

## Program Overview

Completed by homemorenetwork@gmail.com on 10/28/2024  
12:01 PM

Case Id: 30323  
Name: Home More Network - 2025  
Address: 740 NE 3rd Street, Ste 3 PMB 342, Bend, OR

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### Program Overview

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# CITY OF BEND

## CITY OF BEND PUBLIC SERVICE PROGRAM APPLICATION

**City of Bend**  
710 NW Wall St.  
Bend, Oregon 97703  
(541) 323-8550  
[housing@bendoregon.gov](mailto:housing@bendoregon.gov)

This section provides general information regarding the federal Community Development Block Grant (CDBG) program and the City of Bend Commercial and Industrial Construction Tax (CICT) and the types of activities that are eligible for funding. For more detailed information on eligible activities, please contact the City's Affordable Housing Program at [housing@bendoregon.gov](mailto:housing@bendoregon.gov), or (541) 323-8550, or P.O. Box 431, 710 NW Wall Street, Bend, OR 97709 or visit the HUD website at [www.hud.gov](http://www.hud.gov).

Community Development Block Grant (CDBG) is authorized under Title 1 of the federal Housing and Community Development Act of 1974, as amended. The primary objective of the CDBG Program is the development of viable urban communities through:

- The provision of decent housing,

- The provision of a suitable living environment, and
- The expansion of economic opportunities.

The Community Development Block Grant Program is administered at the federal level by the Department of Housing and Urban Development (HUD).

### **National Objectives**

Federal regulations specify that all activities undertaken using CDBG funding must meet at least one of the following national objectives:

- Benefit to low-and moderate-income persons,
- Aid in the prevention or elimination of slums or blight, or
- Meet a need having a particular urgency.

HUD considers persons below 80% AMI low-income and persons at 80% AMI moderate-income. The three national objectives are summarized below:

#### **1. Benefit to Low- and Moderate-Income Persons**

Under this objective, CDBG-assisted activities must primarily benefit low- and moderate-income persons. The income thresholds for meeting the low- and moderate-income requirement are determined by HUD. Projects funded with CDBG dollars must either:

- benefit all of the residents of a particular area, where at least 51% of the residents are low- and moderate-income,
- benefit specific populations (e.g., homeless persons, elderly persons, or persons living with HIV/AIDS), as long as 51% of those served are low- or moderate-income,
- provide or improve permanent residential structures for low- and moderate-income persons, or
- create or retain permanent jobs, at least 51% of which will be made available to or held by low- and moderate-income persons.

#### **2. Elimination of Slum and Blight**

Under this objective, CDBG-assisted activities must help to prevent or eliminate slums and blighted conditions. These activities must either:

- prevent or eliminate slums or blight in a designated area in which slums or blighted or deteriorating conditions exist,
- prevent or eliminate slums or blight on a spot basis in an area not located in a slum or blighted area, in cases where a specific condition is detrimental to public health and safety, or
- be in an urban renewal area.

#### **3. Urgent Need**

The Urgent Need category is designed only for activities that alleviate emergency conditions of recent origin that pose a serious and immediate threat to the health or welfare of the community, and for which no other sources of funding are available. An example of an eligible project under this category would be a major flood that causes serious damage to buildings and infrastructure, thereby threatening the safety of occupants or nearby residents.

### **Eligible Activities**

In order to meet local needs within the national objectives, the CDBG Program provides a great deal of flexibility in the eligible uses of CDBG funds. The following is a summary of the range and types of activities that may be funded through the CDBG Program. The summary is not a complete list of eligible activities; please contact the City's Affordable Housing Program for more detailed information regarding the eligibility of specific programs or projects.

## Basic CDBG Eligible Activities

According to federal CDBG regulations outlined in 24 CFR 570, the basic eligible activities include a variety of uses including public services.

## Eligible Activities Under CICT

According to the City of Bend Municipal Code Chapter 9.45, CICT funds can support the following eligible activities:

- At least 50 percent of the funds will be used for programs of the City related to housing
- The remaining funds will be used for support, services, and programs for people making up to 30 percent of area median income

**Ineligible Activities** In general, activities that are not specifically identified as eligible are considered by HUD to be ineligible. The following activities are specifically identified by HUD as activities that are not eligible for CDBG funding. Please contact the City's Affordable Housing Program for more information on ineligible activities.

- Acquisition, construction, or reconstruction of buildings for the general conduct of government
- General government expenses
- Political activities
- Purchase of construction equipment, fire protection equipment, furnishings and personal properties
- Operating and maintenance expenses
- Income payments
- Construction of new housing
- The purchase of gift cards
- Cash payments / grants to individuals
- Car-related expenses, including gas cards, gas vouchers, car repairs

## Eligible Proposals

In general, only public or private non-profit agencies or organizations are eligible to apply for funding. However, the following two exceptions apply: (1) for-profit organizations may apply for CDBG funds to undertake certain economic development activities related to microenterprise assistance, and (2) under certain limited circumstances, for-profit organizations qualifying under HUD criteria as Community-Based Development Organizations (CBDOs) may apply for funds to carry out neighborhood revitalization, economic development, or energy conservation projects. Regulations pertaining to these exceptions can be found at 24 CFR 570.201(o) and 24 CFR 570.204.

Any public or private non-profit agencies or organizations currently under investigation regarding previously awarded federal, state, or local government funding are ineligible for assistance from the City of Bend's Affordable Housing Program.

## HUD Income Limits

The 2024 - 2025 City of Bend income limits are valid from July 1, 2024 – June 30, 2025, but may be revised when limits are updated or available. Recipients of funding must meet the income guidelines at the time the funds are utilized. City staff will be able to provide funding recipients with updated income limits information when available.

Persons Per Household	1	2	3	4	5	6	7	8
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<b>Area Median Income (AMI)</b>	\$73,290	\$83,760	\$94,230	\$104,700	113,076	\$121,452	\$119,358	\$138,2
<b>Moderate Income (80% AMI)</b>	\$58,650	\$67,000	\$75,400	\$83,750	\$90,450	\$97,150	\$103,850	\$110,5
<b>(60% AMI)</b>	\$43,980	\$50,280	\$56,520	\$62,820	\$67,860	\$72,900	\$77,940	\$82,92
<b>Low Income (50% AMI)</b>	\$36,650	\$41,900	\$47,100	\$52,350	\$56,550	\$60,750	\$64,950	\$69,10
<b>Extremely Low Income (30%)</b>	\$22,000	\$25,150	\$28,300	\$31,400	\$33,950	\$36,450	\$38,950	\$41,45

**Please review the following documents regarding the City of Bend Public Services Program:**

[City of Bend Policy- Public Services Program](#)

[City of Bend Policy- Loans and Grants](#)

[504 Self-Evaluation Checklist](#)



I have downloaded and read the above documents.

## A. Applicant Information

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Case Id: 30323  
Name: Home More Network - 2025  
Address: 740 NE 3rd Street, Ste 3 PMB 342, Bend, OR

### A. Applicant Information

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Please provide the following information.

#### ORGANIZATION INFORMATION

##### A.1. Organization Name

Home More Network

##### A.2. Organization Address

740 NE 3rd Street Ste 3 PMB 342 Bend, OR 97701

##### A.3. Executive Director Full Name

Jessica Gamble

##### A.4. Executive Director Email Address

homemorenetwork@gmail.com

#### PROJECT INFORMATION

##### A.5. Project Name

HMN Outreach 2.0 - Bend

##### A.6. Project Location, if different than organization location

Outreach in person in Bend, OR Juniper Ridge and within city limits Bend, OR 97701

#### CONTACT PERSON INFORMATION

##### A.7. Contact Full Name

Jessica Gamble

##### A.8. Contact Title

Executive Director/Founder

##### A.9. Contact Address

740 NE 3rd Street Ste 3 PMB 342 Bend, OR 97701

##### A.10. Contact Phone Number

(541) 316-3218

##### A.11. Contact Email Address

homemorenetwork@gmail.com

##### A.11. Board President Name

Jessica Gamble

##### A.12. Board President Email Address

homemorenetwork@gmail.com

## B. Organization Information

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## B. Organization Information

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Please provide the following information.

### B.1. What is the organization's background, mission, and service history:

Mission:

Home More Network (HMN) is a nonprofit organization in Bend, OR, founded by an unhoused single mother. Our mission is to simplify the process of rebuilding from homelessness for individuals and the community.

Background:

WHAT WE DO:

#### HABITAT RESTORATION

- Clean up natural areas affected by dispersed camping and illegal dumping.
- Coordinate the removal of abandoned vehicles from forests to reduce fire risks.
- (UPCOMING) Implement weekly garbage removal for unhoused neighbors in impacted areas.
- Facilitate communication and services among providers and mutual aid groups for unhoused individuals.

In May and June 2021, HMN and Public Land Stewards removed around 50,000 lbs. of trash and vehicles from China Hat.

#### HUMANITY RESTORATION

- (UPCOMING) Provide low-barrier transitional housing through rent-to-own tiny homes on wheels for participants seeking personal development over three years.
- Each participant will work on unresolved issues and will be matched with 3 to 5 mentors and support personnel.
- Participants will create a personal reintegration plan that includes education and skill-building opportunities.

#### THREE-YEAR GOAL:

By the end of three years, participants will have the option to keep or sell their tiny home on wheels, enabling them to leverage equity for personal growth and stability.

Service History:

04/2020 - HMN started as a community project.

05/2021 - HMN partnered with Public Land Stewards to clean up China Hat.

03/2022 - HMN became a registered 501c3 while Jessica was unhoused in Bend, OR.

11/2023 - HMN received our first grant award for \$111,000 with the Central Oregon Health Council.

12/2023 - 07/2024 - We set out to serve 40 households though our China Hat Integrity Initiative (CHII). In seven months, our clientele organically grew to 170+ clients. Our clientele base now exceeds 200+ clients in Deschutes County.

07/2024- 09/2024 - HMN facilitated 8 collaborative "Outreach Outpost" events in Bend.

**B.2. Provide a brief description of the organization's financial stability as it pertains to the organization's capacity to successfully complete the project, including a brief financial history and primary funding sources. The City may request copies of the organization's financial audit or review for the last two years.**

#### Grant Summary and Future Initiatives

- 11/2023: HMN received its first grant of \$111,000 from the Central Oregon Health Council.

- 04/2024: The Pacific Power Foundation awarded HMN \$1,500 for Hand Up Grants (HUGs) to assist clients with urgent safety and wellness needs.

- 06/2024: United Way granted HMN \$5,000 to provide meals at encampments.

#### 2024 Initiatives:

- We are awaiting news by the end of November 2024 regarding a \$100,000 grant application to the Central Oregon Health Council.

#### 2025 Plans:

- In the coming days, we anticipate an update from St. Charles about a personal development book club supported by Barnes & Noble, which will include monthly outreach for participating clients.

- We will submit two additional applications to St. Charles to enhance our outreach for Basic Needs.

- HMN is working to establish a Long-Term Visitor Area Managed Encampment at Juniper Ridge in partnership with Cascadia Clusters of Portland, with a total project estimate of \$3,600,000 over two years, which would expand our staffing from one to at least five employees.

- We plan to seek up to \$250,000 of ARPA Funding from the City of Bend for case management related to Juniper Ridge or a Safe Parking program.

- HMN intends to apply for pod funding (\$25,000/unit) through COIC for Juniper Ridge units or Safe Parking in Bend. We are also coordinating case management for individuals transitioning from China Hat and Juniper Ridge to the new Old Mill Apartments on an invoice/reimbursement basis.

- Additionally, our team is in discussions with service providers in La Pine to establish a Safe Parking program in collaboration with Saint Vincent de Paul, potentially involving multiple sites.

**B.3. Key Personnel Assigned to Project:**

Name	Job Title	Qualifications	FTE Hours
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Jessica Gamble	Executive Director	Lived Experience navigating the current system of houseless assistance in Bend, Oregon. 3+ years of outreach. 15+ years in customer relations including industries of education and service. 8+ years in administrative roles.	40
TBA - Currently Volunteers	Case Manager #1	Managing up to 30 clients at Juniper Ridge	40
TBA - Currently Volunteers	Case Manager #2	Managing up to 30 clients at Juniper Ridge	40
TBA - Currently Volunteers	Case Manager #3	Managing up to 30 clients at Juniper Ridge	40
Trevor Van Cleave - Currently Volunteers	Project Manager at Juniper Ridge	Career of Project Management in Land Development. He brings a wealth of experience in overseeing entitlements for residential lots and has supported a variety of home builders throughout Northern California and Oregon over the last 23 years.	40
			200

## C. Project Description

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### C. Project Description

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Please provide a brief description of the following:

**C.1. Total Amount Requested:**

\$25,000.00

**C.2. Number of people to be served with requested funds:**

100

**C.3. In one or two sentences, describe what the requested funds will be used for.**

Outreach up to \$600 per unhoused individual for people working to get housed alongside case management. Outreach to support basic needs including groceries/drinking water/camping/seasonal supplies purchased in stores for clients.

**C.4. Describe the need or problem your project will address.**

HMN Outreach provides support valued at \$50 per individual each month, totaling up to \$600 annually. We collaborate with case management to help clients overcome barriers and achieve housing stability.

Our services address essential survival, safety, and wellness needs by supplying purchased requested items from grocery, camping, and sporting goods stores, ensuring transparency and timely assistance.

We recognize the importance of:

- Offering pre-scheduled and by appointment, reliable support resources that clients can depend on
- Maintaining a consistent point of contact for clients to work toward their goals
- Providing individualized assistance tailored to the unique circumstances of each client experiencing homelessness

Every individual has distinct needs, and we strive to accommodate those within the guidelines and funding of our programs.

**C.5. Describe how your project will address the identified need or problem, including project background, project objectives, services to be provided by the project, the populations or areas to be served, and how the funds will be used.**

Home More Network's "HMN Outreach 2.0 - Bend" seeks to directly address the pressing needs of individuals experiencing homelessness by providing tailored support that empowers them to pursue positive changes in their lives. Our approach is rooted in Maslow's Hierarchy of Needs, promoting self-actualization through personalized case management that allows clients to progress at their own pace.

With over 2.5 years of lived experience in Bend's unhoused community, we understand the unique challenges they face, such as:

1. Limited access to essential resources beyond \$100/year from a single provider.
2. Insufficient monthly resources beyond food assistance.
3. A lack of guidance on local, timely support options.

Local organizations often lack the structure to provide immediate, actionable resources critical during emergencies. To alleviate suffering, we will ensure access to life-saving essentials like food, water, and camping/seasonal gear.

Our flexible outreach initiative provides:

1. Fresh food and water options beyond existing food programs.
2. New or gently used safety and wellness supplies.
3. Goal oriented planning with clients to work through barriers while working toward housing.

How HMN Outreach - Bend will be implemented:

- Purchase seasonal gear and supplies tailored to client needs.
- Facilitate grocery and water purchases to enhance nutrition.
- Offer a rigorous structured case management plan to maximize efforts in a limited time frame.

Our dedicated case managers collaborate with clients to tackle challenges holistically, considering their unique circumstances to create effective solutions for exiting homelessness and achieving stability. Funds will be utilized to enhance resource accessibility, enable direct assistance, and support comprehensive case management efforts.

**C.6. Describe how your project will address the identified need or problem in a way or to a degree not already being achieved in the community. Please identify any other similar programs or projects and how your project will add to or improve upon existing services.**

Home More Network aims to tackle the root causes of homelessness, specifically trauma, while providing ongoing support to individuals facing these challenges. Our outreach and case management approach is distinct in its commitment to long-term engagement; we follow our clients' journeys, assisting them in navigating their struggles collaboratively. By employing trauma-informed care and teaching problem-solving skills, we help alleviate the compounded stress and suffering associated with their circumstances.

While some organizations offer limited outreach or financial assistance, often addressed as one-time interactions or partial payments (like a small contribution towards a car insurance bill or DMV fee), this approach frequently falls short of meeting clients' actual needs. As a result, individuals may still grapple with significant barriers due to insufficient support.

Home More Network proposes to fill this gap by planning with the client how to address the entire financial burden rather than offering piecemeal assistance. Client's involvement in the planning process teaches accountability while also supporting meeting the need so that clients can be successful in working through each barrier. By resolving each need comprehensively, we not only reduce immediate stressors but also empower clients to take the next steps in their journey. Our structured support, which includes ongoing outreach and comprehensive case management, will enhance existing services in the community and lead to more sustainable outcomes for individuals experiencing homelessness.

**C.7. Describe the ways in which your project will have a long-term impact on the need or problem being addressed.**

Home More Network is committed to closing gaps in local houseless assistance by empowering individuals to navigate and grow from challenging experiences. By addressing these gaps, we not only reduce risks of setbacks but also lay the groundwork for brighter futures for both clients and local service providers addressing unmet needs. Our focus on providing consistent, reliable support enables individuals on their housing journeys to shift their attention from mere

survival to strategic planning for their futures.

**C.8. Describe your organization's plan for evaluating the progress of the project toward addressing the identified need or problem.**

Evaluation Plan for Project Progress

Our evaluation approach focuses on individualized progress assessments, recognizing that each client's circumstances are unique. We track clients' advancements by comparing their current situations with their past states, asking reflective questions like, "How are they doing today compared to yesterday or last week?"

We identify three ideal outcomes for each client and strategize on how to support each step toward those goals. Our evaluation framework operates on a simultaneous scale rather than a linear one, inspired by Maslow's Hierarchy of Needs.

At Home More Network, we assist clients by addressing the following Fundamental Needs:

1. Physiological: Basics such as air, food, water, warmth, shelter, and hygiene.
2. Safety/Security: Health, personal property, income, and resources.
3. Love & Belonging: Building a sense of community and fostering relationships.
4. Esteem: Enhancing confidence, gaining respect, achieving recognition.
5. Cognitive: Promoting education and awareness.

Progress in these areas deepens as clients engage with our various programs, including outreach services and long-term case management through Vehicle Flex Funding and Personal Development Mentoring. We strive to empower clients on their journey towards self-actualization, helping them achieve their fullest potential and life purpose.

**C.9 Describe your organization's collaborations with other agencies, including those that serve protected classes under the Fair Housing Act. Briefly explain your organization's history with these agencies, including any measurable outcomes in the last 12 months.**

Organization Collaborations Overview:

Our organization actively collaborates with various agencies to support protected classes under the Fair Housing Act. Below are the notable partnerships and their contributions over the past 12 months:

1. Adventure Medics: Their team volunteered with HMN to provide first aid support during community events.
2. CAMP (Community Alliance of Medical Professionals): Johannah Johnson-Weinberg administered vaccines and distributed pet food and supplies to underserved populations.
3. NeighborImpact HMIS Team: Ben Scott and Don Carter assisted with the implementation of the SPDAT (Service Prioritization Decision Assistance Tool) to improve service delivery for vulnerable populations. Jessica Gamble of HMN digitized the new HEAT Assessment form through the Jotform platform. The HEAT Assessment is to replace the prior SPDAT Assessment. Jessica just transferred ownership to NeighborImpact so that they can begin utilizing that form where clients can take the assessment themselves online, saving everyone time.
4. Deschutes County HOST Team: Collaborated on educational and informational flyers aimed at raising awareness of available resources.

5. Deschutes County Emergency Preparedness: Marissa Korobkin volunteered with HMN to distribute heat stress kits, masks, cooling towels, and electrolytes to at-risk individuals during extreme weather events.
6. U.S. Forest Service: Kevin Robinson contributed by providing fire extinguishers and educational materials to enhance community safety.
7. Oregon State Fire Marshal: Heather Miller supported our efforts by supplying additional fire extinguishers for emergency readiness.
8. Also collaborated with COV, COVO, Bend Church, Journey Church, Antioch Church, Foundry Church and SVDP.

**Measurable Outcomes:** Over the last year, these collaborations have resulted in improved service delivery, enhanced community preparedness, and increased resource accessibility for our target populations.

## D. Work Program

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### D. Work Program

The CDBG program year begins 7/1/2025 and ends 6/30/2026. The CICT program year begins approximately 4/1/2025 and ends 12/31/2026. Please provide the following information.

**D.1. Anticipated Start Date:**

07/01/2025

**D.2. Anticipated Completion Date:**

06/30/2026

**D.3. List of Task(s) Needed for Project**

Task	Start Date	End Date
Update HMN's Outreach Schedule on our website to include this program's dates	07/01/2025	06/30/2026
Create program outline with NeighborImpact's team for this program in HMIS	07/01/2025	06/30/2026
Create intake documents, client guidelines and accounting forms for "HMN Outreach - Bend" to satisfy City of Bend and HUD requirements	07/01/2025	06/30/2026
Create a separate bank account for City of Bend Funding for HMN Outreach	07/01/2025	06/30/2026

**NOTE:** If funded, staff will work with you to set benchmarks for your project. Failure to meet these benchmarks could mean a reduction in funding during current or future years.

## E. Project Benefit

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### E. Project Benefit

Please provide a brief description of the following:

#### E.1. Estimate the total number of persons to be served by the project.

100

#### A.100 Estimate the total number of people to be served, by income level.

< 30% AMI	31 - 50 % AMI	51 - 80 % AMI	> 81% AMI
100	\$0.00	0	0

#### E.2. Is the project in a slum or blighted area? If yes, describe the population that will be served and the characteristics of the slum or blighted area (if applicable).

The population we serve consists of individuals experiencing homelessness, living in tents, vehicles, dilapidated RVs, or completely unsheltered.

The areas we aim to serve, pending funding approval, are within Bend city limits and at Juniper Ridge, where individuals and families cluster along residential and business corridors. By creating opportunities for these individuals to improve their circumstances, even in small ways, we can collectively foster meaningful progress across the community.

#### E.3. Describe how the project will ensure that moderate-income persons do not benefit to the exclusion of low-income persons.

To ensure that moderate-income individuals do not benefit at the expense of low-income persons, our project focuses primarily on the needs of extremely low and low-income individuals, who represent the majority of the unhoused population. We prioritize long-term support for our clients, enabling them to gain stability and eventually achieve moderate-income earning potential. Additionally, individuals with moderate incomes do not qualify for our HMN Outreach services. During the HMN Client Registration process, we will verify that all clients fall within the extremely low or low-income categories, ensuring that our efforts are exclusively directed toward those in greatest need.

#### E.4. Explain the methods used to determine the project benefit. How are the sources used to determine the project benefit documented and maintained?

To assess project benefits, we utilize referrals from churches, other nonprofit service providers, and recommendations from existing clients. Prioritization is based on urgency, with urgent needs addressed first, followed by wellness needs, while striving to operate on a reasonable first-come, first-served basis. A detailed triage outline will be provided at the program's inception to clarify these processes. Documentation and maintenance of sources used for determining project benefits are systematically organized for transparency and accountability.

## F. Financial Information

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### F. Financial Information

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Please also provide the following financial information:

**F.1. Provide a detailed line-item budget describing the total project cost and operating income and expenses, including consideration of inflationary factors, maintenance costs, potential relocation costs, and increased insurance costs associated with the project.**

**Budget Form \*Required**

[HMN Spreadsheet for City of Bend 2.0 10282024 - Google Sheets.pdf](#)

**F.2. Describe the assumptions used to determine the total project cost and the operating budget, including the sources consulted and how costs were determined.**

The project cost and operating budget assumptions are informed by our professional experience with Home More Network and personal insights from 2.5 years of living unhoused in Bend, OR. Our research shows that securing resources exceeding \$100 annually or with monthly availability is extremely difficult for those in need. Critical items like zero-degree sleeping bags, propane, or essential groceries often become emergencies for individuals facing financial instability, mobility limitations, or lack of local support. We believe that providing approximately \$600 worth of direct assistance per individual—covering groceries, seasonal camping supplies, and basic needs — over several months (up to one year) is a reasonable and effective strategy to meet immediate survival needs and support clients in transitioning to more stable circumstances.

**F.3. Provide a brief description of your organization's plan for funding the project after the first year, if applicable.**

This funding request covers one year of services. Following this initial period, we aim to sustain the project through a fundraising campaign targeting local businesses, media, and community engagement initiatives, such as recycling with blue bottle bags at Bottledrop and on online platforms.

As we expand the Home More Network's impact in Bend and throughout Central Oregon, we are committed to ongoing grant writing, fundraising campaigns, monthly donor programs, and building partnerships to ensure continued support for our unhoused neighbors.

**F.4. Explain your organization's ability to proceed with the project without your requested CDBG funds, or with an award less than your requested amount.**

Our organization is committed to advancing the HMN Outreach 2.0 - Bend initiative, and any funding we receive would significantly benefit our community and the unhoused individuals we support. Even if we receive an award less than our requested \$25,000, we plan to provide essential outreach assistance valued up to \$600 per individual.

Realistically, if we maximize the \$600.00 per person value of the outreach, this will look like serving about 40 individuals. What we have found is that not all clients require this level of outreach. With prior funding, we were able to stretch our

outreach efforts and ultimately served 170 clients in the last year. Therefore, we estimate that we may be able to serve up to 100 clients if awarded the full \$25,000.00

As we near the conclusion of our first year of services, we are focused on transitioning our program to effectively address the urgent needs of people within the City of Bend. This is particularly critical as we navigate the challenges of extreme summer heat and impending winter cold. Funding will allow us to facilitate essential resources, such as grocery store trips with case managers, new camping gear, snow boots, and jackets. These provisions are not just practical; they are life-affirming resources that uplift our clients as they face significant hardships while navigating life without stable housing.

**F.5 CDBG Funds Requested:**

\$25,000.00

**F.6 CICT Funds Requested:**

\$0.00

**F.7. Leveraged Funds:**

\$25,000.00

## G. Budget

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### G. Budget

Please provide the following information.

#### G.1. Project Budget

AHF funds requested	Project Activities	CDBG Funds Requests	AHF Funds Requested	CICT Funds Requested	Other Public Funds	Private Funds	Activity Total
\$0.00	HMN Outreach 2.0 - Bend	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	<b>TOTAL</b>	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

#### G.2. Other Public Funds

Source	Use of Funds	Amount of Funding	Funding Status
<b>TOTAL</b>		\$0.00	

#### G.3. Private Funds

Source	Use of Funds	Amount of Funding	Funding Status
COHC	CHII 2.0 - Expansion of Outreach and other HMN services	\$100,000.00	Applied For
<b>TOTAL</b>		\$100,000.00	

#### G.4. Funding Documentation

**Funding Documentation - Letters of funding commitment from sources**

*\*\*No files uploaded*

## H. Project Feasibility and Readiness

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### H. Project Feasibility and Readiness

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Please provide the following information regarding project feasibility and readiness:

**H.1. A description of the organization's administrative capacity to complete the project, including its experience in implementing and managing activities similar to the proposed project. If capacity is achieved through partnerships with or utilization of other organizations or agencies, describe the nature and status of these partnerships.**

HMN's Team:

Executive Director/Founder - Jessica Gamble

Treasurer - Trevor Van Cleave

Secretary - Dr. Jami Heyting, ND

Senior Advisor - Chuck Hemingway

Advocate and Auditor - Eric Garrity

Gamble:

- 2.5+ years lived experience unhoused in Bend navigating the local system/resources
- 7+ years in admin roles including data entry related to medical records and DEA drug logs
- Worked in fields of management and service
- Founded/owned/operated multiple business structures: Independent contractor, Sole proprietorship, LLC, 501(c)(3)
- Admin of Central Oregon Homeless Solutions' FB group for 3+ years guiding unhoused neighbors

Van Cleave:

- Project Manager of Land Development
- Experience in overseeing entitlements for residential lots and has supported a variety of home builders throughout the West Coast over the last 22 years and procured entitlements for raw land producing over 850 affordable and fair market homes per year throughout the West Coast

Heyting:

- Doctorate of Naturopathic Medicine National University of Natural Medicine in Portland
- B.A. in Psychology from University of Oregon
- Collaborative mental health care at the Pacific Psychology & Comprehensive Health Clinic
- Worked with psychiatric populations at the state hospital and OHSU
- Completed additional coursework in addiction studies
- Autism Specialist

Hemingway:

- Advises HMN in nonprofit operations/case management
- 20+ years experience serving unhoused neighbors
- Currently serves Bend Church's mail room and on Central Oregon Village's Board of Directors

- Former Executive Director of COVO
- Helped with the startups of Bethlehem Inn and COV

Garrity:

- Co-founder of Bend Equity Project - Mutual Aid since 2020
- Professional auditor of the Pharmaceutical Industry
- Has supported neighbors that have been displaced from Hunnell and Clausen Roads
- Serves in case management and outreach at Juniper Ridge

HMN is seeking to partner with NeighborImpact, COV

**H.2. A description of neighborhood and/or community support for the project. Attach letters of support or other evidence of neighborhood/community support.**

Juniper Ridge and in the City of Bend limits

**Letters of Support**

JG Letter of Support Hannah.pdf

**H.3. A description of the organization's readiness to proceed with the project. For example, is staff currently available to work on the project, or is the organization ready to proceed with hiring staff?**

The organization has three support team members that are prepared to be hired as staff members with the anticipated funding from COHC and other grants that are being applied to prior to awards being distributed from the City of Bend for this Public Service Program application.

**H.4 For CDBG applicants, a description of the organization's familiarity with meeting the federal requirements listed in the [City of Bend Public Services Program Rules and Requirements](#), and/or the organization's plan for ensuring that these requirements are satisfied.**

Jessica Gamble is new to CDBG funding. Chuck Hemingway has experience with CDBG funding. Eric Garrity is familiar with auditing professionally. We plan to work alongside the City of Bend to abide by HUD guidelines and create suitable program guidelines to satisfy all requirements necessary for record-keeping and accounting purposes.

**H.5. For CDBG applicants only, will the full amount of the funds be spent by June 30, 2026? Select from the dropdown menu.**

Yes

## I. Required Documents

Completed by *mkamanya@bendoregon.gov* on 10/28/2024 3:32 PM

Case Id: 30323

Name: Home More Network - 2025

Address: 740 NE 3rd Street, Ste 3 PMB 342, Bend, OR

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### I. Required Documents

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Please provide the following information.

Please download, complete, and upload the document (s) below:

- [504 Self-Evaluation Checklist](#)

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### Documentation

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**504 Self-Evaluation Checklist \*Required**

3306\_Completed 504 HMN.pdf

**Equity and Inclusion Policy**

HMN Equity and Inclusion Policies (1).pdf

**Map of Project Location**

Option 3 Exhibit A Map of Cluster Areas (40 Acres estimated) (1).pdf

**Proof of Non-Profit or Governmental Status**

Determination Letter.pdf

**State of Oregon Business Registry Printout**

Business Registry Business Name Search.pdf



## **Unique Entity Identifier (UEI) Number**

Gmail - SAM.gov \_ You have received a Unique Entity ID for HOME MORE NETWORK.pdf

## Submit

Completed by [mkamanya@bendoregon.gov](mailto:mkamanya@bendoregon.gov) on 10/28/2024 3:32 PM

Case Id: 30323

Name: Home More Network - 2025

Address: 740 NE 3rd Street, Ste 3 PMB 342, Bend, OR

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## Submit

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Once an application is submitted, it can only be "Re-opened" by an Administrator. Also note: please check your Spam email folder if you have not received any emails from Neighborly.

The applicant certifies that all information in this application, and all information furnished in support of this application, is given for the purpose of obtaining funding under the City's Affordable Housing Development Program.

I understand that U.S.C. Title 18, Sec. 1001, provides: "Whoever, in any matter within the jurisdiction of any department or agency of the United States knowingly and willfully falsifies...or makes any false, fictitious or fraudulent statements or representation, or makes or uses any false writing or document knowing the same to contain any false, fictitious or fraudulent statement or entry, shall be fined not more than \$10,000 or imprisoned not more than five years, or both."

I certify that the application information provided is true and complete to the best of my/our knowledge.

I agree to provide any documentation needed to assist in determining eligibility and are aware that all information and documents provided, except as exempted pursuant to law, are a matter of public record.

I further grant permission and authorize any bank, employer, or other public or private organization to disclose information deemed necessary to complete this application.

### Signature

(see uploaded paper signature in Documents)

*Electronically signed by [mkamanya@bendoregon.gov](mailto:mkamanya@bendoregon.gov) on 10/28/2024 3:32 PM*



## HMN Spreadsheet for City of Bend 2025 Public Service Program Application

Organization: Home More Network, 501(c)(3)  
Project: HMN Outreach 2.0 - Bend  
Date: 10/28/2024

Project Lead: Jessica Gamble, Executive Director/Founder  
Email: homemorenetwork@gmail.com  
Website: [www.homemorenetwork.org](http://www.homemorenetwork.org)  
Cell: (541)316-3218

Key	Total Funding Request
Requested Funding	\$25,000
Prior Funding	\$111,000
Details	Up to ~12 months of services

### Nonprofit Functional Operations

#### Staff Details

Staff Role	Description	Time Commitment	# of Roles Part Time/\$	Totals/role
Senior Management	Oversees operations of the 501(c)(3), program facilitator, project manager	~36+ hours monthly	1PT @ \$33.3/hr	\$1200/month
Case Manager	Outreach, CES/VI-SPDAT assessments, HMIS, manages clients, data entry	~36+ hours monthly	1PT @ \$33.3/hr	\$1200/month
Outreach	Supports outreach physical efforts, case management and rapport building	~36+ hours monthly	1PT @ \$33.3/hr	\$1200/month
<b>Totals</b>	<b>-7.5 months covered: \$9,250/role</b>		<b>3 roles</b>	<b>\$27,750/-7.5months</b>

#### HMN Vehicle Operation+Maintenance

Item	Description/Purpose	Status	Anticipated Needs	Total Est:
1999 Ford F-350 4x4 Ambulance	Off-road delivery vehicle, potential for mobile office	Owned, Valued @ \$35k+	Fuel, Insurance, Maint,Ext.	\$10,000/year
<b>Totals</b>	<b>Operate, Maintain and Label Ambulance for HMN.</b>			<b>\$10,000/year</b>

### China Hat Integrity Initiative Services 12/01/2023 - 11/30/2024

#### Outreach Outposts @ China Hat 2023/2024

Item/Program	Description	Amount /household	# of Clients/Households	Totals/year
Outreach Provided by HMN	Financial Assistance/Supplies valued @ up to \$50/household/month	\$50/mo, \$600/yr	Up to 40 households/mo	\$24,416/year
<b>Totals</b>	<b>12 months Outreach Outpost, weekly trash removal, supportive services.</b>		<b>40 households/mo</b>	<b>Up to \$24,416/year</b>

#### Vehicle Flex Funding - 1 year program

Item/Program	Description	Amount /household	# of Clients/Households	Totals/year
Vehicle Flex Funding	Up to \$3,000/year for gas/diesel, car ins., DMV fees, vehicle repairs	\$250/mo, \$3,000/yr	Up to 8 households	\$24,416/year
<b>Totals</b>	<b>12 months of fully supported program operations</b>		<b>8 households</b>	<b>\$24,416/year</b>

#### Personal Development - 3 year program

Item/Program	Description	Amount /household	# of Clients/Households	Totals/year
Personal Development Program	Half funded/Half volunteer basis. Up to \$400/mo/mentor x 2/household	\$800/mo, \$9,600/yr	Up to 3 households	\$24,416/year
<b>Totals</b>	<b>~10+ months of first year of personal development fully covered</b>		<b>3 households</b>	<b>\$24,416/~10+ months</b>

### HMN Outreach - Bend 07/01/2025 - 06/30/2026

Item/Program	Description	Amount /individual	# of Individuals	Totals/year
HMN Outreach - Bend	Monthly outreach: basic needs, groceries and camping/seasonal	-\$50/mo, up to \$600/yr	100 individuals	\$25,000/year
<b>Totals</b>	<b>Serving individuals at Juniper Ridge and in the city of Bend, OR</b>		<b>100 individuals</b>	<b>\$25,000/year</b>

### Totals

Item/Program	Description	Requested Funding	Currently Funded	Projected People Served
Staffing	3 PT roles, ~36 hrs/mo @ 33.3/hr. = \$1,200/mo/role for ~7.5 months		\$27,750/7.5 months	
HMN Vehicle Maintenance	Mobile Office, Outreach Supply Delivery		\$10,000/year	
Outreach Outposts @ China Hat 2023/2024	Outreach/Financial Assistance		\$24,416/year	40+ households/month
Vehicle Flex Funding - 1 year program	Vehicle Flex Funding Program \$3,000/household/year for 8 households		\$24,416/year	8 households/year
Personal Development - 3 year program	Up to \$400/mo/mentor x 2/household toward first year of PD operations		\$24,416/~10+ months	3 households/year
HMN Outreach - Bend	Up to approximately \$600 total, offered incrementally over one year	\$25,000/year		100 individuals/year
<b>Totals</b>	<b>Serving Unhoused via Outreach, Vehicle \$ Assistance &amp; Mentoring</b>	<b>\$25,000</b>	<b>\$111,000</b>	<b>151+ projected served/yr</b>





# brightways

counseling group

7515 Falcon Crest Dr. Suite 200  
Redmond, OR 97756

To whom it may concern,

My name is Hannah Powell, and I am a mental health therapist at Brightways Counseling. My areas of focus include supporting clients experiencing depression, anxiety, and trauma and assisting them in accomplishing their individualized goals. As a clinician and social worker, I am aware of the impact that a lack of resources can have on an individual's progress towards these identified goals and the importance of basic needs, such as food, clothing, shelter, health, and safety as protective factors. As a result, I find Maslow's Hierarchy of Needs to be an integral component of supporting a client's progress towards their identified goals, utilizing this model to first address their basic physiological and safety needs and then moving towards love and belonging, esteem, and self-actualization.

I am familiar with Jessica's personal history and lived experience, as well as her efforts to utilize Maslow's Hierarchy of Needs to make progress towards her own personal development and growth. She has expressed insight gained from this model and spoken about the benefits of it supporting her in progressing towards her own goals, including establishing her non-profit Home More Network. Jessica has continued to identify a larger goal to support her community through her non-profit by utilizing a Maslow's Hierarchy lens and has expressed that this is due to her own lived experience and personal motivation gained from Maslow's model. I have observed Jessica's continued efforts to make progress towards her identified goals and her self-disclosed desire to utilize Maslow's Hierarchy to help others.

Sincerely,

Hannah Powell, LCSW

*Hannah Powell*  
Brightways Counseling Group  
7515 Falcon Crest Dr.  
Redmond, OR 97756  
541-316-9562