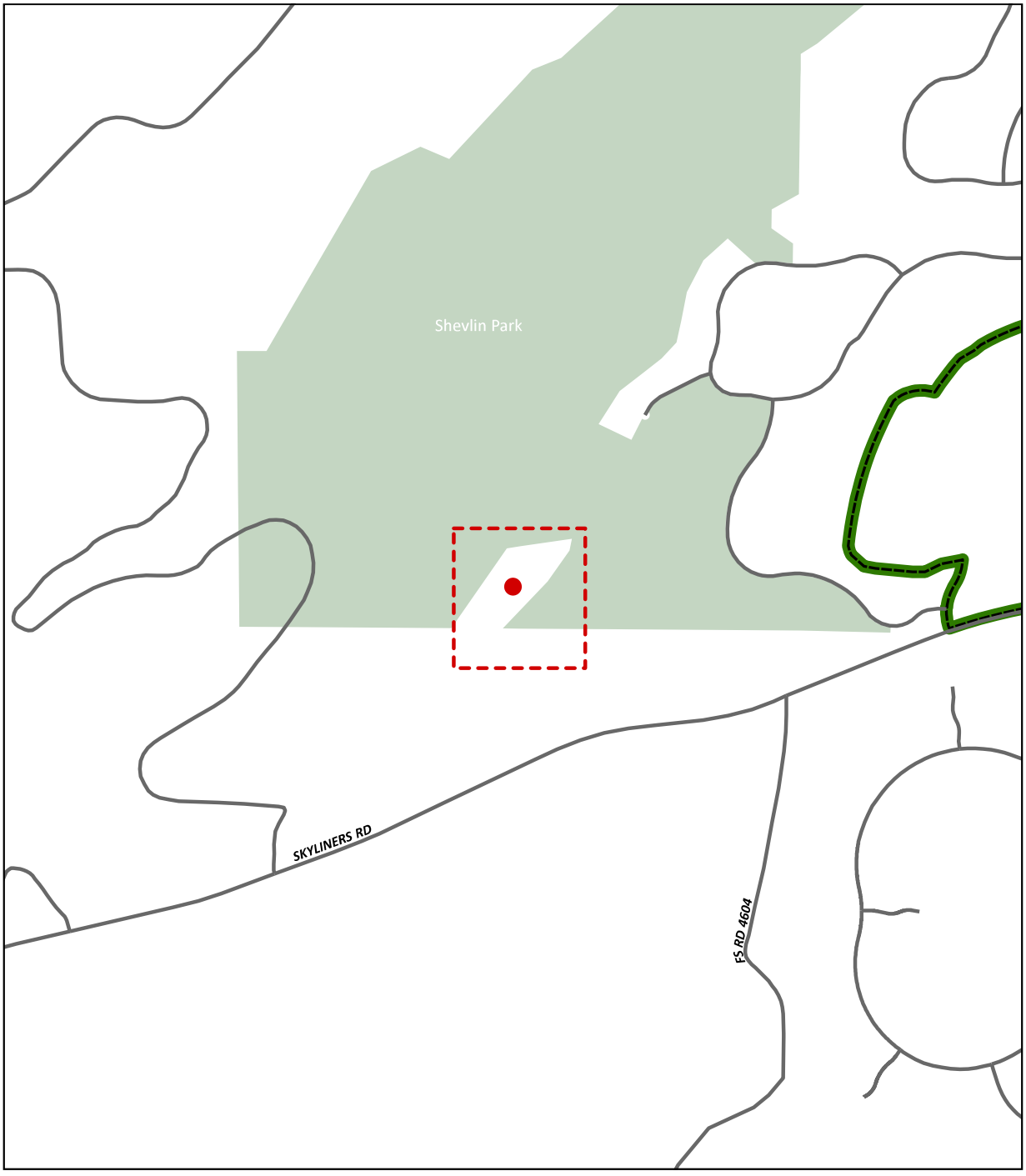
Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	A fire in the watershed or any major water quality event could be detrimental to the operation and efficiency of the WFF. This Outback Facility Plan is critical to developing phasing of proposed improvements to move closer to implementation while keeping the plant operational during construction. Without surface water, Water Services cannot meet peak demand and city-wide water curtailment may be necessary.
Transportation Construction	$ -	
Water	$ $619,000	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: Water Rates, SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ 475,000	$ 144,000	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **$619,000**



CITY OF BEND

1WOFP

Outback Facility Plan

NOT TO SCALE

1WWCM Well Capital Maintenance

Primary Fund: Water
Project Manager: Brittany Barker | **Project Status:** Active | **Project Phase:** Planning
Cost Estimate Classification: 5 | **Est. Start Date:** FY2024-25 | **Est. End Date:** FY2025-26

Description & Background

The River Well 1 building is settling and a condition assessment performed on the well casing has indicated that there are substantial repairs needed to put the well back in service. During peak periods, approximately 60% of the City's water comes from surface water and the remaining 40% is produced from groundwater wells. The City cannot produce enough water from one source during peak summer months. River Well 1 is one of the oldest and highest producing wells in our water system that runs constantly during summer peak periods. Without River Well 1 in service, the water system may not be able to keep up with demand, especially during peak periods.

Need/Justification

This project will assess retrofitting and/or replacing River Well 1 on its existing site and explore an alternative location for a new groundwater well.

Project Related to Council Goal: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth.

Financial Summary

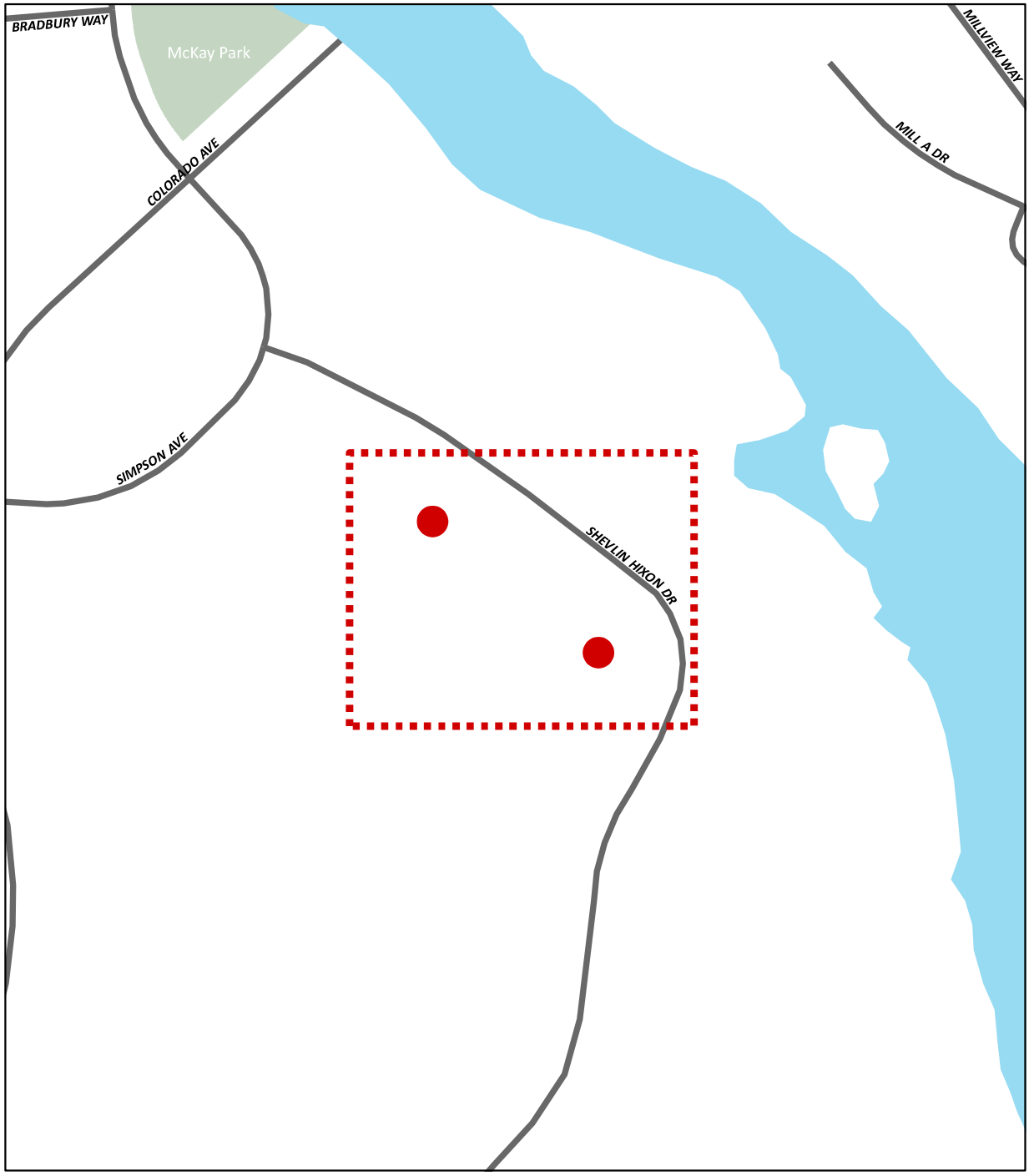
Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Until this project is completed, the City is short 2,000 gallons per minute of water needed to meet demand in peak periods. A delay may result in not meeting Water Services' level of service goals, regulatory quality standards, and a city-wide water curtailment may be necessary.
Transportation Construction	$ -	
Water	$ 5,126,000	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ -	
Impact on Operating Budget: None		

Method of Financing: Water Rates, SDCs

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ 450,000	$ 4,676,000	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: $5,126,000



CITY OF BEND

1WWCM

Well Capital Maintenance

NOT TO SCALE

1WWMP Water Master Plan Update

Primary Fund: Water
Project Manager: Brittany Barker | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2029-30 | **Est. End Date:** FY2030-31

Description & Background

The Integrated Water System Master Plan (iWSMP) was last adopted in 2021. This planning activity is done simultaneously with a Water Management Conservation Plan Update. The recommendation is to update these plans every 10 years. The purpose of the Water System Master Plan Update is to provide the City with information and guidance for the water system's operation, maintenance, and development, as well as incorporate integrated conservation, energy reduction, and water management practices into long-term planning. The plan will emphasize the optimization of Water Operations to decrease operational and energy costs, with the potential to reduce capital improvement replacements, while continuing to provide a safe and reliable water supply to the growing Bend community.

Need/Justification

The Water Master Plan Update will complete long-range master planning efforts for the water system.

Project Related to Council Goal: Transportation & Infrastructure - Ensure water, wastewater, and stormwater systems are aligned with the needs of a growing city and understand capacity for growth.

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ 1,000,000
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ -
Other (see below)	$ -
Impact on Operating Budget: None	

Consequences of Delaying or Eliminating

The City's water system is over 100 years old. A delay in updating the Water Master Plan could result in misplaced priorities, costly maintenance, not meeting regulatory requirements or level of service goals, and being underfunded for major projects.

Method of Financing: Water Rates

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000

Total Project Cost Estimate: $1,000,000

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AP22B Air Traffic Control Tower

Primary Fund: Airport
Project Manager: Tracy Williams | **Project Status:** Active | **Project Phase:** Active
Cost Estimate Classification: 1 | **Est. Start Date:** FY2022-23 | **Est. End Date:** FY2025-26

Description & Background

Project will design and construct an Air Traffic Control Tower (ATCT) at the Bend Municipal Airport (BDN) to satisfy the objectives provided by the FAA's Federal Contract Tower (FCT) program. In an early 2020 stakeholder survey, an ATCT at BDN was identified as the most important project to improve safety, reduce air traffic congestion, address neighbor noise concerns, and increase operational efficiency. By October 2020, the FAA agreed and notified the city was accepted as a candidate for the FCT program. Project includes a supplemental weather station.

Funding received to date includes $190,500 for Site Selection and Environmental Assessment (033), $1.6 million for design (034), $1.29 million for construction (035), $6 million for construction (038), $4 million for construction (039), $7.5 million for construction (Connect Oregon). This project will be complete in 3rd quarter of fiscal year 2026 (by March 2026).

Need/Justification

The ATCT has been identified by FAA Air Traffic Control staff as a critical need for Central Oregon air traffic.

AfFinancial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	The City is obligated under Federal and State Grant Assurances to complete the project. Delays under City control or elimination of the project will require the City to reimburse the FAA and State for expended grant funds.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ 14,087,900	
Impact on Operating Budget: Moderate		

Method of Financing: Federal Aviation Administration Grants (FAA), other state and local funds

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 2,086,900	$ 5,574,000	$ 6,427,000	$ -	$ -	$ -	$ -	$ -
					Total Project Cost Estimate:		**$14,087,900**



CITY OF BEND

AP22B

Air Traffic Control Tower

NOT TO SCALE

AP25A Taxiway A & B Rehabilitation & Lighting

Primary Fund: Airport
Project Manager: Tracy Williams | **Project Status:** Active | **Project Phase:** Construction
Cost Estimate Classification: 1 | **Est. Start Date:** FY2023-24 | **Est. End Date:** FY2025-26

Description & Background

Project will design and construct a seal coat on Taxiways A & B, install medium intensity Taxiway Lighting, change runway numerals from 16-34 to 17-35, and update associated sign panels at the Bend Municipal Airport.

Need/Justification

The rehabilitation area for the project encompasses approximately 75,000 square yards of taxiway pavement. The rehabilitation is anticipated to consist of crack seal, surface seal, and asphalt repair identified as needed in the 2022 Pavement Evaluation/Maintenance Management Program. Currently, Taxiways A & B are unlit. Installation of pilot-controlled lighting will increase safety by enhancing pilot situational awareness during times of low visibility and at night. The change of runway numerals from 16-34 to 17-35 is due to the earth's magnetic variation, resulting in the need to change panels on existing lighted airfield signs.

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ -
Other (see below)	$ 4,087,900
Impact on Operating Budget: Negligible	

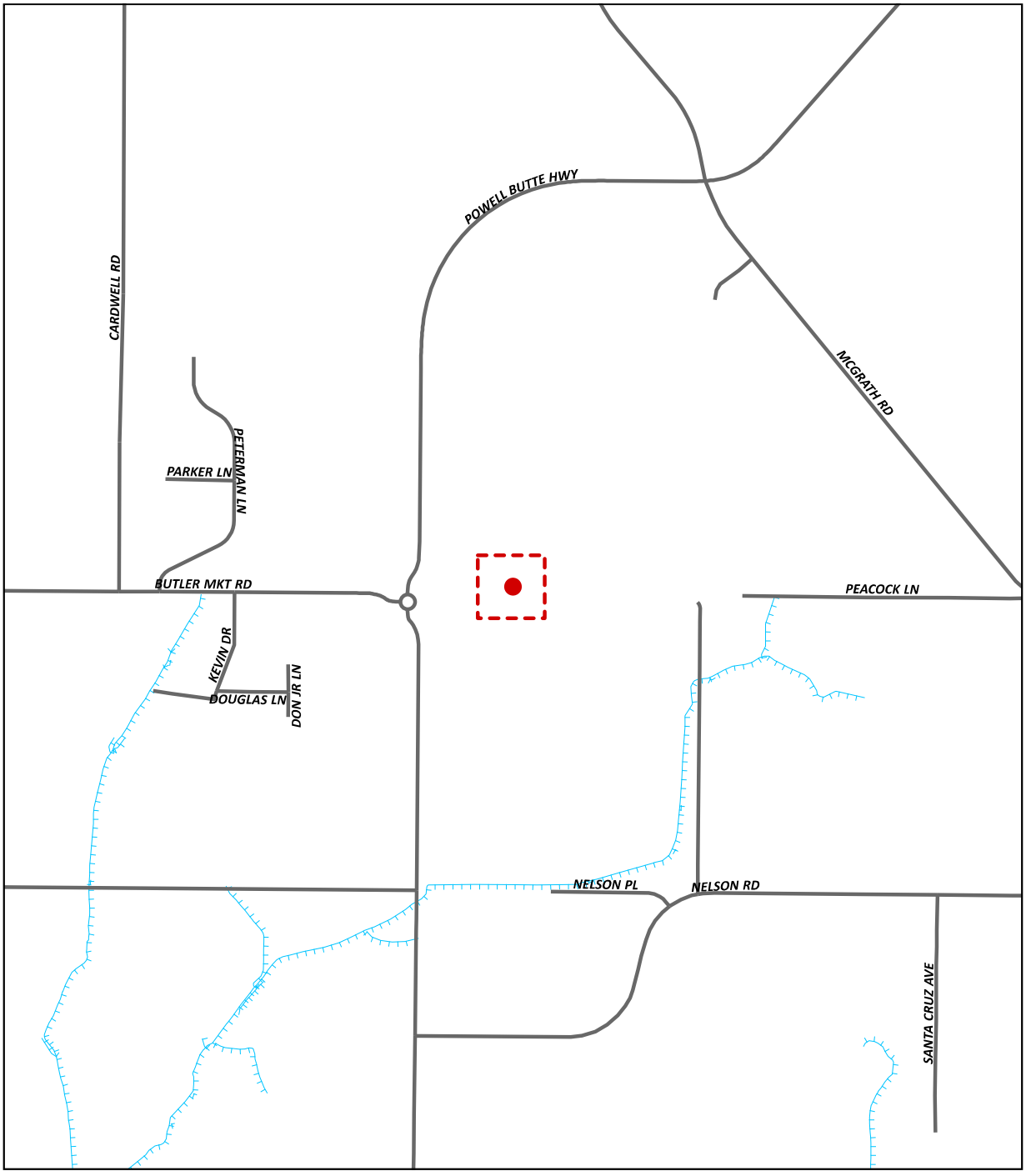
Consequences of Delaying or Eliminating

The city is obligated to design and construct the project as per Sponsor Assurances identified in the executed grant awards. Project delays caused by the city or elimination of the project will require the city to reimburse the federal and state grant funding agencies.

Method of Financing: Various grants; 95% federal, 3.75% state, and 1.25% local

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 19,900	$ 331,200	$ 3,736,800	$ -	$ -	$ -	$ -	$ -
				Total Project Cost Estimate:			**$4,087,900**



CITY OF BEND

AP25A

Taxiway A & B Rehabilitation & Lighting

NOT TO SCALE

AP26A Taxilane Rehabilitation

Primary Fund: Airport
Project Manager: Tracy Williams | **Project Status:** Active | **Project Phase:** Active
Cost Estimate Classification: 5 | **Est. Start Date:** FY2023-24 | **Est. End Date:** FY2025-26

Description & Background

Rehabilitate multiple failed taxilane pavements at the Bend Municipal Airport.

Need/Justification

Multiple taxilanes must be repaired due to poor and failing pavement conditions.

Financial Summary

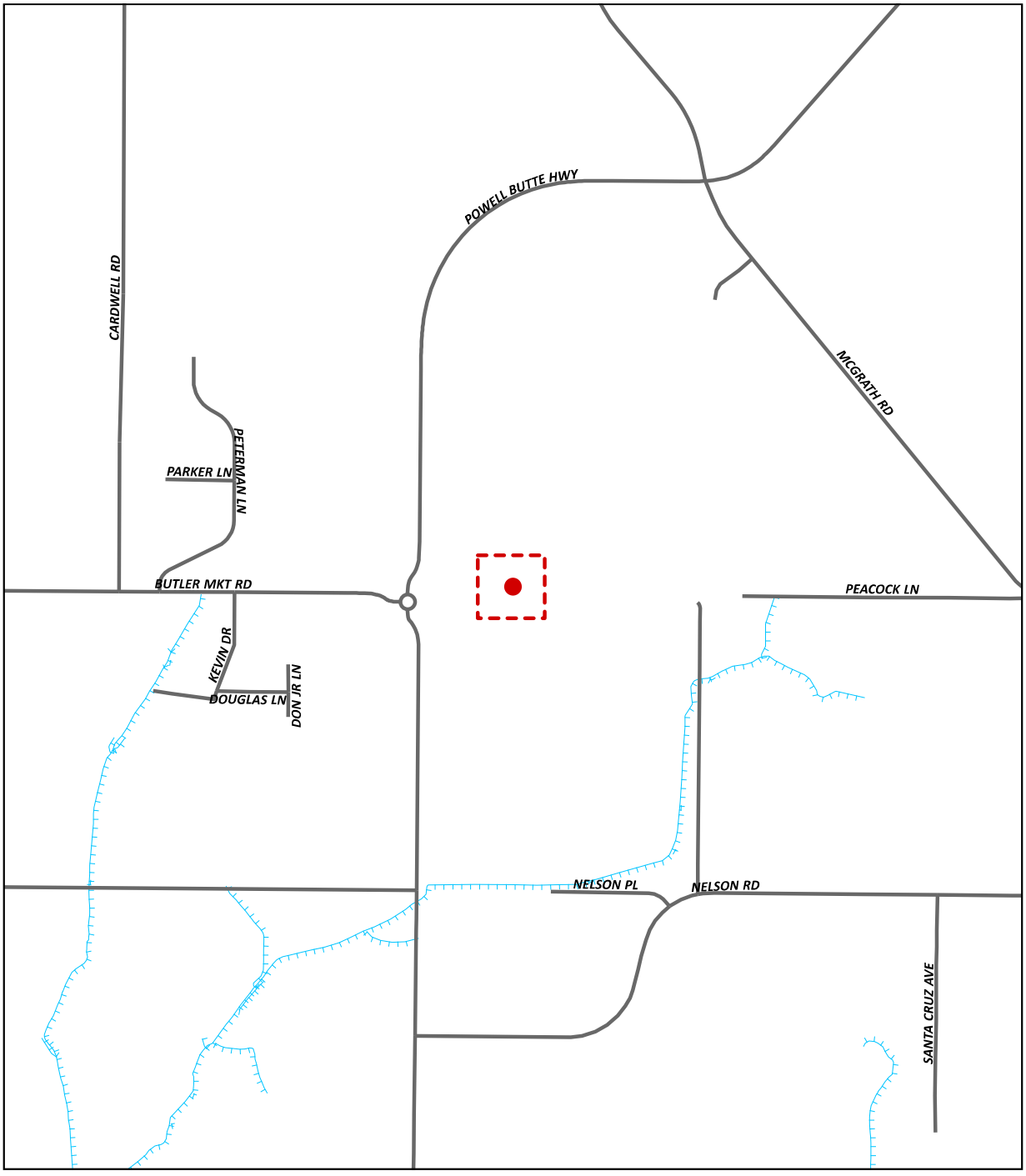
Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	FAA historically does not participate in funding taxilane pavement rehabilitation projects. Bipartisan Infrastructure Law (BIL) grants provided a once-in-a-generation opportunity to receive 95% grant funding for such projects. Multiple taxilanes at the Bend Airport are at or nearing failure. Delaying or eliminating this project will result in no federal funding for this soon to expire program and would require the city to fund the project at 100%.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ 2,447,600	
Impact on Operating Budget: None		

Method of Financing: A combination of grants; 95% federal, 3.75% state, and 1.25% local

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 30,200	$ 317,400	$ 2,100,000	$ -	$ -	$ -	$ -	$ -

Total Project Cost Estimate: **2,447,600**



CITY OF BEND

AP26A

Taxilane Rehabilitation

NOT TO SCALE

AP27A West Apron Rehabilitation

Primary Fund: Airport
Project Manager: Tracy Williams | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2027-28 | **Est. End Date:** FY2028-29

Description & Background

This project will design and construct the rehabilitation of the West Apron at the Bend Municipal Airport. The north portion of the apron will be rehabilitated with crack seal and surface seal (approximately 19,500 square yards). The south portion of the apron will be fully reconstructed (approximately 19,500 square yards).

Need/Justification

In 2018, the north half of the West Apron was fully reconstructed with a new structural pavement section and the south half was rehabilitated with slurry seal. By 2028, the north half of the West Apron will warrant a seal coat, and the South half of the West Apron will have PCI values between 28 and 67, warranting reconstruction.

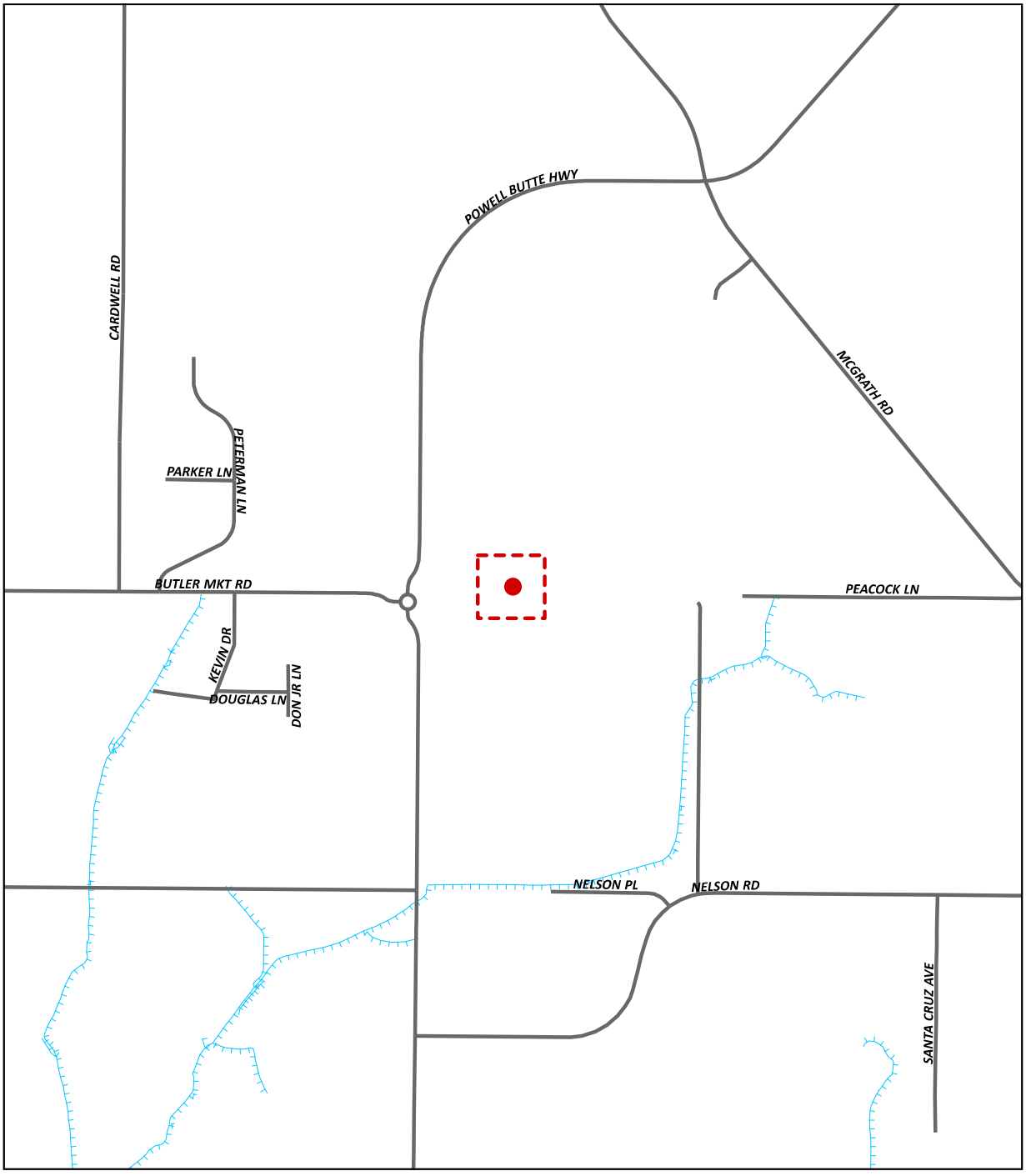
Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	The north portion of the pavement will be approximately 10 years old, which is an ideal time for preventative maintenance toward the extension of the safe and useful life of the asphalt. The south portion is in fair condition, deteriorating toward poor condition. Delays in reconstruction will cause continued deterioration which create Foreign Object Debris (FOD), a known hazard for jet aircraft.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ 3,777,800	
Impact on Operating Budget: None		

Method of Financing: Pursuing Federal Grant Assistance

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ 300,000	$ 3,477,778	$ -	$ -
				Total Project Cost Estimate:			**$3,777,800**



CITY OF BEND

AP27A

West Apron Rehabilitation

NOT TO SCALE

AP28A Perimeter Fence (Environmental, Design, and Construction)

Primary Fund: Airport
Project Manager: Tracy Williams | **Project Status:** Pending | **Project Phase:** Pending
Cost Estimate Classification: 5 | **Est. Start Date:** FY2029-30 | **Est. End Date:** FY2031-32

Description & Background

Project will design and construct perimeter fencing for the Bend Municipal Airport, consistent with the 2021 Airport Master Plan (AMP) recommendations.

Need/Justification

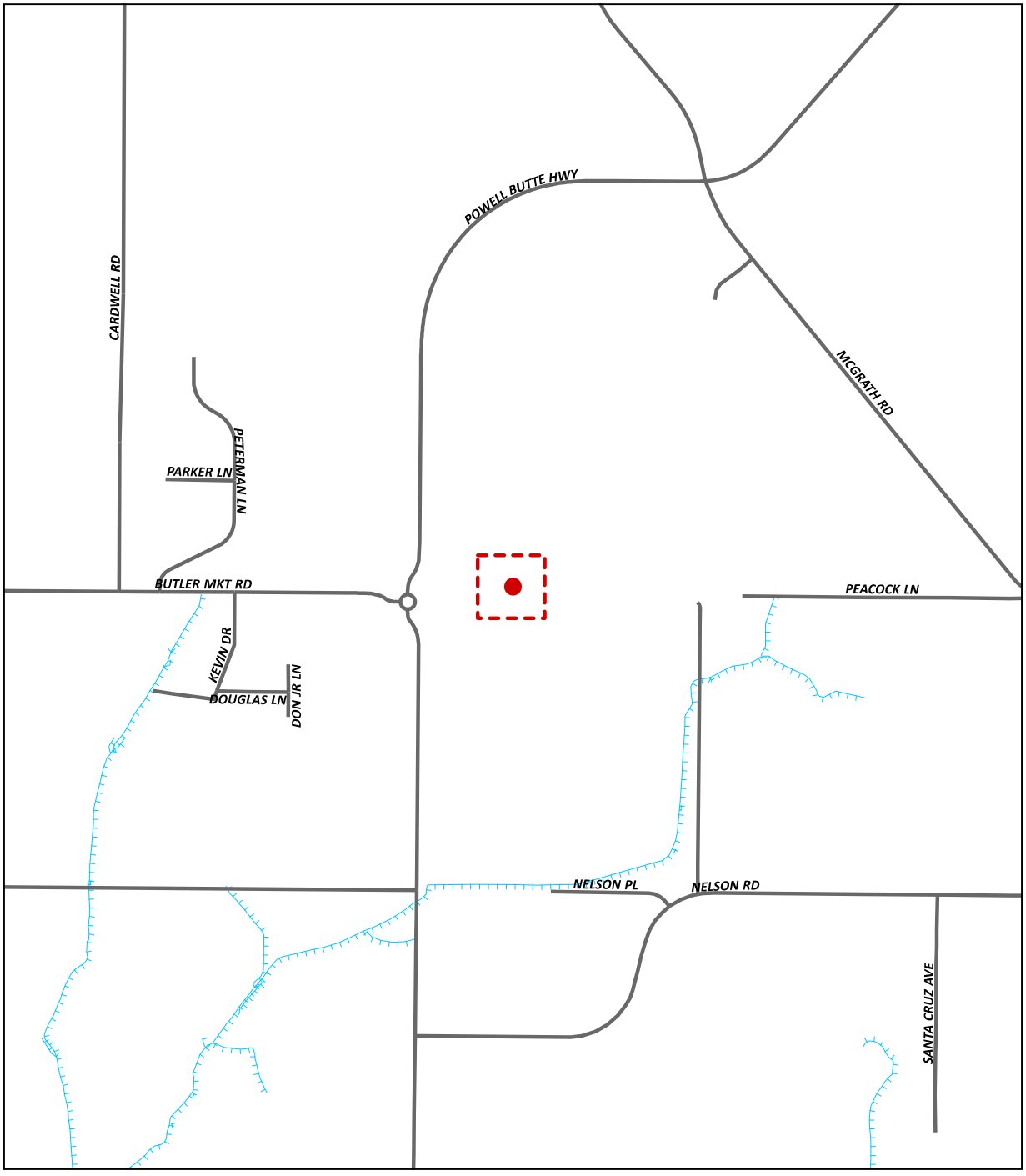
Project will prepare pre-design to the extent necessary to complete an Environmental Determination in accordance with NEPA requirements. The current AMP identifies the airport perimeter fencing as a priority short-term project for security and wildlife hazard mitigation. Recommendations following a 2024 FAA site visit identified perimeter fencing as a priority project considering the planned Air Traffic Control Tower project completion.

Financial Summary

Total Project Spending by Fund		Consequences of Delaying or Eliminating
Accessibility Construction	$ -	Delaying or eliminating the Bend Airport perimeter fencing project will prolong the current condition that makes the active runway freely accessible to wildlife, pedestrians, and vehicles.
Transportation Construction	$ -	
Water	$ -	
Water Reclamation	$ -	
Stormwater	$ -	
General Obligation Bond	$ -	
Other (see below)	$ 166,700	
Impact on Operating Budget: None		
Method of Financing: TBD		

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ -	$ -	$ -	$ -	$ -	$ 166,700	$ TBD
					Total Project Cost Estimate:		**$166,700**



CITY OF BEND

AP28A

Perimeter Fence - Environmental Study

NOT TO SCALE

City Hall Replacement

Primary Fund: Facilities Management
Project Manager: TBD
Project Status: Pending
Project Phase: Pending
Cost Estimate Classification: 5
Est. Start Date: FY 2024-25
Est. End Date: TBD

Description & Background

Combine all the departments from the Downtown Campus and Municipal Court employees from the Pilot Butte Campus into a new City Hall in the Bend Central District. The site, yet to be determined, will maximize efficiencies of similar facility functions and improve operations to better serve the City of Bend's growing community. It will be built to serve current needs and allow for future growth and flexibility.

Need/Justification

The current City Hall and 5 adjacent annex buildings comprise the Downtown Campus. These existing facilities are inefficient, failing and beyond their current useful life.

Project Related to Council Goal: Accessible and Effective Government

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ -
Other (see below)	$ 134,400,000

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

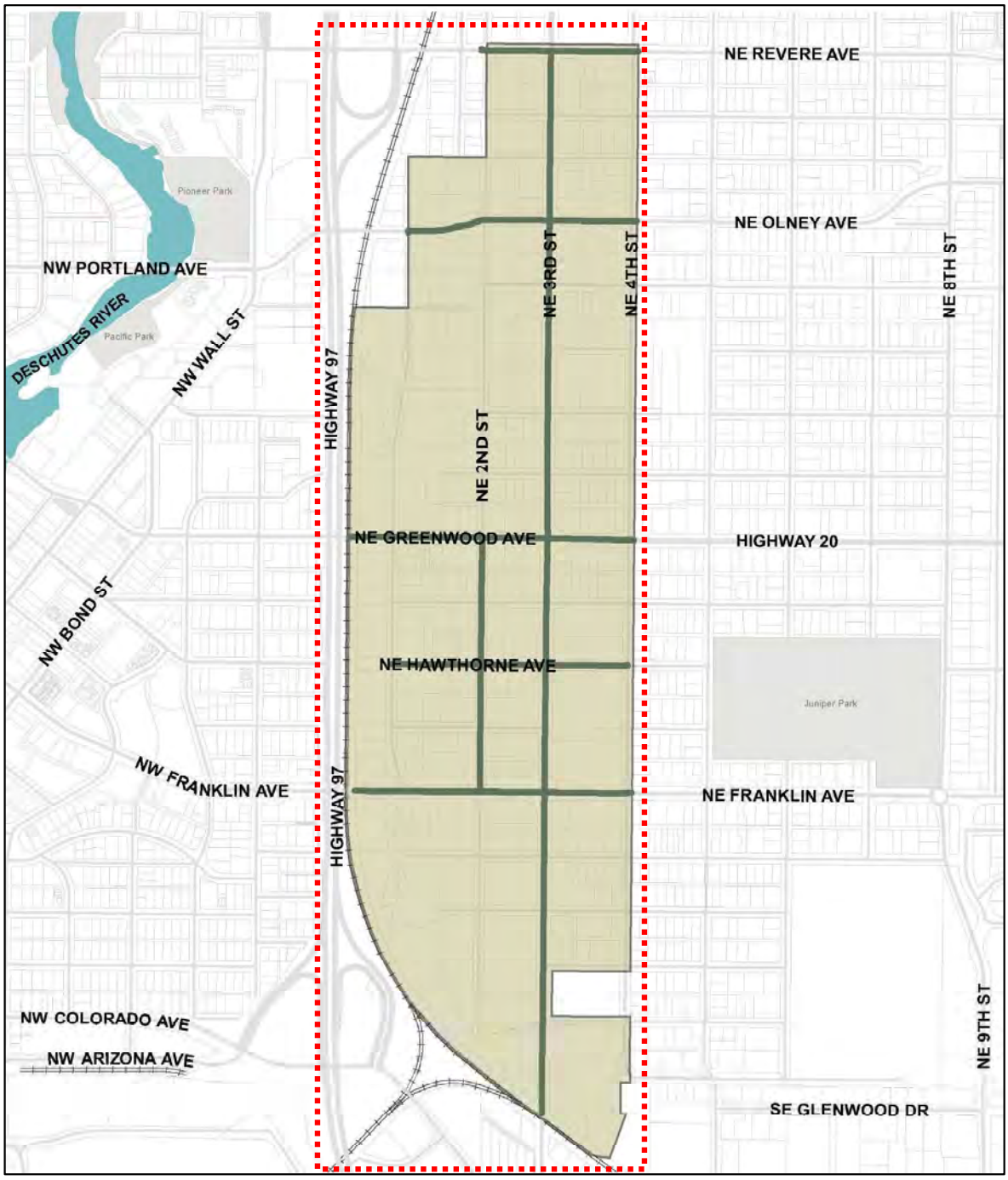
The departments moving to the new City Hall are experiencing inefficiencies and their operational needs are outgrowing the existing facilities which are outdated and separated from one another at the Downtown Campus. New facilities are required to keep up with the demands of the community and ensure a high level of service to community members.

Method of Financing: Future debt to be issued in the Internal Service Fund - City Wide Administration, Facilities Management. Debt service will be paid by affected departments through interfund transfers.

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ -	$ 200,000	$ 450,000	$ 450,000	$ 3,000,000	$ 10,000,000	$ 10,000,000	$ 110,300,000

Total Project Cost Estimate: **$134,400,000**



CITY OF BEND

City Hall Replacement

NOT TO SCALE

Public Works Campus

Primary Fund: Facilities Management
Project Manager: Jo Wells | **Project Status:** Active | **Project Phase:** Active
Cost Estimate Classification: 1 | **Est. Start Date:** FY2021-22 | **Est. End Date:** FY2026-27

Description & Background

The new Public Works Campus will house Engineering, Facilities, Fleet, Transportation & Mobility, Water Services and other supportive workgroups in one location. The new site will maximize efficiencies of similar facility functions and improve operations to better serve the City of Bend's growing community. It will be built to serve current needs and allow for future growth and flexibility.

Long term debt will be issued to fund the project. Annual debt service payments will be funded through interfund transfers from the departments located at the new campus.

Need/Justification

The existing facilities are inefficient, failing and beyond their useful life. Transportation & Mobility, Fleet, and Facilities have outgrown the existing facility at Pilot Butte and the Boyd Acres campus has been sold and must be vacated to the new owner by the end of 2025 to avoid lease back costs.

Project Related to Council Goal: Accessible and Effective Government

Financial Summary

Total Project Spending by Fund	
Accessibility Construction	$ -
Transportation Construction	$ -
Water	$ -
Water Reclamation	$ -
Stormwater	$ -
General Obligation Bond	$ -
Other (see below)	$ 130,000,000

Impact on Operating Budget: None

Consequences of Delaying or Eliminating

All departments that will be moving to this campus are experiencing inefficiencies and outgrowing their existing facilities which are outdated and aging. New facilities are required to keep up with the demands of the community and ensure that departments can continue to provide a high level of service to community members. Additionally, Water Services is required to find a new place to conduct business due to the sale of the Boyd Acres property.

Method of Financing: Debt issued in the Internal Service Fund - City Wide Administration, Facilities Management. Debt service will be paid by affected departments through interfund transfers.

Project Lifecycle Spending Projection

Prior	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Future
$ 32,056,600	$ 58,003,400	$ 39,860,000	$ 80,000	$ -	$ -	$ -	$ -
				Total Project Cost Estimate:			**$130,000,000**



CITY OF BEND

Public Works Campus

NOT TO SCALE

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Acronyms

ADA Americans with Disabilities Act of 1990

ARPA American Rescue Plan Act

BEDAB Bend Economic Development Advisory Board, a Council appointed committee charged with advocating for local businesses, facilitating business retention and recruitment, marketing Bend as a business friendly community, and coordinating city resources applied to economic development.

BMPO The Bend Metropolitan Planning Organization, the federally designated regional transportation planning organization for Bend.

BURA Bend Urban Renewal Agency

CCAP Community Climate Action Plan

CDBG Community Development Block Grant, as a CDBG direct entitlement community, the City of Bend will receive an annual allocation of CDBG funds from the U.S. Department of Housing and Urban Development (HUD).

CEDD Community and Economic Development Department which includes the City of Bend's Building, Planning, Private Development Engineering, Growth Management, Business Advocacy, Licensing, and Code Enforcement programs.

CET Cascade East Transit which provides bus service to Deschutes, Crook and Jefferson Counties and is operated by the Central Oregon Intergovernmental Council.

CICT Commercial and Industrial Construction Tax is a fee of 1/3 of 1% of the total building permit valuation on commercial and industrial building permits issued by the City.

CIP Capital Improvement Program, a plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

CMO Abbreviation for the City Manager's Office

COBEA City of Bend Employees Association, a labor association representing labor, technical and clerical employees in the Utilities, Streets & Operations, Financial Services, Information Technology and Community Development departments.

COIC Central Oregon Intergovernmental Council organized under ORS 190. COIC provides services to the counties of Crook, Deschutes and Jefferson and the cities of Bend, Culver, La Pine, Madras, Metolius, Prineville, Redmond and Sisters. Services include: employment and training, alternative high school education, business loans, transportation, and community and economic development.

CSMP Collection System Master Plan

CWSRF Clean Water State Revolving Fund loans

DCRFPD #2 Deschutes County Rural Fire Protection District No. 2, which encompasses 250 square miles and is serviced by the Bend Fire Department. This acronym is used interchangeably with RFPD.

DEI Diversity, Equity and Inclusion, may also be referenced as DEIA or Diversity, Equity, Inclusion and Accessibility

DEQ Oregon Department of Environmental Quality

ECC Environmental and Climate Committee

FAA Federal Aviation Administration

FTE Full Time Equivalent, staffing levels are measured in FTE's to give a consistent comparison from year to year. In most instances an FTE is one full time position filled for the entire year, however, in some instances an FTE may actually consist of several part time positions.

GAAP Generally Accepted Accounting Principles, which are uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures.

GFOA Government Finance Officers Association, the professional association of state/provincial and local finance officers in the United States and Canada, that has served the public finance profession since 1906.

GO Bond General Obligation (GO) Bond, a municipal bond backed by the full faith and credit of the issuing municipality. This means the municipality commits its full resources to paying bondholders, including the raising of property taxes. The City has two GO Bonds for transportation improvements: $30 million approved by voters in 2011 and $190 million that was approved by voters in 2020.

HR Abbreviation for the Human Resources department

HREC Human Rights and Equity Commission

IT Abbreviation for the Information Technology department

ITS Intelligent Information Systems

LTE Abbreviation for Limited Term Employee, which are employees hired for a limited contract term, typically 2-3 years, to complete specific projects. May also be referred to a LTD or Limited Duration Employee.

MPO Metropolitan Planning Organization

NA Neighborhood Association

NLA Neighborhood Leadership Alliance, which is a Council advisory committee comprised of one representative from each neighborhood association

O&M Operations & Maintenance

ODOT Oregon Department of Transportation

OPEB Other Post-employment Benefits

OPM Office of Performance Management

ORS Oregon Revised Statutes

PERS Public Employees Retirement System for the State of Oregon

PMO Project Management Office

PFP Public Facilities Plan

RAB Abbreviation for roundabout. This abbreviation is commonly used in the Capital Improvement Program.

RFPD Deschutes County Rural Fire Protection District #2, which encompasses 250 square miles and is serviced by the Bend Fire Department.

RMV Real Market Value, the value of real property as determined by the Deschutes County Assessor's Office in terms of what it would be worth on the open market.

SCADA Abbreviation for Supervisory Control and Data Acquisition program within the Utilities Department which allows for systems automation, control, and monitoring.

SDC's Systems Development Charges, which are fees charged to new development for their fair share of the cost of infrastructure built or needed to serve the new development.

TAV Taxable Assessed Valuation, a valuation set upon real estate or other property by a government as a basis of levying taxes. Assessed value is determined by the Deschutes County Assessor's Office.

TSAC Traffic Safety Advisory Committee

TSP Transportation System Plan, which is part of the City's Comprehensive Plan and is dedicated to planning for transportation needs over the next 20 years.

TIF Tax Increment Financing, the primary funding mechanism for urban renewal is called tax increment financing. Increases in property values within an urban renewal district are responsible for generating the revenue that is directed to the district. Under Measure 50, the increases are mainly a result of new construction and / or improvements to properties.

UEFB Unappropriated Ending Fund Balance, resources not appropriated but budgeted to account for the cash flow requirements of operations and to preclude the necessity for short-term borrowing of funds prior to receipt of budgeted revenues.

UGB Urban Growth Boundary, an officially adopted and mapped line that separates an urban area from surrounding open lands. All cities in Oregon are required to have a 20-year supply of land for housing and employment in their Urban Growth Boundary.

WRF Water Reclamation Facility

Glossary

Accrual Basis The recording, of the financial effects on a government, of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Activity Classification Expenditure classification according to the specific type of work performed by organizational units (e.g., police is an activity within the Public Safety service area).

ADA Acronym for the Americans with Disabilities Act of 1990.

Adopted Budget Proposed budget amended and approved by the Budget Committee becomes the adopted budget after City Council takes action on it. The adopted budget becomes effective July 1 and includes all Council adopted changes through the year.

Ad Valorem Tax A property tax computed as a percentage of the value of taxable property.

Agency Fund A fund normally used to account for assets held by government as an agent for individuals, private organizations or other governments and/or other funds.

Annexation The incorporation of land into an existing city with a resulting change in the boundaries of that city.

Appropriated Budget The expenditure authority created by the appropriation bills and ordinances, which are signed into law, and the related estimated revenues. The appropriated budget would include all reserves, transfers, allocations, supplemental appropriations and other legally authorized legislative and executive changes.

Appropriation A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

Approved Budget Proposed budget as amended and approved by the Budget Committee and recommended to the City Council for adoption.

Assessed Valuation A valuation set upon real estate or other property by a government as a basis of levying taxes.

Asset A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

Balanced Budget The State of Oregon defines a balanced budget as “the total resources in a fund equal the total of expenditures and requirements for that fund”.

Basis of Accounting A term used to refer to when revenues, expenditures, expenses, and transfers – and the related assets and liabilities – are recognized in the accounts and reported in the financial statements.

BEDAB Acronym for Bend Economic Development Advisory Board, a Council appointed committee charged with advocating for local businesses, facilitating business retention and recruitment, marketing Bend as a business friendly community, and coordinating city resources applied to economic development.

BMPO The Bend Metropolitan Planning Organization, the federally designated regional transportation planning organization for Bend.

Bond A long-term promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date).

Budget A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Committee As dictated by Oregon State Statute, the budget committee consists of the governing body and an equal number of appointed community members and is charged with the task of reviewing the proposed budget, taking public comment and approving the budget.

Budgetary Control The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

BURA Abbreviation for Bend Urban Renewal Agency.

Capital Assets Long-lived tangible assets obtained or controlled as a result of past transactions, events or circumstances. Capital assets, also referred to as fixed assets, include land, right-of-way, buildings, improvements, infrastructure and equipment costing over $10,000 with an estimated life of one year or more.

Capital Expenditures Expenditures resulting in the acquisition of or addition to the government's general fixed assets.

Capital Improvement Fund A fund that accounts for the resources to be used for the acquisition or construction of major capital facilities.

Capital Improvement Program (CIP) A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Capital Improvement Project Expenditures which result in the acquisition of land, improvements to existing facilities, and construction of streets, sewers, storm drains and other public facilities.

Capitalization Policy The criteria used by the government to determine which outlays should be reported as fixed assets. As of July 1, 2019, the City's capitalization limit is $10,000, an increase from $5,000.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

Cash Basis A basis of accounting under which transactions are recognized only when cash is received or disbursed.

CDBG Abbreviation for Community Development Block Grant. As a CDBG direct entitlement community, the City of Bend will receive an annual allocation of CDBG funds from the U.S. Department of Housing and Urban Development (HUD).

CEDD Abbreviation for Community & Economic Development Department, which includes the City of Bend's Building, Planning, Private Development Engineering, Growth Management, and Code Enforcement programs.

CET Acronym for Cascade East Transit which is operated by Central Oregon Intergovernmental Council and provides bus service to Deschutes, Crook and Jefferson Counties.

CICT Commercial and Industrial Construction Tax is a fee of 1/3 of 1% of the total building permit valuation on commercial and industrial building permits issued by the City.

COBEA City of Bend Employees Association, a union representing labor, technical and clerical employees in the Utilities, Streets & Operations, Financial Services, Information Technology and Community Development departments.

COIC Acronym for Central Oregon Intergovernmental Council organized under ORS 190. COIC provides services to the counties of Crook, Deschutes and Jefferson and the cities of Bend, Culver, La Pine, Madras, Metolius, Prineville, Redmond and Sisters. Services include: employment and training, alternative high school education, business loans, transportation, and community and economic development.

Contingency An appropriation established in certain funds for the funding of unforeseen events. Contingency may be appropriated for a specific purpose by the City Council upon the approval of a resolution.

Debt An obligation resulting from the borrowing of money or from the purchase of goods and services.

Debt Limit The maximum amount of outstanding gross or net debt legally permitted.

Debt Proceeds The difference between the face amount of debt and the issuance discount or the sum of the face amount and the issuance premium. Debt proceeds differ from cash receipts to extent issuance costs, such as underwriters' fees, are withheld by the underwriter.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Service Requirements The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds and required contributions to accumulate monies for future retirement of term bonds.

Delinquent Taxes Taxes remaining unpaid on or after the date to which a penalty for nonpayment is attached. Even though the penalty may be subsequently waived and a portion of the taxes may be abated or cancelled, the unpaid balances continue to be delinquent taxes until abated, canceled, paid or converted into tax liens.

Deschutes County Rural Fire Protection District # 2 (DCRFPD #2) which encompasses 250 square miles and is serviced by the Bend Fire Department. This is used interchangeably with RFPD.

DEI Diversity, Equity and Inclusion, may also be referenced as DEIA or Diversity, Equity, Inclusion and Accessibility

Employee Benefits Benefits include social security, retirement, group health, dental and life insurance, workers' compensation, and disability insurance.

Encumbrances Commitments related to unperformed (executory) contracts for goods and services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

Enterprise Fund A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, airport, sewer).

Expenditures Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements and shared revenues.

Fees General term used for any charge levied by local government in connection with providing a service, permitting an activity or imposing a fine or penalty. Major types of fees include business and non-business licenses, fines, and user charges.

Fiduciary Fund Type The Trust and Agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and/or other funds

Financial Resources Cash or other assets that, in the normal course of operations, will become cash.

Fiscal Year A twelve-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City's fiscal year begins on July 1 and ends the following June 30.

Fixed Assets Long-lived tangible assets obtained or controlled as a result of past transactions, events or circumstances. Fixed assets, also referred to as capital assets, include land, right-of-way, buildings, improvements, infrastructure and equipment costing over $10,000 with an estimated life of one year or more.

Franchise A special privilege granted by a government, permitting the continued use of public property, and usually involving the elements of monopoly and regulation.

FTE Abbreviation for Full Time Equivalent. Staffing levels are measured in FTE's to give a consistent comparison from year to year. In most instances an FTE is one full time position filled for the entire year, however, in some instances an FTE may actually consist of several part time positions.

Fund A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance The difference between fund assets and fund liabilities of governmental and similar trust funds.

Fund Type Any one of seven categories into which all funds are classified in governmental accounting. The seven types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

General Fund The fund used to account for all financial resources, except those required to be accounted for in another fund.

Generally Accepted Accounting Principles (GAAP) Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures.

GFOA Government Finance Officers Association, the professional association of state/provincial and local finance officers in the United States and Canada, that has served the public finance profession since 1906.

GO Bond General Obligation Bond, a municipal bond backed by the full faith and credit of the issuing municipality. This means the municipality commits its full resources to paying bondholders, including the raising of property taxes. The City of Bend issued GO Bonds during the 2011-2013 Biennium for transportation system improvements that were approved by the voters in May 2011. In November 2020 voters approved a $190 million bond for transportation improvements.

Governmental Accounting The composite activity of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governments.

Governmental Fund Types Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities – except those accounted for in proprietary funds and fiduciary funds.

Grants Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility.

Infrastructure Assets Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to the government unit.

Interfund Transactions Transactions between funds of the same government reporting entity. They include 1) Quasi-external Transactions, 2) Reimbursements, 3) Residual Equity Transfers, 4) Operating Transfers and 5) Interfund Loans.

Interfund Transfers All interfund transactions except loans, quasi-external transactions and reimbursements.

Intergovernmental Revenues Revenues from other governments in the form of grants, entitlements, shared revenues or payments in lieu of taxes.

Interim Borrowing 1) Short-term loans to be repaid from general revenues during the course of a fiscal year. 2) Short-term loans in anticipation of tax collections, grants or bond issuance.

Internal Service Fund A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost reimbursement basis.

Legal Level of Budgetary Control The level at which spending in excess of budgeted amounts would be a violation of law.

Liabilities Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Local Budget Law Oregon Revised Statutes (ORS) dictates local budgeting practices. ORS Chapter 294 contains Local Budget Law provisions.

LTE Abbreviation for Limited Term Employee, which are employees hired for a limited contract term, typically 2-3 years, to complete specific projects.

Materials and Services Object classification to account for purchases of materials and services excluding capital outlay, personnel and debt service.

Measurable and Available An accounting convention employed in the modified accrual accounting basis to determine if a revenue is recognized in the current period.

Modified Accrual Basis of accounting in which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received. All governmental funds are accounted for using the modified accrual basis of accounting.

NLA Neighborhood Leadership Alliance, which is a Council advisory committee comprised of one representative from each neighborhood association

O&M Acronym for Operations & Maintenance.

ODOT Abbreviation for Oregon Department of Transportation.

Object Class Expenditure classification according to the types of items purchased or services obtained (e.g., personal services, materials, supplies and equipment).

Operating Budget Planned, current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Transfers All interfund transfers other than residual equity transfers (e.g., legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended).

Ordinance A formal legislative enactment by the governing body of a municipality. The difference between an ordinance and a resolution is that the later requires less legal formality and has a lower legal status.

Permanent Fund A fund established to report resources that are legally restricted so that only earnings, and not principal, may be used for purposes that support the program.

PERS Abbreviation for the State of Oregon Public Employees Retirement System.

Personnel Services Object classification to account for compensation to City employees in the form of salaries, wages and employee benefits.

Program A group of related activities to accomplish a major service or function for which the local government is responsible.

PRO Housing Grant Pathways to Removing Obstacles Housing grant awarded by the U.S. Department of Housing.

Proposed Budget The budget proposed by the City Manager and submitted to the Budget Committee prior to their deliberations.

Proprietary Fund Types Sometimes referred to as income determination or commercial-type funds, the classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds).

Quasi-External Transactions Interfund transactions that would be treated as revenues, expenditures or expenses if they involved organizations external to the government unit. (e.g., internal service fund billings to departments). These transactions should be accounted for as revenues, expenditures or expenses in the funds involved.

RAB Abbreviation for roundabout. This abbreviation is commonly used in the Capital Improvement Program.

Reimbursements (1) Repayments of amounts remitted on behalf of another party. (2) Interfund transactions that constitute reimbursements to a fund for expenditures or expenses initially made from it but that properly apply to another fund. These transactions are recorded as expenditures or expenses in the reimbursing fund and as reductions of expenditures or expenses in the fund reimbursed.

Requirements Total expenditures, contingency, reserves, and unappropriated fund balance.

Reserved Fund Balance Those portions of fund balance that are not appropriable for expenditure or that are legally segregated for a specific future use.

Residual Equity Transfer Nonrecurring or nonroutine transfers of equity between funds (e.g., transfers of residual balances of discontinued funds to the general fund or debt service fund).

Resolution A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources Total amounts available for appropriation consisting of the estimated beginning carryover balance plus anticipated revenues.

Restricted Assets Monies or other resources, the use of which is restricted by legal or contractual requirements.

Revenues (1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. (2) Increases in the net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers.

RFPD Abbreviation for the Deschutes County Rural Fire Protection District #2, which encompasses 250 square miles and is serviced by the Bend Fire Department. This is used interchangeably with DCRFPD #2.

RMV Real Market Value. The value of real property as determined by the Deschutes County Assessors Office in terms of what it would be worth on the open market.

Special Revenue Fund A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specific purposes.

Supplemental Budget Prepared to meet unexpected needs or to spend revenues not anticipated at the time the regular budget was adopted. The supplemental budget cannot be used to increase a tax levy.

Systems Development Charges (SDCs) SDCs are fees charged to new development for their fair share of the cost of infrastructure built or needed to serve the new development.

TAV Taxable Assessed Valuation, a valuation set upon real estate or other property by a government as a basis of levying taxes. Assessed value is determined by the Deschutes County Assessor's Office.

TIF An acronym for tax increment financing. The primary funding mechanism for urban renewal is called tax increment financing. Increases in property values within an urban renewal district are responsible for generating the revenue that is directed to the district. Under Measure 50, the increases are mainly a result of new construction and / or improvements to properties.

Trust Funds Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments and/or other funds.

TSP Transportation System Plan, which is part of the City's Comprehensive Plan and is dedicated to planning for transportation needs over the next 20 years.

Unappropriated Ending Fund Balance (UEFB) Resources not appropriated but budgeted to account for the cash flow requirements of operations and to preclude the necessity for short-term borrowing of funds prior to receipt of budgeted revenues.

UGB Urban Growth Boundary, an officially adopted and mapped line that separates an urban area from surrounding open lands. All cities in Oregon are required to have a 20-year supply of land for housing and employment in their Urban Growth Boundary.

WRF An acronym for the Water Reclamation Facility, which converts wastewater into water that can be reused for other purposes.

Working Capital Unspent resources that can be carried over to the following fiscal year and which are available for appropriation.

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Staffing Schedule by Service Area

		2025-26 Proposed Changes				2026-27 Proposed Changes			
	Revised FY24-25	New Positions	Transfers & Reclasses	Eliminated Positions	Proposed FY25-26	New Positions	Transfers & Reclasses	Eliminated Positions	Proposed FY26-27
PUBLIC SAFETY									
Police Department	162.50	4.00	-	-	166.50	-	-	-	166.50
Fire Department	150.62	1.50	-	-	152.12	-	-	-	152.12
Municipal Court	5.00	-	-	-	5.00	-	-	-	5.00
PUBLIC SAFETY TOTAL	***318.12***	***5.50***	***-***	***-***	***323.62***	***-***	***-***	***-***	***323.62***
INFRASTRUCTURE									
Water	41.00	1.00	-	-	42.00	-	-	-	42.00
Water Reclamation	35.00	-	-	-	35.00	-	-	-	35.00
Stormwater	8.00	-	-	-	8.00	-	-	-	8.00
Water Quality Laboratory	9.00	-	1.00	-	10.00	-	-	-	10.00
Water Services Support	29.00	-	(1.00)	-	28.00	-	-	-	28.00
Engineering	37.00	-	-	-	37.00	-	-	-	37.00
Streets & Operations	59.00	5.00	-	-	64.00	-	-	-	64.00
Cemetery	2.00	-	-	-	2.00	-	-	-	2.00
Parking Services	2.00	-	-	-	2.00	-	-	-	2.00
Airport	2.50	-	-	-	2.50	-	-	-	2.50
Public Works Warehouse	1.00	1.00	-	-	2.00				2.00
INFRASTRUCTURE TOTAL	***225.50***	***7.00***	***-***	***-***	***232.50***	***-***	***-***	***-***	***232.50***
COMMUNITY & ECONOMIC DEVELOPMENT									
Community and Economic Development (CEDD) Admin	22.75	-	-	-	22.75	-	-	-	22.75
Building	43.00	-	-	-	43.00	-	-	-	43.00
Planning	18.00	-	-	-	18.00	-	-	-	18.00
Private Development Engineering	19.00	-	-	-	19.00	-	-	-	19.00
Code Enforcement	4.00	-	-	-	4.00	-	-	-	4.00
Growth Management	6.00	-	-	-	6.00	-	-	-	6.00
Bend Urban Renewal Agency (BURA)	1.00	-	-	-	1.00	-	-	-	1.00
Housing	6.00	-	-	-	6.00	-	-	-	6.00
Business Advocacy	1.00	-	(1.00)	-	-	-	-	-	-
COMMUNITY & ECONOMIC DEVELOPMENT TOTAL	***120.75***	***-***	***(1.00)***	***-***	***119.75***	***-***	***-***	***-***	***119.75***
ADMINISTRATION & CENTRAL SERVICES									
Office of Performance Management	18.00	-	-	-	18.00	-	-	-	18.00
Project Management Office	6.00	-	-	-	6.00	-	-	-	6.00
City Manager's Office	16.00	1.00	2.00	-	19.00	-	-	-	19.00
Communications & Engagement	7.75	-	-	-	7.75	-	-	-	7.75
Human Resources	12.00	-	-	-	12.00	-	-	-	12.00
Financial Services	20.00	-	-	-	20.00	-	-	-	20.00
Real Estate	4.00	-	-	-	4.00	-	-	-	4.00
Procurement & Public Contracts	7.00	-	-	-	7.00	-	-	-	7.00
City Attorney's Office	6.00	-	-	-	6.00	-	-	-	6.00
Accessibility & Equity	3.50	-	-	-	3.50	-	-	-	3.50
Sustainability	2.00	-	(1.00)	-	1.00	-	-	-	1.00
Information Technology	23.00	-	-	-	23.00	-	-	-	23.00
Risk & Emergency Management	4.00	-	-	-	4.00	-	-	-	4.00
Facilities Management	10.00	-	-	-	10.00	-	-	-	10.00
Fleet Management	13.00	1.00	-	-	14.00	-	-	-	14.00
ADMINISTRATION & CENTRAL SERVICES TOTAL	***152.25***	***2.00***	***1.00***	***-***	***155.25***	***-***	***-***	***-***	***155.25***
TOTAL POSITIONS *	***816.62***	***14.50***	***-***	***-***	***831.12***	***-***	***-***	***-***	***831.12***

* includes regular and limited term employees

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